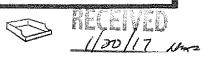
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Dba:		Title Executive Director				
Street Address: 677 Ala Moana Blvd., Suite 904,	Honolulu, HI 96813	Phone # 808=469-9549 ext. 1 or 808-499-996	36 (cell)I			
Mailing Address: 677 Ala Moana Blvd., Suite 904	, Honolulu, Hl 96813	Fax # None E-mail iclark@hysn.org				
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HAWAII YOUTH SERVICES NETWORK APPLICATION FOR GRANTS

OUTREACH TO RUNAWAY AND HOMELESS YOUTH

I. BACKGROUND AND SUMMARY

Hawaii Youth Services Network (HYSN), in partnership with five organizations, will utilize its successful statewide Runaway and Homeless Youth Collaboration to expand street and drop-in center-based outreach to unaccompanied youth.

Runaway, homeless and street youth are living independently on the streets without support or guidance from family. They are the least recognized and most vulnerable segment of the homeless population – because they are still children. They have not completed their education, and lack employment skills and experience. They are not prepared for independent living. While on the streets, they are at high risk of assault, sexual exploitation and abuse, poor nutrition, and inadequate health care.

The Hawaii Street Outreach Program (SOP) will increase the *safety, well-being, self-sufficiency and number of permanent connections with caring adults* among runaway, homeless, and street youth (RHY) ages 12 to 21 in Hawaii by:

- Encouraging runaway, homeless and street youth to leave the streets and to make other healthy personal choices regarding where they live and how they behave;
- Providing street-based services to runaway, homeless, and street youth who have been subjected to or are at risk of being subjected to sexual abuse, prostitution, or sexual exploitation; and,
- Coordinating and sustaining partnerships that strengthen the integration of comprehensive services to address the needs of the homeless youth population in order to increase protective factors and reduce risk factors that impact effective transition to adulthood.

Partners providing outreach include:

• Hale Kipa—serving island of Oahu;

- Maui Youth and Family Services (MYFS)—serving islands of Maui, Molokai, and Lanai;
- Family Support Hawaii (FSH)—serving west side of island of Hawaii.
- Salvation Army Family Intervention Services (SAFIS) serving east side of island of Hawaii
- Hale 'Opio Kauai serving Kauai.

All Partners will provide street-based outreach at times and locations where street youth congregate using a positive youth development approach. Hale Kipa operates a Drop-In center with access to medical care, showers and food and other service providers. Hawaii Youth Services Network will provide grants management, coordination and collaboration facilitation, and shared statewide staff/volunteer training.

The Street Outreach Program (SOP) will provide street and drop-in center-based outreach, crisis intervention and linkage to emergency shelter (5,000 brief outreach encounters, service delivery - distribute survival goods, etc. - to 400 unduplicated youth, case management services to 80 youth annually). Eighty (80) youth will obtain safe, appropriate housing. Youth served will be better able to resolve trauma and conflict, have improved communication, and will be less likely to deal with problems in unhealthy ways through access to case management, increased access to health and social services, and other healthy alternative activities. The SOP will provide skill-building activities and opportunities for education, employment, community service, and leadership. RHY will develop healthy, positive, trusting, and sustainable relationships with program staff, other caring adults, and within the community. HYSN will facilitate connections between RHY and youth-serving organizations, and increase coordination and collaboration among those organizations.

1. Description of Applicant's Background

Hawaii Youth Services Network is a statewide coalition of youth-serving organizations and a Pacific Islands training and technical assistance center. HYSN, a 501(c)(3) organization, promotes

the well-being of youth and strengthening of families and communities by providing leadership, encouraging collaboration, and creating partnerships in Hawaii and the Pacific Islands. HYSN's qualifications and experience include:

- Thirty-one (31) years of experience in providing organizational and program capacity building training and technical experience addressing the needs of staff, board members, and volunteers at all levels.
- Thirty-five (35) years of experience in managing multi-agency, collaborative projects.
 HYSN has well-established systems for assuring fiscal and program accountability,
 building trust and consensus, and making mutual decisions.
- Thirty-five (35) years of experience in working with runaway and homeless youth.

The Hawaii Runaway and Homeless Youth Collaboration began in 1981 when HYSN received its first federal Basic Center Program (BCP) grant for emergency shelter for youth, and it has received these funds continuously ever since (35 years). From 1998 - 2013, HYSN received federal Street Outreach Program (SOP) grants (15 years), and has managed Transitional Living Program (TLP) grants in 1997-2000 and from 2003-present (16 years). HYSN has managed federal demonstration grants for the Rural Host Home Project (2007-2010) and the Domestic Violence/Runaway Youth Collaboration Project (2005-2006). HYSN was a Subgrantee under the Western States Youth Services Network (WSYSN) for training and technical assistance to RHY programs from 1984 until 2008, when WSYSN disbanded. HYSN SOP Partners have a combined history of more than 100 years of services to runaway, homeless and street youth.

2. GOALS AND OBJECTIVES

Goal: The Hawaii Street Outreach Program will increase the safety, well-being, self-sufficiency and number of permanent connections with caring adults among RHY in Hawaii by:

- Encouraging runaway, homeless and street youth to leave the streets and to make other healthy personal choices regarding where they live and how they behave; and,
- Providing street-based services to runaway, homeless, and street youth who have been subjected to or are at risk of sexual abuse, prostitution, or sexual exploitation.
- Coordinating and sustaining partnerships that strengthen the integration of comprehensive services to address the needs of the homeless youth population in order to increase protective factors and reduce risk factors that impact effective transition to adulthood.

Objective 1: To increase the immediate *safety* of RHY through the provision of street and drop-in center-based outreach, crisis intervention and linkage to emergency shelter.

Outcome 1.1: The program will provide annually:

- <u>5,000</u> brief outreach encounters in which gateway services will be provided to at least <u>700</u> unduplicated youth
- Service delivery to 400 unduplicated youth
- Case management to <u>80</u> unduplicated youth.

Definitions:

A brief outreach encounter is any contact with RHY during street-based outreach or at a dropin center.

Service delivery involves providing one or more of the following services to an identified youth: distribution of survival aids, individual assessment, counseling, prevention or education activities, information and referral services, crisis intervention, health care services, or follow-up support.

Case management begins when a youth agrees to develop and implement a plan that will ultimately lead to leaving the streets for a more appropriate and stable living situation. Case management is the highest, most intensive level of service.

Outcome 1.2: To ensure safety, youth will have access to emergency shelter and other safe and stable housing with continued support from the outreach workers. 400 youth will receive information on shelter options and 80 youth will accept shelter or placement in other appropriate housing annually.

Outcome 1.3: To prevent victimization or re-victimization, 200 youth will have access to information about prevention of and/or resources for sexual abuse/exploitation and substance abuse, and 50 youth will participate in individual or group counseling/education sessions (including mental and behavioral support, and safety planning,) each year.

Objective 2: To increase the well-being of RHY so that they will be better able to resolve trauma and conflict, communicate more effectively, and be less likely to deal with problems in unhealthy ways. This will occur through access to case management, health and social services; and participation in positive activities.

Outcome 2.1 To prevent illness or unplanned pregnancy and promote good health, <u>50</u> youth will access primary or preventive health care services annually.

Outcome 2.2 To ensure adequate nutrition and hygiene, all youth served will have access to food and hygiene resources. 400 youth will obtain food, clothing or hygiene supplies each year and an average of 25 youth per session will use drop-in services.

Outcome 2.3: To increase emotional and behavioral health and well-being, 100 youth will

receive assessment, intensive case management, and follow-up services.

Outcome 2.4 Of youth who participate in case management and/or drop-in center services, 75% will state in an exit and/or client satisfaction survey that they feel better prepared to address stress and conflict, and have improved communication with adults and peers.

Objective 3: To increase the *self-sufficiency* and independence of RHY through the development of resource plans to connect youth with services provision of skill-building activities and opportunities for education, employment, community service, and leadership.

Outcome 3.1 At least 100 youth annually will connect with school, employment, transportation, and/or housing services.

Outcome 3.2 At least 25 youth annually will participate in educational services (such as attending school, participating in a GED program, applying for school admission).

Outcome 3.3 At least 25 youth will obtain full or part-time employment and/or participate in services designed to lead to employment (workforce readiness, job training).

Outcome 3.4 In accordance with HYSN's positive youth development philosophy, at least 20 youth will be directly and integrally involved in the continued development and operation of street outreach projects each year.

Objective 4: To increase the *permanent connections* of former RHY through the development of healthy, positive, trusting, and sustainable relationships with program staff, other caring adults, and within the community.

Outcome 4.1 Of youth participating in case management and/or drop-in center services, 75% will state in an exit or client satisfaction survey that they have increased connections/more positive relationships with program staff and/or other caring adults.

Outcome 4.2 To facilitate connections between RHY and staff and volunteers in youth-serving organizations, and increase coordination and collaboration among those organizations, HYSN will maintain a statewide coalition of youth agencies, provide opportunities for networking and collaboration, and collect and share data about RHY needs with service providers, policy makers and funders. HYSN will conduct 4 quarterly networking meetings with an average of at least 25 participants at each meeting; publish a monthly e-newsletter with 1,500 subscribers, and participate in at least 6 meetings a year where the needs and issues of RHY are discussed. Outcome 4.3 To ensure the capacity to engage and work effectively with RHY, all staff and volunteers will receive orientation and training on relevant topics. HYSN will conduct at least 4 training programs a year to meet training needs of Partner staff and other youth workers that encounter runaway and homeless youth. Training completed by Partner staff will be documented in personnel records.

3. Public Purpose and Need to be Served

Unaccompanied runaway and homeless youth are the least recognized group in Hawaii's homeless population, yet they are the most vulnerable to abuse and exploitation. They are vulnerable because they are still **children**, who are not ready to live independently and are targets for exploiters and criminals.

Each year from 1998 - 2013, street outreach programs conducted on Oahu, Maui, and the island of Hawaii encountered more than 700 youth who are living on the street without support or guidance from family or guardians. In the census of homeless persons in Kakaako that took place in the summer of 2015, at least 30 and possibly as many as 50 of the nearly 300 individuals counted were youth and young adults ages 12 -21, who were living on their own without support from family.

These youth have left home due to serious family problems such as child abuse or neglect or as a result of untreated mental health and substance abuse needs. Youth living on the streets are at risk of physical, sexual, and emotional abuse and exploitation. It is difficult for them to attend school. They often lack adequate nutrition and medical care.

Street outreach is the first step in identifying these at-risk youth by providing immediate assistance to increase safety and building trusting relationships that allow youth to leave the streets for safer and more appropriate living conditions. In 2013, Hawaii lost federal funding for street outreach to this vulnerable population and is seeking state funding during the interim until federal funds are restored. In its 2016 federal application for street outreach funding, HYSN scored 98 out of 100 points with only one very concrete and fixable weakness. HYSN believes that it can achieve the full 100 points needed for federal funding in its 2017 application.

According to the Dept. of Housing and Urban Development (HUD), Hawaii has the highest rate of homelessness per capita of the 50 states at 53.7 homeless persons per 1,000 (national rate is 17.7).¹ Although homelessness declined in 33 states in the U.S. from 2015 to 2016, homelessness grew by 4% in Hawaii.²

Hawaii ranks 6th worst in the number of homeless children and 4th in the percentage of children who are homeless.³ State of Hawaii-funded programs for homeless served 3,559 children in FY2013, one quarter of the total individuals served.⁴ Of the 16,000 children living in poverty in Hawaii, one out of every ten (10%) are homeless.⁵ Of persons served through state-funded

Hawaii Youth Services Network

¹ Dept. of Housing and Urban Development. <u>The State of Homelessness in America 2016.</u>

http://www.endhomelessness.org/page/-/files/2016%20State%20Of%20Homelessness.pdf

² 2016 Hawaii Statewide Point In Time Count: Overview. https://humanservices.hawaii.gov/wp-content/uploads/2016/06/2016-Topline-Overview-of-Report.pdf

³ National Center on Family Homelessness. <u>America's Youngest Outcasts: A Report Card on Child Homelessness.</u> <u>http://www.homelesschildrenamerica.org/mediadocs/276.pdf</u>

⁴University of Hawaii Center on the Family. <u>Homeless Services Utilization Report</u>. 2014.

http://uhfamily.hawaii.edu/publications/brochures/60c33 HomelessServiceUtilization2014.pdf

⁵ National Center on Homelessness. Op.Cit.

homeless programs in FY 2013, 16% (1,370) were aged 6-17 years old and 9% (751) were 18-24 years of age.⁶ Between 2000 and 2010, 30.1% of all juvenile arrests in Hawaii were for running away (47,934 arrests), an average of 4,493 per year (includes repeat offenders). For the past 15 years, HYSN and partners' RHY street outreach programs have consistently served 700–800 of these RHY annually.

4. Target Population

Runaway, homeless and street youth up to age 21 who are runaway, homeless, at high risk of being homeless, currently live in exploitative environments, or spend most of their time on the streets. Includes LGBT youth and youth who are sexually exploited particularly through prostitution and other forms of commercial sexual exploitation such as pornography, erotic massage or stripping. Youth will come into the program through our own and other street and community outreach efforts, as well as word of mouth among street youth, homeless adults, community agency workers, police, and self-referrals.

5. Geographic Area Served

Over time, HYSN and Partners have identified the primary areas where RHY may be found. SOP staff members collaborate with other HYSN member agencies and homeless service providers to identify new outreach sites. We monitor legislation, law enforcement initiatives, and special events that impact homeless persons (e.g., the impact of "sidewalk laws" and sweeps of homeless encampments and the intense security during the American Pacific Economic Conference that drove many youth from their usual hangouts in Waikiki). The youth themselves, as well as homeless adults, help us to identify "newbies" on the streets and link them with our services. In general, RHY are most likely to be found in tourist centers, where they are less

⁶ University of Hawaii Center on the Family. Op.Cit.

noticeable and have more opportunities to obtain resources to meet their survival needs, although patterns are changing as a result of the "sidewalk laws." RHY are also found on beaches and in parks in more rural areas of the islands

Island of Oahu: The YO! Project operates out of an easily accessible house, rented from the Waikiki Baptist Church in the midst of an area where the homeless congregate in Waikiki. Street outreach primarily occurs on foot in Waikiki, Kakaako, and other street youth hangouts between Waikiki and downtown Honolulu. If this application is fully funded, the program will expand outreach to additional sites in more rural areas including Central, Windward and Leeward Oahu. Island of Hawaii: Hawaii's population, job and educational opportunities, and some homeless youth are concentrated in Hilo and Kailua-Kona, but RHY are also found in isolated areas of the island. Workers travel to remote locations, sometimes using four-wheel drive vehicles, often in conjunction with staff of other homeless programs. Outreach staff from Family Support Hawaii maintains a regular presence at The Friendly Place, a drop-in center for homeless located in Kailua-Kona and will conduct street-based outreach on the west side of the island. Salvation Army Family Intervention Services will be responsible for outreach on the east side of the island.

