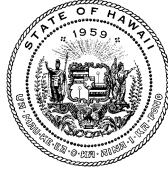


DAVID Y. IGE
GOVERNOR



CURT T. OTAGURO
COMPTROLLER
AUDREY HIDANO
DEPUTY COMPTROLLER

STATE OF HAWAII
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES

P.O. BOX 119, HONOLULU, HAWAII 96810-0119

TESTIMONY
OF
AUDREY HIDANO, DEPUTY COMPTROLLER
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
TO THE
SENATE COMMITTEE ON WAYS AND MEANS
ON
TUESDAY, APRIL 9, 2019, 1:30 PM
CONFERENCE ROOM 211, STATE CAPITOL

G.M. 737

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, **ROBERT YU**, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022.

Chair Dela Cruz, Vice Chair Keith-Agaran, and members of the Committee, thank you for the opportunity to submit testimony on G.M. 737. I support the nomination of **MR. ROBERT YU** to the position of Deputy Director of the Department of Budget and Finance.

Mr. Yu comes with experience from his employment at Honolulu Authority for Rapid Transportation (HART) being its Chief Financial Officer for almost two years. He also has financial management knowledge from his previous employments at Hawaiian Electric Industries, Grant Thornton and Chevron USA Corp. What is also helpful is that he is a Certified Public Accountant (CPA).

Thank you for the opportunity to submit testimony on this matter.

DAVID Y. IGE
GOVERNOR

JOSH GREEN
LIEUTENANT GOVERNOR



SCOTT T. MURAKAMI
DIRECTOR

LEONARD HOSHIJO
DEPUTY DIRECTOR

**STATE OF HAWAII
DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS**

830 PUNCHBOWL STREET, ROOM 321

HONOLULU, HAWAII 96813

www.labor.hawaii.gov

Phone: (808) 586-8844 / Fax: (808) 586-9099

Email: dlir.director@hawaii.gov

April 8, 2019

To: The Honorable Donovan M. Dela Cruz, Chair,
The Honorable Gilbert S.C. Keith-Agaran, Vice Chair, and
Members of the Senate Committee on Ways and Means

Date: Tuesday, April 9, 2019

Time: 1:15 p.m.

Place: Conference Room 224, State Capitol

From: Scott T. Murakami, Director
Department of Labor and Industrial Relations (DLIR)

**Re: G.M. No. 737 Submitting for consideration and confirmation as the Deputy
Director of the Department of Budget and Finance, Gubernatorial Nominee,
ROBERT YU**

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Committee,

My name is Scott T. Murakami, and I am the Director of the Department of Labor and Industrial Relations. I am testifying in strong support of Governor's Message 737, Gubernatorial Nominee, Robert Yu, as the Deputy Director of the Department of Budget and Finance (B&F).

Mr. Yu has demonstrated that he has the leadership and experience to assist in leading the B&F. As the Senior Vice President and Deputy General Manager for the Oahu Transit Services, Inc., Mr. Yu assisted the President and General Manager in the daily operations of the TheBus and Handi-Van and management of the annual operating budget. In addition, Mr. Yu's background in financial management, including his tenure as the Chief Financial Officer for the Honolulu Authority for Rapid Transportation, show his experience in developing cost, performance, and revenue models to estimate revenue generation as well as his ability to work with others in order to successfully lead an entity's financial operations.

I urge you to confirm Mr. Yu to serve as the Deputy Director of the B&F so that he may continue to provide leadership and service to the public.

Thank you very much for the opportunity to testify in strong support of Mr. Yu.



EXECUTIVE CHAMBERS
HONOLULU

DAVID Y. IGE
GOVERNOR

Testimony of
David Y. Ige
Governor, State of Hawai'i

Before the
SENATE COMMITTEE ON WAYS AND MEANS
April 9, 2019
1:30 p.m., Room 211

In consideration of
GM 737, Robert Yu
as the Deputy Director of the
Department of Budget and Finance

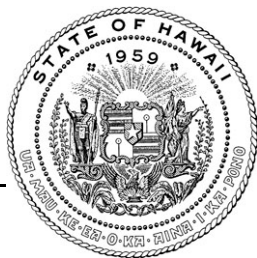
Chair Dela Cruz, Vice Chair Keith-Agaran and committee members:

I respectfully request your support in confirming the appointment of Robert Yu as the deputy director of the Department of Budget and Finance (B&F).

Robert is a Certified Public Accountant (CPA) who earned a BS in accounting from California State University at Hayward and an MBA from Hawai'i Pacific University. He has extensive private- and public-sector experience in various roles in management and finance--including senior vice president and deputy general manager, as well as senior vice president of finance and special operations--at O'ahu Transit Service and as an audit supervisor at Grant Thornton LLP. He most recently served as chief financial officer of the Honolulu Authority for Rapid Transportation.

My administration is committed to reshaping the culture of government by embracing and accelerating change. I am confident that Robert Yu will continue to support our employees in the Department of Budget and Finance in this effort. Moving forward together, we can build a better home for our keiki, kūpuna, and all the residents of Hawai'i.

Mahalo for your consideration.



DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM

DAVID Y. IGE
GOVERNOR

MIKE MCCARTNEY
DIRECTOR

No. 1 Capitol District Building, 250 South Hotel Street, 5th Floor, Honolulu, Hawaii 96813
Mailing Address: P.O. Box 2359, Honolulu, Hawaii 96804
Web site: dbedt.hawaii.gov

Telephone: (808) 586-2355
Fax: (808) 586-2377

Statement of
MIKE MCCARTNEY
Director
before the
SENATE COMMITTEE ON WAYS AND MEANS

Tuesday, April 9, 2019
1:30 p.m.
State Capitol, Conference Room 211

in consideration of
GM 737

Submitting for consideration and confirmation as the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, ROBERT YU, for a term to expire at noon on 12-05-2022.

