House District THE TWENTY-NINTH LEGISLATURE APPLICATION FOR GRANTS Log No:					
Senate District CHAPTER 42F, H	CHAPTER 42F, HAWAII REVISED STATUTES				
Type of Grant Request:		For Legislature's Use Only			
GRANT REQUEST - OPERATING	x□ GRANT REQUEST	CAPITAL			
"Grant" means an award of state funds by the legislature, by an appropermit the community to benefit from those activities. "Reciplent" means any organization or person receiving a grant.		***************************************			
STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLAN	K IF UNKNOWN):				
STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN);	7				
APPLICANT INFORMATION: Legal Name of Requesting Organization or Individual: National Kidney Foundation of Hawaii	CONTACT PERSON FOR MATTERS INT Name GLEN HAYASHIDA Title President & CEO	VOLVING THIS APPLICATION:			
Oba: National Kidney Foundation of Hawaii, Inc. Bireet Address: 1314 S. King Street # 1555 Honolulu, HI 96814	Phone # 808-589-5970 Fax # 808-589-5993 E-mail glan@kidneyhi.org				
Mailing Address: 1314 S. King Street # 1555 Honlulu, HI 96814					
X Non Profit Corporation Incorporated in Hawaii For Profit Corporation Incorporated in Hawaii Limited Liability Company Sole Proprietorship/Individual Other	6. DESCRIPTIVE TITLE OF APPLICANT'S NATIONAL KIDNEY FOUNDATION OF HAWA DEVELOPMENT CENTER AND SENATOR AKA	M PROGRAM RESOURCE AND			
FEDERAL TAX ID #:	7. AMOUNT OF STATE FUNDS REQUESTE FISCAL YEAR 2018: \$ 4,000,000	ED:			
EXISTING SERVICE (PRESENTLY IN OPERATION) AT THE TIME S F	E AMOUNT BY SOURCES OF FUNDS AVAILABLE OF THIS REQUEST: STATE \$ 4.000,000 EDERAL \$ COUNTY \$ 250,000 PRIVATE/OTHER \$ 400,000				



Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

A brief description of the applicant's background;

The National Kidney Foundation of Hawaii (NKFH) is a major voluntary health agency and affiliate of the National Kidney Foundation. As an independent 501(c)3, the NKFH develops tailored programs for Hawaii and the Pacific Islands.

The mission of the NKFH is to prevent kidney disease, support individuals and families affected by this disease, and increase awareness about the importance of organ donation. NKFH carries out its mission by providing services for patients with kidney disease, funding research for kidney disease and related disorders, publishing educational materials for patients and the general public about kidney disease, advocating for access to high quality health care, and providing information about organ and tissue donation.

2. The goals and objectives related to the request;

The National Kidney Foundation of Hawaii is requesting \$4 million capital grant with the intent of designing and building a program center. Any reference to Program Center or NKFH Program Center is meant to include both The National Kidney Foundation of Hawaii Program Resource and Development Center and Senator Akaka Community Center for purposes of this grant. The NKFH's current location does not have the space necessary to properly carry out existing outreach and new initiatives, which require additional staff and volunteers to accomplish goals and objectives being developed to address the growing kidney disease epidemic. This grant would facilitate a major capital campaign that would allow us to secure \$12 million to build a comprehensive program center. The center would enable a rising number of people affected by kidney disease and other chronic conditions to more effectively benefit from prevention services, direct outreach, advocacy, and quality innovation programs. The ultimate goal of the program center would be to create sustainable systemic impact in order to improve community health outcomes. In addition, the Senator Akaka Community Center will focus on working with other non-profits in West Oahu outside of the

health spectrum specifically to provide space for education, youth and teen development as well as other community needs.

The public purpose and need to be served;

In Hawaii, it is estimated that 163,913 individuals have chronic kidney disease (CKD) and another 100,000 are at-risk (almost 20% of our population). Most don't even know they have it. There are 3,300 people surviving with kidney failure, of which close to 400 are awaiting a life-saving organ transplant. In addition, CKD disproportionately affects the Native Hawaiian/Pacific Islander and other minority communities in our State.