County of Maui: Maui County is primarily a rural geographic designation and does not have a mass transit system, adequate roads to some communities, or a system other than costly air travel for commuting between islands. This negatively impacts accessibility to some services. Maui Youth and Family Service (MYFS) will offer SOP services in Central and South Maui and Lahaina, which include tourist centers and areas of rural homelessness. MYFS SOP will also serve youth from the two smaller islands of Maui County, Lanai and Molokai.

Island of Kauai – Kauai has a smaller population and fewer runaway and homeless youth than other areas targeted for outreach. Hale 'Opio Kauai will conduct outreach, primarily in Lihue and

Kapaa, but also in more rural areas of the island where homeless youth are identified.

II. SERVICE SUMMARY AND OUTCOMES

1. Scope of Work, tasks, and Responsibilities

As HYSN knows from experience, successful street outreach services, depend on a strong commitment to positive youth development principles, the belief in building protective factors and the adherence to a trauma-informed, harm reducing and strengths-based approach. HYSN and partners will provide cost effective, culturally sensitive, and evidence informed services that cater to the unique ethnic, cultural, and geographic mix of Hawaii's youth and families in both urban and rural areas of the state.

Outreach to Increase Public Awareness of Homeless Youth: Outreach efforts will include community and school presentations conducted by staff, volunteers, and youth; professional education and awareness activities; and TeenLink Hawaii, a web-based information/referral service. The proposed HYSN SOP Partners participate in an annual Homelessness Awareness Conference for service providers each November on Oahu and a Homeless and Hungry event on the island of Hawaii.

<u>Screening and Assessment Tools</u>: Assessment of youth needs and issues will take place at multiple levels. A Brief Outreach Encounter often lasts five minutes or less. The focus during these encounters is assessing the immediate survival and safety needs of the youth and starting to build a relationship. There is no formal assessment tool, just conversation and observation.

A Service Delivery Encounter usually involves more time and a more in-depth conversation and utilizes motivational interviewing and reflective listening techniques. Motivational interviewing is employed with RHY specifically to help youth discover their own reasons for making positive changes, increase their interest in making positive changes in their

lives, build confidence in their ability to make changes, reduce defensiveness and resistance to change, prepare to change and then begin to take steps towards positive change. Evidence-based assessment tools such as the Casey Life Skills Assessment or Trauma-Informed Care Assessments may be used.

Case Management will begin when a youth is willing to accept assistance to improve their living situation (e.g. enroll in GED program, seek employment) or agrees to develop and implement a plan that will ultimately lead to leaving the streets for a more appropriate and stable living situation.

<u>Strategies</u>: Youth-adult partnerships and positive role-models will create increased connections, empowering youth to make better decisions about where they live and how they behave, while developing critical resiliency and protective factors for future success. During intake and assessment and throughout the youth's involvement in the SOP, staff members will help youth understand and deal with past trauma; process and accept past experiences, both positive and negative; and develop positive attitudes toward their futures. Youth will experience relationships with caring adults that will help them learn that relationships can be positive, safe, and healthy.

For youth suspected of involvement with commercial sexual exploitation, a trauma-informed, harm-reduction approach will build trust and allow linkage with organizations that address sexual abuse.

Safety planning will include helping youth identify or establish a trusted adult to call in an emergency, learning how to recognize and avoid unsafe situations and people, and avoiding maladaptive coping mechanisms, including risky sexual behavior or criminal behavior. Youth may be taught about their legal rights and how to deal appropriately with law enforcement

personnel. Through participation in developing and implementing their goals and case plans, youth will learn that obstacles can be overcome, that they can succeed, and that they have the ability to make a difference in their own lives. Opportunities for community service and assisting with street outreach operations (e.g., identifying new outreach sites) will demonstrate that they can make a difference in the lives of others and have something of value to contribute.

Staff and volunteers will be trained in the developmental effects of experiencing abuse and trauma and are prepared to work with youth who may be developmentally delayed in some areas and accelerated in others. They will provide a consistent, safe, and predictable environment that enables and encourages youth to develop and test more productive coping strategies. They recognize and accept that ordinary experiences and events may trigger memories of abuse and trauma and are prepared to help youth process them in healthy ways that lead to greater understanding and control.

Locations/Hours - Oahu: Street outreach is conducted Five/six nights per week in Waikiki, Hawaii's largest tourist area; drop-in center is open on 4 weekdays. Outreach will span the entire Waikiki area with more time spent in identified areas where youth roam, hang out, and sleep. It will also include surrounding "hotspots" where youth/young adults congregate. Currently, Kaka'ako is one of these hotspots. Downtown/Chinatown will also be visited/assessed regularly for the presence of youth. Leeward and Windward Oahu communities will have 4 days per week of outreach and case management services provided. Staff is flexible and is outreach times are adjusted depending upon the need.

Maui, Molokai, Lanai: Outreach will be conducted four afternoons/evenings per week on Maui in Lahaina and South and Central Maui. There will be no regularly scheduled street-based outreach on Molokai and Lanai, but MYFS will respond to requests for assistance from youth, families, and

services providers as needed.

Hawaii and Kauai: Variety of times during the days and evening hours with regularly scheduled presence at free meal programs and food pantry distribution.

All locations were selected because of ongoing presence of street youth. Most sites are known for high incidence of prostitution and substance abuse. Many outreach sites are located in tourist centers where youth are less likely to stand out late at night and where opportunities for casual ("under the table") employment or other means of obtaining survival needs are feasible.

Street-based outreach & education - Focus will be on early identification of youth new to streets and early intervention. Activities will include: information dissemination; identifying new youth; establishing relationships; engaging youth on a variety of levels, developing trust, providing hope, and reconnecting with known youth; attending to basic needs (may give bus pass, snacks, condoms, etc.); referring to shelter and other services, and making linkages.

<u>Survival Aid</u> - Distribution of food (fresh and canned), water, toiletries, cards/brochures, condoms, bleach kits, sewing kits, Band-Aids, etc. during street outreach and at the drop-in centers.

Gateway Services: SOP will provide food, clothing and hygiene items to RHY during street-based outreach and at drop-in. Many of these items are donated by individuals or organizations. Travel-sized products are particularly useful because of their small size and weight. Outreach workers carry food, water, and hygiene supplies in backpacks when engaged in street-based outreach. These are given freely to any runaway, homeless, or street youth. Youth will not be required to provide their real names or proof of age in order to obtain survival goods. The Drop-in Center will provide hot meals as well as non-perishable food, clothing, backpacks, and hygiene items to youth. At times community groups, such as Rotary Clubs will cook meals for youth at the drop-in center.

Addressing these basic needs will help us establish connections and build relationships in a non-threatening way. Sometimes it can take months of effort before a youth is ready to consider accepting assistance that will lead to moving into a safer, more appropriate living situation. At the same time, reaching out to new RHY when they first arrive on the streets and feel most vulnerable is critical. The longer a youth is homeless, the more they acculturate to street life. They lose hope, feel that they cannot dream or set goals for themselves, and become accustomed to an unstructured lifestyle. They come to accept the risks of physical, emotional, and sexual abuse and exploitation as a normal part of life. But even with youth who have lived on the street for long periods, the sharing of survival goods and offering an accepting, non-judgmental relationship can lead to positive outcomes for RHY.

Intensive Case Management/Strategy for Permanency: Counseling/case management will be: client-centered, driven by client's own self-determination, strengths-based, developmentally appropriate, requires client participation, and works to empower youth at every opportunity. Staff provides continuous support, acknowledgment, encouragement of critical thinking and problem solving, and assistance to overcome barriers. Time will be spent with each youth to identify his/her safety risks, such as sexual behavior, drug use, or criminal activities. Case Managers will help youth develop harm reduction and resource plans that may include knowing where to call for resources or help and support for dealing with family conflict and other issues. Case Manager will be responsible for facilitating the youth to connect with other resources and will continue to provide supportive services as they link to other services. Counseling foci include: client's needs; dealing with street living, resolving past conflicts and situations that resulted in their homelessness; articulating and recovering from losses; developing and maintaining healthy relationships and support systems; coping skills; and drug/alcohol abuse.

Along with addressing immediate safety and survival needs, youth and staff will work together on permanency planning. Workers will encourage youth to make contact with family members and work toward reunification if appropriate. Counseling will be available to families. Other housing options that may be explored include entry into foster care or the federally funded HYSN Transitional Living Program. Hawaii expanded foster care to age 21 on a voluntary basis effective July 2014, providing new options for some older RHY who were eligible before becoming homeless. Youth may consider military service, Job Corps, the Hawaii Youth Challenge Academy (boot camp program for school dropouts), or residential mental health or drug treatment. Due to length of wait lists for public housing and the overwhelming number of applicants for Section 8 Rent Assistance, these programs are not usually options for RHY. Permanency planning also includes educational options, job training programs, and employment seeking/keeping supports.

Arrangements: All of the organizations that provide emergency shelter to unaccompanied minors are member agencies of HYSN and two of the street outreach providers directly operate shelters, so that care coordination as the youth transitions from street to shelter will be easily managed. Following a linkage to shelter or alternative living arrangements for a SOP youth, staff will inform the youth/young adult as well as the housing staff that a SOP worker will contact the youth/young adult at 1 week, 1 month and 3 months post admission to a shelter/housing. This contact will be to follow up with the youth to see how he/she is doing as well as assess if there is any aftercare assistance that may be done by the SOP worker. If the youth requests assistance, the SOP worker will work collaboratively with the shelter/housing staff (if applicable) to coordinate services. The SOP worker will track and document the contacts made and services provided.

Access to Shelter or Safe Housing 24 Hours a Day: Four SOP Partners operate shelters for youth up to age 18, and will provide beds for SOP-referred youth. Youth aged 18 and older may be placed in housing resources operated by SOP Partners, including transitional living and independent living programs, or receive assistance and subsidies for obtaining their own apartments. Job Corps and military services are options for some. The Institute for Human Services will accept 18-21 year olds when other resources are not available and The Next Step Shelter is another option.

With so many in-house resources available, we can often avoid placing youth in adult shelters and we will make every effort to prevent such placements. Adult homeless shelters are reluctant to admit 18-21 year olds because these young adults are a poor fit with older shelter

residents, many of whom have chronic mental illness and serious substance abuse issues, and may expose youth to exploitation. Street outreach workers will have access to youth during their stay in shelter.

Relationships Enhance Services to RHY: Service linkages are vital to the success of the SOP in holistically viewing the youth and assisting them in accessing services tailored to their situation. HYSN is a statewide coalition of youth-serving organizations. HYSN provides a vehicle for the cooperative sharing of resources and information among the members as well as collective advocacy for the rights of youth, their families, and their

"HYSN and its partnership
agencies have developed internal
procedures and protocols that
address the integration of services.

. This approach has helped to

- reduce duplication of services,
 safeguard financial resources, and
 to maximize service coordination
 and delivery."
- --Runaway and Homeless Youth Programs Onsite Review Report, Admin. For Children & Families, DHHS. June 2014. p. 4.

communities. HYSN also convenes meetings among all RHY providers statewide to network, ensure delivery of services, share best practices, reallocate funds as needed, and assist with services provided to youth if they move between islands.

The Homeless Youth Emergency Fund increases access to services for RHY by making multiple sites available

"It would be difficult to find a youth-serving agency in Hawaii that has not been touched by Hawaii Youth Services Network."
--Family and Youth Services
Bureau site monitoring report.

where they may seek help. Collaborating agencies may be more familiar and acceptable to them than the shelters. The Fund provides youth workers with a source of financial aid to meet gaps in the continuum of services, such as shelter in areas not served by Partners. The fund is used for such things as birth certificates, or interpreter services. Seven organizations have signed MOAs to use the Fund, which was established within HYSN's Basic Center Program grant.

HYSN and Partners participate in many task forces, committees, and coalitions to conduct needs assessment, planning, public policy development and advocacy to ensure that youth and families have the resources to grow and thrive. Examples include: Keiki Caucus, Partners in Care, Suicide Prevention Task Force, Anti-Bullying Task Force, and Safe Places for Youth Work Group.

Positive Youth Development: Hawaii's SOP helps youth develop attitudes of interdependence, strengthen inner resources, master life skills, and improve personal and social decision-making through the following service guidelines and strategies: relationships based on honesty and respect; feedback to enhance the youth/young adult's awareness of his/her personal potential and strengths; individual support focused on identifying strengths, needs, and goals and co-designing with the youth/young adult, specific and creative approaches to meet them; and, challenging the youth/young adult to break barriers, expect more, act differently and reach for dreams.

HYSN believes in a strong youth development approach in all aspects of service planning, implementation, and evaluation of programs. From the onset, youth will be accepted, respected, and encouraged by genuine and committed staff. Youth will develop their own goals and plans with staff supporting their choices. Staff will ensure youth participation and co-develop a variety of opportunities for youth contribution to program planning and activities. Staff and youth also partner to represent the program in the community and plan special activities. Other program components stressing skill building also seek to develop practical and leadership skills and a sense of competence. Use of formal and informal consumer satisfaction surveys have allowed the applicant agencies to align their programs with what the youth need.

<u>Trauma-Informed Care/Harm Reduction Approach</u>: Many young people seeking services are survivors of physical, emotional or sexual abuse, domestic violence or other trauma-inducing experiences. Trauma victims may suffer mental health issues and co-occurring disorders such as chronic health conditions, substance abuse or eating disorders.

According to the National Alliance to End Homelessness (NAEH), "Homeless youth are at a higher risk for anxiety disorders, depression, post-traumatic stress disorder, and suicide due to increased exposure to violence." The SOP service delivery model is based on an understanding of the vulnerabilities and triggers for trauma survivors that traditional approaches may exacerbate. HYSN Partners strive to be supportive, welcoming and avoid re-traumatization of the youth they serve. They make every effort to "meet youth where they are at," addressing housing, safety and basic needs first. Offering basic needs items with no strings attached ensures that youth begin to feel safe and are able to access further services at their own pace, without triggering further trauma or future harm. The SOP philosophy and interventions are designed specifically to address the

⁷ National Alliance to End Homelessness, http://www.endhomelessness.org/section/about homelessness.

consequences of trauma in youth and to facilitate healing and thus *safety*, *well-being*, and *self-sufficiency*.

HYSN SOP recognizes that most RHY engage in risky behaviors such as unsafe sex, criminal acts, violence toward self or others, and/or substance use. While not positive, these behaviors are ways in which youth attempt to process and deal with trauma, or help with meeting basic needs. They trade sex for money or a safe place to sleep or shoplift to gain food. They use substances to attempt to escape memories of traumatic events or self-medicate for mental illness. Anger and stress may result in violence toward self or others.