Chair Dela Cruz, Vice Chair Keith-Agaran and Members of the Committee.

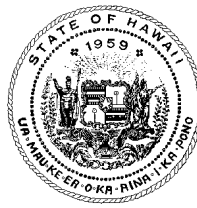
I **support** the appointment of **Robert Yu** to serve as the Deputy Director of the Office of Budget and Finance.

Mr. Yu has extensive experience in finance, management and accounting in government and the private service. His 25 years at Oahu Transit Services included serving as senior vice-president and deputy general manager where he supported the daily operations of TheBus and Handi-Van and the annual operating budget of \$250 million. Most recently he was employed at Honolulu Authority for Rapid Transportation as the chief financial officer. His service to the State through his professional and community contributions will be an asset to the Department of Budget and Finance.

For these reasons, I urge his confirmation as the Deputy Director of the Department of Budget and Finance.

Thank you for the opportunity to comment.

DAVID Y. IGE
GOVERNOR



STATE OF HAWAII
DEPARTMENT OF PUBLIC SAFETY
919 Ala Moana Boulevard, 4th Floor
Honolulu, Hawaii 96814

NOLAN P. ESPINDA
DIRECTOR

Maria C. Cook
Deputy Director
Administration

Jodie F. Maesaka-Hirata
Deputy Director
Corrections

Renee R. Sonobe Hong
Deputy Director
Law Enforcement

No. _____

WRITTEN TESTIMONY ONLY

TESTIMONY ON GOVERNOR'S MESSAGE 737,
SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE
DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE,
GUBERNATORIAL NOMINEE ROBERT YU.

by

Nolan P. Espinda, Director
Department of Public Safety

Senate Committee on Ways and Means
Senator Donovan M. Dela Cruz, Chair
Senator Gilbert S.C. Keith-Agaran, Vice Chair

Tuesday, April 9, 2019; 1:30 p.m.
State Capitol, Conference Room 211

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Committee:

The Department of Public Safety (PSD) supports the nomination of Robert Yu as the Deputy Director of the Department of Budget and Finance.

Mr. Yu brings many years of accounting and audit experience to the position, having served a broad range of organizations in the private and government sectors. His knowledge of finance and extensive management experience will serve him well as the Deputy of this key government agency.

The Department respectfully urges Mr. Yu's confirmation as Deputy Director of the Department of Budget and Finance.

Thank you for the opportunity to present this testimony.

DAVID Y. IGE
Governor

JOSH GREEN
Lt. Governor



PHYLLIS SHIMABUKURO-GEISER
Chairperson, Board of Agriculture

GLENN K. MURANAKA
Deputy to the Chairperson

State of Hawaii
DEPARTMENT OF AGRICULTURE
1428 South King Street
Honolulu, Hawaii 96814-2512
Phone: (808) 973-9600 FAX: (808) 973-9613

**TESTIMONY OF PHYLLIS SHIMABUKURO-GEISER
CHAIRPERSON, BOARD OF AGRICULTURE**

BEFORE THE SENATE COMMITTEE ON WAYS & MEANS

**APRIL 9, 2019
1:30 P.M.
CONFERENCE ROOM 211**

**GOVERNOR'S MESSAGE NO. 737
SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY
DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL
NOMINEE, ROBERT YU, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022**

Chairperson Dela Cruz and Members of the Committee:

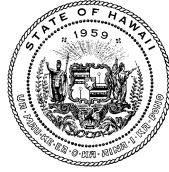
Thank you for the opportunity to testify on GM 737, submitting for consideration and confirmation as the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, Robert Yu, for a term to expire at noon on 12-05-2022. The Department strongly supports this measure.

Mr. Yu has many years of professional experience in financial management in the State of Hawaii. His knowledge and expertise will be critical for Hawaii as he serves as the Deputy Director of the Department of Budget and Finance.

Thank you for the opportunity to testify on this measure.



DAVID Y. IGE
GOVERNOR



CURT T. OTAGURO
COMPTROLLER
AUDREY HIDANO
DEPUTY COMPTROLLER

STATE OF HAWAII
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
P.O. BOX 119, HONOLULU, HAWAII 96810-0119

WRITTEN TESTIMONY
OF
CURT T. OTAGURO, COMPTROLLER
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
TO THE
SENATE COMMITTEE ON WAYS AND MEANS

APRIL 9, 2019, 1:30 P.M.
CONFERENCE ROOM 229, STATE CAPITOL

G.M. 737
SUBMITTING FOR YOUR CONSIDERATION AND CONFIRMATION AS THE DEPUTY
DIRECTOR OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, ROBERT YU,
FOR A TERM TO EXPIRE AT NOON ON 12-05-2022

Chair Dela Cruz, Vice Chair Keith-Agaran and Members of the Committee, thank you for the opportunity to submit testimony on G.M. 737. I strongly support the nomination of Mr. Robert Yu to the position of Deputy Director of the Department of Budget and Finance.

Mr. Yu has served as Deputy Director of B&F since January 2019. He is a certified public accountant who has spent the bulk of his career at Oahu Transit Authority (OTS). During his career, Mr. Yu served in key leadership positions which included Senior Vice President and Deputy Manager, Senior Vice President of Finance and Administration and Chief Internal Auditor.

I've known Robert for over 20 years during his prior employment working at OTS. His financial knowledge and business experience were instrumental in helping to lead the Bus company to be one of the best in the nation. Robert is a professional that will serve this administration and the people of Hawaii well. I strongly support his nomination.

Thank you for the opportunity to testify on this matter.

