



John C. (Jack) Lewin, MD FACC (hon)

PERSONAL DATA

Name:

John C. (Jack) Lewin, M.D.

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PROFESSIONAL CAPSULE

John C (Jack) Lewin MD is currently the Administrator of the Hawaii State Health Planning and Development Agency (SHPDA) in Honolulu. Appointed by Governor Josh Green, he is charged with developing a state health system reform plan and implementation strategy to achieve universal access, improved quality of care, patient and population outcomes, equity, and sustainable and affordable health care costs. Previously, he founded Lewin and Associates LLC is a health innovation and health management consulting firm focused on value-based care, population health, and health access located in New York City. He was Chairman of the National Coalition on Health Care (NCHC) from 2015 to 2023. NCHC represents 90 national organizations and 150 million Americans as the oldest

and most respected advocacy organization promoting expanded access, higher quality, and affordability of health care in the US. Lewin also serves or served as a board member, advisory board member or chief medical officer to exciting start-up companies including, MDPortals, Transformative AI, CLARTET, WELLTH, Webshield, GATC Health, Pravis Health, Empowered Home Inc, AMEDISYS, New York County Health Services Review Organization (NYCHSRO), and formerly, Hoyos Integrity Corporation. He is immediate past Chair of the Board of the SF-based EP3 Foundation. Lewin and Associates also has had several other health policy projects with FDA on medication adherence, COVID testing policy, and MDEpiNet.

Lewin recently served as President and CEO of the Cardiovascular Research Foundation (CRF) from October 2013 to the January 2017. CRF, a 25-year-old non-profit foundation with over \$56 million in annual revenues, is the highly respected and most prominent global leader in clinical trials and preclinical research as well as in cutting-edge education in the interventional cardiovascular space. CRF's educational brand, TCT (Transcatheter Cardiovascular Therapeutics), produces meetings globally reaching over 30,000 clinicians. Its flagship US meeting, TCT, is the largest interventional cardiology meeting in the world, with approximately 12,000 attendees.

Lewin has been fortunate to have had extensive and diverse opportunities in health care management, leadership, and innovation by virtue of experiencing the health sector from many vantage points over a rewarding career. He knows both the clinical and business aspects of health care, and has extensive familiarity with the Affordable Care Act's impacts and opportunities for consumers and businesses. Lewin served a combined 16 years as CEO of two of the nation's most prestigious medical societies, the California Medical Association and the American College of Cardiology. He served 8 years as Hawaii's state public health director, managing a \$1+ billion and 6500 staff agency that included being CEO of a 12-facility hospital system and spearheading implementation two statewide successful health insurance programs, making Hawaii the first state with near-universal coverage. In addition to many years as a practicing physician; he was a Commissioned Physician Officer for 7 years in the US Public Health Service, where he founded and led the Navajo Nation's first tri-state health agency. He also was founder and President of the \$200 million Physicians Foundation quality of care philanthropy.

Well published, his leadership in development of health policy related to delivery and payment system reform, expansion of access to care, and development and implementation of quality of care and patient safety improvement programs -- using innovative HIT and registry approaches -- is well established. He is honored to have been for several years, including 2012, among the Top 50 health professionals and leaders in the annual Modern HealthCare profiles. He and his wife, Sandra, have three children. He has run numerous marathons, and enjoys biking, hiking, skiing, and composing for the piano in his spare time.

PROFESSIONAL EXPERIENCE

HAWAII STATE HEALTH PLANNING AND DEVELOPMENT AGENCY (SHPDA)- ADMINISTRATOR

Honolulu Hawaii

April 4, 2023 –ongoing

Appointed by Governor Josh Green MD, Dr. Lewin is the Administrator of SHPDA, a State Senate confirmed position reporting to the Governor and charged with coordinating the development of a comprehensive and innovative state health reform strategy that guarantees *universal* access to high quality, equitable, affordable health care coverage, and employs the latest technologies and care delivery systems focused on prevention, personalized medicine, advanced diagnostic and treatment capabilities, and advanced means of assuring optimized personal and population-based health outcomes. Lewin will need to develop the plan and the implementation strategy to be approved by the Governor, the Legislature, and as needed the US Department of Health and Human Services and the Congress if an ERISA exemption is needed. The draft plan will be developed by January 1, 2024, with a final plan and implementation and funding strategy for phased roll out by January 1, 2025. SHPDA also manages the state's Certificate of Need (CON) requirements and approvals as part of its cost containment and cost effectiveness responsibilities for Hawaii.