On a national level, over 27 million Americans are affected by CKD and it is the 9th leading cause of death. Patients with end-stage renal disease consume more than 24% of Medicare dollars (\$85,000 per patient/year for dialysis). Kidney failure in Hawaii is approximately 30% higher than the national average and therefore consume a greater percentage of Hawaii's State healthcare dollars.

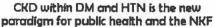
Escalating costs, declining community health, and compromised quality of life calls for a more aggressive response and bolder solutions. The NKFH is uniquely positioned to respond with prevention activities, public education, patient and family services, advocacy effort, and innovative strategies.

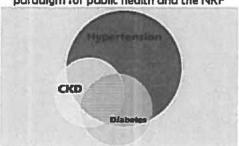
Describe the target population to be served; and

The NKFH's mission is to prevent kidney disease and serve those affected by the disease through comprehensive programs and services. As detailed above, the incidence and prevalence rates of CKD are rising, therefore, NKFH must be prepared to support the entire community. NKFH also believes in working with the entire medical community including primary care physicians, cardiologists, endocrinologists, nephrologists, transplant surgeons and other allied health care professionals to facilitate the proper impact.

It is important to understand that kidney disease is a unique condition that carries a multiplier effect where the negative impact of co-morbidities is greater than the sum of the effects of a single disease. For example, the main causes of CKD are diabetes and cardiovascular disease and studies show that persons with heart disease and kidney disease were 35% more likely to die or have recurrent cardiovascular events than persons with heart disease alone.

So the target population of the NKFH program center would support individuals affected by kidney disease, but our work would have to have an effect on public health in Hawaii as a whole.





Describe the geographic coverage.

The National Kidney Foundation of Hawaii program center would operate on Oahu, but provide statewide coverage.

II. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

Describe the scope of work, tasks and responsibilities;

The scope of work for this request is related to the development of a program center. The NKFH currently leases office space in Honolulu, Hawaii which is utilized as offices. In addition, there is a branch office on Maui and staff working on the Big Island, currently without an office. As the community health status worsens, as the CKD epidemic evidences, the demand for programs for prevention, improvement in health status, and the preservation of health intensifies. There is very little capacity to carry out programs that address these needs so NKFH needs to construct a larger facility. To fulfill the NKFH's longer range goals of expanding existing programs and developing new initiatives, additional space will be required. The new program center will enable NKFH to not only increase the number of people it serves but also, the number and variety of programs it offers.

The tasks and responsibilities of the program center will include, but are not limited to:

- · Community outreach and wellness services that improve public health.
- Awareness campaigns and advocacy for public policy to combat the chronic disease epidemic and contribute to social welfare.
- Statewide prevention activities like community screenings and education.
- Youth education and empowerment programs.
- Hands-on support programs for patient engagement and self-management.
- Patient-centered medical home transformation for providers that will facilitate the development of a medical neighborhood to optimize community health.

- Coordinated care management and ancillary clinical services (i.e. nutritional counseling, chronic disease management clinics, etc.) that add to quality care.
- Surveillance and research efforts that provide much-needed information for clinical decision support and evidence-based guideline development.
- · Health innovation initiatives that materialize concepts and strategies that improve health outcomes and impact quality of life.
- 2. Provide a projected annual timeline for accomplishing the results or outcomes of the service:

The NKFH Program Center initial design plans for a 20,000 square foot facility with space for a future addition. A location in West Oahu in the city of Kapolei a site has been surveyed for costs, feasibility and effectiveness of reach and secured. The space will focus on prevention services, program and rehabilitation needs of patients, and innovation initiatives that involve community collaboration. In addition to interactive, hands-on activities, there will need to be office space for 30 staff and volunteers with expansion capacity. An additional workspace for a call center staff and a dedicated area for the Kidney Car program will be necessary to continue our basic functional operations. The lobby will be an attractive. appropriately sized area designed to welcome volunteers and guests. Lastly, there will be ample space to provide donor recognition opportunities.

