

RYKER WADA
DIRECTOR

ANDREW T. GARRETT
DEPUTY DIRECTOR

### STATE OF HAWAII DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT

235 S. BERETANIA STREET HONOLULU, HAWAII 96813-2437

SENATE COMMITTEE ON WAYS AND MEANS
SENATE COMMITTEE ON LABOR, CULTURE AND THE ARTS
SUPPLEMENTAL BUDGET REQUEST FOR FISCAL YEAR 2023
JANUARY 5, 2022

### TESTIMONY BY RYKER WADA, DIRECTOR DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT

Honorable Chair Dela Cruz, Chair Taniguchi, Members of the Senate Committee on Ways and Means, and Members of the Senate Committee on Labor, Culture and the Arts:

I am Ryker Wada, Director for the Department of Human Resources Development (DHRD). I am here today to present the Department's supplemental budget request for Fiscal Year 2023.

#### **Mission Statement**

The Department's mission is to attract and maintain a qualified and high performing workforce within applicable fiscal and operational constraints. This includes recruitment activities for civil service positions; providing support for personnel actions that are necessary as a result of the State's fiscal status; classifying positions based on the duties and responsibilities; identifying and coordinating employee training and development opportunities; compensating employees at proper pay levels; assuring effective employee-employer relations; administering a variety of voluntary employee benefits; administering the State's self-insured workers' compensation program for State employees; and ensuring a safe and healthy work environment.

#### **Impact of Current State-Wide Conditions**

The coronavirus pandemic changed the landscape of the workplace. DHRD, as the central personnel agency for the State Executive Branch, continues to help and guide the line departments in all the critical work they do, and in doing so, help the State of Hawaii to be a better place to live. Issues we have been addressing include remote work environment, preventative measures to limit the spread of the illness in the workplace, employee benefits and financial relief measures, accommodation and compliance implications for COVID-19, and increasing opportunities for employees working remotely to access on-demand learning.

#### **Federal Funds**

The Department has no programs that have lost or are at risk of losing federal funds.

#### **Non-General Funds**

Reports on the Department's non-general funds pursuant to HRS 37-47 were submitted to the Legislature on October 1, 2021.

#### **Budget Request**

Department programs were asked to be prudent and focused in their fiscal planning. Requests for additional resources were limited to those critical to improving program operations.

The Department has five (5) supplemental budget requests for Fiscal Year 2023:

- 1. HRD102 Addition of \$80,000 for the Learning Management System to increase the number of licenses to accommodate all non-email users, and employees in temporary and exempt positions regardless of the length of their appointment; and to streamline the log in process by implementing a unique user ID system that will follow the employee regardless of transfer within the Executive Branch.
- HRD102 Addition of two permanent Human Resources Specialist positions and \$65,136 for the Employee Classification program to help address the workload in an adequate and timely manner; and to train and develop State human resources professionals in classification.
- 3. HRD102 Addition of \$283,600 for an integrated Workers' Compensation Claims Management System. DHRD is responsible for administering the State's centralized, self-insured workers' compensation program, which covers all State Executive Branch agencies (except for the DOE, UH, and HHSC), Charter Schools, and the Legislature. Funding for an integrated workers' compensation claims management system will allow DHRD to maximize the use of available technology to improve the claims management process and make claims handling more efficient
- 4. HRD102 Addition of a permanent Administrative Assistant position and \$66,486 to provide DHRD with the staff it needs to fulfill its statutory duties pursuant to Act 57, SLH 2019. The Administrative Assistant is integral to DHRD's operations and services provided to other State agencies.
- 5. HRD102 Addition of two permanent Program Specialist positions, one permanent Human Resources Technician position, and \$3,681,623 for the Student Helper/Intern and Kuana'ike programs to provide the State Executive Branch departments with learning and development resources for our future workforce.

We are aware of the challenges ahead and remain committed to work with the Legislature to seek solutions that effectively balance short-and long-term priorities.

#### Attachments

Table 1: Department Functions

Table 2: **Department-Wide Totals** Table 3: **Program ID Totals** Table 4: **Budget Decisions** Table 5: **Proposed Budget Reductions** Table 6: **Proposed Budget Additions** Table 7: Restrictions Table 8: **Emergency Appropriation Requests** Table 9: Expenditures Exceeding or Anticipated to Exceed Appropriation Ceilings in FY21 and FY22 Table 10: Intradepartmental Transfers in FY21 and FY22 Table 11: Vacancy Report as of November 30, 2021 Table 12: Positions Authorized or Established by Acts Other than the State Budget Acts Table 13: **Overtime Expenditure Summary** Table 14: Active Contracts as of December 1, 2021 Table 15: Capital Improvement Program (CIP) Requests Table 16: **CIP Lapses** Table 17: **Program ID Sub-Organizations** Table 18: Organization Changes Table 19: American Rescue Plan (ARPA) Initiatives

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Staffing	Develops and administers a civil service system consistent with the application of the Merit Principle.	Develops and administers a statewide staffing program for civil service employment in the Executive Branch, within applicable fiscal and operational constraints. This includes competitive recruitment; competitive examination development (education and experience) and administration; and jurisdictional placement searches for employees affected by reduction in force, and work related and non-work related disabilities.	HRD102PA	Hawaii Constitution, Article XVI. Chapter 76, HRS. Chapter 78, HRS. Section 89-9(d), HRS. Chapter 378, HRS. Chapter 386, HRS. Chapter 831, HRS. Chapter 92F, HRS.
				*

Division	Description of Function		Activities	Prog ID(s)	Statutory Reference
Labor Relations	Administers and enforces the State's labor-management agreements and employee performance appraisal system for Executive Branch departments, and provides staff services in the negotiation of labor contracts.	b. A in r (c. F r d. C d. E e. F f. T	Participates in negotiations with the employee unions on collective bargaining agreements and mutual agreements, which includes serving as spokespersons for the State and County Employers; Administers the uniform interpretation and application of provisions in collective bargaining agreements, dispute settlements, and related determinations of labor-management relationships (i.e. Hawaii Labor Relations Board rulings); Provides advisory guidance and assistance to management representatives in the application of contractual provisions and handling of employees with performance problems, in consideration of past arbitration decisions, court decisions, and contract interpretations; Develops policies, procedures, and operating guidelines on various labor relations and performance evaluation matters; Processes grievances which may have statewide impact; and Tracks legislation involving labor relations matters and prepares lestimonies for the DHRD Director.	HRD102QA	Chapter 89, HRS Collective Bargaining Law. Section 76-41, HRS Performance appraisal systems; failure to meet performance requirements.

Division	Description of Function	Т	Assinistas	15 15(1)	
		+	Activities	Prog ID(s)	
Employee Relations	(Employee Assistance) Develops, implements, and administers various statewide no-cost/low-cost employee benefit and training and development programs. Benefit programs include those which provide significant tax savings to the State, and other activities to help attract and retain employees.	b. c. d.	Administers various pre-tax benefit programs, such as the Deferred Compensation Plan; PTS Deferred Compensation Plan for Part-Time, Temporary, and Seasonal or Casual Employees; Premium Conversion Plan; Island Flex Flexible Spending Accounts Plan; Flex Park; and Pre-Tax Transportation Benefits Program; which produce more than \$10.3 million in tax savings annually to the State.  Administers other employee benefit programs that are required by federal laws, State laws, and the collective bargaining agreements. Provides staff support to the Deferred Compensation Plan Board of Trustees.  Develops, conducts, and coordinates communication on various employee benefit programs, including pre-retirement workshops and new employee orientations.  Develops policies, procedures, and guidelines on the benefit programs; ensures compliance with the IRS regulations which authorize the benefit programs.  Provides advisory guidance to line departments on benefit programs.  Tracks legislation involving employee benefit programs and training and development matters, and prepares testimonies for the DHRD Director.	W.	Section 125, Internal Revenue Code (IRC); Section 78-30, HRS Cafeteria plans. Chapter 88E, HRS Deferred Compensation Plan. Chapter 88F, HRS Deferred Compensation Retirement Plan for Part-Time, Temporary, and Seasonal or Casual Employees. Section 132(f), IRC; Section 78-53, HRS Pre-tax Transportation Benefit Programs. Chapter 398, HRS Family Leave. Federal Regulations, Part 825, Family & Medical Leave Act. Section 78-28, HRS In-service training programs. Section 78-29, HRS Incentive & Service Awards.

