

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Certificate of Good Standing (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing


AUTHORIZED SIGNATURE

MICHAEL MORRIS, PRESIDENT/CEO
PRINT NAME AND TITLE

JAN 10, 2020
DATE

received
01/15/2020

**THE THIRTIETH LEGISLATURE
APPLICATION FOR GRANTS
CHAPTER 42F, HAWAII REVISED STATUTES**

Type of Grant Request:

Operating Capital

Legal Name of Requesting Organization or Individual: Db:
Maui Family Young Men's Christian Association Maui Family YMCA

Amount of State Funds Requested: \$ 2,500,000

Brief Description of Request (Please attach word document to back of page if extra space is needed):

To complete a 10 year capital campaign to remodel, repair and improve the Maui Family YMCA. The final phase of the \$5.5 million capital campaign is to build a gymnasium.

Amount of Other Funds Available:

State: \$ _____
Federal: \$ _____
County: \$ _____
Private/Other: \$ 412,512

Total amount of State Grants Received in the Past 5

Fiscal Years:
\$ 200,000

Unrestricted Assets:

\$ _____

New Service (Presently Does Not Exist): Existing Service (Presently in Operation):

Type of Business Entity:

- 501(C)(3) Non Profit Corporation
 Other Non Profit
 Other

Mailing Address:

250 Kanaloa Avenue

City: State: Zip:

Kahului HI 96732

Contact Person for Matters Involving this Application

Mike Morris

Name: Mike Morris	Title: President/CEO
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Email: mike@mauiymca.org	Phone: 808-242-9007
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Federal Tax ID#:

██████████

State Tax ID#

██████████



Authorized Signature

Mike Morris, President/CEO

Name and Title

JAN 10, 2020

Date Signed



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

MAUI FAMILY YOUNG MEN'S CHRISTIAN ASSOCIATION

was incorporated under the laws of Hawaii on 04/27/1961 ;
that it is an existing nonprofit corporation; and that,
as far as the records of this Department reveal, has complied
with all of the provisions of the Hawaii Nonprofit Corporations
Act, regulating domestic nonprofit corporations.

IN WITNESS WHEREOF, I have hereunto set
my hand and affixed the seal of the
Department of Commerce and Consumer
Affairs, at Honolulu, Hawaii.

Dated: January 10, 2020

Director of Commerce and Consumer Affairs



**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**

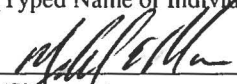
The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Maui Family YMCA
(Typed Name of Individual or Organization)

 _____
(Signature) January 10, 2020 (Date)

Michael Morris _____
(Typed Name) President/CEO (Title)



FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

January 10, 2020

Public Purpose

- (1) The name of the requesting organization or individual; Maui Family YMCA
- (2) The public purpose for the grant; to be used to help the public in building strong kids, strong families and a strong community through healthy lifestyles.
- (3) The services to be supported by the grant; to build a gymnasium
- (4) The target group; and shall be all ages, all inclusive.
- (5) The cost of the grant and the budget. The request is for \$2,500,000

Sincerely,

Mike Morris
President/CEO

Maui Family YMCA · 250 Kanaloa Ave · Kahului HI 96732

Tel: (808) 242-9007 Fax: (808) 244-6713 · www.mauiymca.org · Maui United Way Agency

Mission Statement: To enhance the quality of life for individuals, families and our community through programs that foster moral growth and build a healthy spirit, mind, and body for all.

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2019.

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with Section 42F-103, Hawaii Revised Statutes. ([Link](#))

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to Section 42F-102, Hawaii Revised Statutes. ([Link](#))

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background; The Maui Family YMCA was organized in August 1960 out of an office in Wailuku. With startup funding from the local community the first Y camp on Maui was opened at YMCA Camp Keanae in 1962. After-school programs and junior college clubs were a part of the humble beginnings of the Y, along with a six-week summer program at the former Puunene Athletic Club.

With help of many generous donors, the Maui Family YMCA opened the doors to its current location in the Keopuolani Park in Kahului in 1991 and soon expanded the facility in 1994 because of community pressure for expanding services. The Maui Family YMCA is long overdue to expand again and has been a self-sustaining organization since its opening.

