



STATE OF HAWAII
STATE PROCUREMENT OFFICE

CERTIFICATE OF VENDOR COMPLIANCE

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

Vendor Name: STRAUB FOUNDATION

Issue Date: 01/17/2024

Status: **Compliant**

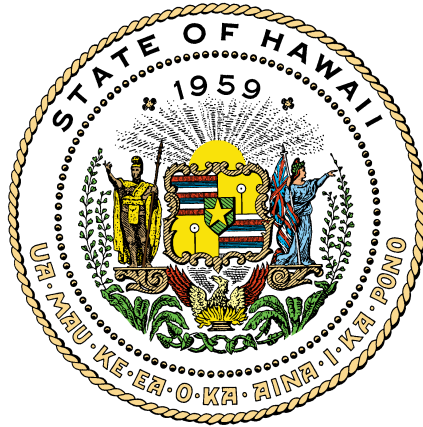
Hawaii Tax#: [REDACTED]
New Hawaii Tax#: [REDACTED]
FEIN/SSN#: XX-XXX9350
UI#: No record
DCCA FILE#: 8937

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

Status Legend:

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

STRAUB FOUNDATION

was incorporated under the laws of Hawaii on 10/25/1960 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 17, 2024

Director of Commerce and Consumer Affairs

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Straub Foundation

(Typed Name of Individual or Organization)



(Signature)

1/18/2024

(Date)

Dawn Dunbar, President, Straub Foundation

(Typed Name)

(Title)

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2023.

See attached Certificate of Good Standing and Hawaii Compliance Express Certificate.

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

See attached Declaration Statement affirming compliance with Section 42F-103, Hawaii Revised Statutes.

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

If funded, this grant will be used for a public purpose pursuant to Section 42F-102, Hawaii Revised Statutes.

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Founded in 1921, Straub Medical Center (Straub) is a fully integrated not-for-profit health care provider with a 159-bed medical center in Honolulu and a network of neighborhood clinics. With more than 500 physicians, Straub offers patient care, diagnosis, and treatment in more than 32 different medical specialties. Straub has a long history of medical firsts in Hawaii: Straub was the first hospital to employ interventional radiology, vascular surgical techniques, mitral valve

surgery and pediatric cardiac ablations. Straub Foundation is the philanthropic arm supporting Straub Medical Center and its mission to create a healthier Hawaii.

The Emergency Department (ED) at Straub was originally built in 1973 and was designed to accommodate 10,000 patients annually. Today it has the second highest ambulatory arrivals on O‘ahu and currently serves over 30,000 patients annually. Straub’s ED has 16 physicians board certified in emergency medicine. The need for services has outgrown its capacity, as there are twelve monitored beds in the ED.

2. The goals and objectives related to the request;

Straub Foundation requests funding to expand capacity and improve efficiency of the existing Emergency Department. The objectives related to this goal are to:

1. Create private rooms with the ability to control for airborne pathogens and support patient isolation. Currently, the majority of ED bays are separated by curtains. As highlighted during the pandemic, there is a need to better isolate patients with contagious respiratory disease.
2. Connect multiple treatment areas, which are currently spread throughout the first floor. The existing layout will be reconfigured to add a central nursing station, connect triage areas, and improve patient flow. This will be a more efficient layout, so patients will be rapidly treated and discharged or quickly advanced for further treatment.

3. The public purpose and need to be served;

The Straub Emergency Department, originally constructed in 1973, requires redesign and upgrades to meet the growing emergency healthcare needs in this community. The existing facilities are insufficient to respond to emergency intakes, which is how many patients are introduced to Straub. The current ED layout is inefficient, which impedes a swift response to incoming patients. Providers reference the “golden hour” in trauma, which is the period of time following a traumatic injury during which there is the highest likelihood that prompt medical and surgical intervention will afford the highest probability of survival.

Additionally, the Covid-19 pandemic revealed a need for isolation units, which are limited in the current layout. This project will increase the number of patient rooms, add isolation rooms, improve the nurse’s station, and enhance workflow. By improving the facilities and equipment in the trauma department, this project will improve patient care.

Straub provides emergency care for all people, 24 hours a day, 7 days a week, 365 days a year. This team of doctors, nurses and clinical support staff are specially trained in emergency services, combining clinical expertise with expert triage services. Patients benefit from access to board-certified emergency physicians, access to lab work and imaging procedures, greeters to

welcome patients and support them through the process, and 24-hour valet parking for emergency patients.

4. Describe the target population to be served; and

The Emergency Department at Straub responds to high acuity patients, many of whom are transferred to the facility to access specialized care. The medical center serves a broad mix of people from immediate and extended neighborhoods, as well as transfers from neighbor islands. The patient population includes elderly, chronically ill, and those with life-threatening health problems and injuries. Straub has the capacity to respond to a variety of issues, including cardiac, burns, bone and joint problems, and neurological issues.

