

Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

USS MISSOURI MEMORIAL ASSOCIATION, INC.

was incorporated under the laws of Hawaii on 03/16/1994 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 14, 2019

Director of Commerce and Consumer Affairs



Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- 1) Certificate of Good Standing (If the Applicant is an Organization)
- 2) Declaration Statement
- 3) Verify that grant shall be used for a public purpose
- 4) Background and Summary
- 5) Service Summary and Outcomes
- 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- 7) Experience and Capability
- 8) Personnel: Project Organization and Staffing


AUTHORIZED SIGNATURE

MICHAEL A. CARR, PRESIDENT & CEO
PRINT NAME AND TITLE


DATE

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**


The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

USS Missouri Memorial Association
(Typed Name of Individual or Organization)


(Signature)

1/17/2019
(Date)

Michael A. Carr
(Typed Name)

President & CEO
(Title)

**Public Purpose
§42F-102**

Applications for grants. Requests for grants shall be submitted to the appropriate standing committees of the legislature at the start of each regular session of the legislature. Each request shall state:

(1) The name of the requesting organization or individual;

USS Missouri Memorial Association

(2) The public purpose for the grant;

Tourism

The USS Missouri Memorial is an economic engine providing a historic venue that attracts more than 650,000 visitors each year. Recognized as one of Hawaii's top 5 privately operated, paid visitor destinations, it employs more than 150 full and part time staff.

Education

The UMMA education department engages Title I schools in Oahu and neighbor islands with education outreach programs. Since 2008, over 100,000 students have participated in our education programs (including over 4,000 STEM student participants).

Education programs for grades K-12 include:

- Computer Robotics and Digital Media STEM programs
- Overnight Encampments onboard the ship focus on team-building skills
- Journey with the Stars explores ancient Hawaiian and modern Naval navigation techniques
- Ship Full of Smiles dental hygiene program
- Music Performance Program inviting student bands and drill to perform at our historic venue
- Skype Virtual Classroom reaching 13 countries as certified Microsoft Innovative Educators

In cooperation with our Pearl Harbor partners (the USS Arizona Memorial, the Pacific Aviation Museum, and the USS Bowfin Memorial), the Battleship Missouri also serves as an educational venue for collaborative education programs.

Community Services

The ship's upgraded aft fantail section provides a special event venue for military ceremonies, community commemorative events, and education presentations including:

- Military: Serving the military community as the favored venue for retirements, reenlistments and change of commands for all branches of the Armed Forces.
- Community: Commemorations open to the public include the anniversary of the End of WWII (September), Veterans Day (November), Living History Day (January), and the 4th of July.

(3) The services to be supported by the grant;

Ship Preservation

- Completion of the superstructure restoration (aft stack and fire control tower)

- Phase I - Fire Control and Life Safety improvements mandated by our 25-year lease with the U.S. Navy
- Teakwood deck replacement along with several other projects to restore and preserve the ship and enhance the guest experience

75th Anniversary of the End of WWII Commemorative Events

- September 2, 2020 marks the 75th Anniversary of the End of World War II. In collaboration with government agencies, veterans groups, organizations around the country, and our global neighbors, the Mighty Mo will pay tribute to those who served with a series of commemorative events beginning in 2019.

Pier Facilities Improvements

- Building #468 will be renovated to include museum-standard, climate-controlled storage for historical documents and wartime artifacts. Additional renovations will accommodate the relocation of existing offices from temporary structures on the pier and the installation of new visitor restroom facilities.

(4) The target group; and

Global Tourism

- Approximately 650,000 annual visitors from around the world. The majority of annual visitors are from countries in the Pacific Rim (i.e., United States, Japan, China, and Australia).

Students

- The USS Missouri serves an average of 10,000 students per year from Hawaii and the U.S. mainland with education programs and music performance opportunities. The Battleship Missouri provides students from Title I schools in the state of Hawaii with subsidized travel and admission fees to access the ship's education programs.
- Through the Skype Virtual Classroom and the Microsoft Educator Community, the UMMA Education Department has visited 13 countries, and logged over 922,000 virtual miles from Hawaii to the world. International Participants include 10 European countries, 5 countries in Asia and 3 countries in South America. Virtual Classrooms also include our many North American participants. To date, we will have travelled 23,100 miles to schools in England, Spain, and India.