LEWIN AND ASSOCIATES LLC ---Founder and Principal

New York, New York

January 2017 to April 2023

Lewin and Associates LLC is a health science innovation and policy consulting group based in NYC. The focus is on developing and launching health start-up firms as well as on developing health policy and advocacy positions. The firm is currently working with San Francisco based start-up companies, MDPortals, Pravis Health, Transformative AI (cardiovascular sudden cardiac arrest prevention), CLARTET (linking current research with eligible patients), AIMEE (nutritional innovation), Wellth Inc (medication adherence innovation), Webshield (health IT and clinical data sharing innovation), Ligandal (developing mRNA and other proteomic technologies), GATC Health (advanced genetic and genomic technology), Empowered Home, Inc (advanced health IT and remote patient monitoring to allow advanced home health), New York County Health Services Review Organization (NYCHSRO), and formerly with New York City based Hoyos Integrity Corporation (cybersecure phones and iPads with HIPAA-secure health applications). He has also focused on advanced COVID-19 mitigation, and he continues to advise FDA on MDEpiNet and the PREPT Task Force on COVID-19 mitigation and diagnostics. He has advised FDA and the Medicines Company on medication adherence. Lewin is also engaged significantly in health policy and advocacy activities in Washington DC as Chairman of the National Coalition on Health Care (NCHC), which advises Congress, HHS, and the health sector on health policy, representing 90 national organizations including AARP, CalPERS, AFL-CIO, Pacific Business Group on Health,

and numerous health-related associations and professional societies with combined membership of over 150 million Americans. He is also Chairman of the EP3 Foundation.

AMERICAN HEALTH NY, INC – CEO and co-founder

New York, New York

March 2021 to April 2023

American Health provides health care consulting and health services management to countries the Middle East, including Kuwait, UAE, Saudi Arabia, Egypt, and others. The initial focus was on improving and managing emergency medical services and related health professional training programs, but has expanded to hospital management, ‘smart’ clinics, telemedicine, and other services needed to modernize care and improve health quality and outcomes across the region.

CARDIOVASCULAR RESEARCH FOUNDATION – President and CEO

New York, New York

October 2013 to January 2017

Jack Lewin MD has been President and CEO of the Cardiovascular Research Foundation (CRF) from October 2013 to the present. CRF, a 25-year-old non-profit foundation with over \$50 million in annual revenues, is the highly respected and most prominent global leader in clinical trials and preclinical research as well as in cutting-edge education in the interventional cardiovascular space. CRF’s educational brand, TCT (Transcatheter Cardiovascular Therapeutics), produces over 40 meetings per year, reaching over 30,000 clinicians around the world. Its flagship US meeting, TCT, is the largest interventional cardiology meeting in the world, with approximately 12,000 attendees, and the TCTMD scientific resource and educational website reaches well over 50,000 global users.

LEWIN AND ASSOCIATES LLC – Founder and CEO

Washington, DC

April 2012 – October 2013

Lewin originally formed his health policy consulting firm focused on health system and business innovation in Washington DC, resuming his leadership role there in NYC after his tenure at the Cardiovascular Research Foundation. Serving on the boards of the National Coalition on Health Care, where he is currently Chairman, eHealth Initiative, and the start-up company *Clinically Home*, where he was CMO, he worked with physician, hospital, patient, and payer constituencies to advance new payment and delivery system models and means of engaging patients in care improvement. He has extensive experience and deep familiarity with the details, implications and opportunities related to the Affordable Care Act, and moreover with the essential elements needed for creation of a value-based future for health care—better outcomes at lower costs. In these tumultuous times of change in health care, Lewin saw unprecedented new opportunities. He therefore re-activated his former consulting entity (Lewin and Associates), with which he worked in conjunction with various health systems, an HHS Assistant Secretary for

Health, Watson Wyatt, and others on health reform, care delivery in managed care, and public health in the mid-1990s --- and after serving as Hawaii's Director of Health for 8 years, He recognized that the next decade will be the most critical in our history in shaping the future of health care. *Lewin and Associates LLC* was involved in various exciting cutting edge projects and start-up company activities, in addition to advising consumer and business organization on how to navigate the changes coming through the Affordable care Act, and the emerging new marketplace of necessary payment and delivery system reform in health care.

CLINICALLY HOME – *Chief Medical Officer*

Nashville, TN, and Washington DC

April 2012 to October 2013

Lewin served as the first CMO of the innovative start up company, *Clinically Home*, which delivers an 'acute care at home' and post acute care model of biomonitoring technology, telehealth, and physician-led team practice in managing acute and post acute illness in home settings, saving money and providing research-supported care excellence and high patient satisfaction.