DAVID Y. IGE
GOVERNOR

JOSH GREEN M.D.
LIEUTENANT GOVERNOR



LINDA CHU TAKAYAMA
DIRECTOR

DAMIEN A. ELEFANTE
DEPUTY DIRECTOR

**STATE OF HAWAII
DEPARTMENT OF TAXATION**

830 PUNCHBOWL STREET, ROOM 221
HONOLULU, HAWAII 96813

<http://tax.hawaii.gov/>

Phone: (808) 587-1540 / Fax: (808) 587-1560
Email: Tax.Directors.Office@hawaii.gov

Re: GM 737 ROBERT YU

Mr. Chairman and Members of the Committee, my name is Linda Chu Takayama, Director of Taxation, and I offer this testimony in support of Robert Yu's confirmation as the Deputy Director of the Department of Budget and Finance.

His extensive experience and training in financial matters make him an asset to the challenging work the Department faces on a daily basis.

I look forward to working with him and urge your favorable consideration of his nomination.

Thank you.

Linda Chu Takayama

DAVID Y. IGE
GOVERNOR



THOMAS WILLIAMS
EXECUTIVE DIRECTOR

KANOE MARGOL
DEPUTY EXECUTIVE DIRECTOR

STATE OF HAWAII
EMPLOYEES' RETIREMENT SYSTEM

April 8, 2019

The Honorable Donovan Dela Cruz, Chair
and members of the Senate Committee on Ways and Means
Hawaii State Capitol, Room 208
Honolulu, HI 96813

Re: Governor's Message No. 737, Consideration and Confirmation of Mr. Robert Yu as the
Deputy Director of the Department of Budget and Finance

Dear Chair Dela Cruz and Members of the Senate Committee on Ways and Means,

I strongly support the confirmation of Mr. Robert Yu to serve as Deputy Director of the
Department of Budget and Finance for a term to expire December 5, 2022.

Mr. Yu has extensive experience in financial management, auditing and reporting, and labor relations. As a Senior Vice President and Deputy General Manager with over 25 years of experience with the Oahu Transit Authority and with his subsequent position as the Chief Financial Officer for the Honolulu Authority for Rapid Transit, Mr. Yu is uniquely qualified to support the Department of Budget and Finance's policy issues, budget development and the monitoring and oversight of its various agencies. Since his appointment as Deputy Director on January 16, 2019, Mr. Yu has demonstrated his ability to learn quickly, providing strong leadership, guidance and management in his vital role. Mr. Yu brings invaluable professional experience and new perspective to his role. I have personally worked very effectively with Mr. Yu since his appointment.

It is for these reasons that I urge the Committee to confirm Mr. Yu as Deputy Director of the Department of Budget and Finance.

Sincerely,

Thomas Williams
Executive Director
Employees' Retirement System



Employees' Retirement System
of the State of Hawaii

Statement of
LEO R. ASUNCION

before the
SENATE COMMITTEE ON WAYS AND MEANS

Tuesday April 9, 2019
1:30 PM
State Capitol, Conference Room 211

in consideration of

Governor's Message (GM) 737

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Senate Committee on Ways and Means:

I strongly support the nomination of Mr. Robert Yu to serve as the Deputy Director of the Department of Budget and Finance.

Mr. Yu has the experience and knowledge to be a part of the leadership of an important and key department of the State. With experience in financial management, service planning, risk management, and labor relations, I am certain that he will apply that knowledge to the work of the Department of Budget and Finance, and will do so with diligence, integrity, and competence.

I respectfully encourage the Committee to advise and consent to the nomination of Mr. Robert Yu as Deputy Director of the Department of Budget and Finance.

Thank you for the opportunity to provide testimony on GM 737.

GM-737

Submitted on: 4/8/2019 9:21:34 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
J. Roger Morton	Testifying for Oahu Transit Services, Inc. (TheBus & TheHandi-Van	Support	No

Comments:

Testimony

By J. Roger Morton Before the Senate Committee on Ways and Means

In Support of the Nomination of Robert Yu to the Position of

Deputy Director of The Department of Budget and Finance

GM737

Aloha Chair Dela Cruz and Members of the Senate Committee on Ways and Means

My name is J. Roger Morton and I am President and General Manager of Oahu Transit Services, Inc. (OTS) – operator of the City’s TheBus and TheHandi-Van system. I am writing today in support of the nomination of Robert Yu to serve as the Deputy Director of the Hawaii State Department of Budget and Finance.

I have known Mr. Yu for almost 30 years through his employment with OTS. Robert served in several positions at TheBus including Staff Auditor, Chief Financial Officer and as Deputy General Manager from 2005 through 2017.

Robert is the consummate professional administrator and has shown to be hardworking, innovative and hard-nosed when he needs to be. He is honest and straight-forward and

is a person of the highest personal integrity. More than that, Robert is a people person and has shown great leadership in managing diverse groups of people.

I wholeheartedly endorse Mr. Yu to serve as the State's Deputy Director of Budget and Finance.

J. Roger Morton



Island Shoppers, Inc.

Honolulu International Airport
300 Rodgers Boulevard #3
Honolulu, Hawaii 96819
Tel: 808.834.1136
Fax: 808.831.1137

April 7, 2019

Senator Donovan M. Dela Cruz
Chair, Committee on Ways and Means

Re: Testimony in Support of Robert Yu for Deputy Director of Finance (GM737)

Aloha Chair Dela Cruz and Honorable Committee Members:

My name is John Matias and I am the President and Owner of Island Shoppers, Inc. We have been operating Airport Concessions for the past 20 years.

It is my pleasure to submit testimony in strong support of Robert Yu as the Deputy Director of Finance. I have known Robert on a personal level for several years and know him to be hard working, approachable, and dependable. Most importantly Robert's character is uncompromised.

With these qualities, along with his experience as one of the top managers at The Bus for many years and his recent work at HART, I am confident that Robert will be an asset to the Department of Budget and Finance.

Thank you,

John Matias
President Island Shoppers, Inc.