2. The goals and objectives related to the request; the project was launched in 2008 with a goal of \$5.5 million to renovate and expand the current facility to meet the demand of the current and future membership. The Y raised \$2.3

received
1

million in five years and completed all the renovations. The final stage of the campaign is to complete the construction of a gymnasium.

A gymnasium will allow the Y to meet demanding needs currently and will increase the capacity to service future growth and beyond. To the Y, a gym is not just a basketball court, but also a place to build healthier lifestyles, to foster relationships, a place to develop self-esteem, and a place to bring community together. A gym is just a space, until compassionate Y professionals create community events, develops an after-school program, builds a cardiac-rehab program, and implements diabetes prevention.

The growing concerns of childhood obesity and type two-diabetes have become national epidemics, causing a myriad of medical issues for our country and our local community as well. This expansion will allow the Y to increase our ability to address these issues on a larger scale. With 4,800 members and 11,000 program participants the Y will be able to increase both membership and participants by 50% in the first five years.

3. The public purpose and need to be served; The Y envisions Maui County as an inclusive community, which welcomes diversity; cherishes and lives by the basic values such as caring, honesty, respect and responsibility – the Y's core values; and is characterized by strong children and strong families.

For the Y has envisioned a fellowship that builds and fosters moral growth in the community through the building of a facility which provides safe, friendly, and nurturing gathering place and a wide array of programs that meet the needs of our members and community.

For the Y to be the organization our community needs – and the organization the Y wants to be – it must be unified around the cause and collaborate to address the most pressing needs of the day. Only then will we be acknowledged as an essential element of a strong community.

More importantly, kids will learn how to compete fairly, prosper in a social environment and make friends while playing games. Parents will be able to work to support their families while their children thrive in childcare programs. Individuals participating in the Y's Diabetes Prevention Program will be free from the disease and develop healthier and more productive habits.

The total prevalence of diabetes includes 18.8 million diagnosed, 7 million undiagnosed and 79 million that are prediabetic. It is the Y's goal to prevent the 79 million from becoming diabetics and we must start with Hawaii.

The Maui Family YMCA has hired a full-time Chronic Disease Prevention Director to focus his time on diabetes prevention on Maui. This new facility will allow the Y the space to reach a multitude of citizens with health concerns.

4. Describe the target population to be served; and The Y serves all ages of our community, from newborn to 92 years currently, and from all walks of life. The Y currently serves 4,800 members and 11,000 program participants, 55% of who have a household income level of less than \$40,000. Over the last 10 years, the Y has seen over 100% increase in growth of members and participants. It is anticipated that participation at the Y will double again in the next 10 years.
5. Describe the geographic coverage. Y participants and members come from many parts of the island; 53% Central Maui, 20% Upcountry, 14% South Maui, 10% North Shore, 2% West Maui and 1% from East Maui.

The Y currently operates programs at the Maui Family YMCA, YMCA Camp Keanae, Haiku Elementary School, Kihei Elementary School, Lihikai Elementary School, Pomaikai Elementary School, and Pu'u Kukui Elementary School.

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities; The Maui Family YMCA has worked with design professionals to develop architectural plans, all the necessary studies and permits to build a gymnasium approximately 8,000 square feet in size to increase its ability to provide expanded programs and services for the community. This project is shovel ready.

The building is estimated to be \$3.2 million with funding coming from State, County and private individuals. The Board of Directors and CEO of the Y will be responsible for raising the additional funding from individuals and foundations.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;
 - October 2017 - Complete the Traffic Study (Completed)
 - August 2018 - Submit materials for SMA approval (Completed)
 - January 2020 - Submit GIA to the State
 - April 2020 - receive approval for SMA
 - Complete Architect Designs
 - Complete Civil, Mechanical, Electrical, Structural, Landscape drawings
 - May 2020 – Receive news about GIA from the State
 - September 2020 - apply for grading permit
 - October 2020 – apply for building permit
 - June 2021 - break ground when building permit approved

March 2022 - completion of the gym.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and Bids will be re-submitted for the project and reviewed by the Y's Facility Committee. The Facility Committee will recommend a contractor to the Y's Board of Directors. The Board will review the proposal and vote on the selection of a contractor.

