



## Application for Grants

*If any item is not applicable to the request, the applicant should enter “not applicable”.*

### **I. Certification – Please attach immediately after cover page**

#### **1. Certificate of Good Standing (If the Applicant is an Organization)**

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2021.

See Attachment A

#### **2. Declaration Statement**

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

See Attachment B

#### **3. Public Purpose**

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

See Attachment C

### **II. Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

The homesteaders of the Kaniohale Community Association (“KCA”), a native Hawaiian homeowners association in the Villages of La‘i‘ōpua, **founded** La‘i‘ōpua 2020 (“L2020”) in 2006.

La‘i‘ōpua 2020 (“L2020”) is **organized** “to plan, design, and implement the construction of a multi-purpose community center, recreation complex and health referral service within Kealakehe ahuapua‘a. In addition, to establish, implement and manage the charitable, religious, educational, and scientific programs as part of its program objections” with a **vision** of “creating

a pu‘uhonua, as a place of healing, a wellspring; a place of safety to reflect and make right and transform to serve once again the self, the family, and the community”.

The **mission** of L2020 is to identify community needs, foster the creation of community facilities, and coordinate programs for native Hawaiian homesteaders and those residing in the greater Kona Coast community.

L2020 is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code (received in 2007). The L2020 Board is comprised of area residents who have broad oversight of all development and deliverables in accordance with L2020's mission and vision.

The long-term **impacts** of L2020’s programs and services support the values of lokahi and kuleana and are that 1) all people thrive economically, 2) there are durable social, economic and political systems and structures, formal and informal, through which people benefit from and contribute to a sense of community, and 3) all people are physically, mentally, and spiritually healthy. Thus L2020 **“provides social, recreational, vocational, economical, educational and cultural opportunities as well as infrastructure to the communities of the Kealakehe Ahupua‘a. It is a place for pilina and a pu‘uhonua.”**

2. The goals and objectives related to the request;

L2020 is organized “to plan, design, and implement the construction of a multi-purpose community center, recreation complex and health referral service within Kealakehe ahupua‘a. In addition, to establish, implement and manage the charitable, religious, educational, and scientific programs as part of its program objections” with a vision of “creating a pu‘uhonua, as a place of healing, a wellspring; a place of safety to reflect and make right and transform to serve once again the self, the family, and the community”.

L2020 recently completed two (2) of the four (4) phases of the Community Center Complex (“Complex”), which are the Business Incubation Center and Certified Commercial Kitchen with an Open Pavilion totaling approximately 13,722 SF. The two (2) phases also include four (4) restrooms and a large, graded area with underground utilities to complete the remaining two (2) Workforce Development phases for program support, classrooms, and additional open pavilion spaces.

The goal and objective related to this request is: 1) to complete the remaining two (2) Workforce Development phases of the Complex for program support, classrooms, and additional open pavilion spaces and 2) to begin discussions pertaining to potable water sources, in accordance to the 2020 Kealakehe- La‘i‘ōpua Regional Plan (2020 Kealakehe/La‘i‘ōpua Regional Plan, page 35).

3. The public purpose and need to be served;

DHHL identified the La‘i‘ōpua Community Center as a priority project in the 2009 Kealakehe/ La‘i‘ōpua Regional Plan. This plan depicted a 26.5-acre area of 23.25-acres are available for the

development of and not limited to a pre-school, community center complex, medical center, gymnasium and aquatic center, amphitheater, and family day care. The La‘i‘ōpua Community Center involved many community leaders, residents, service providers, and partners through charrettes held in November and December 2007 and August of 2010. **Participants articulated a Community Center vision that built on the cultural and spiritual values inherent in the land and people of Hawai‘i which serves as a pu‘uhonua for those in need. As a pu‘uhonua, the Community Center, serves as a place of healing, a wellspring; a place of safety to reflect and make right and transform to serve once again the self, the family, and the community.**

4. Describe the target population to be served; and

The Villages of La‘i‘ōpua is a master-planned native Hawaiian community on Hawai‘i Island located in the Kealakehe, north of Kailua-Kona. The Department of Hawaiian Home Lands (“DHHL”) has a total of 530.66 acres designated for residential use in the Kealakehe/La‘i‘ōpua region. La‘i‘ōpua Village 3, also known as Kaniohale, was completed in 2002. Kaniohale consisted of 184 developer-built single-family dwellings, 41 self-help homes, and a community center.

In 2005, La‘i‘ōpua Villages 4 (200 lots) and 5 (100 lots) on approximately 50 acres opened to HHCA beneficiaries for selection (October 29, 2005) and lease signing (December 3, 2005). DHHL reported on May 17, 2021, on Villages 4 and 5. Per the report, La‘i‘ōpua Villages 5 included 42 turnkey homes occupied, 20 habitat homes occupied, 45 rent with option to purchase, and 10 vacant lots for offer in 2022. The Villages 5 turnkey lots were completed in 2012, while the rent with option to purchase opened in 2017, while Villages 4 broken ground on the vertical construction of 60 homes.

The first 60 homes, a portion of the greater 118-unit La‘i‘ōpua Village 4 – Akau, are anticipated to be offered to beneficiaries in mid-2021. An additional 103 rent with option to purchase units will be built subsequently to complete La‘i‘ōpua Village 4 – Akau and the current La‘i‘ōpua Village 5. Per DHHL, La‘i‘ōpua Village 4 – Hema will start construction early 2022 and will include 125 vacant lots.