Michael K. Hirai, CFA
2128 Pauloa Place
Honolulu, Hawaii 96821
(808) 777-0117

April 7, 2019

Senator Donovan Dela Cruz, Chair
Committee on Ways and Means
Senate of the Hawaii State Legislature
The Thirteenth Legislature, Regular Session of 2019

Re: Confirmation of Mr. Robert Yu for Deputy Director of the Department of Budget and Finance

Dear Senator Dela Cruz:

I am writing in support of Mr. Robert Yu and humbly ask for your Committee's most serious consideration in appointing him as the Deputy Director of the Department of Budget and Finance. I can think of no other individual who is better qualified to lead DB&F in this very important role as he has the technical knowledge, ability, experience, energy and core values that will be critical in successfully leading the Department in their important work for the State. We are at an important crossroad in our State's history and Mr. Yu's leadership and skills will be required.

As a background, I have personally known Mr. Yu for over ten years having worked directly with him in my capacity as a Senior Vice President and the Manager of First Hawaiian Bank's Institutional Advisory Services Division. During this time, Mr. Yu served in key positions at Oahu Transit Services as the Vice President of Finance, Senior Vice President and Deputy General Manager and more recently as the Chief Financial Officer of the Honolulu Authority for Rapid Transportation (HART). While at OTS, Mr. Yu also served as a key management trustee on various trust funds of the Hawaii Teamsters and Allied Workers, Local 996 in which First Hawaiian Bank served as investment manager of large pools of trust fund assets.

I have found Mr. Yu to be extremely intelligent and knowledgeable of key financial and investment-related matters but also, he is an effective communicator with leadership qualities that helped him to gain the respect and admiration of his peers and union leaders and trust fund professionals. Mr. Yu had an ability to work effectively and collectively with all involved gaining the trust and confidence of the Union's leadership team and fund professionals. At HART, Mr. Yu continued his outstanding work as CFO dealing effectively with management and other stakeholders. He is detailed oriented and in my opinion has effectively dealt with many challenging financial and management issues involved. Perhaps most important, Mr. Yu has always conducted himself in a professional manner as he possesses the core values that helped him to gain the trust and respect of those with whom he has worked with. He is diligent and has the energy that will be required to handle this large and important Department.

As such, I humbly ask for your Committee's support of his nomination for Deputy Director of the Department of Budget and Finance.

Respectfully submitted,

Michael K. Hirai, CFA

TESTIMONY BY DEREK MIZUNO
TO THE SENATE COMMITTEE ON WAYS AND MEANS
ON
GM 737
RELATING TO CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR
OF THE DEPARTMENT OF BUDGET AND FINANCE
ROBERT YU

April 9, 2019

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Committee,

I am testifying in SUPPORT of Robert Yu for the position of deputy director of the Department of Budget and Finance. I have worked with Mr. Yu over the past few months in my position as the EUTF Administrator. In his short time with the State, Mr. Yu has shown that he is a quick learner and brings fresh ideas to the State. He has extensive financial and budgeting experience and is well regarded in the community. Additionally, I believe that because of his personable nature, he will be able to work well within the Department, and with the other departments and the Legislature.

I believe that Mr. Yu's experience as well as his commitment to serving the employees and taxpayers of the State will be a valuable asset to the Department of Budget and Finance.

Thank you for the opportunity to testify.

TESTIMONY BY
RODERICK K. BECKER

TO THE
SENATE COMMITTEE ON WAYS AND MEANS

April 9, 2019
1:30 p.m.
Room 211

GOVERNOR'S MESSAGE NO. 737

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, ROBERT YU, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022.

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Committee:

I strongly support the appointment of Robert Yu to the position of deputy director of the department of budget and finance. I currently work with Robert in my capacity as director of finance and previously as the state comptroller. In these capacities, I have worked with Robert on many issues. Robert acts in an efficient and transparent manner and works effectively toward finding the best options and solutions to the many issues of our State.

During Robert's tenure as the chief financial officer with Honolulu Authority for Rapid Transit (HART), I had the opportunity to work with him on certain aspects of the implementation of Act 1, which among other things requires state reimbursements to HART to be subject to an invoice certification process managed by the state comptroller. Robert worked collaboratively with the State in its efforts to establish the certification process and provided good information and feedback to help ensure a process was devised that reasonably accommodated the needs of stakeholders.

In Robert's relatively short time with the department of budget and finance, he is already consistently adding value. Robert's approach includes ensuring that he understands the matter at hand and the context. He does not hesitate to ask questions so that he and others have a good understanding of what is being discussed and is able to provide a unique perspective that only 35 years of hands on experience in the fields of budget and finance, most of it in a management and leadership capacity, can provide.

In addition to Robert's impressive qualifications and background, his persona lends itself well to a leadership role like deputy director. He works well with the staff and has shown that he is able to improve the work product of the department and get things done in a timely manner. People want to talk to him and get his feedback and guidance on matters.

Robert is very highly qualified and well suited to assume a leadership role with the department of budget and finance. Therefore, I highly recommend that he be confirmed as the deputy director for the department of budget and finance.

Thank you for the opportunity to provide testimony.

999 Bishop Street, Suite 2600
Honolulu, HI 96813

April 1, 2019

The Honorable Ronald D. Kouchi, Senate President,
and Members of the Senate
Thirtieth State Legislature
State Capitol, Room 409
Honolulu, HI 96813

Dear Senate President Kouchi and Members of the Senate:

Without any reservation, I recommend Robert Yu for confirmation for the position of Deputy Director, Department of Budget and Finance.

For more than 20 years I have had the privilege of working with Robert. Our professional relationship began when he was the Vice-President of Finance for Oahu Transit Services (OTS) dba TheBus and The HandiVan. Over the years his hard work, integrity and acumen have seen him rise to leading roles within OTS and our community. In any crisis situation, I can count on Robert to look at the problem with a clear eye and to develop reasoned, workable and culturally sensitive solutions.