Division	Description of Function	$\top$	Activities	Drog ID(s)	Ctatutam, Defenses
		a		Prog ID(s)	Statutory Reference
Employee Relations	(Personnel Transactions) Processes, audits, and advises on various pay and personnel transactions for employees of the Executive Branch; develops and implements update/processing requirements to effect new employment actions; and generates routine and special workforce reports.	b. c. d.	Develops instructions for all Executive Branch departments to guide them in implementing negotiated pay adjustments, arbitration decisions, and settlement agreements;		Section 76-13(1), HRS Establish and maintain roster of all persons in the civil service. Section 26-5(b), HRS Pay administration. Section 76-28, HRS Forms required of appointing authorities. Section 76-30, HRS Tenure; resignations. Section 78-16.5, HRS Pay of Officers and employees on active military service. Section 78-23, HRS Leaves of absence. Section 78-26, HRS Leave sharing program. Section 78-27, HRS Temporary inter-and intra-governmental assignments and exchanges.
Employee Relations	(Training) Develops, conducts, and coordinates statewide training for managerial and non-managerial employees of the Executive Branch.	c. d.	leaves, and prepares testimonies for the DHRD Director.  Assesses statewide training needs and priorities; Develops, conducts, and coordinates employee training programs using online, virtual, and traditional deliveries; Assists departments in identifying area-specific training needs, developing and implementing programs; Hosts on-demand learning library, creating and maintaining relevant content; Provides consultative services to the line departments on training-related matters, including facilitating management/leadership meetings, retreats, etc.; Develops policies, procedures, and operating guidelines on training-related matters; and Tracks legislation involving training and employee development-related matters and prepares testimonies for the DHRD Director.	HRD102QA	Section 78-28, HRS In-service training programs

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Classification and Compensation	(Classification) Develops and administers the position classification system for civil service positions, including the establishment and maintenance of classes and their experience and training requirements; and the assignment of positions to classes, bargaining units and other administrative units.	Civil Service Position Classification  Position actions (i.e., establish, reallocate, abolish, extend, etc.).  Class specifications (i.e., establish, amend, and abolish) and selective certification requirements.	+	Section 76-13.5, HRS
Employee Classification and Compensation	(Compensation) Develops and maintains the civil service compensation system, including the pricing/repricing of classes; and establishing special rates for shortage occupations.	Compensation  Pricing and repricing of civil service classes (i.e., determine and review).  Wage analysis.  Providing collective bargaining support (primarily on wages).  Shortage category determinations and rate setting.  Developing and implementing pay programs to attract and retain quality employees.	HRD102RA	Section 76-1, HRS. Section 89-9(f)(2), HRS. Section 89-11(f), HRS.
Classification	(Exempt Positions and Employees) Development and administration of programs covering exempt positions and employees.	<ol> <li>Exemptions from Civil Service</li> <li>Review requests to approve and extend projects (authority to approve delegated by Governor to DHRD Director).</li> <li>Review requests for approval and extensions of exempt positions (other than project exemptions).</li> <li>Review exemption checklists from departments used to determine exemptions in order to contract for services.</li> </ol>	HRD102RA	Section 76-16, HRS.

Division	Description of Function	T	Activities	Prog ID(s)	Statutory Reference
Employee Claims		2. 3. 5. 6.	Investigating questionable claims which includes, but is not limited to securing recorded statements of injured employees and witnesses, taking photographs of accident scenes, conducting discovery, and researching precedent cases.  Attending administrative hearings on contested claims, denied treatment plans, and where the parties can't reach an agreement as to the extent of the injured employee's disability.  Authorizing accurate and appropriate benefits, such as: calculating and authorizing temporary total disability benefits within 10 days after notification of the disability; insuring payment of benefits ordered pursuant to a final decision or settlement agreement within 31 days after they become due; and authorizing or denying bills for medical care, services, and supplies within 60 days of their receipt. Monitoring treatment plans to insure that the treatment being provided is reasonable, necessary, curative and related to the nature of the compensable injury or illness.  Arranging for evaluations by medical experts if there is a question regarding causation or reasonableness of medical care.  Maintaining, monitoring, and updating the State's Return to Work Priority Program which assists injured employees who become unable to perform their usual and customary jobs to return to suitable gainful employment.  Identifying light duty work for those injured employees who cannot return to their usual and customary jobs on a temporary or permanent basis.  Identifying those injured employees who are capable of performing their usual and customary jobs but are restricted from returning to a particular environment and maintaining the policy that governs their placement in an alternate work site.  Providing financial and reserve data to DAGS for inclusion in the State's financial statement as well as separate financial and reserve data to all Executive Branch departments as part of their financial audits.	HRD102SA	Act 285, Section 71A, SLH 1984. Section 26-5, HRS. Chapter 386, HRS. Chapter 10, Title 12. Chapter 15, Title 12. All collective bargaining agreements. Americans with Disabilities Act. Americans with Disabilities Act. Administrative Directive 94-02. State of Hawaii, Accommodations for Employees With Disabilities Manual.

Division	Description of Function	Τ	Activities	Prog ID(s)	Statutory Reference
Employee Claims	(Employee Safety) Administration of safety and health workplace laws, rules, and regulations consistent with State and federal mandates in accordance with the Occupational Safety and Health Administration, Environmental Protection Administration, and Federal Motor Carrier Safety Administration.	2.	Developing and conducting safety and health seminars, workshops, and conferences.  Developing and maintaining the human resources component of the State's Civil Defense Plan for emergency disaster management.  Developing and maintaining the State's Alcohol and Drug Testing Program which includes all educational materials and training sessions for employees required to attend.  Maintaining the State's program for safety toed shoes and safety glasses.  Conducting temporary hazard surveys in response to temporary hazard pay requests.  Providing accident statistics to all departments on a regular basis to pinpoint injury trends; and whenever possible, developing training programs to address those injuries which were preventable.  Conducting worksite inspections post accident and ergonomic evaluations to prevent future injuries.  Conducting employee workshops for Drug and Alcohol Testing, Violence in the Workplace, ergonomics, and driver education.  Administering the accidental injury leave provision in the collective bargaining agreements.	HRD102SA	<del></del>

Division	Description of Function	$\top$	Activities	Drog (D/s)	T Statute on O. S.
Admin	(General Administration) Administers the State personnel program, provides administrative support services, and represents the State on commissions and committees.	3. 4. 5.	Advises the Governor on policies and issues concerning the administration of the State personnel management system.  Provides long-range and overall policy-setting direction for the State's personnel management system.  Provides policies, training, and guidance to departments and agencies to assure and maintain a workplace free of discrimination, harassment and retaliation in personnel practices.  Directs and coordinates DHRD operations; and program and financial plans.  Provides administrative and technical support services relating to information technology (IT), fiscal, budget, procurement, and personnel management to department programs.	Prog ID(s) HRD191	Statutory Reference Section 26-5, HRS Chapter 76, HRS Chapter 78, HRS Chapter 89, HRS Chapter 89C, HRS State and federal non-discrimination laws
	(Attached Agency) Provides technical assistance to the Merit Appeals Boards (MAB). MAB decides appeals from actions taken by the chief executive, the director, an appointing authority or a designee acting on behalf of one of these individuals on issues such as: any person suffering a legal wrong by a recruitment and examination for a civil service position; an employee serving an initial probationary appointment who alleges wrongful termination for failure to successfully complete the initial probation period; for a classification and reclassification of a civil service position which is occupied by a civil service employee, an incumbent of a position in a new class may file an appeal if the employee has suffered a legal wrong by that action. Employees who aren't covered by a collective bargaining agreement under section 89-6, HRS may file an appeal on disciplinary actions, adverse actions for failure to meet performance requirements, or other employment actions if the employee suffers a legal wrong by the action.	2. 3.	Recommending rule revisions.  Coordinating/running public hearings.		Chapter 76, HRS. Section 26-5, HRS. HAR, Title 14, DHRD.
	Judiciary.		Prepares and processes payment to DLIR for quarterly estimated unemployment insurance (UI) benefits for former State employees. Prepares and processes fiscal documents (journal vouchers, bill for collections, treasury deposits) for the accounting of UI benefits paid by general funds, assessed accounts, and non-assessed accounts. Distributes monthly statement of UI benefits charges to all State agencies.	HRD191 HRD102KA	Section 383-62, HRS

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Claims	(Temporary Disability Benefits) Provides oversight for the State's Temporary Disability Benefits Program	<ol> <li>Responding to inquiries regarding the interpretation of the program, and its applicability to bargaining unit and non-bargaining unit employees.</li> <li>Insuring that the State's program retains its equivalency with the statute.</li> <li>Updating the provisions of the program to insure compliance with the statute.</li> </ol>		Chapter 392, HRS. State of Hawaii Temporary Disability Benefits Plan for Bargaining Unit Employees. State of Hawaii Temporary Disability Benefits Plan for Non- Bargaining Unit Employees.

