

JOSH GREEN, M. D.  
GOVERNOR  
KE KIA'ĀINA

SYLVIA LUKE  
LT. GOVERNOR  
KA HOPE KIA'ĀINA



BRENNA H. HASHIMOTO  
DIRECTOR  
KA LUNA HO'OKELE

RYAN YAMANE  
DEPUTY DIRECTOR  
KA HOPE LUNA HO'OKELE

**STATE OF HAWAII | KA MOKU'ĀINA O HAWAII**  
**DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT**  
**KA 'OIHANA HO'OMŌHALA LIMAHANA**  
235 S. BERETANIA STREET  
HONOLULU, HAWAII 96813-2437

Statement of  
**BRENNA H. HASHIMOTO**  
Director, Department of Human Resources Development

Before the  
**SENATE COMMITTEE ON LABOR AND TECHNOLOGY**  
**SENATE COMMITTEE ON GOVERNMENT OPERATIONS**

Friday, February 2, 2024

3:00PM

State Capitol, Conference Room 224

In consideration of  
**SB3297, RELATING TO EMPLOYMENT**

Chair Aquino, Vice Chair Moriwaki, Chair McKelvey, Vice Chair Gabbard, and the members of the committees.

The Department of Human Resources Development (DHRD) offers **comments** on SB3297.

The purpose of the bill is to require and appropriate moneys for the Department of Human Resources Development to submit an annual report on vacancies, recruitment efforts, and retention policies in the State's Executive Branch.

DHRD offers the following comments:

- 1) Pursuant to HRS 26-5 (a) (2) (A), DHRD is already required to submit a report to the Legislature which includes: a list of vacant positions for reclassification or abolishment, the agency each position is attached to, the reasons for reclassifying or abolishing the position, and the duration the position has been vacant.
- 2) To date, much of the required information proposed in SB3297 has voluntarily been included and available in the annual report referenced in item 1.
- 3) The current report on vacancies that DHRD submits pertains to civil service positions only. As departments are delegated responsibility for establishing and filling exempt positions, DHRD does not keep or maintain records regarding

non-civil service vacancies. As such, we request to clarify the scope of this proposed report.

- 4) Several requested data points are department specific information (3D, 3G, 5, 6, and 11) and not available through DHRD's human resources information system. DHRD would need to gather that information from the other executive branch departments.
- 5) Some of the requested information is already available to the Legislature through the budget testimony submitted each year. Depending on the timing of the annual data gathering and preparation, the information from our annual report may be obsolete by the time the Legislature reviews it.
- 6) Proposed budget to complete this annual report: \$135,000 to \$300,000 per year
  - a. \$35,000 per year for membership and fees to the Hawaii Employers Council and/or other similar company to obtain local market salary data for salary comparisons, retention incentives ideas, HR best practices, etc.
  - b. \$100,000 - \$250,000 for employee engagement surveys on retention and recruitment, and annual surveys to administrators for some of the required department specific information requested by the proposed report. The range provided allows for variation of the surveys – simple to more in-depth information.

Thank you for the opportunity to provide testimony on this measure.



## UNITED PUBLIC WORKERS

AFSCME Local 646, AFL-CIO

THE SENATE  
KA 'AHA KENEKOA  
THE THIRTY-SECOND LEGISLATURE  
REGULAR SESSION OF 2024

### COMMITTEE ON LABOR AND TECHNOLOGY

Senator Henry J.C. Aquino, Chair  
Senator Sharon Y. Moriwaki, Vice Chair

### COMMITTEE ON GOVERNMENT OPERATIONS

Senator Angus L.K. McKelvey, Chair  
Senator Mike Gabbard, Vice Chair

Friday, February 2, 2024, 3:00 PM  
Conference Room 224 & Videoconference

#### Re: **Testimony on SB3297 – RELATING TO EMPLOYMENT**

Chairs Aquino and McKelvey, Vice Chairs Moriwaki and Gabbard, and Members of the Committee:

The United Public Workers, AFSCME Local 646, AFL-CIO (“UPW”) is the exclusive bargaining representative for approximately 14,000 public employees, which includes blue collar, non-supervisory employees in Bargaining Unit 1 and institutional, health, and correctional employees in Bargaining Unit 10, in the State of Hawaii and various counties.