Quality assurance of the project shall be reviewed, monitored and evaluated by the CEO of the Y weekly, the Y's Facility Committee monthly and then by the Y's Board of Directors monthly.

YUSA, with 170 years of building Y's, provides extensive information on building a gymnasium and will be consulted on a regular basis.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

The Y's CEO will submit request for payments reviewed by the Y's Finance Committee, along with the Facility Committee for all construction needs of the gymnasium. Reports to the State will be submitted as required during the project and upon completion of the project, the Y will forward a final report as required.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))
2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2021.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
250,000	900,000	750,000	600,000	2,500,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2021.
\$500,000 - County of Maui
4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable. Not applicable.
5. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2021 for program funding.

The Maui Family YMCA received a \$200,000 GIA in 2018 to prepare for the Special Management Area (SMA) and grading of the property. The \$200,000 GIA has not been released as of January 2020.

6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2019.

See attached balance sheet.

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

The Maui Family YMCA has a proven track record with its programs and services, since it opened in 1960. The Y has over 140 employees, both part-time and full-time and has the back of the national organization for professional training and staff development to enhance continuing education.

The YUSA has a building facility department that provides excellent advice on construction. Over the last 170 years, the Y has built many buildings and gymnasiums and currently has over 2,800 facilities nationally. In addition to using YUSA as a resource, the Maui Family YMCA has excellent volunteers knowledgeable about construction locally. The Y's Building Committee was formed for this very purpose.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The capital funds raised will provide funding to increase the current facility by including a newly constructed gymnasium. The new facility is not just a gym but also an activity space the Y can program for basketball, volleyball, Zumba classes, cardiac rehab classes, diabetes prevention classes and much more. It is not just a gym but also a place to build a healthier community.

All current Y facilities meet ADA requirements as well the new construction.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

The Y has 170 years of experience in building facilities. In addition to the Maui Family YMCA's CEO, Mike Morris, a 34-year veteran with the Y, the Y will use the YUSA, the current building committee at the Y that includes contractors and construction specialist and local volunteers knowledgeable in construction.

Once the gym is completed, the Y will hire a full-time Sports Director to develop and implement youth and adult sports programs. In addition, a new full-time Chronic Disease Prevention Director has been hired to develop and implement programs like cardiac rehab, Parkinson's program and diabetes prevention to help in developing a healthier community.

The construction project will create 2 full-time, 24 part-time staff and 90 volunteers to develop and implement programs and services. It is estimated that participation will increase over 50% in the first three years of operation from 15,000 participates to 22,500.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

See attached.

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

President/CEO	\$112,000
Youth Director	\$ 48,600
Chronic Disease Prevention Director	\$ 50,000

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain. The Maui Family YMCA was served with a suit in April 2019 alleging misconduct with a minor in or around 1971. Currently there has not been any litigation or judgements.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request. Not applicable

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see Article X, Section 1, of the State Constitution for the relevance of this question. Not applicable.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2020-21 the activity funded by the grant if the grant of this application is:

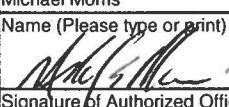
- (a) Received by the applicant for fiscal year 2020-21, but
The Y has run an operating positive each year since 2004 and will continue to run positive after the gym is completed. With the addition of the gym, the Y should see a financial increase in revenues that will allow the hiring of additional staff to manage the myriad of programs the gym space will provide.