Sincerely yours,


Gregory M. Sato

1640703

TORKILDSON KATZ
HETHERINGTON HARRIS & KNOREK

ATTORNEYS AT LAW, A LAW CORPORATION
700 BISHOP STREET, 15TH FLOOR
HONOLULU, HAWAII 96813
TELEPHONE (808) 523-6000 • FACSIMILE (808) 523-6001

STEVEN L.F. HO
E-MAIL: SLH@TORKILDSON.COM

April 8, 2019

Senator Donovan M. Dela Cruz, Chair
and Members of the Ways and Means Committee
Hawaii State Senate
Hawaii State Capitol
415 South Beretania Street
Honolulu, Hawaii 96813

Re: Confirmation Hearing of Robert Yu
April 9, 2019, 1:30 p.m., GM 737

Dear Senator Dela Cruz and Members of the Ways and Means Committee:

It is my honor and privilege to submit my unqualified support of the nomination of Robert Yu as the Deputy Director, Department of Budget and Finance.

I have had the pleasure of knowing Robert since 1991. I first met Robert through my representation of Oahu Transit Services, Inc. ("OTS"), the operator of the City and County of Honolulu bus system and special transit service. During his tenure with OTS, I continued to work closely with Robert on a professional level but also became close personal friends with Robert and his family.

One of Robert's greatest assets is his integrity. In all of my dealings with Robert, he has shown to be exceedingly honest and to have the highest moral and ethical values. In addition, Robert's strong interpersonal skills enable him to communicate and implement his ideas effectively.

Robert has the leadership talent, professional abilities and interpersonal skills necessary to lead and improve the Department of Budget and Finance, and I strongly support his nomination.

Very truly yours,

TORKILDSON KATZ HETHERINGTON
HARRIS & KNOREK
Attorneys At Law, A Law Corporation


Steven L.F. Ho

2422099.V1

GM-737

Submitted on: 4/8/2019 8:37:23 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
eddie flores	Individual	Support	No

Comments:

Senator Donovan M Dela Cruz:

I am in support of Mr. Robert Yu as Deputy Director of the Department of Budget and Finance. I have known and worked with Mr. Yu for many years. Mr. Yu is very qualified in this position. He is a very dedicated and a hard working person. I have no doubt that he will do a great job at the Department of Budget and Finance.

If you should have any questions, please feel free to contact me at 808-372-4498..

Yours Sincerely,

Eddie Flores, Jr.

Chairman, L & L Hawaiian Barbecue

GM-737

Submitted on: 4/8/2019 8:44:24 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Chad Karasaki	Individual	Support	No

Comments:

I have had the pleasure of working with Mr. Yu at both OTS and HART. He is a very hardworking and ethical leader. He is a family man, and very community minded individual. He would be a great addition to the State government.

GM-737

Submitted on: 4/8/2019 9:02:12 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Brandon Dela Cruz	Individual	Support	No

Comments:

Senate Committee on Ways and Means
Hawai'i State Capitol, Conference Room 211
Tuesday, April 9, 2019, 1:30 pm

To: Chair Donovan M. Dela Cruz, Vice Chair Senator Gilbert S. C. Keith-Agaran and Senate Committee on Ways and Means

From: Brandon T. Dela Cruz

Subject: Support for GM 737, RELATING TO THE CONSIDERATION AND CONFIRMATION AS DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, ROBERT YU, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022

My name is Brandon T. Dela Cruz, immediate past president of the Filipino Chamber of Commerce of Hawaii and an advocate for ethnic communities in business. I wholeheartedly submit support in consideration and confirmation of Robert Yu as the Deputy Director of the Department of Budget and Finance. I have had a chance to work with Robert throughout the years, mainly through his involvement in the leadership of the Chinese Chamber of Commerce of Hawaii as its president and as a leader in the organization.

What I have seen of him is someone who gives his best effort to bring the initiatives he set forth for the organization to lay the groundwork for what is seen today for the chamber. I am confident that he will bring a similar effort as Deputy Director of the Department of Budget and Finance to help improve it for the better.

Thank you for the opportunity to testify.

TESTIMONY OF WILCOX CHOY
1003 BISHOP STREET, PAUAHI TOWER, SUITE 2400
HONOLULU, HAWAII 96813

April 9, 2019

The Senate
The Chair, Senate Committee on Ways and Means
Date: April 9, 2019
Time: 1:30pm
Place: State Capitol, Room 211
Honolulu, Hawaii 96813

RE: GM 737

**SUBMITTING FOR CONSIDERATION AND CONFIRMATION
AS DEPUTY DIRECTOR BUDGET AND FINANCE, STATE OF
HAWAII, GUBERNATORIAL NOMINEE,
ROBERT YU**

Dear Senator Donovan M Dela Cruz, Chair:

I am writing in **strong support** of the Governor's nomination of Robert Yu, as State of Hawaii, Deputy Director of Budget and Finance.

I have been a CPA for over 30 years serving many of Hawaii's business and the business community. I have been a partner at Grant Thornton, a national CPA firm and is presently a partner at KMH LLP. I very much appreciate the importance of having leaders that can think critically and strategically that will help to serve Hawaii's economy. Budget and Finance department is the department that is responsible for planning, directing and coordinating the State's plans and strategies relative to near and long term financial plans. It is essential that we place individuals with expertise and experience to drive these initiatives for the state of Hawaii.

As a follow CPA, I have worked with Robert Yu as both a professional colleague and as a client. He is possess the absolute finest skills and abilities to analytically assess, evaluate and conclude on the tough issues. But his greatest skill is the ability to think critically and strategically. To understand and appreciate details, but not to lose sight of the big picture objectives and goal. I believe this is what is needed in today's government. Robert possesses the necessary credentials, skills, and abilities.

While Robert has impressive educational and professional experience, I would like to also discuss Robert's integrity and describe Robert as a person.