Military Personnel

- The Battleship Missouri Memorial serves the local military community as the favored venue for retirements, reenlistments and change of commands for all branches of the Armed Forces in the State of Hawaii. In 2018, the ship hosted 825 such ceremonies for military personal and their families.
- More than 5,000 former living crew members who served on the ship during her deployment history.
- Local, national, and international veterans

Oahu Residents

- UMMA employees (150 full and part time staff)
- Local community volunteers that have given an annual average of 15,000 volunteer hours per year

(5) The cost of the grant and the budget. [L 1997, c 190, pt of §3; am L 2014, c 96, §6]

The USS Missouri Memorial Association is requesting \$500,000 toward the completion of the Battleship Missouri's Superstructure Restoration Project. The total cost of the Superstructure Restoration Project is \$3 million. This project is part of an \$11.5 million budget allocation by the UMMA Board of Directors for capital improvements and the commemorative events for the 75th Anniversary of the End of WWII in 2019 - 2020.

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2018.

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with Section 42F-103, Hawaii Revised Statutes. ([Link](#))

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to Section 42F-102, Hawaii Revised Statutes. ([Link](#))

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

The USS Missouri Memorial Association (UMMA) is a federally recognized 501(c)(3) non-profit corporation established in 1994 with the following mission: *"The USS Missouri Memorial Association is dedicated to preserving the Battleship Missouri and sharing her story and place in history."* The Association focuses on three mission-strategic initiatives: **Preservation and Restoration, Education, and Community Outreach.**

USS Missouri was commissioned in 1944 during WWII. The Japanese signed the instrument of surrender on September 2, 1945, aboard the USS Missouri bringing WWII to a close. In 1950 the USS Missouri was deployed during the Korean War and again in 1991 in Operation Desert Storm. In 1992, the Missouri was decommissioned for the final time.

The UMMA is not supported with government funding and has been designated by the U.S. Navy as caretaker of the Battleship Missouri. In 2017, the UMMA and the U.S. Navy entered into a 25-year lease assuring a permanent home for the Battleship Missouri in Pearl Harbor

standing watch over the USS Arizona Memorial. The ship is a historic artifact placed on the National Register of Historic Places.

Since opening to the public in January 1999, the ship's story and place in history has been shared with over **eight million visitors**. Recognized as one of the state's top five privately operated, paid visitor destinations, the Battleship Missouri Memorial is a significant contributor to the economic vitality of Hawaii's visitor industry—the largest driver of the state's GDP.

2. The goals and objectives related to the request;

The USS Missouri memorial Association is committed to fulfill the long-held vision to make the Battleship Missouri Memorial the finest historic ship attraction in the world. To this end, the UMMA has launched the capital campaign: ***Expanding Our Horizons***. The campaign goal is to raise \$5 million to help fund the following mission-driven projects:

Ship Preservation

- Completion of the superstructure restoration (aft stack and fire control tower)
- Phase I - Fire Control and Life Safety improvements mandated by our 25-year lease with the U.S. Navy
- Teakwood deck replacement along with several other projects to restore and preserve the ship and enhance the guest experience

75th Anniversary of the End of WWII Commemorative Events

- September 2, 2020 marks the 75th Anniversary of the End of World War II. In collaboration with government agencies, veterans groups, organizations around the country, and our global neighbors, the Mighty Mo will pay tribute to those who served with a series of commemorative events beginning in 2019.

Pier Facilities Improvements

- Building #468 will be renovated to include museum-standard, climate-controlled storage for historical documents and wartime artifacts. Additional renovations will accommodate the relocation of existing offices from temporary structures on the pier and the installation of new visitor restroom facilities.

Altogether these mission-driven projects: 1) preservation of the Battleship Missouri; 2) events commemorating the 75th Anniversary of the end of WWII; and 3) improvements to our pier facilities by renovating Building 468 is budgeted at \$11.5 million.

