

February 19th, 2025

Aloha Amelia Dudley,

Mahalo for the acknowledgement of my nomination to the Health Planning Council, Windward Oahu Subarea. In response to your request for information needed to assist the Hawaii State Senate with its confirmation process, I'm providing the following responses (in red) to the questions posed.

1. Why do you wish to be a member of the Health Planning Council, Windward Oahu Subarea. **It would be my opportunity to contribute to the community for better access to health care which improves equity, especially for those who are underserved or under-represented.**
2. What do you perceive are the roles and responsibilities of a member of the Health Planning Council, Windward Oahu Subarea. **To weigh in on a proposed facility to operate in the area and determine the appropriateness of that group's work as it pertains to the needs of the community.**
3. Given your understanding of the roles and responsibilities as a member of the Health Planning Council, Windward Oahu Subarea, why do you believe that you are qualified for the position? Please include a brief statement of your skills, expertise, and knowledge that would aid you as a member of the board. **I have a background in retail and mortgage banking, have worked with developers and Realtors throughout the past decades and am currently working towards my master's in public health from Boston University. (Online, completion date of October 2025) My roles have included management of 50 direct reports, coordination of hundreds of buyers for 15+ new condominiums and subdivisions throughout the state in providing services spanning from pre-qualification to closing. Having been born and raised on Oahu, I have a fondness for the land and people who call this home. In this later stage of my career, I'm interested in supporting Health Equity with a lens towards stable housing which is a basic social determinant of health.**
4. What do you hope to accomplish during your term of service? **The ability to provide sound and fair guidance towards the right course of action for those involved in the requests to provide new health services to the community.**

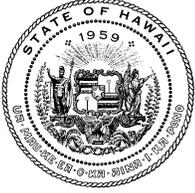
5. Name three qualities that best describe you and how these qualities will the Health Planning Council, Windward Oahu Subarea. **Experienced in business negotiations; strong collaborator; creative with solutions and not afraid to speak up where appropriate.**
6. Name a previous experience you've had that will be beneficial as a member. **In 2024 I consulted and worked with a newly organized non-profit organization, Lift HI Foundation. Together with the founder, I helped to coordinate the training of Hospital Nurse Aids with the collaborative support of Hawaii Pacific Health and developer, Ahe Group. The view into the training and the understanding of the needs that the community has for caregivers in the health industry help fortify my decision to learn more so that I can do more.**
7. Can you foresee any possible conflicts of interest that could arise during your service on the Health Planning Council, Windward Oahu Subarea. How would you overcome conflicts of interest? **I am not aware of any conflicts of interest, but should one arise, I would recuse myself from the discussion as appropriate.**

Thank you for the link below to the website where my proposed nomination appears. I have noted your reminder on the public nature of any testimony that might be submitted. I had not intended to request any individuals to testify on my behalf. Please advise if this is a requirement or not.

[Measure Status Details for GM 528](#)

Sincerely,

Carol Marx
Nominee to the Health Planning Council
Windward Oahu Subarea



**STATE HEALTH PLANNING
AND DEVELOPMENT AGENCY**
DEPARTMENT OF HEALTH - KA 'OIHANA OLAKINO

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GOVERNOR OF HAWAII
KE KIA'ĀINA O KA MOKU'ĀINA 'O HAWAII

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February 21, 2025

To: THE SENATE COMMITTEE ON HEALTH AND HUMAN SERVICES
Senator Joy A. San Buenaventura, Chair
Senator Henry J.C. Aquino, Vice Chair
And Honorable Members

From: John C (Jack) Lewin MD, Administrator, SHPDA
and Senior Advisor to Governor Green On Healthcare Innovation

Re: **GM528 - Submitting for consideration and confirmation to the Health Planning Council, Windward Oahu Subarea, Gubernatorial Nominee, CAROL MARX, for a term to expire 06-30-2028.**

Hearing: February 24, 2025 @ 1:05 pm

Position: The State Health Planning and Development Agency supports the nomination and confirmation of Carol Marx to the Windward Oahu Subarea Health Planning Council.

Testimony:

The purpose is for consideration and confirmation of Gubernatorial Candidate, Carol Marx to the Windward Oahu Subarea Health Planning Council.

Ms. Marx currently serves an Advisor for Lift HI Foundation where she consults and collaborates with community partners to create a hospital nurse aide training program aimed at helping low-to-moderate-income individuals secure stable employment.

Ms. Marx served as the Chief Executive Officer/President of the Hawaii Credit Union League. In this role, she represented Hawaii's 50+ credit unions, advocating to preserve the credit union movement's standing both nationally and globally.

Ms. Marx extensive background in banking includes her tenure as Senior Vice President and Retail Sales Manager for Bank of Hawaii's Mortgage Banking Division. She also served as Joint Venture Manager at Bank of America and as Vice President/Manager at First Hawaiian Bank

Ms. Marx lives in the Windward community and brings valuable experience in executive leadership, community development, and the financial sector. We respectfully request your support for her confirmation to Ms. Marx is well-equipped to serve on the Windward Oahu Subarea Health Planning Council.