The La‘i‘ōpua Community Center is based on the premise that vital and necessary socioeconomic infrastructure should be determined and in place as part of the region's overall comprehensive development, rather than well after the fact. While the initiative for this project has come from the native Hawaiian residents of Kaniohale (La‘i‘ōpua Village 3), upon its completion, the **La‘i‘ōpua Community Center is meant to serve all Native Hawaiians residing in the Villages and all of West Hawaii.**

5. Describe the geographic coverage.

The long-term impacts of L2020’s programs and services support the values of lokahi and kuleana and are that 1: all people thrive economically, 2: there are durable social, economic and political systems and structures, formal and informal, through which people benefit from and contribute to a sense of community, and 3: all people are physically, mentally, and spiritually healthy. Thus the Community Center ***“provides social, recreational, vocational, economical,***

*educational and cultural opportunities as well as infrastructure to the communities of the Kealakehe Ahupua‘a. It is a place for pilina and a pu‘uhonua.*

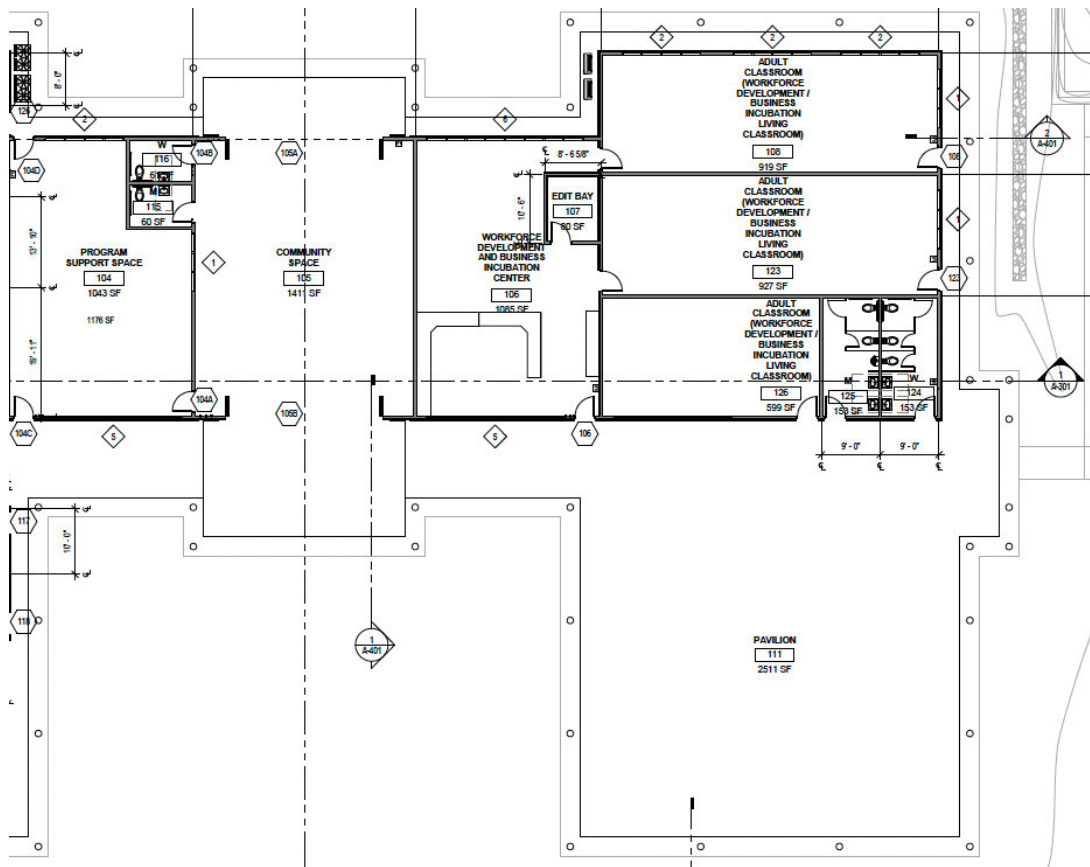
### **III. Service Summary and Outcomes**

The Service Summary shall include a detailed discussion of the applicant’s approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

The scope of work, tasks, and responsibilities are: 1) to complete the remaining two (2) Workforce Development phases of the Complex for program support, classrooms, and additional open pavilion spaces **AND** 2) to begin discussions pertaining to potable water sources, in accordance to the 2020 Kelakehe- La‘i‘Ōpua Regional Plan (2020 Kealakehe/La‘i‘Ōpua Regional Plan, page 35).

**Task 1: To complete the remaining two (2) Workforce Development phases of the Complex for program support, classrooms, and additional open pavilion spaces,** L2020 will finalize the building plans (see Enlarged Plan below), complete the permitting process, select a General Contractor via a bid process, and complete construction via a notice of completion with a Certificate of Occupancy to follow. It is estimated that the completion of the Workforce Development phases of the Complex will take twelve (12) months.



**Task 2: To begin discussions pertaining to potable water sources, in accordance with the 2020 Kelakehe- La‘i‘ōpua Regional Plan (2020 Kealakehe/La‘i‘ōpua Regional Plan, page 35).**

According to the 2020 Kelakehe- La‘i‘ōpua Regional Plan, “In order for future homestead and community facility development to proceed on DHHL’s North Kona lands, DHHL will need to develop additional potable water sources in order to obtain more water credits from DWS. DHHL lands in North Kona are not located at a high enough elevation that would make well development feasible. As such, DHHL needs to partner with other landowners to develop water sources in more suitable locations.”

In its role as a Community Champion of DHHL’s North Hawai‘i Watersource Project in the original Kealakekua/ La‘i‘ōpua Regional Plan of 2009, L2020 found that the area was eligible for federal funding under the Department of Agriculture for well development in the region; they identified potential areas for water development and created a partnership with a landowner for a potential well site on his privately-owned coffee farm. According to the 2020 Regional Plan, this process is still underway (page 33).

However, also through its Community Champion work and the shared recent experiences of other organizations in the community advocating for increased water supply, L2020 found that there were community concerns regarding new well development and its potential impacts in the Keauhou Aquifer System Area. For instance an earlier well construction permit in the same aquifer system area was criticized for not having conducted an adequate Ka Pa‘akai analysis. While conducting any analyses is not part of this proposal, collaborating with whoever does conduct them should occur to ensure a cohesive process.

L2020’s board and staff realized that to support DHHL in providing additional housing for native Hawaiian (HHCA) beneficiaries and to continue with developing the master plan for the Community Center Complex within the Villages of La‘i‘ōpua, would require the development of a new potable water source.