AMERICAN COLLEGE OF CARDIOLOGY -- CEO

Washington DC

November 2006 to April 2012

Lewin had an innovative and rewarding tenure as Chief Executive Officer of the American College of Cardiology (ACC) from 2006 to 2012. The College represents over 50,000 cardiovascular (CV) professionals, including over 90% of US cardiologists; 5000 CV nurses and clinicians; 4000 fellows in training; and over 5000 international cardiologists; with Chapters around the world. Based in Washington DC, ACC has a distinguished reputation among professional societies for leadership and excellence in the

monitoring of quality care and outcomes. Through its various National Cardiovascular Data Registries (NCDR and PINNACLE), ACC has been the world leader in quality monitoring for cardiovascular disease and prevention, and for using such data to improve care. As publisher of the esteemed *Journal of the American College of Cardiology* (JACC), and several additional peer-reviewed journals, ACC is also the world leader in cardiovascular clinical science and education, in addition to being an acclaimed contributor to related clinical research. ACC has also been a visionary organization in transforming CV education toward practice and proficiency-linked life-long learning systems. Lewin was elected as a Fellow of the College in 2010, a special recognition based on CV research publications and development of the NCDR data registries.

During his tenure, he built a team that positioned the ACC to be better able to contribute substantially to national leadership in advocacy related to expanding access to care for

uninsured persons, to improving quality of care, and to reforming Medicare, Medicaid, and the financing and delivery of quality health care.

These efforts greatly enhanced ACC's mission to continuously transform CV care and quality, to promote 'heart health,' and to systematically reduce cardiovascular morbidity and mortality worldwide. Its growing international outreach to Asia, Europe, Central and South America, the Middle East, and Canada make it the world's premier clinical cardiovascular professional institution and resource.

Under Lewin's tenure the College's financial strength and staff nearly doubled to current levels of approximately \$100 million in revenues and 360 staff, making ACC second in revenues and staff among medical societies only to the AMA. Significantly, where ACC revenues had historically come mostly from educational venues and the journals, ACC's major source of revenues now derives from the value of clinical data collected through the National Cardiovascular Data Registries (NCDR), working with multi-specialty partners and more than 20 million patient records in 2011.

CALIFORNIA MEDICAL ASSOCIATION (CMA) -- CEO

Sacramento, CA

June 1995 to November 2006

Lewin was CEO of the CMA, the nation's largest state-based physician organization, with over 40,000 members for 10 years. CMA has a major focus on legal and legislative health policy; produces multiple publications, including *California Physician*, *Physician Leader*, *CMA Alert*, and significantly contributes to state and national policy development relating to public health, system reform, coverage of the uninsured, and improvement of health care quality. CMA also includes subsidiary companies, including Audio-Digest Foundation, the largest producer of medical education audio projects. Overall, CMA and its family of companies have approximately 300 employees and an annual operating budget and revenues of about \$47 million.

CMA CEO and EVP

His responsibilities/accomplishments include the following:

- Directed the management and administration of approximately 120+ association staff and a \$15 million annual budget for a 35,000-member professional association, and a total \$47 million in revenues and nearly \$50 million in assets when CMA's six subsidiaries and additional employees are included
- Managed the corporate holding company

- Represented the parent company on the Boards of the various CMA subsidiaries, encompassing several hundred additional staff and a financial portfolio larger than the parent association
- Also served on various outside Boards; including being Founder and Chair of the ***Patient Safety Institute***, a national non-profit collaborative partnership of patients, physicians, and hospitals dedicated to reducing medication errors through availability at the physician-patient point of care of privacy-protected interoperable clinical information
- Was Founder and President of the **Physicians' Foundations**, one of the nation's top ten health-related philanthropies, endowed with over \$120 million, and dedicated to promoting adoption and innovation in health

information technology, particularly toward improving quality of care and patient safety, for physician practices nationwide

- Oversaw and served as Trustee of the **AudioDigest Foundation**—the world's largest audio CME company, having restructured it from lackluster performance in the early 1990s by hiring a new CEO and team, and resulting in a 4-fold increased profitability and in expanding worldwide markets
- Acquired **Marathon MultiMedia** and **Marathon International**, under the auspices of CMA and AudioDigest, overseeing a significant growth of business and profitability for this high-tech company
- Founded and serves as Chairman for **MEDePass**, a unique for-profit digital-identity, authentication, and information trust company, aimed at serving physicians and health professionals, with over 1000 current users, thousands more lining up as HIPAA is implemented, including a successful ongoing project of clinical health information exchanges with the Social Security Administration, EDS, and other companies
- Served as a Director for the **CMA Foundation**, the **Institute for Medical Quality (IMQ)**, the DC-based **e-Health Initiative**, and the New York-based **Connecting for Health** Steering Committee

LEWIN AND ASSOCIATES - CEO

Honolulu, Hawaii

1994 to 1995

This health care consulting company Lewin founded, and which he led again in 2013 and after 2017, originally partnered with HHS Assistant Secretary's office,

several health systems, various other consulting firms, including the Watson Wyatt Company, to assist physicians, hospitals and communities to position themselves for success in managed care and to increase access for uninsured and underserved populations.