UPW **supports** SB3297, which requires and appropriates moneys for the Department of Human Resources Development (“DHRD”) to submit an annual report on vacancies, recruitment efforts, and retention policies in the State's Executive Branch.

Pursuant to Act 57, Session Laws of Hawaii (“SLH”) 2019, as amended by Act 151, SLH 2023, DHRD, no later than 20 days prior to the legislative session, is required to submit a report to the Legislature that must include a list of vacant positions for reclassification or abolishment, identify the agency each position is attached to, provide reasons for reclassifying or abolishing the position, and state the duration the position has been vacant.

While the annual report provided for in this measure would consist of much of the same vacancy-related information as the report referenced above, this bill would require DHRD to provide greater granularity with respect to the efforts that are being undertaken by each

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department in the executive branch to fill each position and the impact that each vacancy has on government operations and the delivery of service.

We believe the data in the report prescribed in the bill will provide the Legislature and the people of Hawaii a true understanding of the crisis we are facing with a high percentage of vacant positions statewide.

Mahalo for the opportunity to testify in support of this measure.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kalani Werner", with a long horizontal flourish extending to the right.

Kalani Werner  
State Director

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## HAWAII GOVERNMENT EMPLOYEES ASSOCIATION

AFSCME Local 152, AFL-CIO

RANDY PERREIRA, Executive Director • Tel: 808.543.0011 • Fax: 808.528.0922

The Thirty-Second Legislature, State of Hawaii  
The Senate  
Committee on Labor and Technology  
Committee on Government Operations

Testimony by  
Hawaii Government Employees Association

February 2, 2024

### S.B. 3297 — RELATING TO EMPLOYMENT

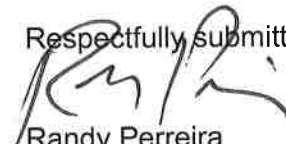
The Hawaii Government Employees Association, AFSCME Local 152, AFL-CIO strongly supports the purpose and intent of S.B. 3297, which requires the Department of Human Resources Development to submit an annual report to the Legislature on vacancies in the state executive branch.

The State is currently hovering around a 30% vacancy rate in government which has led to a severe reduction, both in quantity and quality, in government services provided to the public. In certain offices, our union members must do the jobs of two or three individuals due to the vacancy rates – our members are tired, burnt out, and frustrated. For example, let's look at the Child Welfare Branch within the State Department of Human Services. In December of 2023, the Civil Beat reported that their vacancy rate has reached a terrifying 40%. The average caseload for a social worker has become unmanageable and through no fault of the workers own, they cannot keep up with the demand of cases which has led to a reduction in services in protecting at-risk children in unsafe homes. This is just one of many examples of the effects on the vacancy rate in state government. With high vacancy the State cannot efficiently and effectively provide the critical services that our taxpayers deserve.

Various metrics on the overall and department vacancy rates, the steps taken to fill each vacant position, essential civil service positions that are hard to fill, and the impact on government operations and delivery of service due to a vacant position is paramount. We also believe it is beneficial for the DHRD to provide policies and strategies that they plan to implement to recruit and retain a modern and competitive workforce. Taxpayers have a right to know about the metrics and the impact of vacancies in state government and what the DHRD is planning to do to fix this issue.

Thank you for the opportunity to provide testimony in strong support of S.B. 3297.

Respectfully submitted,



Randy Perreira  
Executive Director

**LATE**

**SB-3297**

Submitted on: 2/1/2024 8:51:24 PM

Testimony for LBT on 2/2/2024 3:00:00 PM

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Testify</b>
Brendan Ajolo	Individual	Oppose	Written Testimony Only

Comments:

OPPOSE this is garbage!