A Hawaii-based hydrologist/water resource engineer has identified a potential well site and the County of Hawai‘i Department of Water Supply (DWS) has engaged with L2020 to inform them of the County’s requirements. Given the recent concerns regarding new well development and potential impacts on downgradient ecosystems and cultural practices, particularly in the Keauhou Aquifer System Area which the Kealakehe Ahupua‘a overlies, L2020 is seeking technical assistance to conduct outreach to ensure that stakeholders and the community are aware of the project and have had opportunities to have their questions answered and concerns discussed and addressed ahead of applying for funding at local, state, and federal levels for all aspects of the project in addition to permits and assessments that will be necessary in order to meet all the requirements to move the Regional and the L2020 Master Plans toward completion. This outreach project, called **Ho‘owaiwai** would be expected to take approximately one year.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

**Task 1: Workforce Development - CIP**

Planning/Design (Complete Building Plans)	Months 1 – 3
Permit/General Contractor Selection	Months 4 – 7
Construction/Notice of Completion	Months 8 – 12

**Task 2: Ho'owaiwai – Outreach/CIP**

Design the Stakeholder Outreach Strategy (Project Organization and Data Review and Develop a Stakeholder Outreach Strategy)	Months 1 – 3
Conduct Stakeholder Outreach (Initial Outreach and Issues Identification and Follow-Up and Issues Response)	Months 4 – 12
Wrap-Up: Final Ho'owaiwai Report	Month 12

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

**Task 1: Workforce Development - CIP**

Rebecca “Kawehi” Inaba, Executive Director, will lead the CIP team and supervise the work related to any necessary entitlements (e.g. permitting), exterior and interior design, building signage, and FF&E (furniture, fixture and equipment) selection. The selected architect/draftsman will complete the building plans (including schematic design, design development, construction documents and permitting). A project manager will be selected and charged with the responsibility of executing the day-to-day project and construction oversight. The project manager will work closely with Executive Director Inaba and her staff to deliver all services aforementioned through regular CIP meetings.

**Task 2: Ho'owaiwai – Outreach/CIP**

**Table One**

<b>Activity</b>	<b>Outcome</b>	<b>Who is Responsible</b>
Review the preliminary scope of work and create a workplan and schedule.	Workplan and schedule created.	L2020 and Planning Consultant
Team will meet with the Hawai'i hydrologist /water source engineer and other consultants involved in water sourcing.	Team understands what is involved in creating a new water source.	L2020 and Planning Consultant
Create a portfolio of background materials regarding the project.	Team understands what has been done and what remains to be done.	L2020
Identify stakeholders to be approached for “soft touch.”	Community stakeholders are identified for both “soft touch” and community outreach.	L2020 with Planning Consultant support
Determine the purpose and intent of outreach and propose types of outreach appropriate for the types of stakeholders and purpose of the outreach.	Stakeholders are met for “soft touch” outreach to form new relationships.	L2020 provides support to L2020 for meeting with appropriate stakeholders.
Review proposed strategy with planners at Townscape, Inc. and revise as needed.	Phase I is completed and workplan is revised as needed based on what is learned from “soft touch” approach.	L2020 provides soft touch outreach; Planning Consultant and L2020 revise work plan for

Activity	Outcome	Who is Responsible
		next phase.
Up to 20 one-on-one or small group meetings with stakeholder groups will be held virtually.	L2020 will present its Ho‘owaiwai Project’s purposes, need, and scale; educate those unfamiliar with water development on how water credits work; discuss possible environmental impacts; and open discussion on potential issues and concerns.	Planning Consultant to facilitate these meetings virtually with L2020 presenting.
One larger community meeting will be facilitated to do broader outreach to the community either on-site or virtually depending on COVID-19 restrictions at the time.	Community has the opportunity to learn about L2020’s Ho‘owaiwai Project and to ask questions, share concerns.	Planning Consultant to facilitate and support L2020’s presentation.
Ongoing virtual meetings (weekly).	Members of the Ho‘owaiwai Outreach Team are informed of progress made, next steps are agreed upon, and issues that arise are discussed.	L2020 and team members of Planning Consultant.
20 follow-up one-on-one and small group follow-up meetings will be organized and facilitated.	Team will have a better understanding of specific issues so responses/resolutions may be formulated.	Planning Consultant
Ho‘owaiwai Team will meet with community consultants and Hawai‘i County DWS.	Team will better understand specific issues so responses/resolutions may be formulated.	L2020 and Planning Consultant
A second community-at large meeting will be held on site or virtually, if necessary.	Inform stakeholders and the general community of how the identified issues have been or are being addressed.	L2020 and Planning Consultant
Wrap-up	All final project materials will be “packaged” and provided to L2020.	Planning Consultant
Final Review and Report	A final report of activities, accomplishments, and recommendations as well as an expenditure report will be produced.	L2020

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

### **Task 1: Workforce Development - CIP**

While the ultimate measure of effectiveness is the successful completion of construction and occupancy of the facilities, for the purposes of this grant, success is completing the pre-vertical construction within 12 months. We have established several standards to ensure the project stays on track and we achieve our intended outcome. These are:

1. To use a fair and open procurement process for the selection of contractors.
2. To be fiscally responsible by containing costs and remaining within the projected budget.
3. To complete tasks within the projected timeline (for tasks within our control).



4. To maintain thorough and auditable financial and contract records.
5. To be transparent and accountable by providing regular reports and updates to the public and our funders.

L2020 will provide the expending agency with the detailed timeline to track our progress and measure our achievements. We will use a procurement process modeled after the State of Hawai‘i to retain the General Contractor. The General Contractor will be required to provide weekly progress reports, which in turn will align with the AIA Pay Applications G702 and G703 that will be provided to the expending agency. Regular reports from the project manager will describe work progress, costs, construction issues, inspection reports, and potential change orders. Financial reports will be provided on a regular basis to document the expenditure of the grant funds. Any material deviations from specifications and schedules will be submitted by the Executive Director to L2020 Board of Directors, prior to implementation of any changes.