# Department of Human Resources Development Department-Wide Totals

	Fiscal Year 2022													
Budget Acts Appropriation		Reductions	Additions	Emergency Appropriations		Total FY22	MOF							
\$	19,583,703.00				\$	19,583,703.00	Α							
\$	700,000.00	11			\$	700,000.00	В							
\$	5,166,134.00				\$	5,166,134.00	U							
\$	582,775.00				\$	582,775.00	V							
\$	26,032,612.00	\$ -	\$ -	\$ -	\$	26,032,612.00	Total							

	Fiscal Year 2023													
Budget Acts														
,	Appropriation Reductions			Additions				Total FY23	MOF					
\$	19,583,703.00		\$	4,176,845.00			\$	23,760,548.00	Α					
\$	700,000.00						\$	700,000.00	В					
\$	5,166,134.00						\$	5,166,134.00	U					
\$	635,350.00						\$	635,350.00	٧					
\$	26,085,187.00	\$ -	\$	4,176,845.00	\$	-	\$	30,262,032.00	Total					

		As	budgete	d (FY22)	As	budgeted (	FY23)	Governor's Submittal (FY22)				Governor's Submittal (FY23)			
			1		-						Percent				Percent
											Change of				Change of
Prog ID Program Title	MOF	Pos (P)	Pos (T)	\$\$\$	Pos (P)	Pos (T)	\$\$\$	Pos (P)	Pos (T)	<u>\$\$\$</u>	\$\$\$\$	Pos (P)	Pos (T)	<u>\$\$\$</u>	\$\$\$\$
HRD102 Workforce Att	ri A	76.00	-	\$ 18,109,453	76.00		\$ 18,109,453	76.00	_	\$ 18,109,453	0.0%	82.00	-	\$ 22,286,298	23.1%
HRD102 Workforce Att	ri B	-	_	\$ 700,000	-		\$ 700,000	-	-	\$ 700,000	0.0%	-	-	\$ 700,000	0.0%
HRD102 Workforce Att	ri U	2.00	-	\$ 5,166,134	2.00	-	\$ 5,166,134	2.00	-	\$ 5,166,134	0.0%	2.00	-	\$ 5,166,134	0.0%
HRD102 Workforce Att	ri V	-	-	\$ 582,775		-	\$ 635,350	-	-	\$ 582,775	0.0%		-	\$ 635,350	0.0%
HRD191 Supporting Ser	ν A	9.00	-	\$ 1,474,250	9.00	-	\$ 1,474,250	9.00	-	\$ 1,474,250	0.0%	9.00	-	\$ 1,474,250	0.0%

					- Ir	nitial Dep	artment Re	equests			Budge	t and Fina	ance Recom	mendation	15				Govern	nor's Decision	on	
Prog ID	Sub-Org	Description of Request	MOF		FY22			FY23		and a ma	FY22	=====		FY23			- 00	FY22			FY23	
				Pos (P)	Pos (T)	\$\$\$	Pos (P)	Pos (T)	\$\$\$	Pos (I	) Pos (T)	\$\$\$	Pos (P)	Pos (T)		\$\$\$	Pos (P)	Pos (T)	\$\$\$	Pos (P)	Pos (T)	\$\$\$
HRD102	QA	Add funds for the Learning Management System	Α			1,000			\$ 80,	00					\$	80,000						\$ 80,000
HRD102	RA	Add staffing and funds for Employee Classification Program	Α	-			2.00		\$ 65,	36			2.00		\$	65,136		1		2.00		65,136
HRD102	QA	Add staffing and funds for Employee Relations Division, Training Office	A				3.00		\$ 88,	32					\$	-						-
HRD102	SA	Add funds for Workers' Compensation Claims Management System	Α	i			- 8		\$ 283,	00	į.				\$	283,600			ALIEN STALL			\$ 283,600
HRD102	RA	Restore 1.00 Administrative Assistant	Α									T	1.00		\$	66,486				1.00		66,486
HRD102	QA	Student Helper/Intern and Kuana'ike Programs	Α										n -							3.00		3,681,623

### Department of Human Resources Development Proposed Budget Reductions

				FY22			FY23		FY21
Prog ID Sub-Org Description of Reduction  None	Impact of Reduction	MOF	Pos (P)	Pos (T)	<u>\$\$\$\$</u>	Pos (P)	<u>Pos (T)</u>	\$\$\$\$	Restriction (Y/N)

### Department of Human Resources Development Proposed Budget Additions

						1 Care Care			FY22			FY23		
Prog ID	Sub-Org	Addition Type	Prog ID Priority	<u>Dept-</u> <u>Wide</u> Priority	Description of Addition	Justification	MOF	Pos (P)	Pos (T)	\$\$\$	Pos (P)	Pos (T)		\$\$\$
HRD102		AR	1	1	Add funds for the Learning Management System (LMS)	Funding for the LMS will allow us to increase the number of licenses to accommodate all non-email users, and employees in temporary and exempt positions regardless of the length of their appointment; and implement a solution to activate a unique user ID system that will follow the employee regardless of transfer within the Executive Branch.	A						\$	80,000
HRD102	RA	AR	2	2	Add staffing and funds for Employee Classification Program	Positions and funding for the Employee Classification program are necessary to help address the workload in an adequate and timely manner; and to train and develop State human resource professionals in classification.	A				2.00		\$	65,136
HRD102	SA	AR	3	3	Add funds for Workers' Compensation Claims Management System	DHRD is responsible for administering the State's centralized, self-insured workers' compensation program, which covers all State Executive Branch agencies (except for the DOE, UH, and HHSC), Charter Schools, and the Legislature. Funding for an integrated workers' compensation claims management system will allow DHRD to maximize the use of available technology to improve the claims management process and make claims handling more efficient.	A						\$	283,600
HRD102	RA	AR	5	5	Restore 1.00 Administrative Assistant	Position and funding for the Administrative Assistant is necessary to provide DHRD with the staff it needs to fulfill its statutory duties pursuant to Act 57, SLH 2019. The Administrative Assistant is integral to DHRO's operations and services provided to other State agencies.	A				1.00		\$	66,486
HRD102	QA	AR	4	4	Student Helper/Intern and Kuana'ike Programs	Positions and funding for the Student Helper/Intern and Kuana'ike programs will provide State Executive Branch departments with learning and development resources for our future workforce.	A				3.00		\$ 3	3,681,623

						Difference		
						<u>Between</u>		
<u>Fiscal</u>				Budgeted by		Budgeted &		
<u>Year</u>	Prog ID	Sub-Org	MOF	<u>Dept</u>	Restriction	Restricted	Percent Difference	<u>Impact</u>
FY20	HRD102		Α	\$ 7,424,115	\$ 623,527	\$ 6,800,588	91.6%	The department was be able to meet the restriction because of vacant positions and turnover savings.
FY20	HRD191		Α	\$ 900,061	\$ 17,673	\$ 882,388	98.0%	
FY21	HRD102		Α	\$ 6,410,128	\$ 431,840	\$ 5,978,288	93.3%	The department was be able to meet the restriction because of vacant positions and delay in hiring.
FY22					\$ -			

Prog ID	Description of Request	Explanation of Request	MOF	Pos (P)	Pos (T)	\$\$\$
	None					

## Department of Human Resources Development Expenditures Exceeding Appropriation Ceilings in FY21 and FY22

Prog ID	MOF	<u>Date</u>	Appropriation	Amount Exceeding Appropriation	Percent Exceeded	Reason for Exceeding Ceiling	Legal Authority	Recurring (Y/N)	GF Impact (Y/N)
		None							

Actual or Anticipated Date of Transfer None	MOF	<u>Pos (P)</u>	Pos (T)	<u>\$\$\$</u>	From Prog ID	Percent of Program ID Appropriation Transferred From	<u>To</u> Prog ID	Percent of Receiving Program ID Appropriation	Reason for Transfer	Recurring (Y/N)

			1	- 1919			- 55		<u>Perm</u>							Authority	Occupied by		12.12	
		Date of	Expected	Position		Exempt	<u>SR</u>	<u>BU</u>	Temp			1	<u>Budgeted</u>	Acti	ual Salary	to Hire	89 Day Hire	# of 89 Hire	Describe if Filled	Priority #
Prog ID	Sub-Org	Vacancy	Fill Date	<u>Number</u>	Position Title	(Y/N)	Level	Code	(P/T)	FTE	MOF		<u>Amount</u>	<u>La</u>	st Paid	(Y/N)	(Y/N)	<u>Appts</u>	by other Means	to Retain
HRD102	QA	4/17/2021	2/1/2022	121386	EEO Program Officer	N	EM03	35	P	1.00	Α	\$	98,988	\$	98,988	Υ	N			3
HRD102	QA	6/1/2020	3/1/2022	46933	Human Resources Tech VI	N	SR15	63	P	1.00	Α	\$	42,792	\$	42,792	γ	N			13
HRD102	QA	7/1/2021	2/1/2022	26159	Human Resources Spclt V	N	SR24	73	P	1.00	Α	\$	67,044	\$	67,044	Y	N			10
HRD102	RA	7/16/2020	2/1/2022	33456	Human Resources Spclt V	N	SR24	73	P	1.00	Α	\$	62,136	\$	62,136	Y	N			7
HRD102	SA	2/8/2020	2/16/2022	38030	Personnel Program Admr	N	EM08	35	P	1.00	Α	\$	111,072	\$	148,152	Υ	N		Temp Assign	1
HRD102	SA	7/1/2021	3/1/2022	37927	Secretary IV	N	SR18	63	Р	1.00	Α	\$	52,296	\$	52,296	Υ	N			16
HRD102	SA	12/31/2020	2/1/2022	28486	Human Resources Spcit V	N	SR24	73	P	1.00	Α	\$	78,420	\$	78,420	Υ	N			4
HRD102	SA	12/31/2020	2/1/2022	35779	Human Resources Spclt V	N	SR24	73	P	1.00	Α	\$	72,528	\$	72,528	Υ	N			8
HRD102	SA	9/25/2021	2/1/2022	40854	Human Resources Spclt V	N	SR24	73	P	1.00	Α	\$	72,528	\$	72,528	Y	N			11
HRD102	SA	12/8/2020	3/1/2022	37436	Human Resources Spclt IV	N	SR22	73	Р	1.00	Α	\$	55,992	\$	55,992	Y	N			14
HRD102	PA	2/4/2020	3/1/2022	3298	Personnel Program Admr	N	EM08	35	P	1.00	Α	\$	111,072	\$	139,080	Y	N		Temp Assign	2
HRD102	PA	4/1/2021	2/1/2022	4652	Human Resources Tech VI	N	SR15	63	Р	1.00	Α	\$	40,426	\$	40,426	Υ	N		-	15
HRD102	PA	5/13/2021	4/1/2022	26734	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	68,484	\$	68,484	Υ	N			9
HRD102	PA	8/1/2021	2/1/2022	22037	Human Res Asst V	N	SR13	63	Р	1.00	Α	\$	46,476	\$	46,476	Υ	N			12
HRD102	PA	8/9/2021	4/1/2022	27964	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	75,192	\$	75,192	Υ	N			6
HRD191	AA	12/31/2020	4/1/2022	38699	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	78,420	\$	78,420	Υ	N			5