There are two major phases of this project:

Phase 1 - Year 1-5

Secure \$12 million dollars for purchase of land, design and construction

Phase II – Year 6-10

Secure \$2-4 million dollars for furnishings, operation supplies and medical equipment

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

As it relates to this request, quality and evaluation of effectiveness is directly measured by our ability to secure the proper capital funds and the actual construct of the facility. A successful endowment-building fund demonstrates an investment in the future. Endowment income will help to smooth the ups and downs of economic business cycle and this endowment will send a positive message to donors and the community that the NKFH has achieved a key measure of financial stability and intends to carry out its mission for generations to come. Ongoing monitoring, evaluation, and improvement will be detailed in another request that more directly addresses the services provided at the NKFH Program Center.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

The program center will enhance the NKFH's ability to grow current programming and develop new innovative initiatives. The program center will significantly improve the effectiveness of our effort by expanding our outreach efforts and providing space for interactive on-site activities. Resources can be better managed and redirected to direct services. The program center will strengthen our ability to further our mission by increasing the number of individuals served through our awareness and advocacy campaigns, prevention activities, youth projects and events, interactive self-management programs and on-site patient services, professional education forums, patient-centered quality care redesign, coordinated care management, ancillary clinical services, and surveillance/research efforts.

Specific measures of success for capital funding request will focus on:

- · Securing funding for the capital campaign.
- · Planning and construction of funds the actual facility

III. Financial

Budget

 The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

See Attached

The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2018.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
1,000,000	1,000,000	1,000,000	1,000,000	4,000,000

The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2018.

City and County of Honolulu--\$250,000 First Hawaiian Bank Foundation--\$100,000 Building Trades Association--\$50,000 Kosasa Foundation--\$50,000 Campbell Foundation--\$150,000 A&B Properties--\$50,000

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not Applicable

5. The applicant shall provide a listing of all federal, state, and county government contracts and grants it has been and will be receiving for program funding.

State of Hawaii—Contract # OCS-CIP-15-16
July 1, 2014-June 30, 2015-\$1,500,000
State of Hawaii—ACT119/SLH2015
pending start date-\$2,000,000
City and County of Honolulu—Contract # CTS-DCS1600399
August 15, 2016—July 31, 2017--\$250,000

The applicant shall provide the balance of its unrestricted current assets as of December 31, 2016.

\$3,048,037

IV. Experience and Capability

A. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Since its inception in 1988, the National Kidney Foundation of Hawaii (NKFH) the NKFH has been at the forefront of the effort to eliminate kidney disease and improve community health. The NKFH has a main office located in Honolulu,

Hawaii with one branch office located on the island of Maui and two staff employed on the Big Island. The NKFH, with an operating budget of \$3.0 million, has 20 FTES and over 200 volunteers who provide programs and support to the mission of preventing chronic kidney disease, enhancing quality of life, promoting research and increasing the number of organs available for transplantation.

The NKFH serves the state of Hawaii, through education, services, advocacy and research. We have two main program tracks, direct outreach and systemic innovation. Direct outreach programs are designed to address the specific needs of individuals affected by CKD. The NKFH offers several screenings that identify the health status of our local population that range from general kidney screenings to more comprehensive screenings (Kidney Early Detection Screenings). After a participant is screened, they are offered services to meet their needs. Programs for individuals at-risk and at the earlier stages of kidney disease include: Kidney Interactive Workshop and Information classes, self-management programs (My Health, My Choice), CKD cooking programs, CKD support groups, and a DASH of Aloha cookbook. If individuals are facing kidney failure, we have support programs like Peer Mentoring, patient and family support groups, patient cooking programs, the Calabash cookbook, financial assistance funds, medical identification jewelry, and a kidney patient handbook. We also facilitate workgroups to address transplantation like Team Hawaii, Hawaii Organ Transplant support group Hawaii Coalition on Donation, the Transplant Association of Hawaii, the Hawaii Donor Family Council, and the Hawaii Living Donor Council. To increase overall CKD awareness in the general community, the NKFH also offers kidney 101 presentations and brochures, public service messages, and Special events, like World Kidney Day. Finally, to complement community outreach efforts, the NKFH also educates healthcare professionals about the kidney disease epidemic and proper care management techniques through continuing medical education classes, conferences and workshops for clinicians, and other clinical resources.