**Task 2: Ho‘owaiwai – Outreach/CIP**

See Table 1 in Section III. No. 3.

**IV. Financial**

**Budget**

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
  - a. Budget request by source of funds (Link)
  - b. Personnel salaries and wages (Link)
  - c. Equipment and motor vehicles (Link)
  - d. Capital project details (Link)
  - e. Government contracts, grants, and grants in aid (Link)
  
2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2023.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$1,500,000.00	\$600,000.00	\$600,000.00	\$300,000.00	\$3,000,000.00

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2023.
  - Department of Hawaiian Home Lands, Hawaiian Home Lands Trust Grant, Regional Plan Priority Project Grant, Request for Proposals number: RFP-22-HHL-002.
  - Atherton Foundation.
  - Cooke Foundation.
  - U.S. Department of Agriculture.
  - U.S. Economic Development Administration.
  - U.S. Department of Health and Human Services – ANA Grants.

- U.S. Department of Health and Human Services – Community Economic Development
4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

L2020 utilized New Markets Tax Credit (NMTC) twice to finance the first two (2) phases of its master plan. The financing added infrastructure to a 26.5-acre site, built a new 25,000 SF Health Care Facility and a Community Center Complex (“Complex”) that includes a Business Incubation Center and Certified Commercial Kitchen with Open Pavilion totaling 13,722 SF located on designated Hawaiian Home Lands in a rural area of the Island of Hawai‘i. The infrastructure was built with flexible, low-cost NMTC capital that allows for future phases of development, which will include a preschool, gymnasium and aquatic center, social service complex, and amphitheater, upon the receipt of additional water credits.

The Health Care Facility is operated by the West Hawaii Community Health Center and provides medical, dental, behavioral health, family planning, and health education services to the residents of the Kailua-Kona community, predominately Native Hawaiians. This project created 141 construction jobs, 170 permanent jobs, and serves more than 17,199 patients annually (67,291 patient visits). Construction was complete in January 2015. NMTC funding was acquired in 2013

L2020 recently completed two (2) of four (4) phases of the Complex, which is the Workforce Development and Business Incubation Center and Certified Commercial Kitchen with Open Pavilion totaling approximately 13,722 SF. The two (2) phases also include four (4) restrooms and a large, graded area with underground utilities to complete the remaining two (2) phases for program support, classrooms, and additional open pavilion spaces. NMTC funding was acquired in 2017.

5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2023 for program funding.

L2020 has managed approximately \$30MM in capital improvement project financing, along with millions in grant funds supporting L2020 programs and services. L2020 has received funding awards from (and not limited to) the U.S. Department of Education, Department of Hawaiian Home Lands via Hawai‘i State Legislature Grant-in-Aid, KTA, Robert’s Foundation, County of Hawai‘i, the Office of Hawaiian Affairs, and Hawai‘i Community Foundation.

L2020 has been granted the following federal, state, and county government contracts, grants, and grants in aid within the prior three years: 2018 USDOE NHE Grant; 2019 Grant-In-Aid – CIP #67642; 2018 Grant-In-Aid – Operating #67410; 2021 OHA ‘Ahahui Grant; 2021 COH – Grant-In-Aid; 2020 COH-Contingency #1 Grant; 2020 COH-Contingency #2 Grant; 2020 COH-Contingency – No. 759-20; 2020 Ho‘olako CARES Act Grant; and 2021 OHA ‘Ahahui Grant – **BUT these grants closed in 2021 or 2022 AND will not be received for fiscal year 2023.**

L2020 has been granted the following federal, state, and county government contracts, grants, and grants in aid within the prior three years **AND** will be receiving for fiscal year 2023 for program funding: 2021 USDOE NHE Grant (May 2021 – May 2024).

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2021.

\$394,448.89

## **V. Experience and Capability**

### **1. Necessary Skills and Experience**

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Prior to COVID-19, L2020 served as the gathering place for organizations to network and partner. L2020 developed strong relationships with Hawaiian Homestead communities throughout the state – working and advocating for each other. L2020 also worked closely with (and not limited to) the County of Hawai'i, Kealakehe High School, State Commission on Water Resource Management, West Hawai'i Parks and Athletic Corporation, Forest City Hawai'i, Habitat for Humanity, Kona Adult Day Care, Family Support Services, Child and Family Services, Friends of the Children Justice Center, Kamehameha Schools, Neighborhood Place, Legal Aid, Queen Lili'uokalani Children's Center (now the Lili'uokalani Trust), Hawai'i Community Assets, and the Office of Hawaiian Affairs. These partnerships have led to not only facilities like the Malie Multi-Media Cultural Center, but programs and services such as the aquaponic programs, healthcare pathway/training, financial literacy classes, Hawaiian language classes, CPR classes, wellness classes, and various celebrations/events (e.g. Annual Prince Kuhio Hoolaulea).

A resounding theme emerged prior to the pandemic, which was workforce development. L2020 began to emerge as a leader in the arena by modeling best practices of partnering/networking with human service and community opportunities to provide workforce development training. These partnerships/networks have facilitated training programs like L2020's Certified Nurse Assistant (CNA) and Commercial Driver's License (CDL). These specific training programs focused on a place-based approach, which considers the supply side of the workplace (employees) and primarily focused on the characteristics of the people in the region/community. STEM related workplaces, along the Kona Coast, were and still need those trained in healthcare and the transportation fields. This approach to workforce development also aims at training unemployed workers and enhancing their skills, so they may be ready to enter a labor market with quality positions with benefits.

L2020 also realized that developing workforce is only one aspect to building healthy communities along the Kona Coast and that access to housing and other essential services is critical; and thereby L2020 actively participated in the offsite development of: 1) Kealakehe Regional Park Development (193-acres), 2) 9 single family residential units built in partnership with West Hawaii Habitat for Humanity, 3) 1,500 SF multi-media cultural technology center located on Kealakehe High School campus, and 4) a 12,000 SF aquaponic project producing 150lbs. of produce per week.