Additionally, Straub has a clinical presence throughout the state to meet the ever-increasing demand for access to high-quality specialty services. Straub works in each community to help people overcome barriers to accessing healthcare. These barriers include geographic barriers, lack of specialty care services, economic barriers (for low-income or Medicaid-eligible populations), and cultural and/or linguistic challenges that limit access to primary medical care services. Straub physicians travel to rural health clinics to bring patients and their families the finest health care possible.

5. Describe the geographic coverage.

Straub Medical Center is located at 888 S. King Street, Honolulu, serving the urban core of Honolulu and the entire island of O‘ahu. Patients are transferred to Straub to access critical care such as treatment of life-threatening burns, cardiac care, Extracorporeal Membrane Oxygenation (ECMO), orthopedics, and other medical specialties. Straub also manages twelve clinics on O‘ahu, providing a full range of adult and pediatric care, women’s health, and specialty care services.

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant’s approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

This renovation project involves the following scope of work:

1. Renovate 27 treatment spaces, including fourteen treatment rooms, six treatment bay areas, and seven treatment chairs (for vertical treatment).

Straub is currently managing a basement overflow project to ensure adequate facilities throughout the life of this project and after the project is completed. The basement project combined with this renovation will result in a total of 39 treatment areas for the ED.

2. Install furniture, fixtures, equipment, and software. Complete painting and design features.
3. Conduct final inspection of construction and provide final reports to funders and the Straub Medical Center Board of Directors

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

The proposed renovation project will follow this timeline:

Permitting	January 2024 – December 2024
Bidding and Award	June 2024 – July 2024
Pre-Construction	July 2024 – July 2025
Construction and Installation	July 2025 – July 2026

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

The project will be managed by Francis Jusuf, HPH Project Manager. He will oversee the design, planning, permitting, construction, and inspection processes for this project. Mr. Usuf will monitor and evaluate the progress of the project and provide progress reports and necessary feedback to the Capital Allocations Committee and Finance Committee. These committees will review materials estimates, approve the project budget, review construction proposals, secure a vendor, and inspect the project upon completion.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

Straub Foundation will evaluate this project based on key deliverables: 1) sufficient funding is raised to complete renovations, 2) construction is completed within the planned time frame, and 4) the project adheres to the proposed budget. These measurement results will be provided to the State upon request.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))

See attached budget forms.

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2025.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$300,000	\$150,000	\$150,000	0	\$600,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2025.

Straub Foundation will pursue the following funding sources in FY 2025:

- Individual Contributions and Major Gifts: \$250,000
- Foundation Grants and Contributions: \$50,000

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

There are no applicable tax credits for any capital project.

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2025 for program funding.

See attached list of public grants and contracts for the prior three years.

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2023.

The balance of unrestricted current assets for Straub Foundation on September 30, 2023 was \$15,736,513.

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Straub Medical Center has more than 500 employed or contracted physicians who are leaders in their fields, Straub provides its patients with expert diagnoses and treatments for more than 32 different medical specialties, including bone and joint, heart, cancer, endocrinology/diabetes, family medicine, gastroenterology, geriatric medicine, internal medicine, women's health, vascular and urology. Straub is home to the Pacific Region's only multi-disciplinary burn treatment center. The medical center consistently brings new technologies and innovative medical practices to Hawaii, such as minimally invasive cardiac surgery and total joint replacement.

Recent projects within the last three years include the Clarence T.C. Ching Heart Center, which included construction of a new hybrid operating room and renovation of two cardiac catheterization labs. The two catheterization labs were completed in the last three years at a cost of \$5.2 million. This project was completed on time and on budget, bringing best in class imaging technology to improve patient care.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The Straub Emergency Department is located on the north side of Straub Medical Center, facing Hotel Street. The facility is available 24-hours a day, 365 days a year for emergency and trauma response. The ED currently has twelve monitored beds and accommodates more than 30,000 patients annually. The proposed redesign will increase square footage, increase the number of beds and private rooms, add a new nurse's station, and update the layout to improve efficiency and workflow.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Francis Jusuf, Senior Project Manager, Hawai'i Pacific Health is responsible for planning and execution of this project. Francis has a Bachelor of Science in Civil Engineering and more than 30 years in the design and construction industry. He was a lead staff member on the \$160 million redevelopment of Kapiolani Medical Center for Women & Children, Diamond Head Tower and Parking Garage in 2016.

Kunane Wooton, RN, Emergency Department Manager, Straub Medical Center, has played a key role in prioritizing clinical needs for this project. Kunane has held leadership roles in this department since 2012. As the Manager of Clinical Services for Emergency Department since 2014, Kunane oversees clinical services and supervises emergency staff members.

Simone Borisov, Senior Development Officer, Straub Foundation, is the lead staff member raising funds for this project. She prioritizes individual and foundation gift cultivation to support the strategic growth of Straub Medical Center. Simone has more than ten years of fundraising experience, focused on veteran's services and healthcare. She joined Hawaii Pacific Health in 2017.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

See attached organization charts for Straub Foundation and Straub Medical Center.