To minimize the damage that substance abuse, mental illness or sexual behaviors may cause, HYSN Partners incorporate a "risk reduction" or "harm reduction" approach with RHY. They are non-judgmental about the youth's actions, while encouraging youth to meet their needs in more positive and safer ways and reduce or eliminate risky behavior. The SOP provides counseling and education regarding HIV, risks of sharing needles, and sexual behavior; and often conduct joint outreach with HIV prevention workers to distribute condoms. They encourage and support youth with mental health needs to obtain treatment and take prescribed medications as directed, but it is not a requirement of receiving services. The street outreach drop-in centers do not allow young people to bring illegal drugs on site, but will provide food, showers and medical care to RHY who are under the influence of alcohol or drugs, so long as they are not a safety risk to other youth or staff. Its safety and housing first approach to harm reduction and trauma informed care encourages positive youth development, well-being, self-sufficiency and permanent connections, reducing the likelihood of future harm and trauma. A trauma informed, harm reduction approach offers a lifeline to hope. SOP youth have served as presenters at Hawaii's annual harm reduction and homeless awareness conferences. HYSN is a co-sponsor of the conferences.

Responses to youth and families that have experienced trauma are based on the 10 steps of psychological first aid for youth experiencing homelessness, including the following:

- Contact and engagement (help youth to feel safe, welcome, important, and worthy. Allow time to learn about the youth; explain rules clearly including why they are in place; explain limits of confidentiality; explain resources).
- 2. Safety and comfort (treat with respect; provide consistent supportive environment, giving youth opportunity to make choices).
- 3. Calm and orient (to reduce anxiety and agitation. Strategies include enlisting help from peers; inviting youth to go to a quiet place to sit or talk; sharing concerns and offering help; and remaining calm, quiet, and present.).
- 4. Information gathering (Find out about immediate needs and help youth to address their concerns. Identify immediate safety issues e.g., suicidal thoughts).
- 5. Practical assistance (Help youth to identify needs and prioritize them; develop an action plan for today that shares responsibilities between youth and workers and follow-through on tasks to build trust).
- 6. Connect with social supports (with goal of expanding the youth's ability to develop or enhance their social support system. Includes peer support through group activities at the SOP or in the community; staff support with appropriate boundaries; and community support through extended family, teachers and other caring adults).
- 7. Information on coping with stress and trauma (Help youth to recognize that their stress reactions to victimization are understandable and find positive ways of coping. Helpful actions may include talking to friends or trusted adults, engaging in activities they like, participating in support groups or counseling, journal writing, or art activities.).

- 8. Link with collaborative services (Ensure that referral agencies are youth-friendly; prepare youth for the experience; may accompany youth to an appointment).
- 9. Patience (Recognize that change happens slowly; trust that our efforts make a difference in the lives of young people).
- 10. Manage personal and professional stress (Recognize that staff members are at risk of compassion fatigue and burn out. Create opportunities and encourage staff to take care of themselves in positive ways.).

2. <u>Timeline for Accomplishing Outcomes</u>

Acronyms used in Timeline

HYSN = Hawaii Youth Services Network

FSH = Family Support Hawaii

HK = Hale Kipa

HOK = Hale 'Opio Kauai

MYFS = Maui Youth and Family Services

SAFIS = Salvation Army Family Intervention Services

ED = Executive Director

T&TAD = Training and Technical Assistance Director

AA = Administrative Assistant

AC = Accountant

DS = HMIS Data Specialist

HMIS = Homeless Management Information System

Task	Person(s)/Organization(s)	Time Period
	Responsible	
Execute Partner organization agreements	HYSN ED, FSH, HK,	Month 1
	HOK, MYFS, SAFIS	
Orient staff to GIA requirements	HYSN ED, FSH, HK,	Month 1
	HOK, MYFS, SAFIS	and the same of th
Hire HMIS Data Specialist; fill any vacant	HYSN ED, FSH, HK,	By end of
positions	HOK, MYFS, SAFIS	Month 2
East Hawaii and Kauai – Identify target	HOK, SAFIS	By end of
locations/methods for outreach		Month 2
Determine locations and schedules for	FSH, HK, MYFS	By end of
expanded outreach		Month 2
Conduct street-based outreach in identified	FSH, HK, HOK, MYFS,	Ongoing
times and locations.	SAFIS	starting by
		Month 2
Provide survival goods, linkage to resources,	FSH, HK, HOK, MYFS,	Ongoing

build relationships with youth.	SAFIS	throughout GIA period
Provide drop-in center services at least 3 days a week on Oahu.	HK	Ongoing throughout GIA period.
Move youth from the streets into safe, appropriate living situations (with family if feasible and safe)	FSH, HK, HOK, MYFS, SAFIS	Ongoing throughout GIA period
Connect youth with schools, workforce development programs, employment, parenting, medical care, mental health services, and other resources.	FSH, HK, HOK, MYFS, SAFIS	Ongoing throughout GIA period
Assist youth in developing permanent connections with family, other trusted adults, schools, communities, and peers.	FSH, HK, HOK, MYFS, SAFIS	Ongoing throughout GIA period
Collect data on clients and services.	FSH, HK, HOK, MYFS, SAFIS	Ongoing starting by Month 2
Enter client and service data into HMIS	DS	Ongoing
Report activities, services, and outcomes to State of Hawaii	HYSN ED, DS	As required
Maintain financial records and report expenditures to State of Hawaii	AA, AC, ED	As required
Identify training needs/Conduct in-service training for outreach staff	T&TAD	4 times a year
Maintain a quality improvement process using data to fine-tune and improve program	HYSN ED, FSH, HK, HOK, MYFS, SAFIS	Quarterly by individual agencies; 1 meeting of all partners
Monitor program performance and fiscal management of Partners	ED, AA, AC	Ongoing throughout GIS period
Increase awareness by public policy makers and service providers about needs of and resources for runaway and homeless youth. Provide data about effective practices that could be implemented in Hawaii	HYSN ED, FSH, HK, HOK, MYFS, SAFIS	Ongoing throughout GIA period.

3. Quality Assurance, Evaluation Plans and Monitoring

To ensure that services are responsive to needs of youth and families in the areas of *safety*, *well-being*, *self-sufficiency*, and *permanent connections*, SOP Outreach workers will track and record all outreach encounters. They will document case management and other services in each youth's case file. Each Partner will provide quarterly reports to HYSN that will be compiled into a program performance report submitted to the State of Hawaii. HYSN staff will conduct site monitoring visits. HYSN and Partners will cooperate with all data, reports and/or research required by the State of Hawaii.

Each Partner will conduct its internal evaluation, which includes at a minimum:

- Periodic consumer satisfaction surveys completed by youth participants; strengths and weaknesses noted are discussed and integrated into program.
- At the conclusion of his/her participation, each youth that participates in drop-in services or
 case management is requested to complete a written evaluation focused on their assessments
 of the staff, individual counseling and program.
- Staff members participate in regular self and program assessments, with the focus on how to develop quality assurance and how to strengthen productive strategies and resources.
- Program staff convenes regularly to ensure that programs meet identified needs, follow contract stipulations, and fulfill proposal activities. Areas targeted for review include type/number of clients served, frequency and effectiveness of services, management of problems/concerns, goal achievement, creative use of resources and future planning.
- Partner quality assurance processes: Staff reviews each youth's file on a quarterly basis to
 ensure that assessment and service plan(s) are complete, thorough, and updated.
 Supervisors also evaluate delivery of service and outcome measurements and provide
 feedback to continue to ensure that best practices are being utilized.

Partners have established benchmarks that identify the activities and achievements of the program recipients. Tracking these milestones assists the staff and youth to ensure the youth (and the program) are on track and reaching their goals. These benchmarks include: receives some type of outreach; enrolls in program; gets some basic need met (food, storage, medical, etc.); meets some educational, vocational, personal goals; is linked to emergency, transitional, or permanent housing; and, if needed, is linked to other community services.

4. Measures of Effectiveness

HYSN and HYSN SOP Partners have the capacity and commitment to collect and report data on progress toward the objectives and outcomes described including:

- Number of unduplicated youth contacted (Outcome 1.1).
- Number of unduplicated youth and number of times provided gateway services (Outcome 2.2).
- Number of youth provided safety plans, mental and behavioral health support to reduce likelihood of sexual exploitation, assault, or substance abuse. (Outcomes 1.3 and 2.3).
- Number and percentage of RHY contacts that resulted in a youth entering shelter or safe and stable housing (Outcome 1.2).
- Number of unduplicated youth provided assessment, intensive case management, and follow-up services to address emotional and behavioral needs while establishing permanency plan (Outcome 2.4).
- Number of youth provided resource plans to promote well-being and self-sufficiency through connection with school, employment, transportation, and housing services (Outcomes 3.1, 3.2, and 3.3).

HYSN will report on each of the performance indicators in each quarterly program

performance report and via any other means of reporting determined by the State of Hawaii.

Monitoring: HYSN SOP Partner monitoring will assure:

- Compliance with Grant-in-Aid Requirements determining whether GIA funds are being used for the purposes for which they are made.
- Assistance to Partners providing information and assistance to grantees to enable them to improve facilities, projects, and activities.

Program monitoring for will include review of the following:

- Outreach and community education
- Individual intake and case planning
- Counseling
- Skill-building services
- Case outcome
- Individual client files
- Youth participation
- Staffing and staff development
- Reports and data collection
- Emerging issues for RHY.

FINANCIAL

1. Budget Forms - on following pages

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2017 to June 30, 2018

Applicant:		<u>Hawaii</u>	Youth	Services	Network
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	UDGET	Total State	Total Federal	Total County	Total Private/Other
	ATEGORIES	i i	Funds Requested		Funds Requested
	X12001(, = 0	(a)	(b)	(c)	(d)
A.	PERSONNEL COST				
	1. Salaries	27,665			
	Payroll Taxes & Assessments	3,043			
	Fringe Benefits	4,150		.,	
	TOTAL PERSONNEL COST	34,858	MACONICO MAC		
В.	OTHER CURRENT EXPENSES				
	Airfare, Inter-Island	2,000			
	2. Insurance	673		*****	
	3. Lease/Rental of Equipment	0			
	Lease/Rental of Space	3,030			
	5. Staff Training	6,000			
	6. Supplies	461			
	7. Telecommunication	543			
	8. Utilities	0			
	9 Contractual	350,000			
	10 Payroll Services	208	<u> </u>		
	11 Audit and Tax Return	2,033			
	12 Depreciation	390			
	13 Dues and Publications	44			
	14 Parking, Mileage	263			_
	15 Postage and Delivery	28			
	16 Printing and Reproduction	612			
	17 Outside Contract Services (IT/Accting	1,357			
	18			<u> </u>	
	19 20			-	
	ZU				
	TOTAL OTHER CURRENT EXPENSES	367,642			
C.	EQUIPMENT PURCHASES	0			
D.	MOTOR VEHICLE PURCHASES	0			
Ē.	CAPITAL	0			
ТС	OTAL (A+B+C+D+E)	402,500			
-			Budget Prepared	Bur	
			pauget Flehaleu	шу.	
SC	DURCES OF FUNDING				
	(a) Total State Funds Requested		Judith F. Clark	MOON THAT AT THE TOTAL THE TAX A STATE OF TAX A STATE	808-489-9549 x 1
	(b) Total Federal Funds Requeste	ed	Name (Please type or	print)	Phone
	(c) Total County Funds Requeste				
	(d) Total Private/Other Funds Requested		Signature of Authorize	d Official	Date
	(a) total materiality and residence		Judith F. Clark, Execu	tive Dienetar	
۱.,	TAL DUDGET				
110	OTAL BUDGET	H-0000	Name and Title (Pleas	se type or print)	
1					

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2017 to June 30, 2018

Applicant:	Hawaii Youth Services Network
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POSITION TITLE		FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
ecutive Director	**************************************	1	\$84,872.00	10.00%	\$ 8,487.2
dministrative Assistant		1	\$42,500.00	10.00%	\$ 4,250.0
ccountant		0.375	\$18,750.00	30.00%	\$ 5,625.0
raining and Technical Assistance Director		1	\$54,063.00	5.00%	\$ 2,703.1
MIS Data Specialist	- Commence of the Commence of	0.25	\$6,600.00	100.00%	\$ 6,60
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	and a second				\$ -
TOTAL:					27,665.3
USTIFICATION/COMMENTS:					

6

Application for Grants

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2017 to June 30, 2018

Applicant:	Hawaii	Youth	Services	Network

DESCRIPTION OF MOTOR VEHICLE		NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
STIFICATION/COMMENTS:			MANUAL MA		**************************************
	TOTAL:				
				\$ -	
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				\$ -	
ot applicable				\$ -	
DESCRIPTION EQUIPMENT		NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$	
			\$	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2017 to June 30, 2018

Applicant: _Hawaii Youth Services Network____

TOTAL PROJECT COST	ALL SOURCE RECEIVED IN	S OF FUNDS PRIOR YEARS	STATE FUNDS REQUESTED	OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2015-2016	FY: 2016-2017	FY:2017-2018	FY:2017-2018	FY:2018-2019	FY:2019-2020
PLANS Not applicable						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						***************************************
EQUIPMENT		A. M.	THE REPORT OF THE PERSON NAMED IN THE PERSON N			
TOTAL:		A CALLAND AND A CALLAND A CALLAND AND A CALLAND A CALLAND AND A CALLAND A CA				

GOVERNMENT CONTRACTS AND / OR GRANTS

Applicant:		Contracts Total:	700,000
	//////////////////////////////////////		

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1	Street Outreach Services - Oahu	7/1/17-6/30/18	Hale Kipa	Non-profit	128,612
2	Street Outreach Services - West Hawaii	7/1/17-6/30/18	Family Support Hawaii	Non-profit	58,035
3	Street Outreach Services - East Hawaii	7/1/17 - 6/30/18	Salvation Army Family Intervention Services	Non-profit	54,989
4	Street Outreach Services - Maui County	7/1/17-6/30/18	Maui Youth & Family Services	Non-profit	54,989
5	Street Outreach Services - Madi Coding Street Outreach Services - Kauai	1/1/17 - 6/30/18	OCI VICES	Non-profit	53,375
6	Cacca Canadan Control Nadan		and analyst 1995 of a communication of the 1994 of the communication of the 1995 of the 19	THE PROPERTY OF THE PROPERTY O	
7	Total Contracts		\$		350,000
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DECLARATION STATEMENT OF APPLICANTS FOR GRANTS PURSUANT TO CHAPTER 42F, HAWAI'I REVISED STATUTES

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103. Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103. Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Hawaii Youth Services Network (Typed Name of Individual or Organization)	
(Signature)	(Date)
Judith F. Clark (Typed Name)	Executive Director (Title)