3. The public purpose and need to be served;

Tourism

The USS Missouri Memorial is an economic engine providing a historic venue that attracts more than 650,000 visitors each year. Recognized as one of Hawaii's top 5 privately operated, paid visitor destinations, it employs more than 150 full and part time staff.

Education

The UMMA education department engages Title I schools in Oahu and neighbor islands with education outreach programs. Since 2008, over 100,000 students have participated in our education programs (including over 4,000 STEM student participants).

Education programs for grades K-12 include:

- Computer Robotics and Digital Media STEM programs
- Overnight Encampments onboard the ship focus on team-building skills
- Journey with the Stars explores ancient Hawaiian and modern Naval navigation techniques
- Ship Full of Smiles dental hygiene program
- Music Performance Program inviting student bands and drill to perform at our historic venue
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In cooperation with our Pearl Harbor partners (the USS Arizona Memorial, the Pacific Aviation Museum, and the USS Bowfin Memorial), the Battleship Missouri also serves as an educational venue for collaborative education programs.

Community Services

The ship's upgraded aft fantail section provides a special event venue for military ceremonies, community commemorative events, and education presentations including:

- Military: Serving the military community as the favored venue for retirements, reenlistments and change of commands for all branches of the Armed Forces.
- Community: Commemorations open to the public include the anniversary of the End of WWII (September), Veterans Day (November), Living History Day (January), and the 4th of July.

4. & 5. Describe the target population to be served; and describe the geographic coverage.

Global Tourism

- Approximately 650,000 annual visitors from around the world. The majority of annual visitors are from countries in the Pacific Rim (i.e., United States, Japan, China, and Australia).

Students

- The USS Missouri serves an average of 10,000 students per year from Hawaii and the U.S. mainland with education programs and music performance opportunities. The Battleship Missouri provides students from Title I schools in the state of Hawaii with subsidized travel and admission fees to access the ship's education programs.
- Through the Skype Virtual Classroom and the Microsoft Educator Community, the UMMA Education Department has visited 13 countries, and logged over 922,000 virtual miles from Hawaii to the world. International Participants include 10 European countries, 5 countries in Asia and 3 countries in South America. Virtual Classrooms also include

our many North American participants. To date, we will have travelled 23,100 miles to schools in England, Spain, and India.

Military Personnel

- The Battleship Missouri Memorial serves the local military community as the favored venue for retirements, reenlistments and change of commands for all branches of the Armed Forces in the State of Hawaii. In 2018, the ship hosted 825 such ceremonies for military personal and their families.
- More than 5,000 former living crew members who served on the ship during her deployment history.
- Local, national, and international veterans

Oahu Residents

- UMMA employees (150 full and part time staff)
- Local community volunteers that have given an annual average of 15,000 volunteer hours per year

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant’s approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

Superstructure Restoration

In 2019 the USS Missouri Memorial Association will engage in comprehensive, long-life steel and coating system repairs to the highest and least accessible portions of the Battleship Missouri’s after superstructure. Specifically, the after portion of the Battleship Missouri’s steel superstructure from approximately frame 122 to frame 153—including the 03 and above levels, after stack, mast, yardarms and adjacent missile and CWIS decks and structures—will receive major exterior refurbishment. The expected end-product (desired for safety reasons as much as for aesthetic and ship preservation concerns) is expected to last 30 years with minimal maintenance.

Work will allow for the continuation of business, public access, maintenance, and other preservation activities onboard the battleship. In order to safeguard visitors and staff, as well as to ensure full environmental compliance, extensive barricade, scaffolding, containment, and potential abatement efforts are anticipated.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

Feb. 2018 – Jan. 2019	Phase I	Planning and Approval
Feb. 2019 – Aug. 2019	Phase II	Superstructure Restoration

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Quality assurance and evaluation plans will be executed under the supervision of the UMMA Vice President of Engineering and Facilities, Jim Stone; the UMMA Director of Engineering Operations, Les Lancaster; the UMMA Director of Environmental Safety and Health, Mike Van Woerkom, the selected Shipyard Quality Manager; and a third-party coatings inspector hired by the UMMA.