L2020 developed a relationship with the construction trades, prior to the pandemic, due to the projected shortfall specifically within carpentry. L2020 had the responsibility of training/preparing generations to enter the construction industry and other STEM related fields by way of a sector-based approach. This approach required strategies that fit the needs of both industry employers and future/current workers who want to improve their skills to enter an industry and for those who want to advance their career development. L2020 worked side-by-side with government and industry leaders to help an entire sector become more competitive. These partnerships were demonstrated by way of MOU/MOA with Hawaiian Community Assets, County of Hawai‘i Workforce Development, Alu Like Hana Lima Scholarship Program, Kealakehe High School, Prometrics, Community Ties of America, Inc., County of Hawai‘i Human Services, and State of Hawaii Department of Labor and Industrial Relations Workforce Development Division.

When the COVID-19 pandemic hit Hawai‘i in March 2020, all plans pertaining to workforce development were put on hold, the island’s economy was literally shut down. By May, Hawai‘i’s unemployment rate was nearly 25% and has only recently recovered to 15%. As we know from Ikaika Ohana’s presentation to the Hawaiian Homes Commission in February, 2019, the type of jobs typically held by Native Hawaiians who are DHHL beneficiaries are: hotel staff, public safety, retail salespersons, food service, school administration secretaries and teacher’s assistants. These are the families living in the communities surrounding L2020’s Community Center Complex, and they became statistics when the hotels and restaurants shut down, all but grocery stores were shuttered, and schools went virtual. In addition, due to overall health statistics generally seen for Native Hawaiians, they also became persons very vulnerable to the COVID-19 virus.

When it became apparent that COVID-19 was on track to becoming a huge threat to the health, financial stability, and food availability for our community, the L2020 Board of Directors held an emergency meeting to determine how L2020 could assist, and they decided to provide hot meals and meal bags to the community using the newly completed Certified Commercial Kitchen (received a “PASS” designation from the State of Hawaii Food Safety Branch on January 29, 2020).

Under the leadership of Rebecca “Kawehi” Inaba, a decision was made to “start cooking and feeding the people”. With a passion-infused highly engaged group of L2020 board members, staff, community volunteers, and surrounding businesses, the Hānai ‘Ai Community Meal Program began on March 30, 2020. This kicked off with a hot, delicious meal of chicken long rice, lomi salmon, and fresh pineapple. From there, they weren’t looking back, but instead moved full steam ahead with a mission to feed as many local families as they could.

Once community leaders and philanthropists, such as the Roberts Foundation, witnessed the positive community response to the program, they provided funding, and they also served as volunteers. Partner restaurants and chefs such as Chef Chris Damskey from the Hālani at Mauna Lani, Kalani Garcia from the Four Seasons, Huggos, The Feeding Leaf, Ippy’s Hawaiian BBQ, Randy’s Huli & Ribs, Chubby’s Diner, Killer Tacos, and Chefs Patrick and Alika from Kohanaiki prepped and cooked thousands of meals through their own kitchens and/or the L2020 kitchen.

L2020’s Complex parking lot provided the perfect drive-through delivery service area and allowed recipients and volunteers to practice proper COVID-19 protocols. Recipients did not need to leave their car as volunteers using gloves and masks simply handed them bags of food. A total of 1,126 volunteers participated in one or more community meal programs (Ho‘olako Food Distribution Project, Fresh Produce Tuesdays/Fresh Mea Kanu Tuesdays, Hānai ‘Ai Community Meal Program, Complete Meal in a Bag Thursdays, and Drive-Thru Meals). Of the 1,126 volunteers, 532 were Hawaiian Home Lands (HHL) beneficiaries/successors and 544 Native Hawaiians, totaling 1,070 (95% of the total 1,126). Local farmers, ranchers, fisheries, and aquaculturists provided the products totaling 31,269 pounds of food. In total, between March 30 – November 30, 2020, 60,717 meals, 2,875 produce bundles, 3,750 meal/recipe bags, and 350 food certificates/bags were prepared and distributed assisting 14,106 families residing in LMI areas (96704, 96725, 96726, 96737, 96740, 96750, 96772, 96785). The results: 1) benefited West Hawai‘i residents facing food insecurity, 2) provided volunteerism opportunities with culinary experience/training, 3) assisted restaurants facing economic insecurity (by creating business), and 4) assisted local producers by purchasing their product.

As the L2020 Certified Commercial Kitchen “fired on all cylinders” to meet an important community need, feeding people, L2020 retrofitted the Workforce Development and Business Incubation Center into Ululoa Hale, a co-working space via the Ululoa Hale Membership Program and launched its Venue Rental Program, “where dreams and passions combine and thrive into long lasting relationships and plans”. Ululoa Hale provides six (6) workstations and additional meeting/office spaces that comply with CDC workplace guidance and strategies to prevent and reduce COVID-19 transmission and maintain healthy business operations/work environments, while creating a safe supportive vibrant space for workforce development and job training. Items purchased via two (2) grants totaling \$26,000 from Roberts Foundation and Hawaii Community Foundation included (and not limited to): cubicle partitions and installation labor, electrical panel expansion and installation, printer/fax scanner, desks, chairs, security camera/alarm system, and COVID-19 signage and supplies. Ululoa Hale also maintains a state-of-the-art technical infrastructure for use of program participants who do not have their own equipment and access to the internet for study and work purposes. The space is equipped with a printer/scanner/fax machine with “pay as you go” technology. L2020 has also been given computers for community use through another grantor.

As the pandemic slowly ends and our community moves to a “new” norm, it is more critical than before to revitalize L2020’s pre-pandemic workforce development efforts (Task 1) and implementation of the 2020 Kelakehe- La‘i‘ōpua Regional Plan (Task 2).