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

The chief compensated staff member at Straub Foundation is the Senior Vice President of Philanthropy, Hawai'i Pacific Health. The compensation and benefits package for this position is budgeted through Hawai'i Pacific Health Shared Services. No salary or staffing costs are

incurred by the Foundation. One hundred percent of restricted contributions to Straub Foundation are directed to their intended program or need.

Straub Foundation has one full-time and five shared employees, along with seven volunteer foundation board members. Straub Medical Center has 1,737 staff members and 34 active volunteers.

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

There are no pending litigations or outstanding judgements against Straub Foundation.

Straub Medical Center currently has three cases in litigation.

Puamana L. Garcia v. Ronnie Texeira, M.D., Straub Clinic & Hospital, HPH. Civil No. 1 CCV-22-000011. Served on 01/05/2022. Trial set for 11/06/2023. SMC Defense Counsel: Thomas Cook.

Tiana Gibson, Individually and as Conservator of Kathleen Gibson; Kathleen Gibson; Charles Gibson; Joshua Abiva; and Jordan Gibson, v. Thomas K.S. Noh, M.D.; Straub Medical Center, HPH, HHP. Civil No. 1 CCV-23-0001142. Served on 09/05/2023. No trial date set. SMC Defense Counsel: Thomas Cook.

Edward L. Hummer, Individually, and as Personal Representative of the Estate of Sharon Lauglin Hummer, Deceased; Graham Hummer, Individually, v. Hawai'i Pacific Health; Straub Medical Center; et. al. Civil No. 1CCV-22-0000510. Served on . Trial set for 02/26/2024. SMC Defense Counsel: William Hunt.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Straub has achieved numerous quality recognition in numerous areas related to emergency and trauma services.

Healthgrades 2023-2024

Straub Medical Center is the only hospital in Hawaii to receive:

- Gastrointestinal Surgery Excellence Award

- Five-Star for Treatment of Sepsis for 15 years in a row (2010-2024)
- Five-Star for Treatment of Stroke for 7 years in a row (2018-2024)
- Five-Star for Hip Fracture Treatment for 11 years in a row (2014-2024)

U.S. News & World Report

- Straub Medical Center 2023-2024
- Best Regional Hospitals for the following services:
Heart Attack, Aortic Valve Surgery, Heart Bypass Surgery, Colon Cancer Surgery, Hip Fracture, Hip Replacement, Stroke

AHA Get With The Guidelines

- In 2023 using 2022 data, Straub received the Get With The Guidelines[®]-Stroke Gold Plus and Target: Type 2 Diabetes Honor Roll Award.

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

Not applicable.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2024-25 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2024-25, but
- (b) Not received by the applicant thereafter.


The proposed project is a one-time capital improvement investment, so future funding will not be required. Regarding sustainability, the ongoing operations of the Emergency Department will be funded by revenue through patient payments and insurance billings. As a not-for-profit organization, donations to the Straub Foundation are invested in purchasing advanced technology, recruiting physicians, supporting clinicians and developing programs.

Straub Foundation anticipates that the benefits of improved quality of care, improved efficiencies, and improved patient safety will validate this investment. The improvements will enable this facility to keep pace with the latest technology and protocols in emergency care. Thus, Straub Medical Center will be competitive in attracting high-level physicians and nurses and meeting the needs of this community.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2024 to June 30, 2025

Applicant: Straub Foundation

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL	600,000			
TOTAL (A+B+C+D+E)	600,000			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	600,000	Simone Borisov		808-522-3799
(b) Total Federal Funds Requested		Name (Please type or print)		Phone
(c) Total County Funds Requested				1/18/24
(d) Total Private/Other Funds Requested		Signature of Authorized Official		Date
TOTAL BUDGET	600,000	Dawn Dunbar, President, Straub Foundation		
		Name and Title (Please type or print)		

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2024 to June 30, 2025

Applicant: Straub Foundation

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Not applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
Not applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2024 to June 30, 2025

Applicant: Straub Foundation

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2022-2023	FY: 2023-2024	FY:2024-2025	FY:2024-2025	FY:2025-2026	FY:2026-2027
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION			600,000	0		
EQUIPMENT						
TOTAL:			600,000	0		
JUSTIFICATION/COMMENTS:						

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Straub Foundation

Contracts Total: 100,000

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	State Grant-In-Aid FY2024	TBD	OCS	State	100,000
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
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16					
17					
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20					
21					
22					
23					
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26					
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28					
29					
30					

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



AUTHORIZED SIGNATURE

DAWN DUNBAR,
PRESIDENT, STRAUB FOUNDATION

PRINT NAME AND TITLE

1/18/2024

DATE

HPH Philanthropy Department

1.16.2024