By incorporating lessons learned from the renovation of the forward stack and superstructure project carried out in 2017, the UMMA expects the quality and effectiveness of construction to improve by better job scoping, communication, and expectation. Furthermore, by integrating use of NAVSEA and local standard processes, it is expected that there will be a higher quality of work resulting in fewer change orders.

Monitoring and evaluating day-to-day construction results will be improved thru specifying by job position across the project, who is responsible, accountable, consulted, and informed. Periodic production and schedule meetings will enable key players to share data and make timely decisions that support cost and schedule controls.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

Metrics will be reported to the appropriate agency on a recurring basis. Examples are: scope, time, and cost metrics. Scope as measured by the number of change orders utilized over baseline; time utilized in percent as compared to expected delivery date; and cost measured by burn-rate to final award price. Deviations beyond a certain percentile of each metric, when measured, will also be used in managing these factors.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))

- The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2020.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
500,000				500,000

- The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2020.

This request for GIA funding (\$500,000) is related to the UMMA capital campaign: *Expanding Our Horizons*. The campaign goal is to raise a total of \$5 million over the next two years to 1) preserve and restore the Battleship Missouri, 2) fund the 75th Anniversary of the End of WWII commemorative events, and 3) renovate our pier facilities. This grant request will be supplemented with an additional \$4.5 million in funding raised thru capital campaign efforts.

- The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not applicable.

- The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2020 for program funding.

Not applicable.

- The applicant shall provide the balance of its unrestricted current assets as of December 31, 2018.

As of December 31, 2018 the balance of unrestricted current assets = \$6,219,000; this amount includes \$6,500,000 committed to capital preservation projects in 2019.

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

The Board of Directors and management team of the UMMA have the necessary skills and experience to oversee large repair and renovation projects. Successful projects include:

- Recently completed \$3.5 million forward superstructure repair and preservation project. The project entailed repairs of nearly 27,000 square feet of steel surface and application of protective coatings and rainwater drainage to support long-term preservation efforts.
- In 2017, an additional \$1.5 million in capital improvements were completed including: 180ft. ADA access ramp, underwater coffer dam inspection and repair, along with various auxiliary improvements to the ship.
- Teak Deck Repair: Replacing and refurbishing the 53,600 square feet of the classic and aging teak wood decks is an ongoing operation. To date, the Association has replaced and restored over 50% of the Battleship Missouri's teak decks.
- In early 2010, at a cost of \$18 million, the entire exterior of the ship was repaired, cleaned, sanded and repainted.

The longevity and sustainability of the Battleship Missouri Memorial as a world-class tourist destination was secured with the recently contracted twenty-five year lease with the U.S. Navy.

In early 2018 the Battleship Missouri Memorial welcomed its eight millionth visitor since opening to the public in 1999. This significant milestone affirms the professional expertise and competence of the UMMA to successfully operate and maintain a world-class tourist destination.

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The USS Missouri Memorial Association (UMMA) is a federally recognized 501(c)(3) non-profit corporation established in 1994 with the following mission: *"The USS Missouri Memorial Association is dedicated to preserving the Battleship Missouri and sharing her story and place in history."* The Association focuses on three mission-strategic initiatives: Preservation and Restoration, Education, and Community Outreach.

The UMMA is not supported with government funding and has been designated by the U.S. Navy as caretaker of the Battleship Missouri. In 2017, the UMMA and the U.S. Navy entered into a 25-year lease assuring a permanent home for the Battleship Missouri in Pearl Harbor, Hawaii standing watch over the USS Arizona Memorial. The ship is a historic artifact placed on the National Register of Historic Places.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

President and CEO, Michael Carr, has more than 30 years of visitor industry experience. In addition, Mr. Carr serves as Vice President of the Historic Naval Ship's Association (HNSA) and is informed by the industry's best practices in maintaining the Battleship Missouri Memorial as a state-of-the-art, historic venue serving the public interest.