Rev 12/2/16 10 Application for Grants

SOP Contract Budget 10/1/17 - 9/30/18

Organization: Family Support Hawai'i

BUDGET CATEGORIES		Budget Request (a)	Non-Federal Match (b)	Total (c)
A. PERSONNEL CO	ST			
1 Salaries		26,355		26,355
2 Payroll Taxes &	Assessments	3,870		3,870
3 Fringe Benefits		16,550		16,550
TOTAL PERSONI	VEL COST	46,775		46,775
3. OTHER CURREN	T EXPENSES			
1 Program Supplies			6,111	6,111
2 Postage, Freight &	Delivery			C
3 Telephone		400		400
4 Publication & Prin	ting	200000000000000000000000000000000000000		C
5 Mileage		1,480		1,480
6 Office Supplies		134		134
7 Lease/Rental of S	pace	4,500		4,500
8 Lease/Rental of E	quipment	MARKOWSKY - MARKOW		C
9 Utilities		1,000		1,000
10 Insurance		700	- Land Melococco	700
11 Staff Training				C
12		And the state of t		C
13				COMMUNICATION OF THE PROPERTY
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TOTAL OTHER	CURRENT EXPENSES	8,214	6,111	14,325
OTAL (A+B+C)		54,989	6,111	61,100
or Official Use Only			Budget Prepared By:	
			Darmand Clouds 909 924 4116	1/19/2017 Date
Ignature of Program Review	er.	Date	Signature y youronzed Officials Co-	1/19/2017 Date
-		ı	Ŭ Ray Wofford, MBA, LMSW/Executive Dire	

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant/Provider:	Family Support Hawai'i					
Program:	SOP	Period: 10 <u>/01/16</u>	to	9/30/17	Date Prepared:	1/19/2017
Contract No. (As At	oplicable):					

POSITION NO.	POSITION TITLE	FULL TIME EQUIVALENT TO ORGANIZATION	ANNUAL SALARY INCLUDING BUDGETED SALARY INCREASE A	% OF TIME BUDGETED TO THE CONTRACT B	TOTAL SALARY BUDGETED TO THE CONTRACT A x B
	Program Manager	1.00	39,084	10.00%	809,8
	Case Manager	0.10	4,000	100.00%	4,000
	Outreach Worker	0.50	14,560	100.00%	14,560
	Executive Director	1.00	83,500	1.00%	835
	HR Specialist	1.00	39,084	2.00%	782
	Accountant	1.00	45,000	2.00%	900
	MI Specialist	1.00	47,000	1.00%	470
maan aan maa aa ay ay ay ah	Fiscal & Admin Coordinator	1.00	45000	2.00%	900
andrickly in a monthly account of the second					
TOTAL:					26,355

BUDGET JUSTIFICATION PERSONNEL: PAYROLL TAXES, ASSESSMENTS, AND FRINGE BENEFITS

Program:	SOP	Period: 10/01/16 to 09	0/30/17	Date Prepared: 01/19/17
Contract No.: (As Applicable)				
	TYPE	BASIS OF ASSESSMENTS OR FRINGE BENEFITS	% OF SALARY	TOTAL
PAYROLL TAXE	S & ASSESSMENTS:			
Social Securi	ty	26,355.00	7.60%	2,003.00
Unemployme	nt Insurance (Federal)	26,355.00	0.00%	0.00
Unemployment Insurance (State)		26,355.00	3.60%	949.00
Worker's Compensation		26,355.00	3.03%	799.00
Temporary Disability Insurance		26,355.00	0.45%	119.00
	SUBTOTAL:			3,870.00
FRINGE BENEF	ITS:			
Health Insurance				16350.00
Retirement				200.00
	SUBTOTAL:			16550.00
	TOTAL:			20420.00

Form SPO-H-206B (Effective 10/01/98)

BUDGET

(Period 7/1/17 to 6/30/18)

Applicant/Provider:	Hale Kipa, Inc.
RFP No.:	NA
Contract No. (As Applicable):	NA

	DGET TEGORIES	Budget Request (a)	(b)	(0)	(d)
	PERSONNEL COST				n.e.mww.
	1. Salaries	71,258			
	Payroll Taxes & Assessments	8,658			
	3. Fringe Benefits	9,320			
	TOTAL PERSONNEL COST	89,236			S. Carlotte
	OTHER CURRENT EXPENSES				
	1. Airfare, Inter-Island				CONCORD IN
	2. Alrfare, Out-of-State				
	3. Audit Services	1,426			
	Contractual Services - Administrative	1,416		***************************************	
	5. Contractual Services - Subcontracts	6,450			
	6. Insurance	3,116			
	7. Lease/Rental of Equipment	1,592			
	Lease/Rental of Motor Vehicle				
	9. Lease/Rental of Space	10,000			
	10. Mileage	850			
	11. Postage, Freight & Delivery	250			
	12. Publication & Printing	600			
	13. Repair & Maintenance	500			
	14. Staff Training	50			
	15. Substance/Per Diem	50			
	16. Supplies	325			
	17. Telecommunication	6,000			
	18. Transportation	200			
	19. Utilities	4,500	8 8 8	**************************************	
	20. Program Activities	2,051			
	21,			***************************************	
	22.				
	23.	·			
Maria Nambaria	TOTAL OTHER CURRENT EXPENSES	39,376			
Ž.	EQUIPMENT PURCHASES				
),	MOTOR VEHICLE PURCHASES				
ΓO	TAL (A+B+C+D)	128,612			
er:			Budget Prepared By:		
er.	URCES OF FUNDING	and the second	Cody G. Barrella		000 500 1000 11
نها في			youry C. Danella		808-589-1829 x 11 Phone
	(a) Budget Request	128,612			127116
	(b)				12/2017
	(c)				Date
	(d)	Accessore Accessore	Jaque Kelley-Uyeoka,		modestilin
-constr-			Name and Title (Pleas	**************************************	
-	sant A to the sine stress to the	400.040	For State Agency Use On	A	
16	TAL REVENUE	128,612			

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant/Provider:	Hale Kipa, Inc.					
RFP No.:	NA	Period:	7/1/2017 to:	6/30/2018	Date Prepared:	1/12/2017
Contract No. (As Applicable):	NA		400			**************************************

POSITION NO.	POSITION TITLE	FULL TIME EQUIVALENT TO ORGANIZATION		ANNUAL SALARY INCLUDING BUDGETED SALARY INCREASE A	% OF TIME BUDGETED TO THE CONTRACT B	TOTAL SALARY BUDGETED TO THE CONTRACT A x B
1	Chief Executive Officer	1.00)	170,000	2.00%	3,400
2	Controller	1.00)	70,000	2.00%	1,400
3	Senior accountant	1.00)	45,000	2.00%	900
4	Accounting Clerk	1.00)	32,000	2.00%	640
5	Accounting Clerk	1.00)	27,500	2.00%	550
6	HR Director	1.00)	76,000	2.00%	1,520
7	Human Resource Manager	1.00)	47,000	2.00%	940
8	Human Resource Manager	1.00)	41,000	2.00%	820 i
9	IT Workdesk	1.00)	35,000	2.00%	700
10	Deputy CEO	1.00)	120,000	3.00%	3,600
11	Administrative Assistant - Vickie	1.00		32,200	4.00%	1,288
12	Program Coodinator	1.00		45,000	20.00%	9,000
13						
14	Outreach worker	1.00		31,000	100.00%	31,000
15	Outreach worker	0.50		31,000	100.00%	15,500
TOTAL:						71,258

JUSTIFICATION/COMMENTS: Salaries and wages budgeted based on estimated time spent on the program.

BUDGET JUSTIFICATION PERSONNEL: PAYROLL TAXES, ASSESSMENTS, AND FRINGE BENEFITS

Applicant/Provider:	Hale Kipa, Inc.			
RFP No.:	NA	Period: 7/1/2017 to	6/30/2018	Date Prepared: 1/12/2017
Contract No.; (As Applicable)	NA	namental del del del del del del del del del de		
T-catalog and a second and a se	TYPE	BASIS OF ASSESSMENTS OR FRINGE BENEFITS	% OF SALARY	TOTAL
PAYROLL TAXES	& ASSESSMENTS:			
Social Security	/	71,019	7.65%	5,433
Unemploymen	t Insurance (Federal)	NA		
Unemploymen	t Insurance (State)	71,019	2.00%	1,420
Worker's Com	pensation	71,019	1.00%	710
Temporary Dis	ability Insurance	71,019	1.50%	1,065
	SUBTOTAL:			8,628
FRINGE BENEFIT	S:			
Health Insuran	се	1.385	\$516.66/employee/month	8,587
Retirement		16,500	1.50%	248
	SUBTOTAL:			8,835
	TOTAL:			17,463
JUSTIFICATION/C	OMMENTS: Based on est	mated tax/benefit rates and estim	nated wages from 206A.	

Form SPO-H-206B (Effective 10/01/98)

BUDGET JUSTIFICATION TRAVEL - INTER-ISLAND

Applicant/Provid	er. <u>Hale Kipa, Inc.</u>				40		
RFP No.: Contract No. (As Applicable)	NA NA	Period: 7/1/2017	_ to	6/30/2018	·-	Date Prepared:	1/12/2017
NAME OF E	MPLOYEE & TITLE	DESTINATION	NO. DAYS	PER DIEM OR SUBSISTENCE A	AIR FARE B	TRANSPORTATION C	TOTAL A+B+C
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	TOTAL:			Annual de La constante de la c			**************************************
JUSTIFICATION				-			
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BUDGET JUSTIFICATION TRAVEL - OUT OF STATE

Applicant/Provider: Hale Kipa, Inc.							
RFP No.: Contract No. (As Application)	NA NA	Period: 7/1/2017	to	6/30/2018	-	Date Prepared: _	1/12/2017
NAME OF E	EMPLOYEE & TITLE	DESTINATION	NO. DAYS	PER DIEM OR SUBSISTENCE A	AIR FARE B	TRANSPORTATION C	TOTAL A+B+C
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	TOTAL:			and the second			
JUSTIFICATIO	N/COMMENTS:						

BUDGET JUSTIFICATION CONTRACTUAL SERVICES - ADMINISTRATIVE

Applicant/Provider:	Hale Kipa, Inc.			
RFP No.:	NA	Period	7/1/2017 to 6/30/2018	Date Prepared: 1/12/2017
Contract No.	NA			
NAME OF BUSINESS	S OR INDIVIDUAL	TOTAL BUDGETED	SERVICES PROVIDED	JUSTIFICATION/COMMENTS
ADP		800	Payroll fees	Payroll processing
Abilia		216	Accounting	Accounting software
Various		400	Lawyers, various	Legal and other administrative support
	WXX ***********************************			
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1416

TOTAL:

BUDGET JUSTIFICATION CONTRACTUAL SERVICES - SUBCONTRACTS

Applicant/Provider:	Hale Kipa, Inc.	Manual 1997	***************************************	WANTED TO THE		
RFP No.:	NA	Period: 7/1/2017	to	6/30/2018	Date Prepared:	1/12/2017
Contract No. (As Applicable)	NA					

NAME OF BUSINESS OR INDIVIDUAL	TOTAL BUDGETED	SERVICES PROVIDED	JUSTIFICATION/COMMENTS
BST	550	IT support	IT consulting

Netsmart	2200	IT support	EMR/Server maintenance
Luhina	1500	IT support	EMR/Server maintenance
Intech	2200	IT support	EMR/Server maintenance
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TOTA	L: 6450		

BUDGET JUSTIFICATION DEPRECIATION

Applicant/Provider:	Hale Kîpa, Inc.		***************************************	***************************************		•••		
RFP No.:	NA		nan-					
Contract No. (As Applicable):	NA	**************************************	Period:	7/1/2017 to	6/30/2018	_ Da	ate Prepared:	1/12/2017
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ITEM PLEASE IDENTIFY EACH ASSET. DO NOT GROUP BY ASSET TITLE.	ACQUISITION DATE	ACQUISITION COST	USEFUL	METHOD OF DEPRECIATION	PREVIOUS DEPRECIATION TAKEN	DEPRECIATION EXPENSE	% ALLOCATED	DEPRECIATION ALLOCATED
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BUDGET JUSTIFICATION MOTOR VEHICLE

Applicant/Provi	rider: Hale Kipa, Inc.						
RFP No.:	NA	Period:	7/1/2017	to	6/30/2018	Date Prepared:	1/12/2017
Contract No.: (As Applicable)	NA	paggraph week					
	DESCRIPTION OF MOTOR VEHICLE		NO. OF ITEMS	F	COST PER TEM	TOTAL COST	TOTAL BUDGETED
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Form SPO-H-206J (Effective 10/01/98)

SUBGRANTEE NAME: MAUI YOUTH & FAMILY SERVICES, INC.

BUDGET REQUEST Street Outreach Program

For the period of 10/1/16 - 9/30/17

EXPENDITURE CATEGORY	BUDGET REQUEST	IN-KIND MATCHING FUNDS
	10/1/16 - 9/30/17	10/1/16 - 9/30/17
A. SALARIES		
1. Program Director(.05 FTE)	3,245	
2. Program Manager(.05 FTE)	2,140	
3. Outreach Counselor(.80 FTE)	28,800	
4. Administrative (12.5%)	4,273	
TOTAL SALARY COST	38,458	6,892
TAXES & FRINGE BENEFITS (24%)	9,230	
TOTAL PAYROLL COST	47,688	6,892
B. OTHER CURRENT EXPENSES		
1. Supplies	1,200	
2. Postage & Freight	20	
3. Community Outreach	30	
4. Dues, Memberships, License & Fees	40	
5. Training & Conferences	169	
6. Contractual Services	329	
7. Consulting	-	
8. Telephone	200	
9. Utilities	50	
10. Rent/Lease Building & Equipment	120	
11. Travel	500	
12. Mileage Reimbursement	1,500	
13. Audit	500	
14. Recruiting	10	
15. Subscriptions & Publications	20	
16. Repair & Maintenance	300	
17. Program Activities	3,270	
18. Insurance	2,000	
19. Depreciation	89	
TOTAL OTHER CURRENT EXPENSES	10,347	##
TOTAL EXPENDITURES	58,035	6,892
TOTAL BUDGET REQUEST	58,035	6,892

Name	Finance Director Title
(808)579-8414 ext 8106	

BUDGET

Applicant/Provider:	The Salvation Army - Family Intervention Services

RFP No.:

Contract No. (As Applicable): 0 East Hawaii

• •	Street Outreach	Grant-In-Aid	·	
BUDGET	Approved			
CATEGORIES	Contract	. The state of the		
WANGERANDAN BANKAN BERTER (No bright of ANTERS NA CONTROL OF ANTERS NA C	(a)	(b)	(c)	(d)
A. PERSONNEL COST				
1. Salaries	31,200.00			
2. Payroll Taxes & Assessments	4,352.40			500000000
3. Fringe Benelits	8,112.00	<u> </u>		
TOTAL PERSONNEL COST	43,664.40			
3. OTHER CURRENT EXPENSES				
1. Airlare, Inter-Island				
2. Airiare, Out-of-State				
3. Audit Services	360,00			
4. Contractual Services - Administrative				
5. Contractual Services - Subcontracts	1			
6. Insurance	1,775.70		<u> </u>	
7. Lease/Rental of Equipment	300,00		***************************************	
8. Lease/Rental of Motor Vehicle				
9. Lease/Rental of Space				
10. Mileage	600,00			
11. Postage, Freight & Delivery	60,00			
12. Publication & Printing	30.00			
13. Repair & Maintenance	300.00			
14. Staff Training				
15. Subsistence/Per Diem				
16. Supplies	300,00			
17. Telecommunication	480,00			
18. Transportation	100.00			
19. Utilities	300,00			
20. Program Activities	1,200.00			
21. Indirect Costs	5,498.90	<u></u>		
22.				
23,	-	-		
TOTAL OTHER CURRENT EXPENSES	11,324.60			
	11,UL4.CO	<u> </u>		
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES			and the second s	nagyan Magayan Maring a sa s
TOTAL (A+B+C+D)	54,989.00			
		Budget Prepared By:		
SOURCES OF FUNDING		Cary Ebesugawa 808-959-5		808-959-5855 ext. 1
(a) Requested Contract Funding	g 54,989.00	Name (Please type or p	orint)	Phone
(b)	0 1,000,00	Bight Dates		
		Signature of Authorized	Official	Date
(c)	(mark) - 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	mage in the contract of the co		
(-4)		Roxanne Costa, Executive Director		rector
(d)		Name and Title (Please	s type or pfint)	
		For State Agency Use Onl	À	
TOTAL REVENUE	54,989.00			ىرىنى ئىلىنىدىن ئىلىنى ئىل ئىلىنى ئىلىنى ئىلىن
	R	Signature of Reviewer		Date

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

No.:	r: The Salvation Army - Family Intervent	Period: to		Date Prepared:	1/13/17
tract No. :	0	Enst Hawaii			
POSITION NO.	POSITION TITLE	FULL TIME EQUIVALENT TO ORGANIZATION	ANNUAL SALARY INCLUDING BUDGETED SALARY INCREASE A	% OF TIME BUDGETED TO THE CONTRACT B	TOTAL SALARY BUDGETED TO THE CONTRACT A x B
1	Youth Development Specialist	1.00	31,200.00	100.00%	31,200.0
······································					

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TOTAL:			\$ 100 COS COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS) (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS (100 COS)	nestatores en propri	31,200.0

BUDGET JUSTIFICATION PERSONNEL: PAYROLL TAXES, ASSESSMENTS, AND FRINGE BENEFITS

Applicant/Providen	The Salvation Army - Fa	amily Intervention Services		
RFP No.:	<u> </u>	Period:to		Date Prepared: 1/13/17
Contract No.: (As Applicable)	0	East Hawali	East Hawaii	
	TYPE	BASIS OF ASSESSMENTS OR FRINGE BENEFITS	% OF SALARY	TOTAL
PAYROLL TAXES &	ASSESSMENTS:			
Social Security		As required by law	7.65%	2,386.80
Unemployment In	surance (Federal)	As required by law	As required by law	
Unemployment In	surance (State)	As required by law	3.00%	936.00
Worker's Compen	sation	As required by law	2.30%	717.60
Temporary Disabi	lity Insurance	As required by law	1.00%	312.00
	SUBTOTAL:			4,352.40
FRINGE BENEFITS:				
Health Insurance			18.00%	5,616.00
Retirement			8.00%	2,496.00
	SUBTOTAL:			8,112.00
	TOTAL:			12,464.40

Form SPO-H-206B (Effective 10/01/98)

BUDGET JUSTIFICATION CONTRACTUAL SERVICES - ADMINISTRATIVE

Applicant/Provider:	The Salvation Arm	y - Family Interven	tion Services	_
RFP No.:		Period:	to	Date Prepared: 1/13/17
Contract No.	0	East Hawaii		
NAME OF BUSINESS	S OR INDIVIDUAL	TOTAL BUDGETED	SERVICES PROVIDED	JUSTIFICATION/COMMENTS
Deloitte & Touche		360.00	Audit	Allocated cost for independent audit
ADP		120.00	Payroll processing	Estimated processing cost
H				
	TOTAL:	480.00		

BUDGET JUSTIFICATION PROGRAM ACTIVITIES

Applicant/Provider	: The Salvation Army - Fam	ily Intervention Serv	ices	
RFP No.:		Period:	to Date Prepared:1/1	3/17
Contract No. : (As Applicable)	0	East Hawaii		
	DESCRIPTION	AMOUNT	JUSTIFICATION/COMMENTS	
Program Suppl	ies	1,200.00	Supplies needed to enhance outreach activities during the	contract
			period for clients served.	
				· · · · · · · · · · · · · · · · · · ·
				······

1,200.00

Total:

Form SPO-H-206H (Effective 10/01/98)

2. Anticipated Quarterly Funding Requests

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$100,625	\$100,625	\$100,625	\$100,625	\$402,500

3. Funding Sources HYSN is Seeking for FY 18

Homeless Youth Demonstration Program, Dept. of Housing and Urban Development – pending application
Street Outreach Program, Administration for Children and Families – planned application
Transitional Living Program, Administration for Children and Families – grant awarded; non-
competitive continuation application
Basic Center Program – grant awarded; non-competitive continuation application.
Personal Responsibility Education Program, Northern Mariana Islands – contract with Public
School System; expecting renewal of current contract.
AmeriCorps Evaluation Contract, Public School System, Northern Mariana Islands –
expecting renewal of current contract
City and County of Honolulu Grant-in-Aid – Application for bullying prevention program
submitted
Flex Grant, Hawaii Community Foundation – anticipating application
State Abstinence Education Program – anticipating contract

4. State and Local Tax Credits

None granted; No applications pending or expected.

5. Federal, State, and County Government Funding

Source	Status
Runaway and Homeless Youth Program	
Basic Center Program, Administration for Children and Families	Confirmed through Sept. 2018
Transitional Living Program, Administration for Children and Families	Confirmed through April 2018
Other Funding	
Personal Responsibility Education Program, Public School System, Commonwealth of the Northern Mariana Islands (teen pregnancy prevention contract)	Confirmed through Sept. 2017; expected ongoing
Flex Grant, Hawaii Community Foundation	Confirmed through November 2018

Confirmed through September 2017; renewal expected.

6. Balance of Unrestricted Assets as of 12/31/2016

Hawaii Youth Services Network Balance Sheet

As of December 31, 2016

		Total
ASSETS		
Current Assets		
Bank Accounts		
1010 Checking		110,473.44
1011 Checking - Restricted		0.00
Total 1010 Checking	\$	110,473.44
1100 FHB CD		28,993.32
1200 FHB Maximizer		11,949.12
1300 Petty Cash		176.40
Cash Short	The second secon	0.00
Total Bank Accounts	\$	151,592.28
Accounts Receivable		
11100 Allowance for Doubtful Accounts		0.00
11400 Grants Receivable		00.0
1201 Accounts Receivable		0.00
1202 FYSB Grant Receivable		380,905.21
1220 ESH Receivable		00,00
Total Accounts Receivable	\$	380,905.21
Other Current Assets		
13000 Prepaid Expenses		1,935.12
13050 Prepaid Insurance		6,846.41
1400 Morgan Stanley Dean Witter		5,665.00
1410 MSDW - Alliance Cost		51,473.15
1411 Dean Witter Liquid Asset		3,338.77
1420 MSDW - Unrealized Gain/(Loss)		0.00
Total 1400 Morgan Stanley Dean Witter	\$	60,476.92
1499 Undeposited Funds	والمستعدد والمستعد والمستعدد والمستعد والمستعدد والمستعد	0.00
Total Other Current Assets	\$	69,258.45
Total Current Assets	\$	601,755.94
Fixed Assets		
15000 Office Furniture & Equipment		33,839.06
15006 Software		1,700.99

CDC Program Ste 914		2,041.82
Total 15000 Office Furniture & Equipment	\$	37,581.87
15005 Office Improvements		0.00
17100 Accum Depr - Furn and Equip		-29,397.82
Total Fixed Assets	\$	8,184.05
Other Assets		
18360 Security Deposits		7,756.19
Total Other Assets	\$	7,756.19
TOTAL ASSETS	\$	617,696.18
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2000 Accounts Payable		38,964.94
Total Accounts Payable	\$	38,964.94
Credit Cards		
2200 FHB Credit Card		0.00
2201 MC 6834		0.00
Total Credit Cards	\$	0.00
Other Current Liabilities		
2100 Deferred Revenue		106,309.02
2300 Accrued Liabilities		14,026.91
2310 Payroll Taxes Payable		2,600.52
2326 403(b) Payable-EE Contribution		2,276.00
2330 Accrued Vacation		4,530,49
2400 Funds Held For CYM		0.00
2455 Youth Matters Project July 2009		0.00
2460 Youth Empowerment Stories SB		0.00
Suspense		0.00
Total Other Current Liabilities	\$ 	129,742.94
Total Current Liabilities	<u>\$</u>	168,707.88
Total Liabilities	\$	168,707.88
Equity		
3000 Unrestricted Net Assets		169,020.94
3002 Prior Period Adjustment		-60,504.58
3900 Retained Earnings		432,545.79
Net Income	errors and an analysis of the second	-92,073.85
Total Equity	\$	448,988.30
TOTAL LIABILITIES AND EQUITY	\$	617,696.18

IV. EXPERIENCE AND CAPACITY

A. Necessary Skills and Experience

Experience with RHY and Street Youth: HYSN has maintained a statewide Runaway and Homeless Youth Collaboration since 1981, primarily with federal funds. It has received Basic Center Program (BCP) grants for emergency youth shelter continuously since 1981 (34 years), Street Outreach Program (SOP) grants from 1998 – 2013 (15 years), and has managed Transitional Living Program (TLP) grants in 1997-2000 and from 2003-present (15 years). HYSN has received state grant-in-aid funds for transitional living services (2006-2008). HYSN has managed FYSB demonstration grants for the Rural Host Home Project (2007-2010) and the Domestic Violence/Runaway Youth Collaboration Project (2005-2006). HYSN was a Subgrantee under the Western States Youth Services Network (WSYSN) for training and technical assistance to RHY programs from 1984 until 2008, when WSYSN disbanded. HYSN SOP Subgrantees have provided services to RHY with FYSB funds since 1981. These agencies have a combined history of more than 100 years of services to runaway, homeless and street youth.

HYSN BCP provides 4 shelter beds and serves 50 RHY per year. The shelter providers also have state contracts with the Office of Youth Services. The HYSN TLP provides 4 residential beds and helps additional youth to obtain safe stable living situations (e.g., reunification with family, Job Corp, independent housing), serving a total of 50 youth annually. Youth encountered through street outreach may enter the emergency shelter programs and those who cannot be safely reunited with their families may be placed in foster care or the transitional living program (TLP). Youth who exit the BCP and TLP have achieved increased safety, well-being, self-sufficiency, and permanent connections as evidenced by:

Program	Outcome	Achievement 2015-2016
BCP	Youth exit shelter to safe, stable housing.	72%
BCP	Sheltered youth will be reunited with parents or guardians.	62%

BCP	Sheltered youth that HYSN partners are able to reach for follow-	75%
And agree of the state of the s	up at 6 months after shelter stay remain in safe, stable living situations.	
BCP	Youth report increased sense of well-being.	77%
BCP	Youth are connected to their school or other educational resources and/or stay current with their curricula.	77%
BCP	Youth report increased permanent connections with caring adults	81%
TLP	Youth exit TLP to safe, appropriate living situations.	80%
TLP	Youth avoid new involvement in law enforcement or criminal justice systems.	96%
TLP	Youth complete education and counseling on basic independent living skills.	98%
TLP	By time of exit, youth will demonstrate at least 5 critical independent living skills	86%
TLP	By time of exit, youth will have accessed medical or mental health services.	69%
TLP	By time of exit, youth will obtain full or part-time employment.	57%
TLP	Upon exit, youth will have sustainable relationships with caring adults.	74%

The HYSN Executive Director (ED) and Hale Kipa Deputy Chief Executive Officer are Peer Monitors and Grant Reviewers for federal runaway and homeless youth programs. The HYSN ED serves as an advisor to the National Runaway and Homeless Youth Training and Technical Assistance Center (RHYTTAC) and was a member of the planning committee for the 2015 National Runaway and Homeless Youth Conference. HYSN's ED has participated in focus groups related to rural host homes and outcome standards for federal runaway and homeless youth grantees, conducted two webinars for RHYTTAC, and presented workshops at the Pathways to Adulthood Conference and National RHY Conference. One HYSN and three Partner agency staff participated in the *Homeless Youth and the Law* Project sponsored by the American Bar Association and the National Network for Youth at which the HYSN ED was an issue expert/facilitator in the Health Care track, and the health care consent law HYSN and partners established in Hawaii, has been used as a national model.

Governance, Fiscal Control, and Accountability:

Governance Structure: As required by its_ by-laws, HYSN maintains a ten to fifteen member Board of Directors (currently 12 members). The board is elected by the membership at its annual meeting. It meets 6 times a year with committees conducting business in the interim. Current board committees include: Executive, Finance, Membership, and Personnel. The Board is responsible for strategic planning, fiscal oversight, hiring and reviewing performance of the Executive Director, and overall governance and accountability. HYSN provides orientation training for all new Board members. Board membership reflects Hawaii's ethnic and cultural diversity (Asian, Hawaiian/Pacific Islander, Caucasian, and Hispanic), is 67% female/33% male, and includes representation from each county. In the past 5 years, the Boar d has conducted a complete update of personnel policies, reviewed by-laws, and ensured that HYSN meets all IRS and state requirements for governance and policy for charitable organizations.

Fiscal Controls: Hawaii Youth Services Network has a sound fiscal record, conducts an annual audit to OMB Circular A-133 standards, and has 34 years of experience in meeting the fiscal

"Financial Management is exemplary.

The grantee has appropriate checks and balances in place. Policies and procedures are thoroughly documented, reviewed, and updated as needed."

--Runaway and Homeless Youth

Programs Onsite Review Report,

Admin. For Children & Families,

DHHS. 2014. p. 14

accountability requirements for FYSB grantees.

Fiscal accountability rests with the Executive

Director in conjunction with the Board of Directors.

The Board's Finance Committee reviews all fiscal matters regularly and reports to the Board of Directors at each meeting.

The Accountant maintains the QuickBooks accounting system, which allows us to track each funding source separately to assure accurate

accounting and appropriate use of federal funds. He does monthly bank account and grant

reconciliations and prepares the audit schedules. The Administrative Assistant assures that all purchase orders and invoices have the necessary documentation and authorizations. HYSN maintains an appropriate segregation of duties system, and has up-to-date operations and fiscal controls manuals. HYSN complies with all requirements of the Charities Division of the State Office of the Attorney General and the federal Office of Budget Management.

<u>Partnerships</u>: Summary Histories of HYSN Partners:

Hale Kipa, a Council on Accreditation (COA)-accredited agency, has been in operation for over 46 years and is the primary provider of emergency shelter, youth street outreach and transitional and independent living services on the island of Oahu. In addition, Hale Kipa also offers foster homes, family strengthening and counseling, jail diversion, outreach and tracking services for youth in the juvenile justice system. Hale Kipa has consistently been in the forefront of providing services to meet the needs of Hawaii's youth.