### Department of Human Resources Development

Table 12

Positions Filled and/or Established by Acts other	er than the State Budget as of November 30, 2021
---	--

			=						<del>f</del> il		iii			Occupied
		<u>Date</u>	<u>Legal</u>	<u>Position</u>	<u>Position</u>	Exempt			_			<u>Annual</u>	<u>Filled</u>	by 89 Day
Prog ID	Sub-Org	<u>Established</u>	<u>Authority</u>	<u>Number</u>	<u>Title</u>	(Y/N)	SR Level	<u>BU Code</u>	<u>T/P</u>	<u>MOF</u>	FTE	<u>Salary</u>	<u>(Y/N)</u>	Hire (Y/N)
		None												

# Department of Human Resources Developmment Overtime Expenditure Summary

		A		F'	Y21 (actual)		FY2	22 (e	stimate	d)	FY2	3 (bu	dgeted	)
Prog ID	Sub-Org	Program Title	MOF	Base Salary \$\$\$\$	Overtime \$\$\$\$	Overtime Percent	Base Salary \$\$\$\$		ertime \$\$\$\$	Overtime Percent	Base Salary \$\$\$\$		ertime \$\$\$	Overtime Percent
HRD102	PA	Workforce Attraction, Selection, Classification and Effectiveness	Α	\$ 1,699,716	\$ 538	0.0%	\$ 1,588,108	\$	2,914	0.2%	\$ 1,588,108	\$	2,914	0.2%
HRD102	QA =	Workforce Attraction, Selection, Classification and Effectiveness	Α	\$ 2,212,064	\$ 35,666	1.6%	\$ 2,154,520	\$	4,905	0.2%	\$ 2,323,732	\$	4,905	0.2%
HRD102	RA	Workforce Attraction, Selection, Classification and Effectiveness	Α	\$ 920,384	\$ -	0.0%	\$ 759,992	\$	1,380	0.2%	\$ 888,614	\$	1,380	0.2%
HRD102	SA	Workforce Attraction, Selection, Classification and Effectiveness	Α	\$ 1,551,727	\$ -	0.0%	\$ 1,638,434	\$	3,600	0.2%	\$ 1,638,434	\$	3,600	0.2%
HRD191	AA	Supporting Services - Human Resources Development	Α	\$ 887,261	\$ -	0.0%	\$ 912,941	\$	2,500	0.3%	\$ 912,941	\$	2,500	0.3%

						Te	rm of Contra	ect					
			Frequency		Outstanding	Date -					Explanation of How Contract is	POS	Category
Prog ID	MOF	Amount	(M/A/O)	Max Value	Balance	Executed	From	<u>To</u>	Entity	Contract Description	Monitored	Y/N	E/L/P/C/G/S/
HRD102 HRD191	A	\$ 228,440	Α	\$ 228,440	\$ -	2/26/2021	4/1/2021	3/31/2022	governmentjobs.com , Inc. dba NEOGOV	Internet-based integrated e- Recruitment and Onboarding software subscription license	The department participates in quarterly on-line performance measurement surveys. The surveys enable the Department to monitor and provide feedback on the performance of the e-Recruitment software; and assists the contractor in better serving the public sector customers.	N	G/S
HRD102	В	\$ 39,850	M	\$ 42,000	\$ 2,150	11/19/2020	1/1/2021	12/31/2021	Child and Family Service	Confidential, short-term professional counseling services to eligible employees of the Executive Branch who may be experiencing personal problems that are affecting their job performance through the REACH Program.	Employees who utilize the services of the REACH provider are given a questionnaire at their final appointment for completion. DHRD also receives monthly and quarterly reports from the contractor that summarize the professional counseling services provided.	N	S
HRD191	A	\$ 16,869	М	\$ 22,332	\$ 5,463	3/1/2021	3/9/2021	3/8/2022	American Guard Services, Inc.	Cooperative purchasing agreement for security guard services for the Leiopapa A Kamehameha (LAK) building. Each State agency located in the LAK building pays a portion of the cost.	The department's Safety Office monitors the contractor's performance and verifies that contract services have been rendered.	N	S
HRD102	Α	\$ -	A	\$ 106,472	\$ 106,472	10/27/2021	11/1/2021	10/31/2022	Adobe Captivate Prime and Connect	One year license for Adobe Captivate Prime Hosted Services which includes: Adobe Connect Meeting Hosted Named Hosted, Adobe Connect Events Hosted Named Event Manager Hosted, Adobe Connect Training Hosted Concurrent Learner Hosted, and Captivate Prime V1.0 Hosted Per Registered User (for 15,000 users).	The department's Training Office participates in bi-weekly calls with the vendor to trouble- shoot issues as well as quarterly performance recap meetings to ensure our needs are being met and that we are up-to-date with any/all upgrades to the software. During these meetings we are able to resolve issues and share feedback from our customers to enhance their experience.	N	G/S

Pr	og ID	Prog ID Priority	<u>Dept-</u> <u>Wide</u> Priority	Senate District	Rep. District	Project Title	MOF	FY22 \$\$\$	EV23 ¢¢¢
-	UE ID	THOTICY	THOTICY	District	District	<u>Froject ritle</u>	IVICI	1122 777	1,152,333
			-			None			

# Department of Human Resources Development CIP Lapses

Prog ID	Act/Year of Appropriation	<u>Project Title</u>	MOF	Lapse Amount \$\$\$\$	Reason
		None	The second secon		
			26		

Program ID	Sub-Org Code		
HRD102	PA	Name Employee Staffing	Objective  Develop and administer a civil service system consistent with the application of the Merit Principle.
HRD102	QA	Employee Relations	Administer and enforce the State's labor-management agreements and employee performance appraisal system for Executive Branch departments, and provide staff services in the negotiation of labor contracts.  Develop, implement, and administer various statewide no-cost/low-cost employee benefit and training and development programs.  Benefit programs include those which provide significant tax savings to the State, and other activities to help attract and retain employees. Process, audit, and advise on various pay and personnel transactions for employees of the Executive Branch; develop and implement update/processing requirements to effect new employment actions; and generate routine and special workforce reports.  Develops, conducts, and coordinates statewide training for managerial and non-managerial employees of the Executive Branch.
HRD102	RA	Employee Classification and Compensation	Develop and administer the position classification system for civil service positions, including the establishment and maintenance of classes and their experience and training requirements; and the assignment of positions to classes, bargaining units and other administrative units.  Develop and maintain the civil service compensation system, including the pricing/repricing of classes; and establishing special rates for shortage occupations.  Develop and administer programs covering exempt positions and employees.

HRD102	SA	<b>Employee Claims</b>	The delivery of statutory benefits to all injured employees within the
			Executive Branch (excluding DOE, UH, and HHSC) of government,
			Charter Schools, Hawaii Public Housing Authority, and the Legislature
			in accordance with the Hawaii Workers' Compensation Law (Chapter
			386) and its related rules and regulations.
			Administration of safety and health workplace laws, rules, and regulations consistent with State and federal mandates in accordance
			with the Occupational Safety and Health Administration,
			Environmental Protection Administration, and Federal Motor Carrier
			Safety Administration.
HRD191	AA	Support Services	Administer the State personnel program, provide administrative
27			support services, and represent the State on commissions and
			committees.
			Administer the unemployment insurance benefit fund for the
	- 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10		Executive Branch (excluding DOE, UH and RCUH), OHA, the
			Legislature, and Judiciary.