Tom Manuel, Vice President and Chief Operating Officer, CPA: Over 37 years of finance, accounting and business administration. Mr. Manuel oversees the organization's finances and provides oversight of administrative functions and has been with the organization since its inception.

Jim Stone, Vice President of Engineering and Facilities: Over 30 years of marine engineering and facility experience. Mr. Stone oversees the organization's numerous capital projects and its thirty-eight Engineering Department employees. Mr. Stone is a former senior naval officer with global experience in support of ship maintenance and logistics.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

See attached organization chart.

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

President & Chief Executive Officer: \$225,000

Vice President of Engineering and Facilities: \$165,000

Chief Financial Officer: \$130,000

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

Not applicable.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

The Battleship Missouri maintains qualifications that are relevant to this request and ensure the highest standards of operation:

- The Battleship Missouri Memorial is one of four members (WWII Valor in the Pacific Monument – USS Arizona, USS Bowfin, Pacific Aviation Museum) of the Pearl Harbor Historic Sites Association.
- The Battleship Missouri Memorial is a registered National Historic Site (a National Trust for Historic Preservation Site).
- The USS Missouri is a member of the Historic Naval Ship’s Association (HNSA). HNSA represents over 180 ships worldwide dedicated to preserving these historic vessels and sharing their histories with future generations. Michael Carr serves as Vice President of HNSA.
- Financial Policy Standards: The UMMA solicits and processes donations in accordance with the International Association of Fundraising Professionals Standards of Ethics and adheres to the “Donor Bill of Rights.”
- Annual Navy Standards review for battleships: Even though a decommissioned ship, the USS Missouri invites the Navy to review our operation for approval and recommendations. The Battleship Missouri has received the highest rating at each bi-annual review.
- Security Compliance: The UMMA security department functions under a MOU with the U.S. Navy to provide security access to the ship on Ford Island in compliance with Navy security standards.

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

Not applicable.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2019-20 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2019-20, but
- (b) Not received by the applicant thereafter.

If grant funding is awarded to the UMMA for fiscal year 2019-20, the balance of project funding will be secured by the Association to guarantee project completion according to the submitted timetable. The UMMA capital campaign: Expanding Our Horizons is underway to raise a total of \$5 million over the next two years.

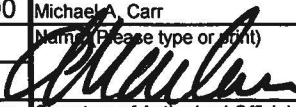
If future GIA funding is not awarded to the UMMA, the Association will retain the financial capacity to continue its services to the public and complete the restoration project.

In addition to the capital campaign, Hawaii's tourism market supports annual operations of the Battleship Missouri with admission fees from over 650,000 visitors per year. Additional revenue is generated from merchandise sales, education program fees, special event fees, investment income, and other fees for service.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2019 to June 30, 2020

Applicant: **USS Missouri Memorial Association**

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL	500,000			2,500,000
TOTAL (A+B+C+D+E)	500,000			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	500,000	Michael A. Carr	808.455.1600	
(b) Total Federal Funds Requested		Name (Please type or print)		
(c) Total County Funds Requested			1/16/2019	
(d) Total Private/Other Funds Requested	2,500,000	Signature of Authorized Official		
		Date		
TOTAL BUDGET	3,000,000	Michael A. Carr, President & CEO, USS Missouri Memorial Association		
		Name and Title (Please type or print)		

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2019 to June 30, 2020

Applicant: USS Missouri Memorial Association

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				0.00

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2019 to June 30, 2020

Applicant: **USS Missouri Memorial Association**

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				0

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				0

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2019 to June 30, 2020

Applicant: USS Missouri Memorial Association

FUNDING AMOUNT REQUESTED

TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2017-2018	FY: 2018-2019	FY:2019-2020	FY:2019-2020	FY:2020-2021	FY:2021-2022
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION			500000	2500000		
EQUIPMENT						
TOTAL:			500,000	3,000,000		

JUSTIFICATION/COMMENTS:

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: **USS Missouri Memorial Association**

Contracts Total: **Not applicable**

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1					
2					
3					
4					
5					
6					
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UMMA ORGANIZATION CHART 2018-2019