Robert was drawn to Hawaii as a young CPA looking for adventure. He fell in love with the islands 30 years ago and have never left. He met his future wife, over 20

years ago. His wife is a local girl and graduated from Kamehameha Schools. His love for the islands and its people is why his is considering this position. They have two children. Based upon my observations, Robert is an excellent husband and parent with his family the cornerstone of his personality. In addition to working hard professionally, Robert ensures that he also spends quality time with his children. It is this love for the islands is why Robert has served on many boards. From the Chinese Chamber of Hawaii, the See Yup Society, and the Kidney Foundation, Robert gives back to the community

In closing, I would like to comment on the most critical characteristic any state official must possess, which is integrity. Integrity or character is something that cannot be obtained with diplomas or blue-chip employers. Character is an immutable trait that someone either possesses or does not. As an appointed official, that person has a stewardship to the people of Hawaii. He need to conduct himself selflessly and for the benefit of others. I can say sincerely that Robert is one of those rare persons that has unquestionable character and integrity as a person and a professional. It is Robert's expertise, experience and integrity that I strongly support the nomination of Robert Yu and urge you and your Committee and fellow Senators to confirm him as Deputy Director of Budget and Finance, State of Hawaii. If you have any questions or if there is any additional information I can provide, please feel free to contact me.

Very truly yours,

WILCOX CHOY

Lawrence M. T. Chew
95-1008 Ahulili Street
Mililani, HI 96789

April 8, 2019

Senator Donovan M. Dela Cruz, Chair
Senate Committee on Ways and Means
State Capitol
415 South Beretania Street
Honolulu, Hawaii 96813

Re: G.M. 737 - Confirmation of Gubernatorial Nominee Robert Yu as Deputy Director of the Department of Budget and Finance, State of Hawaii

Dear Chair Dela Cruz, Vice Chair Keith-Agaran and Members of the Committee:

I am respectfully submitting testimony in support of Robert Yu for consideration and confirmation as the Deputy Director of the Department of Budget and Finance for the State of Hawaii.

I have known Robert for over 30 years both professionally and personally. I have worked with him in a professional capacity when he was at Oahu Transit Services, Inc, as well as when we both were at Grant Thornton LLP. Robert is a highly intelligent and competent professional with strong moral values and integrity. He is highly ethical, trustworthy and will try to do the right thing. Friendly and affable, Robert's leadership, interpersonal and management skills are impressive. Personally, I have known Robert to be a loyal friend, always available in time of need.

I strongly believe that Robert possesses the intellectual and managerial skills to do an excellent job in the State's Budget and Finance department. I respectfully request your support of his appointment as Deputy Director of Finance for the Department of Budget and Finance.

Sincerely,

A handwritten signature in black ink, appearing to read "Lawrence M. T. Chew". The signature is fluid and cursive, with a long horizontal stroke at the end.

Lawrence M. T. Chew

GM-737

Submitted on: 4/8/2019 9:51:19 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Jason Haruki	Individual	Support	No

Comments:

I am writing this testimony in support of Robert Yu for Senate Confirmation as Deputy Director of the Department of Budget & Finance. I have known Robert for 10 years and he is a person of great character, integrity and knowledge. I know that his decades of experience at Oahu Transit Services (THE BUS) and HART will only help to move the Department of Budget and Finance forward in the future. Robert is also a dedicated family man with a strong sense of community. I highly recommend Robert Yu for this position as Deputy Director due to his wealth of experience and character. Thank you for considering my support for Robert Yu.

April 8, 2019

The Honorable Donovan M. Dela Cruz, Chair
Senate Committee on Ways and Means
Thirtieth State Legislature
State Capitol
Honolulu, Hawaii 96813

Dear Chair Dela Cruz:

This is a letter in support of Robert Yu's appointment as Deputy Director of Finance.

Mr. Yu has extensive public and private sector experience in finance and budgeting. He worked for 25 years with the Oahu Transit Services, Inc., the company that runs TheBus and Handi-Van, rising to the position of Senior Vice President and Deputy General Manager. Prior to being appointed as Deputy Director, Mr. Yu served as the Chief Financial Officer of the Honolulu Authority for Rapid Transportation. Although he is new to State government, he has a thorough understanding of budgeting and management principles and practices.

Mr. Yu is bright, hardworking and articulate. In the few months that I have had the opportunity to work with him, he has demonstrated sound judgment, administrative ability, and good people skills.

I believe that Mr. Yu possesses the experience and skills to help lead the Department. I urge the Senate to confirm his appointment.

Sincerely,



Neal Miyahira, Administrator
Budget, Program Planning &
Management Division
Department of Budget and Finance

TESTIMONY OF DAMIEN ELEFANTE
TO THE COMMITTEE ON WAYS AND MEANS
TUESDAY, APRIL 9, 2019 1:30 PM
CONFERENCE ROOM 211

GOV. MSG NO. 737

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, ROBERT YU, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022.

Chair Dela Cruz, Vice Chair Keith-Agaran and members of the Committee. I am testifying as an individual and I am in support of Robert Yu's confirmation as the Deputy Director of the Department of Budget and Finance.

During his time at the Department of Budget and Finance he has developed an understanding and administrative knowledge of the department. He has demonstrated commitment and dedication to his position as deputy director. His overall background and experiences working in the public and private sector is an asset and resource for the State.

I urge you to support the confirmation of Robert Yu as the Deputy Director of Budget and Finance.

Thank you for the opportunity to provide testimony.

TESTIMONY OF
ROBERT YU

TO THE SENATE COMMITTEE ON
WAYS AND MEANS

GOVERNOR'S MESSAGE NO. 737

TUESDAY, APRIL 9, 2019
1:30 P.M.
CONFERENCE ROOM 211

SUBMITTING FOR CONSIDERATION AND CONFIRMATION AS THE DEPUTY DIRECTOR OF THE DEPARTMENT OF BUDGET AND FINANCE, GUBERNATORIAL NOMINEE, ROBERT YU, FOR A TERM TO EXPIRE AT NOON ON 12-05-2022.