## **L2020 Board of Directors – LEADERSHIP**

The L2020 Board of Directors are community leaders dedicated to service of others and their community via L2020's mission. The L2020 Board of Directors are Wailana Kamau'u (President/Director), Marie Louis (Vice President/Director), Gayle Greco (Treasurer/Secretary/Director), Malia Kipapa (Director), and Merrick Nishimoto (Director). Of the 5 Board of Directors, three (3) are HHCA beneficiaries and four (4) are Native Hawaiian.

**Wailana Kamau'u (April 17, 2021, 5-year term), President/Director**, is the CEO of American LED and Energy. Wailana has applied his expertise in startups and turnarounds, project management, and sales/market development to deliver outstanding results. Wailana's focus of preserving the environment and leaving as little of a carbon footprint as possible has him excited about helping companies go "Green".

Wailana has over 35 years of leadership and team development experience. As a visionary and result-focused executive, his diverse background includes developing and executing new market-area strategies, recruiting and retaining high producing small-business entrepreneurs, building relationships and networks across organizations, and achieving positive and profitable results in business and military environments.

Wailana received his BA at Brigham Young University and holds a master's degree in Public Administration (MPA) from Golden Gate University, San Francisco. Wailana's professional designations include CLU, CLF, and CASL. Other licenses are Property and Casualty, Life and Health Insurance, Series 6 and 63 Securities Licenses, and Public Notary. In addition, Wailana completed postgraduate studies in national security during his time in the Armed Forces. He completed executive development and finance programs from Columbia University while a State Farm executive.

**Marie Louis (April 17, 2021, 5-year term), Vice President/Director**, oversees the Mokulele Airlines Hawai'i and California Operations. Marie is an experienced administrator with a demonstrated history of work in the visitor industry, the social service and business industries, and the nonprofit sector. Marie has strong professional, skilled in nonprofit organization and operations, business planning, community/youth development, and event management.

**Gayle Greco (November 11, 2021, 5-year term), Treasurer/Secretary/Director**, is a Management Consultant and project manager to local business owners. A former Executive for major publishing companies, Gayle lends her expertise to Ke Ola Magazine as General Manager and writer. Her passion for Hawai'i is deeply rooted in the community through business partnerships, kōkua (service) associations, hula and Hawaiian cultural arts.

**Malia Kipapa (December 9, 2021, 5-year term), Director**, is an Education Program Administrator at Kamehameha Schools. Malia also works with Teach for America by helping teachers deepen or begin to understand themselves in relationship to place, to build relationships, and to orient to community context and culturally responsive pedagogy.

**Merrick Nishimoto (April 17, 2021, 5-year term), Director**, is a Kealakekua native who also sits on the Hawai'i Community Federal Credit Union Board of Directors. Merrick is a graduate of Konawaena High School and Bucknell University. Merrick has been a consulting and regulatory civil engineer and project and construction manager for the County of Hawai'i for 14 years and was also an operations and facilities manager for a private water company.

The L2020 Board of Directors brings forth amazing leadership to L2020 via several skills including and not limited to planning, communication, mentoring, relationship building, financial, and management. These are the skills required to lead Task 1: Workforce Development – CIP and Task 2: **Ho'owaiwai – Outreach/CIP**.

## **2. Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

L2020 on May 21, 2018 received its Certificate of Occupancy pertaining to the completion of two (2) of four (4) phases of the Complex, which is the Business Incubation Center and Certified Commercial Kitchen with Open Pavilion totaling approximately 13,722 SF. The two (2) phases also include four (4) restrooms and a large, graded area with underground utilities to complete the remaining two (2) phases for program support, classrooms, and additional open pavilion spaces.

## **VI. Personnel: Project Organization and Staffing**

### **1. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

#### **L2020 Executive – LEADERSHIP**

**Kawehi Inaba – Executive Director**. Kawehi is the Executive Director of La'i'ōpua 2020. Her kuleana is to lead her team and to do so, she draws on her culture as a native Hawaiian and recognizes "Hawaiian Values" as the foundation to assist her team to be the best they can be in serving their community. Leadership, business, and HR management skills obtained as a pilot/flight instructor, founder and former CEO of Mokulele Airlines, Founder & CEO of Kupa'a Business Planner (a strategic business planning firm) and former Director of the County of Hawaii's Department of Research and Development have provided Kawehi with the instinctive ability to support her experienced L2020 staff.

A self-directed, innovative thinker with an innate passion for "doing the right thing" Kawehi is focused on the goal of success and longevity for La'i'ōpua 2020 and her lāhui. Her greatest life

accomplishment is along with her husband Don, having raised three children who reflect core values of respect, honest, compassion and loyalty through their honoring and practicing of Hawaiian cultural values and ‘ōlelo. Kawehi currently lives with her family on the slopes of Hualālai in the ahupua‘a of Kohanaiki, Kona.

**Michelle Romo – Education Director/Grant Administrator.** Michelle is the Project Director of the Native Hawaiian Education grant funded by USDOE and the Director of the La‘i‘ōpua Enrichment Program. She also serves as the West Hawaii A+ District Coordinator for the Hawaii Department of Education. Prior to working for La‘i‘ōpua, she worked for 18 years at Vanguard University as the Program Coordinator for the Graduate Program in Education overseeing accreditation for the teaching credential program and advising students going into the field of education.

Michelle was born in New Zealand, grew up in Kona, graduated from Konawaena High School, then moved to southern California to attend college. She earned a B.A in Music and an M.A. in Religion: Leadership Studies from Vanguard University. Michelle has over 25 years of experience teaching music and directing children’s choirs. Her passion is seeing students flourish in their learning and encouraging staff members to identify their strengths and use them effectively to work as a team.

**Mēlia Paleka – Director of Hawaiian Cultural Education and Community.** Mēlia Jennifer is the Hawaiian Culture and Community Outreach Director. She attended and graduated from Hawaiian Mission Academy on O‘ahu. She furthered her education at the University of Hawai‘i at Hilo and graduated with a Bachelor of Business Administration Degree and several years later with a toddler in tow, she went back to school to receive a Master’s in Education.