Year of Change	
FY22/FY23	<u>Description of Change</u>
	None

### Department of Human Resources Development American Rescue Plan Act Fund Initiatives

			<b>Budget for</b>		Dates of	of Initiative				
			OCE (Other						Is This A New Initiative Or An	
	Amount	Budget for	<u>Than</u>	<b>Budget for</b>				Appropriating	Enhancement To An Existing	
Prog ID	<u>Allotted</u>	<u>Personnel</u>	Contracts)	<u>Contracts</u>	From	<u>To</u>	Initiative Description	Act or GOV	Initiative/Program	
HRD102	\$ 307,775		\$ 307,775		5/11/2021	6/30/2022	To address increase in workers' compensation claims costs	Act 88, SLH 2021	This is an increase in cost to an existing program.	
HRD102	\$ 275,000		\$ 275,000		5/11/2021	6/30/2022	To address increase in unemployment insurance benefits costs		This is an increase in cost to an existing program.	
HRD102	\$ 3,700,000		\$ 3,700,000		5/11/2021	6/30/2023	To address increase in workers' compensation claims costs		This is an increase in cost to an existing program.	

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Staffing	Develops and administers a civil service system consistent with the application of the Merit Principle.	Develops and administers a statewide staffing program for civil service employment in the Executive Branch, within applicable fiscal and operational constraints. This includes competitive recruitment; competitive examination development (education and experience) and administration; and jurisdictional placement searches for employees affected by reduction in force, and work related and non-work related disabilities.		Hawaii Constitution, Article XVI. Chapter 76, HRS. Chapter 78, HRS. Section 89-9(d), HRS. Chapter 378, HRS. Chapter 386, HRS. Chapter 831, HRS. Chapter 92F, HRS.

Division	Description of Function		Activities	Prog ID(s)	Statutory Reference
Labor Relations	Administers and enforces the State's labor-management agreements and employee performance appraisal system for Executive Branch departments, and provides staff services in the negotiation of labor contracts.	a. b. c.	Participates in negotiations with the employee unions on collective bargaining agreements and mutual agreements, which includes serving as spokespersons for the State and County Employers; Administers the uniform interpretation and application of provisions in collective bargaining agreements, dispute settlements, and related determinations of labor-management relationships (i.e. Hawaii Labor Relations Board rulings); Provides advisory guidance and assistance to management representatives in the application of contractual provisions and handling of employees with performance problems, in consideration of past arbitration decisions, court decisions, and contract interpretations;  Develops policies, procedures, and operating guidelines on various labor relations and performance evaluation matters;  Processes grievances which may have statewide impact; and Tracks legislation involving labor relations matters and prepares testimonies for the DHRD Director.		Chapter 89, HRS Collective Bargaining Law. Section 76-41, HRS Performance appraisal systems; failure to meet performance requirements.

Division	Description of Function		Activities	Prog ID(s)	Statutory Reference
Employee Relations	(Employee Assistance) Develops, implements, and administers various statewide no-cost/low-cost employee benefit and training and development programs. Benefit programs include those which provide significant tax savings to the State, and other activities to help attract and retain employees.	b. c.	Administers various pre-tax benefit programs, such as the Deferred Compensation Plan; PTS Deferred Compensation Plan for Part-Time, Temporary, and Seasonal or Casual Employees; Premium Conversion Plan; Island Flex Flexible Spending Accounts Plan; Flex Park; and Pre-Tax Transportation Benefits Program; which produce more than \$10.3 million in tax savings annually to the State.  Administers other employee benefit programs that are required by federal laws, State laws, and the collective bargaining agreements. Provides staff support to the Deferred Compensation Plan Board of Trustees.  Develops, conducts, and coordinates communication on various employee benefit programs, including pre-retirement workshops and new employee orientations.  Develops policies, procedures, and guidelines on the benefit programs; ensures compliance with the IRS regulations which authorize the benefit programs.  Provides advisory guidance to line departments on benefit programs.  Tracks legislation involving employee benefit programs and training and development matters, and prepares testimonies for the DHRD Director.	HRD102QA	Section 125, Internal Revenue Code (IRC); Section 78-30, HRS Cafeteria plans. Chapter 88E, HRS Deferred Compensation Plan. Chapter 88F, HRS Deferred Compensation Retirement Plan for Part-Time, Temporary, and Seasonal or Casual Employees. Section 132(f), IRC; Section 78-53, HRS Pre-tax Transportation Benefit Programs. Chapter 398, HRS Family Leave. Federal Regulations, Part 825, Family & Medical Leave Act. Section 78-28, HRS In-service training programs. Section 78-29, HRS Incentive & Service Awards.

Page 3 of 28 2022-23 Budget Briefing

Division	Description of Function	T	Activities	Prog ID(s)	Statutory Reference
Employee	(Personnel Transactions) Processes, audits, and advises on	a.	Develops instructions for all Executive Branch departments to guide		Section 76-13(1), HRS
Relations	(Personnel Transactions) Processes, audits, and advises on various pay and personnel transactions for employees of the Executive Branch; develops and implements update/processing requirements to effect new employment actions; and generates routine and special workforce reports.	a. b. c. f.	them in implementing negotiated pay adjustments, arbitration decisions, and settlement agreements;  Processes mass pay adjustments negotiated for Bargaining Units 1, 2, 3, 4, 9, 10, 11, and 13, for all departments, and various pay actions for identified groups of positions;  Prints and distributes Employee Personnel Action Report forms to record all personnel transactions which are generated en masse, e.g., pay adjustments for all 8 Bargaining Units, pay adjustments by Bargaining Unit due to varying effective dates and/or agreement terms, job title changes due to changes in a class or class series, and coordinates set up of print files when departments elect to print their EPAR forms;  Provides advisory guidance and assistance to line Departmental Personnel Office (DPO) staff in the interpretation and application of laws, policies, collective bargaining agreements, and Executive Orders provisions relating to compensation, leaves (vacation and sick leave and leaves of absence without pay), leave record-keeping, transfers, separations, Uniformed Services Employment and Reemployment Rights Act compliance and Leave Sharing program, and other personnel transactions related issues; Selectively audits the line departments' personnel transactions to ensure accurate reporting and processing;  Generates routine and special workforce reports to provide data requested by the Office of the Governor, DHRD Director, Department of Budget and Finance, Office of Collective Bargaining Chief Negotiator, Legislators, Unions, and others; and Tracks legislation involving matters related to compensation and leaves, and prepares testimonies for the DHRD Director.	HRD102QA	Establish and maintain roster of all persons in the civil service. Section 26-5(b), HRS Pay administration. Section 76-28, HRS Forms required of appointing authorities. Section 76-30, HRS Tenure; resignations. Section 78-16.5, HRS Pay of Officers and employees on active military service. Section 78-23, HRS Leaves of absence. Section 78-26, HRS Leave sharing program. Section 78-27, HRS Temporary inter-and intra-governmental assignments and exchanges.
Employee Relations	(Training) Develops, conducts, and coordinates statewide training for managerial and non-managerial employees of the Executive Branch.	a. b. c. d. e.	Assesses statewide training needs and priorities; Develops, conducts, and coordinates employee training programs using online, virtual, and traditional deliveries; Assists departments in identifying area-specific training needs, developing and implementing programs; Hosts on-demand learning library, creating and maintaining relevant content; Provides consultative services to the line departments on training-related matters, including facilitating management/leadership meetings, retreats, etc.; Develops policies, procedures, and operating guidelines on training-related matters; and Tracks legislation involving training and employee development-related matters and prepares testimonies for the DHRD Director.	HRD102QA	Section 78-28, HRS In-service training programs

Page 4 of 28 2022-23 Budget Briefing

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Classification and Compensation	(Classification) Develops and administers the position classification system for civil service positions, including the establishment and maintenance of classes and their experience and training requirements; and the assignment of positions to classes, bargaining units and other administrative units.	<ol> <li>Civil Service Position Classification</li> <li>Position actions (i.e., establish, reallocate, abolish, extend, etc.).</li> <li>Class specifications (i.e., establish, amend, and abolish) and selective certification requirements.</li> </ol>	HRD102RA	Section 76-13.5, HRS
Employee Classification and Compensation	(Compensation) Develops and maintains the civil service compensation system, including the pricing/repricing of classes; and establishing special rates for shortage occupations.	<ol> <li>Compensation</li> <li>Pricing and repricing of civil service classes (i.e., determine and review).</li> <li>Wage analysis.</li> <li>Providing collective bargaining support (primarily on wages).</li> <li>Shortage category determinations and rate setting.</li> <li>Developing and implementing pay programs to attract and retain quality employees.</li> </ol>	HRD102RA	Section 76-1, HRS. Section 89-9(f)(2), HRS. Section 89-11(f), HRS.
Employee Classification and Compensation	(Exempt Positions and Employees) Development and administration of programs covering exempt positions and employees.	<ol> <li>Exemptions from Civil Service</li> <li>Review requests to approve and extend projects (authority to approve delegated by Governor to DHRD Director).</li> <li>Review requests for approval and extensions of exempt positions (other than project exemptions).</li> <li>Review exemption checklists from departments used to determine exemptions in order to contract for services.</li> </ol>	HRD102RA	Section 76-16, HRS.