Mani Youth & Family Services (MYFS), a CARF-accredited non-profit agency, began as the Maui Youth Residential Shelter in 1978. Its name change in 1986 signaled its development into a comprehensive family service organization encompassing satellite shelter homes, therapeutic foster homes, independent living programs, substance abuse treatment (community based), family counseling, outreach - first to runaway and later homeless youth, criminal justice diversion, school and community based treatment, and youth prevention programs on Maui.

Family Support Hawaii (FSH) was founded in 1979, under the auspices of Kapiolani Women's & Children's Hospital. It came into its own in 1985 and began to more fully develop programs focused on the emotional, social and developmental needs of children and youth. Aimed at youth and families on the island of Hawaii, FSH provides Family Centers, Child Welfare Programs, Youth Development Programs, Early Head Start, Healthy Start, and other early childhood education

projects.

Salvation Army Family Intervention Services (SAFIS) on the island of Hawaii was formerly known as the Hilo Interim Home. It was established in 1970 as a response to a Hawaii Island United Way planning committee that identified a community need for emergency shelter services. In 1990, the agency expanded its services and added non-residential outreach services. These include Project Ho'okala, an adolescent jail diversion project, Youth Services Centers, Outreach Services to Youth and Families, Independent Living Programs, and Workforce Investment Act. In February 2000, the name of the agency was changed to Family Intervention Services to reflect the continuum of care for at-risk youth and their families. In addition to the emergency shelters in Hilo and Kona, the agency also operates a group home and transitional living program in Hilo and Safehouses in Kona, Maui and Hilo.

Hale 'Opio Kauai, a COA-accredited non-profit, started serving youth from across the state in a group home on Kaua'i forty-one years ago. Now it provides over twenty programs, annually reaching more than 500 young people that teach skills, strengthen relationships, and offer many other opportunities to nurture the positive development of youth. Hale 'Ōpio is dedicated to improving the quality of life, enhancing a sense of belonging, increasing self-awareness, and strengthening 'Ohana by delivering culturally sensitive, youth-driven, family-centered, strengths-based, collaborative behavioral health and juvenile justice services through residential and community programs for education, prevention, diversion and treatment.

B. Facilities

Street-based Outreach: Street outreach to runaway and homeless youth does not take place in a specific facility or building. Street outreach may take place at a park, beach, sidewalk, or

camp site. Sites for street outreach may change over time depending on variables such as weather, enforcement of sidewalk laws, and sweeps of homeless encampments.

Over time, HYSN and Subgrantees have identified the primary areas where RHY may be found. SOP staff members collaborate with other HYSN member agencies and homeless service providers to identify new outreach sites. We monitor legislation, law enforcement initiatives, and special events that impact homeless persons (e.g., the intense security during the American Pacific Economic Conference that drove many youth from their usual hangouts in Waikiki). The youth themselves, as well as homeless adults, help us to identify "newbies" on the streets and link them with our services. In general, RHY are most likely to be found in tourist centers, where they are less noticeable and have more opportunities to obtain resources to meet their survival needs, although patterns are changing as a result of the "sidewalk laws." RHY are also found on beaches and in parks in more rural areas of the islands. The HYSN member agencies are also entry points where youth may access services and sites where RHY may be referred for additional services.

Island of Oahu: The YO! Project operates out of an easily accessible house, rented from the Waikiki Baptist Church in the midst of an area where the homeless congregate in Waikiki. Street outreach primarily occurs on foot in Waikiki and other street youth hangouts between Waikiki and downtown Honolulu. If this application is fully funded, the program will expand outreach to additional sites in more rural areas including Central, Windward and Leeward Oahu.

Island of Hawaii: Hawaii's population, job and educational opportunities, and some homeless youth are concentrated in Hilo and Kailua-Kona, but RHY are also found in isolated areas of the island. Outreach will extend over a wide area from Ka'u to Hawi in West Hawaii. Workers travel to remote locations, sometimes using four-wheel drive vehicles, often in conjunction with staff of other homeless programs. Outreach staff maintains a regular presence at The Friendly Place, a

drop-in center for homeless located in Kailua-Kona in the center of the district, which opened in late 2006. In East Hawaii, Under His Wings and The Salvation Army Hilo Temple Corp will be used to do outreach to these youth.

County of Maui: Maui County is primarily a rural geographic designation and does not have a mass transit system, adequate roads to some communities, or a system other than costly air travel for commuting between islands. This negatively impacts accessibility to some services. Maui Youth and Family Service (MYFS) will offer SOP services in Central and South Maui and Lahaina, which include tourist centers and areas of rural homelessness. MYFS SOP will also serve youth from the two smaller islands of Maui County, Lanai and Molokai. Workers who are located on each island will assess and refer any youth in need of services.

County of Kauai (islands of Kauai and Niihau) – Kauai will conduct outreach at various locations around the island where runaway and homeless youth may be found.

Drop-in Center: (Oahu, East Hawaii, and West Hawaii only): Locations: Oahu/YO! Project is located in Waikiki n a clean, secure cozy house rented from the Waikiki Baptist Church. It has a ramp for wheelchair access. Kailua-Kona: Family Support Hawaii (FSH) maintains a regular presence at The Friendly Place in Kailua-Kona. The Friendly Place is a drop-in center for homeless of all ages operated by HOPE Services Hawaii. In East Hawaii, Under His Wings is a drop in center for youth to shower and get a hot meal.

<u>Guiding Principles</u>: sanctuary, safety, nurturance, trust, sense of belonging, empowerment, inherent worth of the individual, responsibility and accountability for one's own actions.

Hours: Oahu - Open for drop-in 4 times a week in the afternoons, early evenings. During the rest of the week by appointment and/or walk-in basis (when staff is available). Other group activities may occasionally be planned at different times. Kailua-Kona – Outreach staff visit the

center weekly during and after school hours.

<u>Services</u>: Access to social and recreation services, locker space, mailing address, phone for business purposes, emergency financial or material needs, hot meals, emergency canned food, clothing, hygiene (e.g., showers, supplies), basic survival supplies, bus pass (Oahu only), access to computers. Medical clinic on site on Oahu (parental consent not required per Hawaii law).

Staffing Ratio: Oahu - The minimum staffing ratio is one staff for every eight youth and may be up to one staff to three youth. Every effort will be made to ensure that no youth is left unsupervised and multiple staff assures quick assistance in emergency situations. West Hawaii - Typically, 1 -5 youth present at The Friendly Place during hours where the SOP worker is present (1-5 ratio).

Youth Involvement: Regular house meetings on Oahu include time for program participants to share concerns, make suggestions, and take on an active role in continued program development and improvement. Respect for persons, property and feeling of program ownership has resulted in a mostly damage-free YO! house. Youth may set own pace and use drop-in services, but must be respectful and follow rules (e.g., no violence).

PERSONNEL, PROJECT ORGANIZATION, AND STAFFING Proposed Staffing, Staff Qualifications, Supervision and Training

Staff Qualifications and Responsibilities

Staff	Minimum Qualifications (MQ) and Actual	Job Duties
Name/Position	Education/Experience (Educ./Exper.)	
Hawaii Youth Se	rvices Network	
Judith F. Clark,	MQ: Master's Degree in human services related	Overall coordination and
MPH,	field experience at program management or	fiscal management for
Executive	above. Demonstrated experience advocating for	SOP. Monitor
Director	a human service population. Familiar with the	performance of sub-
	Hawaii State Legislature and Government as it	grantees. Organize
	relates to the delivery of health and human	training programs and
	services. Experienced in budgeting. Experience	provide technical

	working with Federal Grants and State	assistance. Monitor
	Contracts.	progress toward
	Educ./Exper.: MPHPublic Health, Univ. of	outcomes. Maintain
	Hawaii. Executive Director, Hawaii Youth	communication with
	Services Network (2000—present). FYSB Peer	federal staff.
	Monitor & Grant Reviewer. 25 years of	
	experience in health/ human services;	1
	Outstanding Advocate for Children and Youth	
	Award; 2005; Hawaii State Legislature; 15	
	years of experience with RHY.	
Ferdinand	Ensure accurate accounting & appropriate use	MQ: Bachelor's degree
Mandac, BBA	of federal funds. Prepare/submit fiscal reports.	in accounting or related
Accountant	Maintain QuickBooks accounting system.	field. Minimum of 2
2 too cantain	Prepare for audits.	years accounting
	riepare for addits.	experience (non-profit
		preferred). Experience
		with QuickBooks
:		software required.
•		
		Knowledge of federal
		grant regulations.
!		Ed/Ex: BBA -
		Accounting, Univ. of
		Hawaii.
		Accountant, HYSN –
		2014-present.
		Accountant/Office
		Administrator, Anderson
		1
		Lahne & Fujisaki LLP,
***		2011 – present.
Regina Torres	Oversees office administration including	MQ: AA or bachelor's
Jacobs, AA	organizing Board & committee meetings,	degree in business
Administrative	maintaining equipment & supplies; managing	management or related
Assistant	payroll; assisting the Accountant; monitoring	field preferred.
	invoices; maintaining administrative and fiscal	Experience in office
	records.	management required.
		Non-profit experience
		preferred. Skill in using
		Microsoft Word,
		Outlook and Excel.
		Strong verbal and
		written communication
		skills. Strong
		organizational skills.
		Ed/Ex: AA degree from
		Chaminade University.

		Administrative Assistant, HYSN; 016 – present. Office Manager, HYSN, 2008 – 2015.
Family Support	Hawaii	
Deann Canuteson, Program Coordinator	MQ: Master's degree in social work or related field and/or relevant work experience. 5 years' experience in clinical and community aspects of services to youth and families. 3 years' experience in staff supervision and program management including grant writing and management. 3 years' experience in training/teaching. Educ./Ex.: 20 credit hours needed to complete Bachelor's degree from Western Illinois University. Program Coordinator, Family Support Hawaii March 2016 – present; Early Intervention Paraprofessional, 2010 – 2016.	Provides leadership in program development and implementation including staff training, community education, research and development of programs. Supervises youth program coordinators. Oversees Street Outreach Program.
Kari Sochor, Outreach Specialist	MQ: High school diploma. Able to communicate and work effectively with people of diverse social, cultural, economic, age, gender and racial backgrounds. Computer proficiency in word processing, spreadsheets, and data base management. Valid driver's license and reliable transportation. Educ./Ex.: GED, McKinley School for Adults, 2012. Outreach Specialist, Family Support Hawaii, 2015 – present. Dairy Queen, Crew Member 2014 – 2015. Personal experience on the streets and with homeless.	Outreach to and assessment of RHY. Implementation of life skills curriculum and support plan as established in cooperation with youth and family.
Hale Kipa]	
Jaque Kelley- Uyeoka, MSW, Deputy CEO	MQ: Master's and 10 years of supervisory and program development experience. Responsibilities: Overall management & coordination of the Hale Kipa SOP subgrant. Staff supervision. Educ./Exper.: MSW, University of Hawaii; Hawaii licensed social worker. 35 years experience with runaway and homeless youth at Hale Kipa (emergency shelter, independent living, street outreach, transitional living).	Administration, supervision & program development for Oahu Youth Outreach Program

	1979-current: Hale Kipa, Inc. (Deputy CEO, 2006-current; Senior Program Director, 2004-2006; Program Director, Outreach and Transitional Living Services, 1989-2006; Independent Living Program Developer and Coordinator (concurrent with KH), 1983-1989; Kamala Home Developer and Coordinator, 1979-1989; Residential Social Worker, 1979.	
Alexander "Alika" Campbell, MSW, Program Coordinator	MQ: Master's Degree preferred or equivalent experience in this field; Supervisory experience and direct counseling in human services field. Educ./Exper.: Bachelor's Degree and MSW, University of Hawaii. YO! Coordinator, Hale Kipa (2004-present); Transitional Living Program Coordinator (2004-present). YO! Case Manager (2000-2004). Transitional Living Program Case Manager (1997-1999). ILP Training Apartment Case Manager (1993-1995). 19 years of experience with RHY.	Program management/ development, staff supervision, and case management for Hale Kipa YO! program. Provides leadership and utilizes systemic thinking to organize, coordinate & nurture a network of staff providing street outreach services.
Deborah Smith, Outreach Supervisor	MQ: Associate Degree in Social Work, Psychology, Human Services or related field of study. 2 years of experience in human services and supervisory experience. Preference for experience focused on youth, homeless/house experience also a plus. Educ./Exper.: YO! Outreach Supervisor, Hale Kipa (2009-present); Helping Hands Hawaii, Case Manager (2008); Lokahi Behavioral Health, Case Manager/Clinical Coordinator (2006-2007); HK Trauma-Informed Care (Risking Connections) Trainer). Safe House Outreach Worker. BA in anthropology from University of Texas, 1982.	Hiring, training, supervision of Outreach workers; provide direct street outreach services; coordinate services with community; encourage trauma-informed care and harm reduction approaches.
Joyce StevenY, Case Manager	MQ: Bachelor Degree in Social Work, Psychology, Human Services, Counseling or related field. One (1) year experience working with youth ages 5-19 in obtaining basic skills, goal setting, health living, relationships and other aspects of prevention services. Educ./Exper.: YO! Case Manager since Sept. 2015. Staff has work in field with youth as well as resource caregiver experience.	Provides intake, assessment, service planning, case management and pregnancy prevention services to YO! Youth. Provide crisis intervention and referrals to shelters and other needed services.