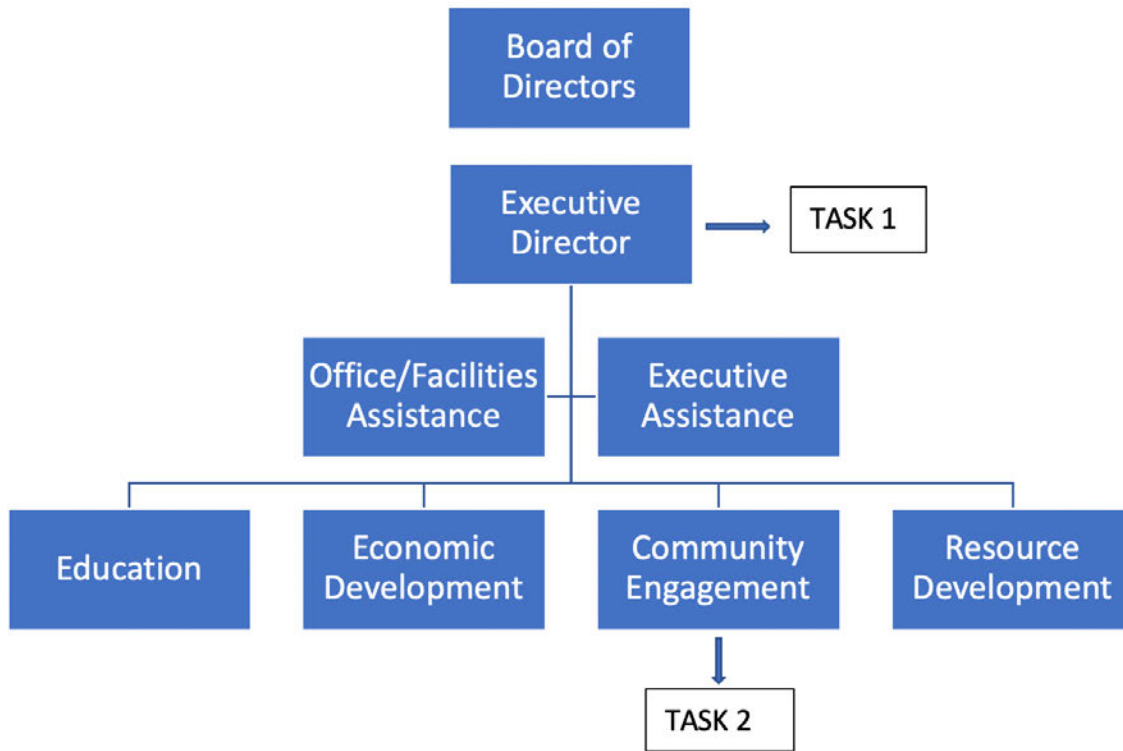
In 1998, Mēlia and her ‘ohana were blessed with a homestead in La‘i‘ōpua, Kailua Kona. Here is where she raises her two keiki, Hā‘enaomanā and Ha‘inoā. Motherhood is the career she is most humbled by and proud of. Her volunteer service is always focused around her keiki and ranges from teaching Sabbath school, serving on the school board, organizing school and community events, and providing educational workshops.

Her passion has always been to be of service to her Hawaiian people and community and brings her education and experience as a Native Hawaiian, Wahine Koa, and Makuahine to help La‘i‘ōpua 2020 fulfill it’s goal of providing and developing high-quality Hawaiian educational programs for our Native Hawaiian keiki and ‘ōpio.

## **2. Organization Chart**

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.





**3. Compensation**

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

Position Title	Annual Salary Range
Executive Director	\$55,000 - \$65,000
Education Director	\$55,000 - \$65,000
Hawaiian Studies Director	\$45,000 - \$55,000

**VII. Other**

**1. Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

Not Applicable.

**2. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Not Applicable.

### **3. Private Educational Institutions**

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

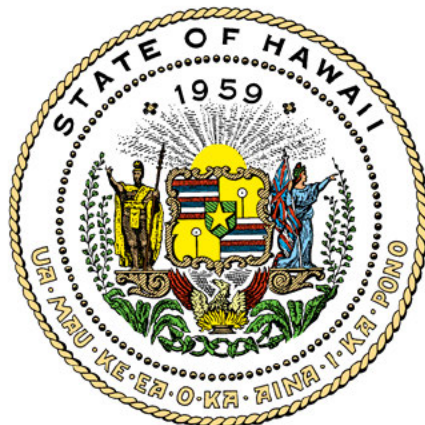
Not Applicable.

### **4. Future Sustainability Plan**

The applicant shall provide a plan for sustaining after fiscal year 2022-23 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2022-23, but
- (b) Not received by the applicant thereafter.

If awarded, L2020 will complete Task 1 and 2 in accordance with the funding requested. This new space will generate future funding and thereafter will be self-sustaining.



**Department of Commerce and Consumer Affairs**

**CERTIFICATE OF GOOD STANDING**

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

LA'OPUA 2020

was incorporated under the laws of Hawaii on 03/24/2006 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 21, 2022

Director of Commerce and Consumer Affairs



**Section 42F-103**  
**Declaration Statement Affirming Compliance**

The undersigned hereby, acknowledges, declares, and confirms La‘i‘ōpua 2020 (L2020) compliance with §42F-103.

**§42F-103 Standards for the award of grants.** (a) Grants shall be awarded only to individuals who, and organizations that:

- (1) Are licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
- (2) Comply with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
- (3) Agree not to use state funds for entertainment or lobbying activities; and
- (4) Allow the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.

(b) In addition, a grant may be made to an organization only if the organization:

- (1) Is incorporated under the laws of the State; and
- (2) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.

(c) Further, a grant may be awarded to a nonprofit organization only if the organization:

- (1) Has been determined and designated to be a nonprofit organization by the Internal Revenue Service; and
- (2) Has a governing board whose members have no material conflict of interest and serve without compensation.