Good afternoon Chair Dela Cruz, Vice Chair Keith-Agaran, and committee members:

I am Robert Yu, nominee for the position of deputy director for the Department of Budget and Finance (B&F). I appreciate the opportunity to be here today.

I'd like to briefly summarize my prior work experience as it relates to the B&F deputy director position.

I have worked in the budget and finance field for 35 years, including 25 years at Oahu Transit Services, Inc. (OTS) or TheBus and Handi-Van. I was the vice president of finance and administration from 1992 to 2006. As such, I was in charge of approximately 50 employees in the finance and accounting, procurement, and information technology departments. My staff and I were responsible for preparing the annual operating and capital budget, working with the city administration and City Council to finalize the budget, and monthly reporting on budget and actual status to the OTS board of directors and city administration. I was also the administrator of the OTS deferred compensation plan and actively involved in labor/union relations, including grievances and labor negotiations.

As the senior vice president and deputy general manager from 2006 to 2017, I worked with the president and general manager on the daily operations of OTS. I also served on the OTS' pension plan and investment committee and as a trustee on the Teamsters Health and Welfare benefits board.

Most recently, I worked at the Honolulu Authority for Rapid Transportation (HART) as their Chief Financial Officer (CFO). My staff and I were responsible for preparing and implementing HART's annual operating and capital budget, updating the financial plan, and financial reporting to the board of directors, the Federal Transit Administration, city

and state officials and other stakeholders. I also worked closely with the city to issue general obligation bonds to finance the rail project.

Prior to joining OTS in 1992, I held various financial analyst positions at Chevron USA and Hawaiian Electric Industries, and as an auditor for a national CPA firm.

Having worked at B&F for nearly three months, I know that the staff is hardworking and dedicated to public service. I hope to work with them and the Governor's team to move the department forward to best serve the State.

Thank you again for the opportunity to testify.

GM-737

Submitted on: 4/8/2019 10:59:22 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Joseph Hu	Individual	Support	No

Comments:

I first met Robert in 2014 when Robert was the President of the Chinese Chamber of Commerce and I joined one of his committees as a committee member. Over the course of that year while work with him I was impressed by his leadership style, his giving nature, his team building skills and his business acumen, particularly in the area of accounting and finance.

Robert is a servant leader and leads by example. He is also highly skilled at planning and following through to ensure that plans are executed. Robert is also a person of high character and integrity. During the period that I have known him he has always taken the high road when faced with a situation of conflict or confrontation. Consequently, he has always focused on doing the right thing regardless of potential conflict.

It was because of Robert that I have become active in giving back to the community by taking on leadership positions in the Chinese Chamber of Commerce after many years of being an inactive member. After observing how hard he worked on behalf of the Chinese Chamber and how much personal resource he committed to the improvement of the organization and the community in general, I was inspired to follow his example and became actively involved.

I am confident that if confirmed as the Deputy Director of the Department of Budget and Finance, Robert will bring the same energy, integrity, leadership skill and business acumen to the department that he exhibited as the President and director of the Chinese Chamber of Commerce.

Joseph
Hu
sident
Chinese Chamber of Commerce of Hawaii

Pre

GM-737

Submitted on: 4/8/2019 10:15:56 PM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
R Wong	Individual	Support	No

Comments:

My wife and I strongly support Robert Yu's confirmation as Deputy Director of the Department of Budget and Finance. Robert is very experienced and competent. We urge you to recommend that your committee advise and consent to his nomination.

TESTIMONY BY DONNA TONAKI
TO THE SENATE COMMITTEE ON WAYS AND MEANS
ON
GM 737
RELATING TO CONSIDERATION AND CONFIRMATION TO THE DEPUTY DIRECTOR
OF THE DEPARTMENT OF BUDGET AND FINANCE
ROBERT YU

April 9, 2019
1:30 p.m.
Room 211

Chair Dela Cruz, Vice Chair Keith-Agaran, and Members of the Committee,

I am testifying in SUPPORT of Robert Yu to be the Deputy Director of the Department of Budget and Finance. Mr. Yu's overall education (Bachelor of Science, Accounting from California State University and Masters in Business Administration from Hawaii Pacific University), professional certification (Certified Public Accountant) and experiences working in the public and private sectors, in addition to his display of high ethical standards and compassion to serve the interest of the people of the State of Hawaii, will bring significant value to the Department of Budget and Finance.

Thank you for the opportunity to provide testimony in support of Mr. Yu as the Deputy Director of Budget and Finance.



TESTIMONY BY:

JADE T. BUTAY
DIRECTOR

Deputy Directors
LYNN A.S. ARAKI-REGAN
DEREK J. CHOW
ROSS M. HIGASHI
EDWIN H. SNIFFEN

STATE OF HAWAII
DEPARTMENT OF TRANSPORTATION
869 PUNCHBOWL STREET
HONOLULU, HAWAII 96813-5097

April 9, 2019
1:30 p.m.
State Capitol, Room 211

G.M. 737

Submitting for consideration and confirmation as the Deputy Director of the Department of Budget and Finance, Gubernatorial Nominee, ROBERT YU, for a term to expire at noon on 12-05-2022.

Senate Committee on Ways and Means

The Department of Transportation (DOT) **strongly supports** the confirmation of Robert Yu as Deputy Director of the Department of Budget and Finance (B&F).

Mr. Yu received his M.B.A from Hawaii Pacific University. He has a broad base of experience in transit operations and financial management having worked in a public private partnership with Oahu Transit Services and Honolulu Authority for Rapid Transportation (HART).