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Employee Claims	(Employee Claims) The delivery of statutory benefits to all injured employees within the Executive Branch (excluding DOE, UH, and HHSC) of government, Charter Schools, Hawaii Public Housing Authority, and the Legislature in accordance with the Hawaii Workers' Compensation Law (Chapter 386) and its related rules and regulations.	<ol> <li>Investigating questionable claims which includes, but is not limited to securing recorded statements of injured employees and witnesses, taking photographs of accident scenes, conducting discovery, and researching precedent cases.</li> <li>Attending administrative hearings on contested claims, denied treatment plans, and where the parties can't reach an agreement as to the extent of the injured employee's disability.</li> <li>Authorizing accurate and appropriate benefits, such as: calculating and authorizing temporary total disability benefits within 10 days after notification of the disability; insuring payment of benefits ordered pursuant to a final decision or settlement agreement within 31 days after they become due; and authorizing or denying bills for medical care, services, and supplies within 60 days of their receipt.</li> <li>Monitoring treatment plans to insure that the treatment being provided is reasonable, necessary, curative and related to the nature of the compensable injury or illness.</li> <li>Arranging for evaluations by medical experts if there is a question regarding causation or reasonableness of medical care.</li> <li>Maintaining, monitoring, and updating the State's Return to Work Priority Program which assists injured employees who become unable to perform their usual and customary jobs to return to suitable gainful employment.</li> <li>Identifying light duty work for those injured employees who cannot return to their usual and customary jobs on a temporary or permanent basis.</li> <li>Identifying those injured employees who are capable of performing their usual and customary jobs but are restricted from returning to a particular environment and maintaining the policy that governs their placement in an alternate work site.</li> <li>Providing financial and reserve data to DAGS for inclusion in the State's financial statement as well as separate financial and reserve data to all Executive Branch departments as part of their financial audits.<td></td><td>Act 285, Section 71A, SLH 1984. Section 26-5, HRS. Chapter 386, HRS. Chapter 10, Title 12. Chapter 15, Title 12. All collective bargaining agreements. Americans with Disabilities Act. Americans with Disabilities Act. Administrative Directive 94-02. State of Hawaii, Accommodations for Employees With Disabilities Manual.</td></li></ol>		Act 285, Section 71A, SLH 1984. Section 26-5, HRS. Chapter 386, HRS. Chapter 10, Title 12. Chapter 15, Title 12. All collective bargaining agreements. Americans with Disabilities Act. Americans with Disabilities Act. Administrative Directive 94-02. State of Hawaii, Accommodations for Employees With Disabilities Manual.

Division	Description of Function		Activities	Prog ID(s)	Statutory Reference
Employee (En Claims wor fedd	Employee Safety) Administration of safety and health vorkplace laws, rules, and regulations consistent with State and ederal mandates in accordance with the Occupational Safety and Health Administration, Environmental Protection administration, and Federal Motor Carrier Safety Administration.	2.	Developing and conducting safety and health seminars, workshops, and conferences.  Developing and maintaining the human resources component of the State's Civil Defense Plan for emergency disaster management.  Developing and maintaining the State's Alcohol and Drug Testing Program which includes all educational materials and training sessions for employees required to attend.  Maintaining the State's program for safety toed shoes and safety glasses.  Conducting temporary hazard surveys in response to temporary hazard pay requests.  Providing accident statistics to all departments on a regular basis to pinpoint injury trends; and whenever possible, developing training programs to address those injuries which were preventable.  Conducting worksite inspections post accident and ergonomic evaluations to prevent future injuries.  Conducting employee workshops for Drug and Alcohol Testing, Violence in the Workplace, ergonomics, and driver education.  Administering the accidental injury leave provision in the	HRD102SA	•

Division	Description of Function	Activities	Prog ID(s)	Statutory Reference
Admin	(General Administration) Administers the State personnel program, provides administrative support services, and represents the State on commissions and committees.	<ol> <li>Advises the Governor on policies and issues concerning the administration of the State personnel management system.</li> <li>Provides long-range and overall policy-setting direction for the State's personnel management system.</li> <li>Provides policies, training, and guidance to departments and agencies to assure and maintain a workplace free of discrimination, harassment and retaliation in personnel practices.</li> <li>Directs and coordinates DHRD operations; and program and financial plans.</li> <li>Provides administrative and technical support services relating to information technology (IT), fiscal, budget, procurement, and personnel management to department programs.</li> <li>Administers and maintains the State's centralized Human Resources Management System (HRMS) that is used by state agencies, ERS, and EUTF.</li> </ol>		Section 26-5, HRS Chapter 76, HRS Chapter 78, HRS Chapter 89, HRS Chapter 89C, HRS State and federal non-discrimination laws
Admin	(Attached Agency) Provides technical assistance to the Merit Appeals Boards (MAB). MAB decides appeals from actions taken by the chief executive, the director, an appointing authority or a designee acting on behalf of one of these individuals on issues such as: any person suffering a legal wrong by a recruitment and examination for a civil service position; an employee serving an initial probationary appointment who alleges wrongful termination for failure to successfully complete the initial probation period; for a classification and reclassification of a civil service position which is occupied by a civil service employee, an incumbent of a position in a new class may file an appeal if the employee has suffered a legal wrong by that action. Employees who aren't covered by a collective bargaining agreement under section 89-6, HRS may file an appeal on disciplinary actions, adverse actions for failure to meet performance requirements, or other employment actions if the employee suffers a legal wrong by the action.	<ol> <li>Recommending rule revisions.</li> <li>Coordinating/running public hearings.</li> <li>Providing administrative support to the Board.</li> </ol>	HRD102SA HRD102OA HRD191	Chapter 76, HRS. Section 26-5, HRS. HAR, Title 14, DHRD.
Admin	(Unemployment Insurance Benefits) Administers the unemployment insurance benefit fund for the Executive Branch (excluding DOE, UH and RCUH), OHA, the Legislature, and Judiciary.	<ol> <li>Prepares and processes payment to DLIR for quarterly estimated unemployment insurance (UI) benefits for former State employees.</li> <li>Prepares and processes fiscal documents (journal vouchers, bill for collections, treasury deposits) for the accounting of UI benefits paid by general funds, assessed accounts, and non-assessed accounts.</li> <li>Distributes monthly statement of UI benefits charges to all State agencies.</li> </ol>	HRD191 HRD102KA	Section 383-62, HRS

Page 8 of 28 2022-23 Budget Briefing

Division	Description of Function	Activities F	Prog ID(s)	Statutory Reference
Employee	(Temporary Disability Benefits) Provides oversight for the			Chapter 392, HRS.
Claims	State's Temporary Disability Benefits Program	and its applicability to bargaining unit and non-bargaining unit		State of Hawaii
		employees.		Temporary Disability
		Insuring that the State's program retains its equivalency with the		Benefits Plan for
		statute.		Bargaining Unit
		3. Updating the provisions of the program to insure compliance with the		Employees.
		statute.		State of Hawaii
				Temporary Disability
				Benefits Plan for Non-
				Bargaining Unit
				Employees.

**Functions** 

## Department of Human Resources Development Department-Wide Totals

		Fiscal Year 2	022		
Budget Acts			Emergency		
Appropriation	Reductions	Additions	Appropriations	Total FY22	MOF
\$ 19,583,703.00				\$ 19,583,703.00	Α
\$ 700,000.00				\$ 700,000.00	В
\$ 5,166,134.00				\$ 5,166,134.00	U
\$ 582,775.00				\$ 582,775.00	V
\$ 26,032,612.00	\$ -	\$ -	\$ -	\$ 26,032,612.00	Total

	Fiscal Year 2023											
	Budget Acts											
,	Appropriation	Reductions		Additions				Total FY23	MOF			
\$	19,583,703.00		\$	4,176,845.00			\$	23,760,548.00	Α			
\$	700,000.00						\$	700,000.00	В			
\$	5,166,134.00						\$	5,166,134.00	U			
\$	635,350.00						\$	635,350.00	V			
\$	26,085,187.00	\$ -	\$	4,176,845.00	\$	-	\$	30,262,032.00	Total			

## Department of Human Resources Development Program ID Totals

			As	budgete	ed (FY22)	As	As budgeted (FY23)			Governor'	s Submittal (FY2	22)	(	Governor's Submittal (FY23)				
												<u>Percent</u>				<u>Percent</u>		
												Change of				Change of		
Prog ID	<u>Program Title</u>	<u>MOF</u>	Pos (P)	Pos (T)	<u>\$\$\$</u>	<u>Pos (P)</u>	<u>Pos (T)</u>	<u>\$\$\$</u>	<u>Pos (P)</u>	<u>Pos (T)</u>	<u>\$\$\$</u>	<u>\$\$\$\$</u>	Pos (P)	Pos (T)	<u>\$\$\$</u>	<u>\$\$\$\$</u>		
HRD102	Workforce Attra	Α	76.00	-	\$ 18,109,453	76.00	-	\$ 18,109,453	76.00	-	\$ 18,109,453	0.0%	82.00	-	\$ 22,286,298	23.1%		
HRD102	Workforce Attra	В	-	-	\$ 700,000	-	-	\$ 700,000	-	-	\$ 700,000	0.0%	-	-	\$ 700,000	0.0%		
HRD102	Workforce Attra	U	2.00	-	\$ 5,166,134	2.00	-	\$ 5,166,134	2.00	-	\$ 5,166,134	0.0%	2.00	-	\$ 5,166,134	0.0%		
HRD102	Workforce Attra	V	-	-	\$ 582,775	i	-	\$ 635,350	-	-	\$ 582,775	0.0%		-	\$ 635,350	0.0%		
HRD191	Supporting Serv	Α	9.00	-	\$ 1,474,250	9.00	-	\$ 1,474,250	9.00	-	\$ 1,474,250	0.0%	9.00	-	\$ 1,474,250	0.0%		