- (b) Not received by the applicant thereafter.
If the Y does not receive this grant, business will go on and the Y will continue to serve the community to the best of its ability. However, growth will be limited by the physical space the Y currently has available for the community needs.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2020 to June 30, 2021

Applicant: Maui Family YMCA

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL	2,500,000		500,000	3,000,000
TOTAL (A+B+C+D+E)				
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	2,500,000	Michael Morris	808-242-9007	
(b) Total Federal Funds Requested		Name (Please type or print)	Phone	
(c) Total County Funds Requested	500,000		January 10, 2020	
(d) Total Private/Other Funds Requested		Signature of Authorized Official	Date	
TOTAL BUDGET	3,000,000	Michael Morris, President/CEO		
		Name and Title (Please type or print)		

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2020 to June 30, 2021

Applicant: Maui Family YMCA

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				
JUSTIFICATION/COMMENTS: Not applicable				

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2020 to June 30, 2021

Applicant: Maui Family YMCA

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
No equipment purchases.			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
No motor vehicle purchases or use.			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS: Not applicable

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2020 to June 30, 2021

Applicant: Maui Family YMCA

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2018-2019	FY: 2019-2020	FY:2020-2021	FY:2020-2021	FY:2021-2022	FY:2022-2023
PLANS	150000					
LAND ACQUISITION						
DESIGN	50000					
CONSTRUCTION			2500000	500000		
EQUIPMENT						
TOTAL:	200000		2,500,000	500,000		
JUSTIFICATION/COMMENTS:						

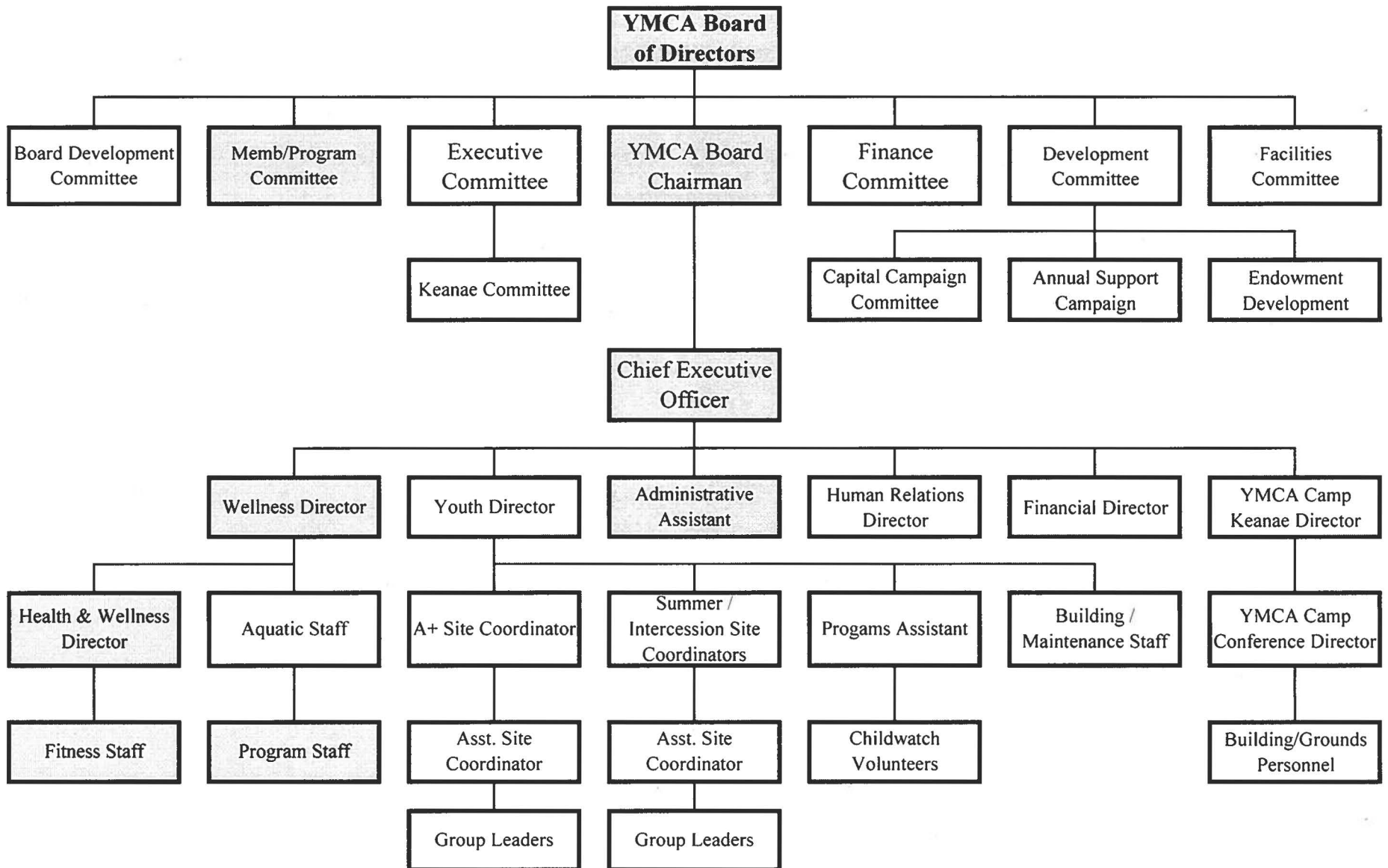
GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: Maui Family YMCA