Beyond direct outreach activities, the NKFH has another service line that involves innovative systemic change. In order to create sustained improvement in health outcomes and as a response to current national healthcare innovation trends, the NKFH created the Health Innovation Division to bring innovative health concepts and strategies that improve health outcomes, manage cost, and impact quality of life into reality. Our systemic initiatives began with the development of an Alliance that brought together key stakeholders to lead a Statewide Initiative for early identification (statewide automatic GFR reporting) and intervention (CKD clinics) which resulted in the redefinition of CKD in Hawaii. A few other examples of our innovative work includes:

 A project that improved clinical health outcomes of the under/uninsured population served by federally-qualified health centers through chronic disease management care delivery redesign.

- The development of a Practice Transformation Program where Quality
 Improvement Coaches have helped independent primary care physicians become certified patient-centered medical homes (300 providers served to date).
- An effort where 100% of Hawaii nephrologists adopted electronic health records and spring-boarded the creation of a CKD registry to capture prevalence, incidence, costs, co-morbidity trends, and mortality rates to drive population studies and quality care guideline development.
- The successful creation of a community-based care management program that advocates for and empowers individuals to be proactive in the own health.

B. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The NKFH offices are located on Oahu at 1314 South King Street, Honolulu, HI 96814 with offices on the 7th, 15th, and 16th floor and on Maui at 353 Ano Street, Kahului, HI 96732. Current facilities adequately support staff operations as the majority of work is done throughout various community locations throughout the State (community sites, physician offices, etc.). However, as the NKFH expands capacity, a Program Center will need to be built. We are in the process of securing capital funds through this grant request and a Program Center capital campaign.

There are two major phases of this project. This first phase is designed to raise \$12 million dollars for purchase of land, design and construction. The second phase involves securing \$2-4 million for furnishings, operation supplies and medical equipment.

V. Personnel: Project Organization and Staffing

A. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Executive Leadership responsible strategic direction includes: President and Chief Executive Officer, Glen Hayashida Executive Vice President, Victoria Page

Administrative, Marketing and Fundraising Team includes: Senior Director, Diana Benningfield Director of Human Resources, Camille Pinard Office Manager/Bookeeper, Carmen Haugen Maui Office Director, Jill Holley

Outreach Programs Team and Health Innovation Team includes: Director of Community Initiatives and Health Innovation, Ashley Graham Senior Education Programs Coordinator/Care Manager, Dawn Pasikala Early Interventions Coordinator/Dietitian, Melissa Guzman Patient Services Coordinator/Care Manager, Brittany Welch Dietitian, TBD Volunteer Manager, Ann Kawahara Programs Administrative Assistant, Teri Kuroiwa Quality Improvement Clinical Manager, Kahealani Wakinekona Quality Improvement Project Manager, Ray Shiraishi Quality Improvement Coach, Evelyn Hua Quality Improvement Coach, Wendy Kobayashi Quality Improvement Coach, Zoya Zaki Quality Improvement Coach, Melissa Hashimoto-Binkie Care Coordinator, Cassandra Ford Data Analyst, TBD

Ongoing Donation Programs Team (cars, clothes, recycling, etc.) includes: Call Center – 30 staff

B. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose

organization, include an organization chart that illustrates the placement of this request.

See Attached

C. Compensation

The applicant shall provide the annual salaries paid by the applicant to the three highest paid officers, directors, or employees of the organization by position.

President and Chief Executive Officer, Glen Hayashida - \$120,000 Executive Vice President of Health Innovation, Victoria Page - \$103,000 Director of Community Initiatives & Health Innovation, Ashley Graham - \$87,550

VI. Other

A. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

No Pending Litigation

B. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

All qualifications related to this capital request be will provided by the appropriate professionals needed to build the Program Center.

C. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see Article X, Section 1, of the State Constitution for the relevance of this question.

Not Applicable

D. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2017-18 the activity funded by the grant if the grant of this application is:

- (1) Received by the applicant for fiscal year 2017-18, but
- (2) Not received by the applicant thereafter.

The sustainability plan for this grant is based on a capital campaign effort and community relations business plan. First, the funding for the program center build is being secured through a comprehensive capital campaign. Monies are being procured in phases from diversified sources to ensure target amount is reached. Government support has been acquirement and availability of matching funds for the final third has been verified. The middle third of the monies is being raised through special events, foundation grants, and other donation activities. We are on course to have earned what we need within the next two fiscal years. Lastly, in terms of future sustainability we are developing community partnerships that have the potential for business ventures that can drive income to the organization to support ongoing development and maintenance for the building.

E. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2016.

See Attached

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2017 to June 30, 2018

Applicant: National Kidney Foundation of Hawaii

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BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2017 to June 30, 2018

Applicant: National Kidney Foundation of Hawaii

TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2015-2016	FY: 2016-2017	FY:2017-2018	FY:2017-2018	FY:2018-2019	FY:2019-2020
PLANS	275,000	101,000	1,000		78	
LAND ACQUISITION	2,000,000	1,000	1,000			
DESIGN	25,000	961,580	400,000	450,000		
CONSTRUCTION		1,185,420	3,597,000	200,000	2,800,000	
EQUIPMENT	1,000		1,000			
TOTAL:	2,301,000	2,249,000	4,000,000	650,000	2,800,000	

GOVERNMENT CONTRACTS AND / OR GRANTS

Applicant: National Kidney Foundation of Hawaii

Contracts Total:

5,829,600

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT
	Expansion/Development of Disease Registry	pending start date		State	750,000
	Capital Funds for NKFH Program Center	pending start date	State of Hawaii	State	2,000,000
	Capital Funds for NKFH Program Center	7/1/14-6/30/15	State of Hawaii	State	1,500,000
	Prevention programs & Quality Innovation Prgr		State of Hawaii	State	1,000,000
			C&C of Honolulu	Hon	250,000
6	Way of Life-Childhood Obesity Prevention Prgi	1/1/17-12/31/17	C&C of Honolulu	Hon	124,600
	Community Health Navigator Program	1/1/16-12/31/16	C&C of Honolulu	Hon	150,000
8	Chronic Disease Self-Management Program	10/1/16-9/30/16	County of Hawaii	Haw	30,000
9	Education and Prevention programs for Maui	7/1/16-6/30/16	County of Maui	Mau	25,000
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DECLARATION STATEMENT OF APPLICANTS FOR GRANTS PURSUANT TO **CHAPTER 42F, HAWAI'I REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

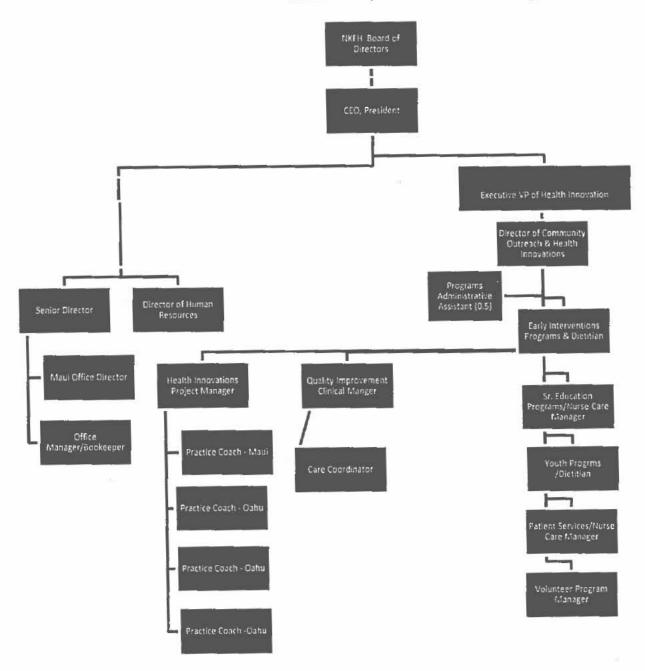
- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded:
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

National Kidney Foundation of F (Typed Name of Individual or Organiza		
MOLO.	1/19/17	
(Sig	(Date)	
Glen Hayashida	President & CEO	
(Typed Name)	(Title)	
Day 12/2/16	10	2

National Kidney Foundation of Hawaii Organizational Chart



Call Center 25 staff



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

NATIONAL KIDNEY FOUNDATION OF HAWAII

was incorporated under the laws of Hawaii on 07/24/2000; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 11, 2017

Catanit. awal: Calm

Director of Commerce and Consumer Affairs