A /1		
Anthony	MQ: Minimum of two years of work	Provides street outreach
Baclaan,	experience with adolescents and families.	and drop-in services to
Outreach	Educ./Exper.: Outreach Worker, Hale Kipa	youth at YO!
Worker	since May 2016. Previously YO! Peer	1 de la companya de l
	Counselor (1996). Has personal experience	
	with homelessness as a young adult and	
	experience working with adolescents.	
	I Family Services (MYFS)	
Rick Collins,	MQ:	Administration,
Clinical Director		supervision and program
	State of Hawaii Clinical Licensure; current	development for MYFS
	driver's license, clean driving abstract, and	SOP subgrant. Provides
	current car insurance	for optimum utilization of
	EDUCATION AND/OR EXPERIENCE:	employees. Ensure
	Master's Degree from an accredited university	highest quality of
	or college, in social work, counseling,	services. Monitors
	psychology, or related behavioral sciences	programs for contract
	field. At least three (3) years of paid working	compliance.
	experience providing clinical services to	1
	children and families. At least one (1) year of	
	paid work experience in a supervisory	
	capacity.	
	Educ./Exper.: Licensed Marriage and Family	
	Therapist since 2008. Master of Counseling	
	Psychology/Marriage and Family Therapy –	
	Chaminade University, 2005. Master of	
	Counseling Psychology/School Counseling –	
	· · · · · · · · · · · · · · · · · · ·	
	Chaminade University, 2012.	
	Clinical Director, Maui Youth and Family	
	Services (2012 – present). Department Chair,	
	Counseling Dept., St. Louis School (2008-	
	2012). Couples Counselor, Private Practice;	
	Ho'omaluhia Counseling (2009 – 2011).	
Wendy	MQ:	Support community
DeCambra,	CERTIFICATE/LICENSE/REGISTRATION:	services staff in
Program	CPR/FA Certification; Current driver's	coordinating, developing
Manager	license, clean driving abstract and current car	and implementing youth
	insurance.	and family treatment
	EDUCATION AND/OR EXPERIENCE:	programs, (i.e.
	High School degree and two years of	prevention, social,
	experience in the maintenance and operation	recreational, educational
	of human services programming. Bachelor's	activities and services to
	degree in education, recreation, public	support youth and
	administration, social service or related field	families' efforts to attain
	from a regionally accredited university, may	

	substitute for the required experience. Must	health lifestyles and self-
	be computer literate and familiar with current widely accepted software. Supervisory	sufficiency.)
	experience helpful. Educ,/Exper.: 2/08 – present MYFS,	VI
The state of the s	Community Services Program Manager;	
	12/06 – 2/08 MYFS, Intensive Services	**************************************
	Program Manager/QA Specialist; 08/04 -	
	12/06 MYFS, Intensive Services Program	
	Manager. Studied Liberal Arts at Maui	
Ashley Canillo,	Community College. MQ: CERTIFICATION/ LICENSURE/	Conducts outreach and
MSW, Outreach	REGISTRATION: CPR/FA Certification;	works with at-risk youth
Counselor	current driver's license, current automobile	in the community.
	insurance, clean traffic abstract, and	Responsible for assessing
	transportation.	youth to determine their
	EDUCATION AND/OR EXPERIENCE:	need, connecting youth to
1	Bachelor degree in related field from a	proper programs and
	regionally accredited university. Minimum of one year working with youth at risk. Master's	agencies based on their need, one to one
	degree may substitute for experience.	counseling, and building
	Educ./Exper.: University of Hawaii, MSW,	relationships with the
Value and the second se	2014.	schools and agencies
- Landanian	Chaminade University, BA in Psychology, 2005.	within the island of Maui.
	Maui Youth and Family Services, Outreach Counselor, 2014 – present.	
The state of the s	Aloha House, COD Intern, 2013 - 2014.	
	MTC Hawaii Job Corps, Career Counselor,	
	2012 - 2014	
	Hale Kipa, Program Coordinator-HAP, 2009 – 12.	**************************************
The Salvation Ar	my Family Intervention Services	
Roxanne Costa,	MQ: BA with 25 years of experience both	Administration. Overall
Executive	direct service and staff supervision at TSA-	supervision of three sites
Director	FIS.	on the Big Island, and
		one on Maui. RFP
		procurement and
		direction of proper implementation of
		program services.
Glenn Taka,	MQ: BA with 15 years of experience in	Supervision of all
Program	service delivery and 4 years staff supervision.	programs at the Hilo Site
Manager: Hilo	*	including Residential and
Hala'Onia Va		Outreach Programs.
Hale 'Opio Kaua	LE CONTROL OF THE CONTROL OF T	

Vonn Ramos Executive Director	Executive Director, Hale 'Opio Kauai; 2016 – present. Assistant Director, Kauai, Parents and Children Together; 2015- 2016. Kauai Drug Court, CSAC Counselor V, Hawaii State Judiciary; 2013 -2015. M.A. in Marriage and Family Counseling; University of San Diego.	Management and supervision of the Street Outreach Grant-in-Aid services for Kauai County.
Outreach Worker (to be hired)	MQ: Minimum of two years of work experience with adolescents and families.	

Staff Supervision and Evaluation: Supervision of each staff is provided by the immediate Subgrantee supervisor and includes: reviewing files, reviewing service plans, regular processing time, weekly individual and group meetings, formal and informal evaluations. Supervisors pay attention to quality, safety, and productivity standards, intervention strategies, and on-going support and capacity building. There are mutually developed written evaluations/learning contracts geared towards further identifying training needs and developing staff strengths and professionalism. Supervisors are on call for emergency situations on a 24-hour basis.

Each staff member receives a personnel evaluation on an annual basis, completed by the supervisor and discussed with the employee. The performance evaluation process includes goal setting, performance measurement, regular performance feedback, employee recognition, and documentation of employee progress. It ensures that the supervisor and reporting staff members are clear about the requirements of the job. It helps employees accomplish both personal development and organizational goals. If an employee is not succeeding or improving job performance, a performance improvement plan is mutually developed and monitored.

<u>Criminal History, Sex Offender, and Child Abuse Registry Checks</u> - Human Resources staff of each Subgrantee verifies education, employment, and professional/vocational licensing; and

conducts reference checks. All employees are credentialed according to Council on Accreditation and State of Hawaii Standards. Subgrantees conduct criminal history record checks (State, FBI, and Child Abuse & Neglect Registry Clearance, Adult Criminal Conviction Information System, Hawaii Criminal Justice Data Center and National Sex Offender Public Registry) for all staff that come into contact with children. Fingerprinting is conducted pre-service for staff working in SOP and residential programs. Criminal background checks are repeated at intervals consistent with agency personnel policies. Initial and annual TB screening and health certificate and an annual driver's abstract are also required of all personnel. These practices are in accordance with state and federal laws that prohibit discrimination in hiring based on arrest or court record, allow inquiry about convictions only after making a conditional offer of employment, and require the applicant/employee's written consent before running a check. HYSN monitors compliance with background checking by reviewing personnel records during site visits.

The SOP does not use volunteers to conduct street outreach. Volunteer groups sometimes prepare meals, deliver donations, or conduct other community service activities at the drop-in center. Because these volunteers do not provide any services on an ongoing basis and are always supervised by staff when in contact with youth, they do not require background checks.

HYSN staff do not provide any services to youth nor do they come into direct contact with RHY except during site monitoring visits to subgrantees. When in contact with youth at a subgrantee site, subgrantee staff are always present. Thus, HYSN staff do not need and are not required to undergo background checks.

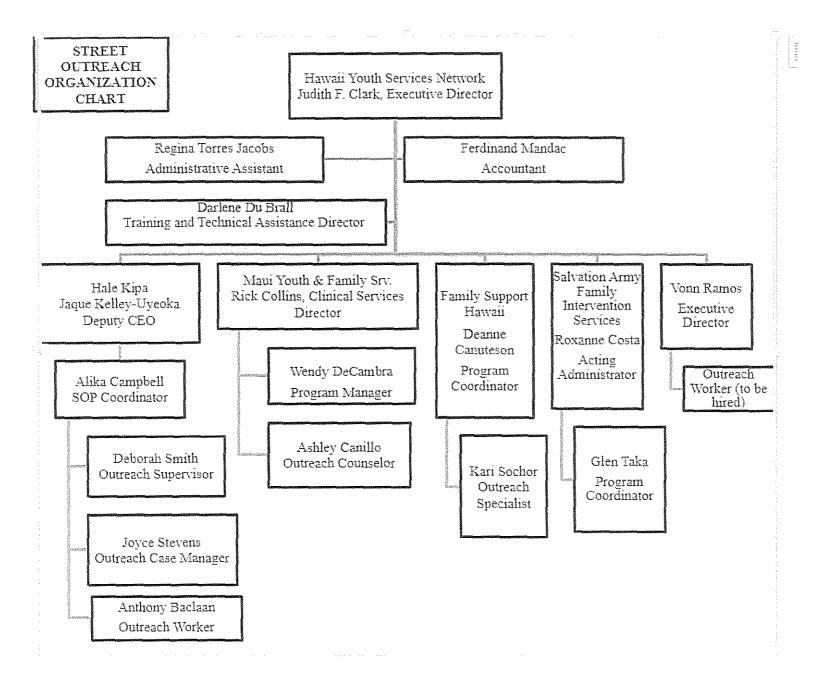
<u>Training Project Staff</u> - Staff development is critical to service effectiveness. Each agency conducts initial orientation and offers in-service training on a regular basis to all RHY staff and volunteers. The exact content and length of training will vary somewhat among Subgrantees, but

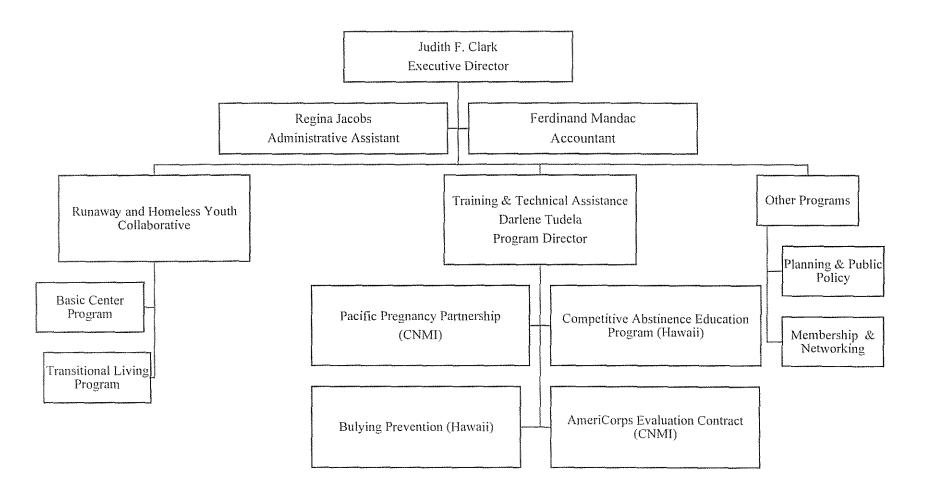
includes, at minimum, the following topics: effectively approaching and engaging youth on the street; safety protocols; ethics and boundaries; harm reduction; crisis intervention; trauma informed care; positive youth development; basic counseling skills; healthy sexual behavior; gay, lesbian, bisexual, transgender issues; cultural awareness and sensitivity; mental health awareness; alcohol, drug, and chemical dependency awareness; domestic trafficking, bullying, and harassment; and sexual exploitation and prostitution. All staff members are trained in record keeping, chart documentation, confidentiality, HIPAA, and data reporting requirements. Each organization documents and keeps on file the course outline or discussion points, topic name, credentials of the trainer, trainees attended, date, time and duration of the training.

HYSN conducts statewide training for Subgrantees and other youth workers through workshops, conferences, and quarterly membership meetings featuring educational presentations. Some training is designed for staff working in fiscal management, quality assurance, human resources, and/or fund development. Examples of training offered recently include: bullying and violence prevention; safe spaces for LGBT youth; youth resiliency; and Sex Ed 101 for Educators. HYSN maintains an ongoing information service via e-mail to Subgrantees about training and funding opportunities, networking efforts, and best practices including a monthly e-newsletter that reaches more than 1,600 youth workers, administrators, and policy makers.

Organization Chart

On next 2 pages – Street Outreach Program Organization Chart and Hawaii Youth Services Network Organization Chart





Compensation

Executive Director (Judith F. Clark) \$84,872/year

Training and Technical Assistance Director (Darlene Du Brall) \$54,063

Administrative Assistant (Regina Torres Jacobs) \$42,500

Licensure or Accreditation

Two Partners – Hale Kipa and Hale 'Opio Kauai - are accredited by the Council on Accreditation. Maui Youth and Family Services is accredited by Commission on Accreditation for Rehabilitation Facilities (CARF). These organizations, as well as Salvation Army Family Intervention Services, are licensed by the State of Hawaii as Child Placing Organizations.

Hawaii Youth Services Network has won numerous awards including, but not limited to:

- AIM for Excellence Award for Outstanding Non-profit Management, Harry and Jeanette
 Weinberg Foundation, 2009 & 2013;
- Hawaii's Outstanding Advocate for Children and Youth, 2005 & 2010;
- Horizon Award for Excellence in Health Education, U.S. Centers for Disease Control,
 2008.

Private Educational Institutions

The grant will <u>not</u> be used to support or benefit a sectarian or non-sectarian private educational institution.

Future Sustainability Plan

Sustainability planning has been an integral part of the program from inception, It addresses HYSN and individual Subgrantee needs, the Hawaii SOP partnership, and promotes prevention/intervention services for RHY and youth at-risk as a statewide/regional/national priority. Sustainability requires efficient, effective, evidence-based programming; strong internal

organizational capacity; effective fund development strategies; marketing/public relations to establish the program as indispensible in the minds of funders and other key stakeholders; and strong evaluation systems to show that programs are effective in reaching outcomes. HYSN and partners are addressing all of these needs.

For 15 years (19988 – 2013), HYSN and its partners received federal funding for street outreach. The program has become so competitive that, for the past 3 years, a perfect score of 100 points has been necessary in order to obtain funding. HYSN's score in the 2016 competition was 98 out of 100. Reviewers found only one concrete weakness related to scheduling of staff training that can be easily addressed in the 2017 application. Thus, despite the very tight competition, HYSN anticipates regaining federal funding in late 2017.

In November 2016, HYSN worked with Partners in Care to submit an application for a Homeless Youth Demonstration Project through the federal Dept. of Housing and Urban Development. If funded, HYSN will coordinate efforts to develop and implement a comprehensive plan to end youth homelessness. If not funded in 2017, the federal government plans additional competitions in 2018 and 2019.

In 2014, HYSN developed a workshop titled *Building Sustainable Programs*, based upon the sustainability framework and resource guide developed by the federal Office of Adolescent Health. The workshop has been conducted on the islands of Hawaii, Maui, Kauai, and Oahu to builld capacity for sustasinability among youth-serving organizations. It addresses 8 sustainability factors and enables participants to identify needs and begin development of their own customized sustainability plans. All of the proposed subgrantees for the street outreach GIA participated in the sustainability workshops. HYSN will continue to provide training and technical assistance to Subgrantees to strengthen their internal capacities in these areas, while maintaining a

comprehensive, collaborative outreach effort to build community and stakeholder support for runaway/homeless/street youth services.

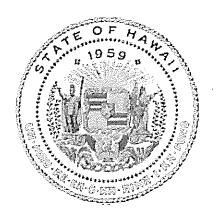
HYSN seeks opportunities to impact funding priorities of government and private funders. HYSN provides data about the costs/other impacts of youth homelessness and effectiveness of street outreach, shelter, and transitional living programs to State Legislators, United Way Impact Funding Committees, and local foundations. HYSN has worked with the United Way and the Hawaii Alliance of Non-profits to document the impact of cuts in federal funding on health and human services and educate public officials and funders. HYSN and HYSN SOP Subgrantees participate in State and County needs assessment and planning initiatives.

Certificate of Good Standing

On next page.

HYSN participates in comprehensive service planning with key stakeholders that has helped to build a continuum of care across the State of Hawaii. HYSN's community strong leadership has provided a targeted approach to identify youth needs and build service capacity with key partners (government agencies, legislators, human service organizations, businesses. and faith-based).

--Runaway and Homeless Youth Programs Onsite Review Report, Admin. For Children & Families, DHHS. June 2014. p.15.