Contracts Total: 200,000

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1	State GIA granted but not released	May-18	OCS	State	200,000
2					
3					
4					
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8					
9					
10					
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30					

Maui Family YMCA Organizational Chart



New Gym Responsibilities

Maui Family YMCA Balance Sheet - All Funds - November 2019

	Fund 1	Fund 2	Fund 3	Fund 4	
Assets	<u>Operations</u>	<u>Reserve</u>	<u>Capital</u>	<u>Endowment</u>	<u>Totals</u>
Cash - Operations - BOH	\$81,835				\$81,835
Cash - Petty Cash	\$200				\$200
Cash - PEP Account* - FHB	\$162,926				\$162,926
Cash - Sweep - BOH	\$865,744				\$865,744
Cash- Acct 2 - BOH	\$142,396				\$142,396
Cash - Capital - Am Svings Bank			\$312,512		\$312,512
CD - Capital - FHB			\$100,000		\$100,000
Cash - Reserve - CPB**		\$244,613			\$244,613
CD - Reserve - FHB		\$125,336			\$125,336
CD - FHB - Reserve		\$250,000			
Cash - Reserve Kahului ** BOH		\$340,120			\$340,120
Cash - Reserve Keanae ** BOH		\$30,000			\$30,000
Endowment CDs - Weinberg* - FHB				\$400,000	\$400,000
Endowment CDs - Trans All Bank*				\$127,421	\$127,421
Endowment Svings - Territorial				\$264,019	\$264,019
Endowment - Kamanu Family - FHB CD				\$3,977	\$3,977
CDs - CPB - DLNR Camp K Lease*		\$3,760			\$3,760
Accounts Receivable	\$65,322				\$65,322
Pledges Receivable	(\$4,345)				
Rent Contribution Receivable		\$3,146,400			\$3,146,400
Inventory	\$3,865				\$3,865
Construction In Progress		\$558,767			\$558,767
Facilities		\$4,102,494			\$4,102,494
Furniture & Equipment		\$555,043			\$555,043
Accumulated Depreciation		(\$3,312,397)			(\$3,312,397)
Prepd Deposit		\$1,000			\$1,000
Total Assets	\$1,317,942	\$6,045,137	\$412,512	\$795,417	\$8,571,009
Liabilities					
Accounts Payable	\$7,981				\$7,981
Accrued Payroll	\$37,890				\$37,890
Accrued Payroll Taxes	\$7,923				\$7,923
Accrued Vacation Pay	\$60,017				\$60,017
Pre-Paid Membership Dues	\$15,547				\$15,547
Pre-Paid Program Fees	\$33,417				\$33,417
Pre-Pd Camp Keanae Fees	\$0				\$0
Accrued Program Credits	\$7,322				\$7,322
Total Liabilities	\$170,098	\$0	\$0	\$0	\$170,098
Fund Balance					
Fund Balance	(\$217,460)	\$3,221,535	\$423,576	\$787,294	\$4,214,944
Net Change in Fund Balance	(\$967,087)	\$3,406,959	(\$1,753)	\$4,040	\$2,442,160
Adjusted Fund Balance	\$1,191,502	\$598,709	\$415,446	\$796,254	\$3,001,911
Total Liabilities & Adj. Fund Balance	\$1,361,599	\$598,709	\$415,446	\$796,254	\$3,172,008
* Donor Restricted ** Board Restricted					