President, Principal Consultant and Founder

His responsibilities/accomplishments included the following:

- Consulting and speaking engagements nationwide as part of the faculty of the University of Hawaii School of Public Health, the Estes Park Institute of Englewood, Colorado, and other health policy venues
- Contracted Consultant to Assistant Secretary of Health at HHS (Phillip Lee, MD) to work on expanding health care access through state and local health departments and environmental agencies
- Consultant to various Hawaii and West Coast physician groups, clinics, and hospital organizations on quality of care improvement, patient satisfaction, and organizational effectiveness

CANDIDATE FOR GOVERNOR OF HAWAII

Honolulu, Hawaii

Spring 1994 through November 1994

STATE OF HAWAII, DEPARTMENT OF HEALTH -- DIRECTOR OF HEALTH

(member of Governor's Cabinet)

Honolulu, HI

January 1987 to Spring 1994

Director of Health

His responsibilities/accomplishments included the following:

- Served as Hawaii's Chief Physician, Chief Public Health Officer, and Chief Environmental Officer as CEO of the Department of Health
- Appointed by newly elected Governor Waihee as a key member of his state cabinet and confirmed by the Senate
- Managed **6,500 employees** and a nearly **\$1+ billion dollar** array of 80 statewide public health, primary care, mental health, substance abuse and environmental health programs, including the statewide EMS system

- Assisted state in achieving distinction for establishing some of the nation's most innovative clinical and public health programs
- Assisted the effort to leverage the existing employer mandate for health access to create the promise of near universal access to health care, including the State Health Insurance Program for coverage of uninsured persons and the Health Quest Medicaid system
- Promoted the expansion of mandated mental health and substance abuse treatment services to all insured persons
- Served as **CEO for the state's largest hospital system**, with 13 facilities and 2000 inpatient acute and long term beds. The Hawaii Community Hospital System provides nearly all the public-private acute care on Maui, the Big Island of Hawaii, Kauai, Lanai, in addition to infectious disease care for the state and the American-affiliated Pacific Islands. The system also provides a significant proportion of outpatient and emergency care across the state. During Lewin's tenure as CEO, he significantly privatized what had been a state hospital system and greatly upgraded and modernized the system.
- Founded SHIP (the State Health Insurance Program), a public private start-up health insurance company covering self employed persons and small businesses in Hawaii, eventually covering 55,000 beneficiaries, almost 5% of the state population in the mid-1990s
- Confirmed by the State Senate as one of 5 commissioners on the Hawaii State Water Commission

EARLY CAREER EXPERIENCE

1. PHYSICIAN IN PRIVATE PRACTICE

KULA CLINIC, Director

KULA HOSPITAL, Medical Director

MAUI MEMORIAL HOSPITAL, Executive Committee Member, Chief of Family Practice and Chairman of Pharmacy and Therapeutics Committee, ICU/CCU clinician.

2. **U.S. PUBLIC HEALTH SERVICE (USPHS) --NAVAJO AREA INDIAN HEALTH SERVICE** -- Commissioned Officer, Director Window Rock, AZ

Commissioned Medical Officer--USPHS

His responsibilities/accomplishments included the following:

- Formed and was first **Director** for the Navajo Tribe's first autonomous health agency (**The Navajo Division of Health Services**), with over 2000 employees and serving 250,000 Native Americans in three states.
- Continued to function as a practicing primary care and on-call physician on at least a 50% time during these years
- Worked with the Senate Select Committee on Indian affairs and the Assistant Secretary of DHHS to implement the Indian Health Care Self Determination act (PL 93-638) and to develop means to train Navajo health professionals to occupy the majority of HIS positions.
- Helped transfer to the tribe more than \$50 million in federal programs and services, including development of nurse and paraprofessional training programs for 250,000 Navajo people, and the transfer of responsibility to the tribe for outpatient and rural health care services.
- Served as a primary care, ER, and preventive medicine physician in clinical practice throughout this time.
- Developed the first "community health representative" system of community based health outreach workers who helped improve care and services for persons with chronic illness and disabilities across a West-Virginia sized reservation area.