Page 11 of 28 2022-23 Budget Briefing

				Initial Department Requests							В	Budget	and Finan	ice Recomr	nendations				Governor's Decision			
Prog ID	Sub-Org	<u>Description of Request</u>	MOF FY22 FY23			FY	Y22			FY23			FY22			FY23						
				<u>Pos (P)</u>	<u>Pos (T)</u>	<u>\$\$\$</u>	Pos (P)	Pos (T)	<u>\$</u> \$\$	Pos	(P) <u>Po</u>	os (T <u>)</u>	<u>\$\$\$</u>	<u>Pos (P)</u>	Pos (T)	<u>\$\$\$</u>	<u>Pos (P)</u>	Pos (T)	<u>\$\$\$</u>	<u>Pos (P)</u>	Pos (T)	<u>\$\$\$</u>
HRD102	QA	Add funds for the Learning Management System	Α						\$ 80	,000					\$	80,000						\$ 80,000
HRD102	RA	Add staffing and funds for Employee Classification Program	Α				2.00		\$ 65	,136				2.00	\$	65,136				2.00		\$ 65,136
																						ı
HRD102	QA	Add staffing and funds for Employee Relations Division,	Α				3.00		\$ 88	,032				-	\$	-				-		\$ -
		Training Office																				ı
HRD102	SA	Add funds for Workers' Compensation Claims	Α						\$ 283	,600					\$	283,600						\$ 283,600
		Management System																				ı
HRD102	RA	Restore 1.00 Administrative Assistant	Α										·	1.00	\$	66,486			·	1.00		\$ 66,486
HRD102	QA	Student Helper/Intern and Kuana'ike Programs	Α																	3.00		\$ 3,681,623

Page 12 of 28 2022-23 Budget Briefing

## Department of Human Resources Development Proposed Budget Reductions

					FY22		FY23			FY21_
Prog ID Sub-Org None	Description of Reduction	Impact of Reduction	MOF	Pos (P)	Pos (T)	<u>\$\$\$\$</u>	<u>Pos (P)</u>	<u>Pos (T)</u>	<u>\$\$\$\$</u>	Restriction (Y/N)
None										

Page 13 of 28 2022-23 Budget Briefing

## Department of Human Resources Development Proposed Budget Additions

									FY22			FY23		
		Addition	Prog ID	<u>Dept-</u> <u>Wide</u>							- 4->			
Prog ID HRD102	<u>Sub-Org</u> QA	<u>Type</u> AR	Priority 1	Priority 1	Description of Addition  Add funds for the Learning Management System (LMS)	Justification  Funding for the LMS will allow us to increase the number of licenses to accommodate all non-email users, and employees in temporary and exempt positions regardless of the length of their	A	Pos (P)	Pos (T)	<u>\$\$\$</u>	Pos (P)	Pos (T)	\$	<u>\$\$\$</u> 80,000
						appointment; and implement a solution to activate a unique user ID system that will follow the employee regardless of transfer within the Executive Branch.								
HRD102	RA	AR	2	2	Add staffing and funds for Employee Classification Program	Positions and funding for the Employee Classification program are necessary to help address the workload in an adequate and timely manner; and to train and develop State human resource professionals in classification.	A				2.00		\$	65,136
HRD102	SA	AR	3	3	Add funds for Workers' Compensation Claims Management System	DHRD is responsible for administering the State's centralized, self-insured workers' compensation program, which covers all State Executive Branch agencies (except for the DOE, UH, and HHSC), Charter Schools, and the Legislature. Funding for an integrated workers' compensation claims management system will allow DHRD to maximize the use of available technology to improve the claims management process and make claims handling more efficient.	A						\$	283,600
HRD102	RA	AR	5	5	Restore 1.00 Administrative Assistant	Position and funding for the Administrative Assistant is necessary to provide DHRD with the staff it needs to fulfill its statutory duties pursuant to Act 57, SLH 2019. The Administrative Assistant is integral to DHRD's operations and services provided to other State agencies.	A				1.00		\$	66,486
HRD102	QA	AR	4	4	Student Helper/Intern and Kuana'ike Programs	Positions and funding for the Student Helper/Intern and Kuana'ike programs will provide State Executive Branch departments with learning and development resources for our future workforce.	A				3.00		\$ 3	3,681,623

Page 14 of 28 2022-23 Budget Briefing

<u>Fiscal</u>				Budgeted by		Difference Between Budgeted &		
<u>Year</u>	Prog ID	Sub-Org	<u>MOF</u>	<u>Dept</u>	Restriction	<u>Restricted</u>	Percent Difference	<u>Impact</u>
FY20	HRD102		Α	\$ 7,424,115	\$ 623,527	\$ 6,800,588	91.6%	The department was be able to meet the restriction because of vacant positions and turnover savings.
FY20	HRD191		Α	\$ 900,061	\$ 17,673	\$ 882,388	98.0%	
FY21	HRD102		Α	\$ 6,410,128	\$ 431,840	\$ 5,978,288	93.3%	The department was be able to meet the restriction because of vacant positions and delay in hiring.
FY22					\$ -			

Page 15 of 28 2022-23 Budget Briefing

## Department of Human Resources Development Emergency Appropriation Requests

Prog ID	<u>Description of Request</u>	Explanation of Request	<u>MOF</u>	<u>Pos (P)</u>	<u>Pos (T)</u>	<u>\$\$\$</u>
	None					

Page 16 of 28 2022-23 Budget Briefing

## Department of Human Resources Development Expenditures Exceeding Appropriation Ceilings in FY21 and FY22

Prog ID	MOF	<u>Date</u>	Appropriation	Amount Exceeding Appropriation	Percent Exceeded	Reason for Exceeding Ceiling	Legal Authority	Recurring (Y/N)	GF Impact (Y/N)
110810	14101		<u> лъргорнаціон</u>	7 tppropriation	LXCCCUCU	neason for Exceeding certing	Legarrathority	<u>(1714)</u>	<u> </u>
		None							

Page 17 of 28 2022-23 Budget Briefing

Actual or										
<u>Anticipated</u>						Percent of Program ID		Percent of Receiving		
Date of					<u>From</u>	<u>Appropriation</u>	<u>To</u>	Program ID		Recurring
<u>Transfer</u>	MOF	Pos (P)	Pos (T)	<u>\$\$\$</u>	Prog ID	Transferred From	Prog ID	<u>Appropriation</u>	Reason for Transfer	<u>(Y/N)</u>
None										

Page 18 of 28 2022-23 Budget Briefing

									Perm						Authority	Occupied by			
		Date of	Expected	Position		Exempt	<u>SR</u>	BU	Temp			В	udgeted	Actual Salary	to Hire		# of 89 Hire	Describe if Filled	Priority #
Prog ID	Sub-Org	Vacancy	Fill Date	Number	<u>Position Title</u>	(Y/N)	Level	Code	(P/T)	FTE	MOF		mount	Last Paid	(Y/N)	(Y/N)	Appts	by other Means	to Retain
HRD102	QA	4/17/2021	2/1/2022	121386	EEO Program Officer	N	EM03	35	Р	1.00	Α	\$	98,988	\$ 98,988	Υ	N			3
HRD102	QA	6/1/2020	3/1/2022	46933	Human Resources Tech VI	N	SR15	63	Р	1.00	Α	\$	42,792	\$ 42,792	Υ	N			13
HRD102	QA	7/1/2021	2/1/2022	26159	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	67,044	\$ 67,044	Υ	N			10
HRD102	RA	7/16/2020	2/1/2022	33456	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	62,136	\$ 62,136	Υ	N			7
HRD102	SA	2/8/2020	2/16/2022	38030	Personnel Program Admr	N	EM08	35	Р	1.00	Α	\$	111,072	\$ 148,152	Υ	N		Temp Assign	1
HRD102	SA	7/1/2021	3/1/2022	37927	Secretary IV	N	SR18	63	Р	1.00	Α	\$	52,296	\$ 52,296	Υ	N			16
HRD102	SA	12/31/2020	2/1/2022	28486	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	78,420	\$ 78,420	Υ	N			4
HRD102	SA	12/31/2020	2/1/2022	35779	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	72,528	\$ 72,528	Υ	N			8
HRD102	SA	9/25/2021	2/1/2022	40854	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	72,528	\$ 72,528	Υ	N			11
HRD102	SA	12/8/2020	3/1/2022	37436	Human Resources Spclt IV	N	SR22	73	Р	1.00	Α	\$	55,992	\$ 55,992	Υ	N			14
HRD102	PA	2/4/2020	3/1/2022	3298	Personnel Program Admr	N	EM08	35	Р	1.00	Α	\$	111,072	\$ 139,080	Υ	N		Temp Assign	2
HRD102	PA	4/1/2021	2/1/2022	4652	Human Resources Tech VI	N	SR15	63	Р	1.00	Α	\$	40,426	\$ 40,426	Υ	N			15
HRD102	PA	5/13/2021	4/1/2022	26734	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	68,484	\$ 68,484	Υ	N			9
HRD102	PA	8/1/2021	2/1/2022	22037	Human Res Asst V	N	SR13	63	Р	1.00	Α	\$	46,476	\$ 46,476	Υ	N		_	12
HRD102	PA	8/9/2021	4/1/2022	27964	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	75,192	\$ 75,192	Υ	N			6
HRD191	AA	12/31/2020	4/1/2022	38699	Human Resources Spclt V	N	SR24	73	Р	1.00	Α	\$	78,420	\$ 78,420	Υ	N			5