Mr. Yu is particularly well qualified and an ideal selection. He is a nominee who has the demonstrated ability to take on tough jobs and succeed at it by listening to people and working together. In his previous role at HART, he was on the front lines, not just setting policy, but working to implement it. The DOT appreciates his understanding of ground transportation and his experience in both the public and private sector gives him a unique perspective to address the fiscal challenges of the State of Hawaii.

There are many challenges ahead for B&F, and we are confident that he possesses the knowledge and experience to address them with balance, competence, and, just as important, transparency.

Thank you for the opportunity to provide testimony.

DAVID Y. IGE
GOVERNOR



LATE

RYKER WADA
DIRECTOR

STATE OF HAWAII
DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT
235 S. BERETANIA STREET
HONOLULU, HAWAII 96813-2437

April 8, 2019

TESTIMONY TO THE
SENATE COMMITTEE ON WAYS AND MEANS
For Hearing on Tuesday, April 9, 2019
1:30 p.m., Conference Room 211

By

RYKER WADA
DIRECTOR

Governor's Message 737
(WRITTEN TESTIMONY ONLY)

Dear Chair Dela Cruz, Vice Chair Keith-Agaran and Members of the Committee:

RE: Consideration and confirmation of Robert Yu, for Deputy Director of the Department of Budget and Finance.

I submit this testimony in **Strong Support** of the confirmation of Robert Yu as Deputy Director of the Department of Budget and Finance. In the short time I have had the pleasure of knowing Mr. Yu in his capacity as Deputy Director of the Department of Budget and Finance, I have found him to be a dedicated, knowledgeable, measured and a well-prepared person who is well suited for the position of Deputy Director of the Department of Budget and Finance. In his current capacity I have experienced Mr. Yu as cooperative, helpful, and welcoming.

I support the confirmation of Mr. Yu as the Deputy Director of the Department of Budget and Finance.

Thank you for allowing me to testify in **SUPPORT** of Governors Message 737 and Robert Yu.

LATE

GM-737

Submitted on: 4/8/2019 2:46:54 PM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
William Yuen	Testifying for Dentons US LLP	Support	No

Comments:

My name is William Yuen, and I am an attorney in private practice in Honolulu. I support the nomination of Rlobert Yu for Deputy director of the Department of budget and Finance. I have had the pleasure of working with Mr. Yu on several occasions and have found him to be knowledgeable, open and collaborative. Mr. Yu will be an excekkant Deputy Director of the department.

DAVID Y. IGE
GOVERNOR
STATE OF HAWAII

JOSH GREEN
LT. GOVERNOR
STATE OF HAWAII



JOBIE M. K. MASAGATI
CHAIRMAN
HAWAIIAN HOMES COMMISSION

LATE

WILLIAM J. AILA, JR.
DEPUTY TO THE CHAIRMAN

**STATE OF HAWAII
DEPARTMENT OF HAWAIIAN HOME LANDS**

P. O. BOX 1879
HONOLULU, HAWAII 96805

TESTIMONY OF JOBIE M. K. MASAGATANI, CHAIRMAN
HAWAIIAN HOMES COMMISSION
BEFORE THE SENATE COMMITTEE ON WAYS AND MEANS
HEARING ON APRIL 09, 2019 AT 1:30PM IN CR 211

IN SUPPORT OF

GM737

for consideration and confirmation as the Deputy Director of the Department of Budget
and Finance,
Governatorial Nominee, **ROBERT YU**,
for a term to expire 12-05-2022

April 09, 2019

Aloha Chair Dela Cruz, Vice Chair Keith-Agaran, and members of the Committee:

We provide this testimony in support of Governor Ige's nomination of Robert Yu
as the Deputy Director of the Department of Budget and Finance (BUF).

Mr. Yu is a certified public accountant who has gained experience with
accounting firms as audit supervisor, and large corporations such as Chevron and
Hawaiian Electric Industries in analysis, audit, and financial reporting. He has a 20-year
background in transit operations working with MTL, Inc. as Chief Internal Auditor; Oahu
Transit Services as Vice President and General Manager; and the Honolulu Authority
for Rapid Transportation as Chief Financial Officer. He has handled financial
management, planning, risk management, and labor relations.

We respectfully ask your committee to advise and consent to this nomination,
and we thank you for your consideration of our testimony.

LATE

GM-737

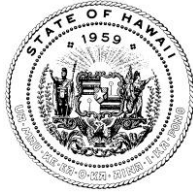
Submitted on: 4/9/2019 7:07:56 AM

Testimony for WAM on 4/9/2019 1:30:00 PM

Submitted By	Organization	Testifier Position	Present at Hearing
Lynette Marushige	Individual	Support	No

Comments:

DAVID Y. IGE
GOVERNOR



LATE

DOUGLAS MURDOCK
CHIEF INFORMATION
OFFICER

**STATE OF HAWAII
OFFICE OF ENTERPRISE TECHNOLOGY SERVICES**

P.O. BOX 119, HONOLULU, HI 96810-0119
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Testimony of
DOUGLAS MURDOCK
Chief Information Officer
Enterprise Technology Services

Before the

SENATE COMMITTEE ON WAYS AND MEANS
Tuesday, April 9, 2019

GOVERNOR'S MESSAGE No. 737
Gubernatorial Nominee Robert Yu

Dear Chair Dela Cruz, Vice Chair Keith-Agaran and members of the committee:

I am submitting testimony in support of Mr. Robert Yu, nominee for Deputy Director of the Department of Budget and Finance. Mr. Yu is a certified public accountant who spent most of his career working at Oahu Transit Services, Inc. in leadership positions, including senior vice president and deputy manager, and senior vice president of Finance and Administration. He was recently chief financial officer at Honolulu Authority for Rapid Transportation where he worked since 2017.

Mr. Yu also has experience in financial management as an internal auditor and financial analyst. I encourage you to favorably support Mr. Yu as he will be a tremendous asset to the government and people of Hawaii.

Thank you for the opportunity to testify in support of this nominee.