EDUCATIONAL DEGREES

University of Southern California, Los Angeles, CA
Doctor of Medicine

University of California, Irvine, Irvine, CA
Bachelor of Arts, Biological Science

Diplomate, National Board of Medical Examiners

Fellow, American College of Cardiology (hon) – awarded 2011 based on advanced registry development with the National Cardiovascular Disease Registries (NCDR), other research contributions, and leadership positions in the field

SELECTED AWARDS AND HONORS

Health Leader of the Year Award
U.S. Public Health Service Commissioned Officers Association
Washington, D.C.—May 1994

Nathan Davis Award
American Medical Association
Chicago, Illinois—January 1994

Member, White House Health Professions Working Group (President Clinton)
Washington, D.C.—1993 to 1994

Arthur T. McCormack Award
Association of State and Territorial Health Officials (ASTHO)
Washington, D.C.—August 1993

President, Association of State and Territorial Health Officials (ASTHO)
Washington, D.C.—1991 to 1992

President and Founder, Physicians Foundation
Boston, MA ---- 2005-2006 (resigned to lead the ACC)

President and Chairman, Patient Safety Institute
Dallas, Texas --- 2003 to 2006

Chairman, National Council of Clinical Directors
Indian Health Service, United States Public Health Service
Washington, D.C.—1974 to 1975

Alumnus of the Year
University of California, Irvine—June 1974

Member, Secretary's Council on Prevention
The Honorable Louis Sullivan, M.D., HHS Secretary
Washington, D.C.—1991 to 1992

Board of Directors, Partnership for Prevention
Washington, D.C.—1992 to 1996

Editorial Board Member, Journal of Public Health Management and Practice,
Washington, D.C.—1993 to 2013

President, Associated Student Body
University of California, Irvine

SELECTED BOARDS, MEMBERSHIPS, LICENSES

National Coalition on Health Care (NCHC): Board member 2011 to present, and Chairman 2012 to present

National Health Council: Board & Executive Committee Member (2011- 2014)

e-Health Initiative: Board Member (2004-2006, and 2010 to 2014)

Connecting for Health Steering Committee (Markle Foundation) (2005 – 2011)

Institute of Medicine: Committee/Task Force on Health Disparities (2008-2014)

Center for Corporate Innovation: East Coast Division member (2006-2014)

American Society of Association Executives: member since 1997

American Medical Association: longstanding member; attended the past consecutive 30 HOD meetings; multiple committee roles.

California Medical Association: member since June 1995; lifelong member and Past President (hon).

Medical Society of the District of Columbia: 2006-2014

Council of Medical Specialty Societies: Council member 2006-2013

American Association of Medical Society Executives: member 1996-2013, and Executive Committee member 1998 to 2005

Active Medical Licenses (without sanction) in Hawaii (Physician #3681); California (Physician and Surgeon #G 23538);

SELECTED PUBLICATIONS (some recent ones have not been yet added)

Brecher, C. ed., Lewin, J. (1992). The Implementation of Health Care Reform: Lessons from Hawaii. *Implementation Issues and National Health Care Reform*. Macy Foundation (book).

Lewin, J., Delgado, J: A new HHS Rule Takes a Far Too Narrow Approach to Health Care Data Interoperability. *Stat News: First Opinion*. Jan 18, 2024.
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- Pfützner A., Manassis A., Hanna M.R., Lewin J. Increased Intact Proinsulin in the Oral Glucose Challenge Sample is an Early Indicator for Future Type 2 Diabetes Development - Case Reports and Evidence from the Literature. *Clin. Lab.* (October 2019)
- Ferdinand, K., Lewin, J. Califf, R., et al. Improving Medication Adherence in Cardiometabolic Disease : Practical and Regulatory Implications. *Journal of the American College of Cardiology*. Vol 69, Issue 4, January 2017 p437-451
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- Garrison, L., Lewin, J., Genereux, P, et.al. The Clinical Cost Burden of Coronary Calcification in a Medicare Cohort: An Economic Model to Address Under-Reporting and Misclassification. *Cardiovascular Revascularization Medicine: Including Molecular Interventions*, 10.1016/j.carrev.2015.08.002
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- Lewin, J. (1994). Reflections on National Health Care Reform Based on Hawaii's Experience. *American Journal of Surgery*.
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- Lewin, J. (2010). The Party's Over. *Cardiology*, 39, (1). Jan-Feb.
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