Page 19 of 28 2022-23 Budget Briefing

## Positions Filled and/or Established by Acts other than the State Budget as of November 30, 2021

Prog	g ID	Sub-Org	<u>Date</u> Established	<u>Legal</u> Authority	Position Number	Position Title	Exempt (Y/N)	SR Level	BU Code	T/P	MOF	FTE	<u>Annual</u> Salary	Filled (Y/N)	Occupied by 89 Day Hire (Y/N)
	<del></del>		None	-											

# Department of Human Resources Developmment Overtime Expenditure Summary

				F\	'21 (actual)		FY2	2 (estimated	d)	FY23	(budgeted	)
Prog ID	Sub-Org	Program Title	MOF	Base Salary \$\$\$\$	Overtime \$\$\$\$	Overtime Percent	Base Salary \$\$\$\$	Overtime \$\$\$\$	Overtime Percent	Base Salary \$\$\$\$	Overtime \$\$\$\$	Overtime Percent
HRD102	PA	Workforce Attraction, Selection, Classification and Effectiveness	A	\$ 1,699,716	\$ 538	0.0%		\$ 2,914	0.2%	<u> </u>	\$ 2,914	0.2%
HRD102	QA	Workforce Attraction, Selection, Classification and Effectiveness	А	\$ 2,212,064	\$ 35,666	1.6%	\$ 2,154,520	\$ 4,905	0.2%	\$ 2,323,732	\$ 4,905	0.2%
HRD102	RA	Workforce Attraction, Selection, Classification and Effectiveness	А	\$ 920,384	\$ -	0.0%	\$ 759,992	\$ 1,380	0.2%	\$ 888,614	\$ 1,380	0.2%
HRD102	SA	Workforce Attraction, Selection, Classification and Effectiveness	А	\$ 1,551,727	\$ -	0.0%	\$ 1,638,434	\$ 3,600	0.2%	\$ 1,638,434	\$ 3,600	0.2%
HRD191	AA	Supporting Services - Human Resources Development	А	\$ 887,261	\$ -	0.0%	\$ 912,941	\$ 2,500	0.3%	\$ 912,941	\$ 2,500	0.3%

						Te	rm of Contra	act					
			Frequency		Outstanding	Date					Explanation of How Contract is	POS	Category
Prog ID	MOF	Amount	(M/A/O)	Max Value	Balance	Executed	<u>From</u>	<u>To</u>	<u>Entity</u>	Contract Description	Monitored	Y/N	E/L/P/C/G/S/*
HRD102 HRD191		\$ 228,440	A	\$ 228,440	\$ -	2/26/2021	4/1/2021	3/31/2022	governmentjobs.com , Inc. dba NEOGOV	Internet-based integrated e- Recruitment and Onboarding software subscription license	The department participates in quarterly on-line performance measurement surveys. The surveys enable the Department to monitor and provide feedback on the performance of the e-Recruitment software; and assists the contractor in better serving the public sector customers.	N	G/S
HRD102	В	\$ 39,850	M	\$ 42,000	\$ 2,150	11/19/2020	1/1/2021	12/31/2021	Child and Family Service	Confidential, short-term professional counseling services to eligible employees of the Executive Branch who may be experiencing personal problems that are affecting their job performance through the REACH Program.	Employees who utilize the services of the REACH provider are given a questionnaire at their final appointment for completion. DHRD also receives monthly and quarterly reports from the contractor that summarize the professional counseling services provided.	N	S
HRD191	. A	\$ 16,869	M	\$ 22,332	\$ 5,463	3/1/2021	3/9/2021	3/8/2022	American Guard Services, Inc.	Cooperative purchasing agreement for security guard services for the Leiopapa A Kamehameha (LAK) building. Each State agency located in the LAK building pays a portion of the cost.	The department's Safety Office monitors the contractor's performance and verifies that contract services have been rendered.	N	S
HRD102	A	\$ -	A	\$ 106,472	\$ 106,472	10/27/2021	11/1/2021	10/31/2022	Adobe Captivate Prime and Connect	One year license for Adobe Captivate Prime Hosted Services which includes: Adobe Connect Meeting Hosted Named Hosted, Adobe Connect Events Hosted Named Event Manager Hosted, Adobe Connect Training Hosted Concurrent Learner Hosted, and Captivate Prime V1.0 Hosted Per Registered User (for 15,000 users).	Office participates in bi-weekly calls with the vendor to trouble-shoot issues as well as		G/S

2022-23 Budget Briefing

		Dept-						
	Prog ID	Wide	Senate	Rep.				
Prog ID	<u>Priority</u>	<u>Priority</u>	<u>District</u>	<u>District</u>	<u>Project Title</u>	<u>MOF</u>	FY22 \$\$\$	FY23 \$\$\$
					None			

Prog ID	Act/Year of Appropriation	<u>Project Title</u>	<u>MOF</u>	Lapse Amount \$\$\$\$	<u>Reason</u>
		None			

#### Department of Human Resources Development Program ID Sub-Organizations

	Sub-Org		
<u>Program ID</u>	<u>Code</u>	<u>Name</u>	<u>Objective</u>
HRD102	PA	Employee Staffing	Develop and administer a civil service system consistent with the
			application of the Merit Principle.
HRD102	QA	Employee Relations	Administer and enforce the State's labor-management agreements
			and employee performance appraisal system for Executive Branch
			departments, and provide staff services in the negotiation of labor
			contracts.
			Develop, implement, and administer various statewide no-cost/low-
			cost employee benefit and training and development programs.
			Benefit programs include those which provide significant tax savings
			to the State, and other activities to help attract and retain employees.
			Process, audit, and advise on various pay and personnel transactions
			for employees of the Executive Branch; develop and implement
			update/processing requirements to effect new employment actions; and generate routine and special workforce reports.
			Develops, conducts, and coordinates statewide training for
			managerial and non-managerial employees of the Executive Branch.
			managenarana non managenarempioyees of the Executive Branen.
HRD102	RA	Employee Classification and Compensation	Develop and administer the position classification system for civil service positions, including the establishment and maintenance of
			classes and their experience and training requirements; and the
			assignment of positions to classes, bargaining units and other
			administrative units.
			Develop and maintain the civil service compensation system, including
			the pricing/repricing of classes; and establishing special rates for
			shortage occupations.
			Develop and administer programs covering exempt positions and
			employees.

#### Department of Human Resources Development Program ID Sub-Organizations

HRD102	SA	Employee Claims	The delivery of statutory benefits to all injured employees within the Executive Branch (excluding DOE, UH, and HHSC) of government, Charter Schools, Hawaii Public Housing Authority, and the Legislature in accordance with the Hawaii Workers' Compensation Law (Chapter 386) and its related rules and regulations.  Administration of safety and health workplace laws, rules, and regulations consistent with State and federal mandates in accordance with the Occupational Safety and Health Administration, Environmental Protection Administration, and Federal Motor Carrier Safety Administration.
HRD191	AA	Support Services	Administer the State personnel program, provide administrative support services, and represent the State on commissions and committees.  Administer the unemployment insurance benefit fund for the Executive Branch (excluding DOE, UH and RCUH), OHA, the Legislature, and Judiciary.

Year of Change FY22/FY23	Description of Change
	None

## Department of Human Resources Development American Rescue Plan Act Fund Initiatives

			Budget for		Dates of	Initiative			
			OCE (Other						Is This A New Initiative Or An
	Amount	Budget for	<u>Than</u>	<b>Budget for</b>				Appropriating	Enhancement To An Existing
Prog ID	<u>Allotted</u>	<u>Personnel</u>	Contracts)	<u>Contracts</u>	<u>From</u>	<u>To</u>	Initiative Description	Act or GOV	<u>Initiative/Program</u>
HRD102	\$ 307,775		\$ 307,775		5/11/2021	6/30/2022	To address increase in workers'	Act 88,	This is an increase in cost to an
							compensation claims costs	SLH 2021	existing program.
HRD102	\$ 275,000		\$ 275,000		5/11/2021	6/30/2022	To address increase in	Act 88,	This is an increase in cost to an
							unemployment insurance benefits	SLH 2021	existing program.
							costs		
HRD102	\$ 3,700,000		\$ 3,700,000		5/11/2021	6/30/2023	To address increase in workers'	GOV	This is an increase in cost to an
							compensation claims costs		existing program.