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

i, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

HAWAII YOUTH SERVICES NETWORK

was incorporated under the laws of Hawaii on 01/09/1981; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: December 30, 2016

Oxellust Goal Ob

Director of Commerce and Consumer Affairs

To check the authenticity of this certificate, please with holps://tho.absavii.gov/decement.o/aschont.cato.btml
Authentication Code: pease7-cods_pro-4elson2

HAWAII YOUTH SERVICES NETWORK

677 Ala Moana Boulevard, Suite 702, Honolulu, HI 96813 Ph. 531-2198 Web site: www.hysn.org, E-mail: info@hysn.org

Memorandum

Date: January 20, 2017

To: Grants-in-Aid

From: Judith F. Clark

Executive Director

Re: Missing pages on Grant-in-aid

Our grant-in-aid request is a six-agency statewide partnership. When I submitted my application earlier today, one of our partner agencies had not submitted its budget and I did not think that I would receive it in time. It actually arrived at 3:20 p.m.

Attached are the budget pages for partner, Hale 'Opio Kauai. I am also providing another copy of the cover page so that you can tell exactly which application it belongs to.

Thank you for your assistance.

House District	26
Senate District	12

THE TWENTY-NINTH LEGISLATURE APPLICATION FOR GRANTS CHAPTER 42F, HAWAII REVISED STATUTES

Log No:	

Senate District 12 CHAPTER 42F, HAWAII REVISED STATUTES						
100 To 10	2.2.1	For Legislature's Use Only				
Type of Grant Request:						
x⊠ GRANT REQUEST - OPERATING	GRANT REQUEST - CAPITAL	É				
"Grant" means an award of state funds by the legislature, by a permit the community to benefit from those activities.		ities of the recipient and				
"Recipient" means any organization or person receiving a gran	1t.					
STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEA						
STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN):						
1. APPLICANT INFORMATION:	2. CONTACT PERSON FOR MATTERS INVOLVING	G THIS APPLICATION:				
Legal Name of Requesting Organization or Individual	lual: Name JUDITH F. CLARK	Y				
Hawaii Youth Services Network	Title Executive Director					
Dba:	Phone # 808=489-9549 ext. 1 or 808-499-996	66 (cell)l				
Street Address: 677 Ala Moana Blvd., Suite 904, Honolulu, HI	Fax # None					
Mailing Address: 677 Ala Moana Blvd., Suite 904, Honolulu, H	#I 96813 E-mail <u>iclark@hysn.orq</u>					
3. TYPE OF BUSINESS ENTITY:	6. DESCRIPTIVE TITLE OF APPLICANT'S REQUE	EST:				
Non profit Corporation Incorporated in Hawa ☐ For profit Corporation Incorporated in Hawa ☐ Limited Liability Company ☐ Sole Proprietorship/Individual ☐ Other	OUTREACH TO RUNAWAY AND HOMELESS YOUT	t u				
	The state of the s	ARAAA MACAAAA AAAAAAAAAAAAAAAAAAAAAAAAAA				
4. FEDERAL TAX ID #: 5. STATE TAX ID #:	7. AMOUNT OF STATE FUNDS REQUESTED: 402,557 FISCAL YEAR 2018: \$_300,000					
= '\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST: STATE S FEDERAL S 400,000 COUNTY S PRIVATE/OTHER S					
TYPE NAME & 131 E OF AUTHORIZED REPRESENTATIVE	JUDITH F. CLARK, EXECUTIVE DIRECTORL	10/00/7				
*******	NAME & TITLE	DATE SIGNED				

BUDGET

(Period 07/01/17 to 6/30/18)

Applicant/Provider: Hale 'Opio Kaua'i, Inc.

Date Prepared: 01/18/17

Contract: HYSN Street Outreach GIA

	JDGET ATEGORIES	Budget Request (a)	(b)	(c)	(d)
Α.	PERSONNEL COST				
	1. Salaries	29,175			
	2 Payroll Taxes & Assessments	3,521			
	3 Fringe Benefits	1,751			
	TOTAL PERSONNEL COST	34,447			
В.	OTHER CURRENT EXPENSES				
	Airfare, Inter-Island				1
l)	2. Airfare, Out-of-State	— Carrotte annual Carrotte ann		************	***
	3. Audit Services	630		Parametric Number of Parametric	
	Contractual Services - Administrative	330			
	5. Contractual Services - Subcontracts	0			
	6. Insurance	2,004			
	7. Lease/Rental of Equipment				
8	8 Lease/Rental of Motor Vehicle	***************************************		***************************************	
	9 Lease/Rental of Space				
	10. Mileage	600			ARAMAN AND AND AND AND AND AND AND AND AND A
į.	11. Postage, Freight & Delivery	150	And the second s		
	12. Publication & Printing	350			
	13. Repair & Maintenance				
	14. Staff Training				
ĺ	15. Substance/Per Diem				
	15. Supplies	1,782			
	17. Telecommunication	933			
	18. Transportation	360			
	19 Utilities	2,578			
	20 Depreciation	1,182			
	21 Program Supplies	8,029			
	22				
	23				
	TOTAL OTHER CURRENT EXPENSES	18,928			
C.	EQUIPMENT PURCHASES				
D.	MOTOR VEHICLE PURCHASES				
TO	TAL (A+B+C+D)	53,375		The state of the s	
-	1712 (7.12)	00,0.0	Budget Prepared By		
L-	Uncer of Filhipino			0-4	(000) 0 (5 0000
SU	URCES OF FUNDING		Sandra Cummings, Name (Please type or pri	Controller	(808) 245-2873
	(a) Budget Request	53,375	Name (Please type of pa	nti.	Phone
	(b)				1/2/17
l	(c)				Date
	133		Vonnell Ramos, Ex	ecutive Directo	or .
	(d)		Name and Title (Please t	ype or print)	
то	TAL REVENUE	53,375	For State Agency Use Only		
TOTAL REVENUE			Signature of Reviewer		Date

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant/Provider:	Hale 'Opio Kaua'i, Inc.	Period: 07/01/17 to	06/30/18	Date Prepared:	1/18/17
Contract	HYSN Street Outreach GIA	renou. orrowr to	00/30/10	Date Fragueta.	appropries
POSITION NO.	POSITION TITLE	FULL TIME EQUIVALENT TO ORGANIZATION	ANNUAL SALARY INCLUDING BUDGETED SALARY INCREASE A	% OF TIME BUDGETED TO THE CONTRACT B	TOTAL SALARY BUDGETED TO THE CONTRACT A x B
5	Executive Director	1.0	70,000	3.00%	2,100
332	Controller	1.0	50,700	3.00%	1,521
306	Office Manager	1.0	38,480	3.00%	1,154
310	Community Programs Director	1.0	60,000	6.00%	3,600
315	Outreach/Case Manager	0.50	20,800	100.00%	20,800
Subtotal					29,175
			Andrew		
TOTAL					29,175
	CONMACNITS				20,110
TOTAL: JUSTIFICATION/C	COMMENTS:		<u> 1994 on 1994 on 1997 on 1994 on 1994</u>		

BUDGET JUSTIFICATION PERSONNEL: PAYROLL TAXES, ASSESSMENTS, AND FRINGE BENEFITS

Applicant/Provider:	Hale 'Opio Kaua'i, Inc.						
		_Period:	07/01/17	to	06/30/18	Date Prepared: _	01/18/17
Contract: (As Applicable)	HYSN Street Outreach G						
			D 4 010 OF		0/		

TYPE	BASIS OF ASSESSMENTS OR FRINGE BENEFITS	% OF SALARY	TOTAL
PAYROLL TAXES & ASSESSMENTS:			,
Social Security	29,175	7.65%	2,232
Unemployment Insurance (Federal)	29,175	0.00%	0
Unemployment Insurance (State)	29,175	0.00%	0
Worker's Compensation	29,175	3.75%	1,094
Temporary Disability Insurance	29,175	0.67%	195
SUBTOTAL:			3,521
FRINGE BENEFITS:			
Health Insurance	29,175	3.00%	875
Retirement	29,175	3.00%	875
Group Term Life I:	29,175	0.00%	0
SUBTOTAL:			1,751
TOTAL:			5,272

JUSTIFICATION/COMMENTS:

Form SPO-H-206B (Effective 10/01/98)

BUDGET JUSTIFICATION TRAVEL - INTER-ISLAND

Applicant/Provider	: Hale 'Opio Kaua'l,	Inc.		**************************************			
		Period: 07/01/17	to	06/30/18		Date Prepared:	01/18/17
Contract: (As Applicable)	HYSN Street Outre	ach GIA					
NAME OF EN	IPLOYEE & TITLE	DESTINATION	NO. DAYS	PER DIEM OR SUBSISTENCE A	AIR FARE B	TRANSPORTATION C	TOTAL A+B+C
			and the second		- CA American	and the second s	
N/A							***************************************
- Marian Marian Andrew proposes a management of the Salassa Community o	A A A A A A A A A A A A A A A A A A A						
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	TOTAL				The state of the s		
JUSTIFICATION							

Form SPO-H-206C (Effective 10/01/98)

BUDGET JUSTIFICATION TRAVEL - OUT OF STATE

i, Inc.						
Attornoon un	07/01/17	to _	06/30/18		Date Prepared:	01/18/17
treach GIA						
		NO.	PER DIEM OR SUBSISTENCE	AIR FARE	TRANSPORTATION	TOTAL A+B+C
DESTIN	ATION I	DAYS	A	<u> </u>	<u> </u>	ATDTO
		Annual desiration of the second				
		pasyements promised				
		and the state of t			A CONTRACTOR OF THE CONTRACTOR	
				and Addition of the Addition o		ASSESSED TO STATE OF THE STATE
	- Annual					
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		Minima proprieta				***************************************
	Period: _ treach GIA	Period: 07/01/17 treach GIA	Period: 07/01/17 to treach GIA	Period: 07/01/17 to 06/30/18 treach GIA PER DIEM NO. OR SUBSISTENCE	Period: 07/01/17 to 06/30/18 treach GIA PER DIEM AIR FARE	Period: 07/01/17 to 06/30/18 Date Prepared: treach GIA PER DIEM OR SUBSISTENCE AIR FARE TRANSPORTATION

BUDGET JUSTIFICATION CONTRACTUAL SERVICES - ADMINISTRATIVE

Applicant/Provider:	Hale 'Opio Kaua'i, Inc.					
		Period:	07/01/17	to _	06/30/18	Date Prepared: 01/18/17
Contract:	HYSN Street Outreach GIA					

NAME OF BUSINESS OR INDIVIDUAL	TOTAL BUDGETED	PERCENTAGE ALLOCATED	PROGRAM TOTAL	SERVICES PROVIDED	JUSTIFICATION/COMMENTS
Various	5.000	6.00%	300	Computer System Consultation	Primarily Kukui IT
Hawaii Employers Council	500	6.00%	and the second s		By using these services, Hale 'Opio can avoid the need of hiring a trained Human Resources person.
Russell Yamane & Associates CPAs Inc.	10,500	6.00%	630	Preparation of Annual Audit and Tax Return	Required by IRS/State Dept of Taxation

			Little Court of State		
	444440000000000000000000000000000000000		Management of the control of the con		
TOTAL:			960		

BUDGET JUSTIFICATION CONTRACTUAL SERVICES - SUBCONTRACTS

Applicant/Provider:	Hale 'Opio Kaua			
		Period: 07	7/01/17 to 06/30/18	Date Prepared: 01/18/17
Contract: (As Applicable)	HYSN Street O	utreach GIA		
NAME OF BUSINESS	S OR INDIVIDUAL	TOTAL BUDGETED	SERVICES PROVIDED	JUSTIFICATION/COMMENTS
	MATTER STATE OF THE STATE OF TH		The state of the s	
N/A				
			A Contract of the Contract of	
	A STATE OF THE STA			

TOTAL:

BUDGET JUSTIFICATION DEPRECIATION

Applicant/Provider:	Hale 'Opio Kaua'i, Inc.			write distance and the second	miles HVV Deggare pagasare or commence and degagg pagasages or commence	-		
Contract:	HYSN Street Outreach GIA		Period:	07/01/17 to	06/30/18	Da	ate Prepared:	01/18/17
ITEM PLEASE IDENTIFY EACH ASSET. DO NOT GROUP BY ASSET TITLE.	ACQUISITION DATE	ACQUISITION COST	USEFUL LIFE	METHOD OF DEPRECIATION	PREVIOUS DEPRECIATION TAKEN	DEPRECIATION EXPENSE	% ALLOCATED	DEPRECIATION ALLOCATED
Administration Building	01/01/95 - 11/10/2015	1,222,366	20	SL	930,247	23,152	5.00%	1,158
Equipment	02/27/2003-3/31/15	57,689	5-10	SL	60,132	488	5.00%	24
Vehicles	4/7/2009	24,325	5	SL	24,325	0	5.00%	0
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						and the state of t		
			- STANAMIN-		Active D _{alaboration}			
			Parameter Company					
							Tuesday.	
Total:	:							1,182
JUSTIFICATION/COMMENTS:			***************************************					
Hale 'Opio's administrative office in lieu rent.	is located in a building owned by	HOK. Deprec	iation exp	ense (based on rela	itive square foota	ge) has been allo	ocated to this	price proposal

BUDGET JUSTIFICATION OTHER COSTS

Applicant/Provider	Hale 'Opio Kaua'i, Inc.			
		Period: <u>07/01/17</u> to <u>0</u>	06/30/18	
Contract:	HYSN Street Outreach GIA		Date Prepared: 01/18/17	
(As Applicable)	Westing with the second			

DESCRIPTION	Total Budgeted	Percent Allocated	Program Total	JUSTIFICATION/COMMENTS
Riverport Insurance Company	33,400	6.00%	2,004	Liability insurance
Mileage	600	100.00%	600	Mileage paid at \$.45 per mile for transportation to outreach sites
Postage	2,500	6.00%	150	Postage required for mailings related to contract-invoices, budgets
Publication & Printing	5,850	6.00%	350	Copying costs related to contract
Fuel/Van Maintenance	6,000	6.00%	360	Fuel for agency van used for transport to meetings
Supplies	29,701	6.00%	1,782	Agency wide costs for office supplies for administration
Telecommunication	15,545	6.00%	933	Agency wide costs for telephones for administration
Utilities	42,982	6.00%	2,578	Agency wide costs for utilities for administration
		Water Park		
Total	136,578		8,757	

The above costs (excluding Mileage) are allocated to this contract based on a monthly percentage calculated by the number of clients served in this contract versus other contracts for the agency.

BUDGET JUSTIFICATION PROGRAM ACTIVITIES

Applicant/Provider	Hale 'Opio Kaua'i, Inc.					
	- And the state of	Period: <u>07/01/17</u>	to	06/30/18		
Contract: (As Applicable)	HYSN Street Outreach GIA				Date Prepared:	01/18/17

DESCRIPTION	Total Budgeted	Percent Allocated	Program Total	JUSTIFICATION/COMMENTS
Program supplies	8,029	100.00%	8,029	Basic needs: First aid kits, hygiene items, fresh & canned food,
			Language Company	water, bleach kits, condoms, clothing, backpacks, bus passes
			·	
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	· ·			
Total	8,029		8,029	