(d) If a grant is used by an organization for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land. This restriction shall be registered, recorded, and indexed in the bureau of conveyances or with the assistant registrar of the

Attachment B

land court as an encumbrance on the property. Amounts received from the repayment of a grant under this subsection shall be deposited into the general fund. [L 1997, c 190, pt of §3; am L 2007, c 184, §1; am L 2014, c 96, §7]

La'i'ōpua 2020, a Hawaii non-profit corporation

By: 

Rebecca Inaba, Executive Director

Date: 01/21/22


**Section 42F-102  
Statement of Acknowledgement**

The undersigned hereby confirms and acknowledges that La‘i‘ōpua 2020 (“L2020”) will utilize any and all grant funds received under §42F-102 for a public purpose pursuant to:

**§42F-102 Applications for grants.** Requests for grants shall be submitted to the appropriate standing committees of the legislature at the start of each regular session of the legislature. Each request shall state:

- (1) The name of the requesting organization or individual;
- (2) The public purpose for the grant;
- (3) The services to be supported by the grant;
- (4) The target group; and
- (5) The cost of the grant and the budget. [L 1997, c 190, pt of §3; am L 2014, c 96, §6]

La‘i‘ōpua 2020, a Hawaii non-profit corporation

By:  \_\_\_\_\_ Date: 01/21/22  
Rebecca Inaba, Executive Director

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS PURSUANT TO  
CHAPTER 42F, HAWAI'I REVISED STATUTES**


The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

La'i'ōpua 2020  
(Typed Name of Individual or Organization)

  
(Signature)

01/21/22  
(Date)

Rebecca Inaba  
(Typed Name)

Executive Director  
(Title)

## BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2022 to June 30, 2023

Applicant: La'iōpua 2020 ("L2020")

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
<b>A. PERSONNEL COST</b>				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
<b>TOTAL PERSONNEL COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>B. OTHER CURRENT EXPENSES</b>				
1. Airfare, Inter Is and				
2. Insurance				
3. Lease/Rent of Equipment				
4. Lease/Rent of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9. Consultants	300,000	0	0	0
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
<b>TOTAL OTHER CURRENT EXPENSES</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>C. EQUIPMENT PURCHASES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>D. MOTOR VEHICLE PURCHASES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>E. CAPITAL</b>	<b>2,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL (A+B+C+D+E)</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SOURCES OF FUNDING</b>				
(a) Total State Funds Requested	3,000,000	Budget Prepared By: _____		
(b) Total Federal Funds Requested	0	Rebecca naba (808) 937-8907		
(c) Total County Funds Requested	0	Name (Please type or print) _____ Phone _____		
(d) Total Private/Other Funds Requested	0	Signature of Authorized Official _____ Date 01/21/22		
<b>TOTAL BUDGET</b>	<b>3,000,000</b>	Rebecca naba Executive Director _____		
		Name and Title (Please type or print) _____		



## BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2022 to June 30, 2023

Applicant: La'i'ōpua 2020 ("L2020")

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
NOT APPLICABLE				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				

## BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2022 to June 30, 2023

Applicant: La'iōpua 2020 ("L2020")

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
NOT APPLICABLE			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
<b>JUSTIFICATION/COMMENTS:</b>				

## BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2022 to June 30, 2023

Applicant: La'iōpua 2020 ("L2020")

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2020-2021	FY: 2021-2022	FY:2022-2023	FY:2022-2023	FY:2023-2024	FY:2024-2025
PLANS	0	0	100000	0	0	0
LAND ACQUISITION	0	0	0	0	0	0
DESIGN	0	0	0	0	0	0
CONSTRUCTION	0	0	2700000	0	0	0
EQUIPMENT	0	0	0	0	0	0
<b>TOTAL:</b>	0	0	2,800,000	0	0	0
<b>JUSTIFICATION/COMMENTS:</b>						
Task 1: Workforce Development - CIP						

**GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID**

Applicant: La'i'ōpua 2020 ("L2020")

Contracts Total: 8,272,190

	<b>CONTRACT DESCRIPTION</b>	<b>EFFECTIVE DATES</b>	<b>AGENCY</b>	<b>GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)</b>	<b>CONTRACT VALUE</b>
1	2018 USDOE NHE Grant	Sept 2018 - Sept 2021	USDOE	Federal	2,606,610
2	2019 Grant-In-Aid - CIP #67642	Jan 2019 - Sept 2021	DHHL	State	950,000
3	2021 USDOE NHE Grant	May 2021 - May 2024	USDOE	Federal	2,600,000
4	2021 COH - Grant-In-Aid	July 2021 - June 2022	Hawaii County	Hawaii County	40,000
5	Hawaii County Council	Jan to June 30, 2022	Hawaii County	Hawaii County	2,500
6	2020 COH-Contingency #1 Grant	July 2020 - Nov 2020	Hawaii County	Hawaii County	12,000
7	2020 COH-Contingency #2 Grant	July 2020 - Nov 2020	Hawaii County	Hawaii County	16,240
8	2020 COH-Contingency -David No. 759-20	Nov 2020 - Dec 2020	Hawaii County	Hawaii County	10,000
9	2020 Ho'olako CARES Act Grant	March - Dec 2020	Hawaii County	Hawaii County	1,800,000
10	2018 Grant-In-Aid - Operating #67410	Dec 2018 - Sept 2021	DHHL	State	225,110
11	2021 OHA `Ahahui Grant	July - Dec 2021	OHA	State	9,730

## Application Submittal Checklist

*The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.*

- 1) Certificate of Good Standing (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
  - a) Budget request by source of funds ([Link](#))
  - b) Personnel salaries and wages ([Link](#))
  - c) Equipment and motor vehicles ([Link](#))
  - d) Capital project details ([Link](#))
  - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing



REBECCA INABA, EXECUTIVE DIRECTOR

01/21/22

AUTHORIZED SIGNATURE

PRINT NAME AND TITLE

DATE