House District All

THE TWENTY-EIGHTH LEGISLATURE

Log No:	

Senate District All	APPLICATION FOR GRANTS CHAPTER 42F, HAWAII REVISED STATUTES			
.	CHAPIEN TEL, I	NAII REVISED STATUTES	For Legislature's Use Only	
Type of Grant Request:				
GRANT REQUEST - O	JPERATING	⊠ GRANT REQUEST – CAPITAL		
permit the community to benefit from those activ	vities.	iation to a specified recipient, to support the activi	ities of the recipient and	
"Recipient" means any organization or person re	ceiving a grant.			
STATE DEPARTMENT OR AGENCY RELATED TO THIS			the state of the s	
STATE PROGRAM LD. NO. (LEAVE BLANK IF UNKNOW	VN):			
1. APPLICANT INFORMATION:		2. CONTACT PERSON FOR MATTERS INVOLV	VING THIS APPLICATION:	
Legal Name of Requesting Organization or Indivi Blood Bank of Hawaii	idual:	Name Maura Dolormente		
Dba:		Title <u>Director of Public Relations</u>	Annual management of the first of the control of th	
Street Address: 2043 Dillingham Boulevard,		Phone # (808) 848-4710	***	
Honolulu, Hawaii 968919		Fax # (808) 848-4783	with a fight in the contract of the contract o	
Mailing Address: Same as Above		E-mail_mdolormente@bbh.org		
3. TYPE OF BUSINESS ENTITY:		6. DESCRIPTIVE TITLE OF APPLICANT'S REQUE	FST2	
SOURCE SOUR		For emergency renovations to a facility to pern Bank of Hawaii's blood products donation and ensure that the blood supply for Hawaii's patie due to the disruption that will be caused due to	manently relocate the Blood d manufacturing facility to ents (statewide) is not impacted	
4. FEDERAL TAX ID #: 5. STATE TAX ID #:		7. AMOUNT OF STATE FUNDS REQUESTED: FISCAL YEAR 2018: \$2,012,000		
			•	
8. STATUS OF SERVICE DESCRIBED IN THIS REQUES: ☐ NEW SERVICE (PRESENTLY DOES NOT EXIST) ☑ EXISTING SERVICE (PRESENTLY IN OPERATION)	SPECIFY THE A AT THE TIME O STA FEC COI	AMOUNT BY SOURCES OF FUNDS AVAILABLE OF THIS REQUEST: TATE \$1,488,000 EDERAL \$0 OUNTY \$0 RIVATE/OTHER \$0		
TYPE NAME & TITLE OF MITHORIZED DEDDESCRITATIVE:		en, MD, PhD, President and CEO	1/18/17 DATE SIGNED	



Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

As an integral part of the healthcare industry, Blood Bank of Hawaii (BBH)

serves Hawaii's patients and is the sole provider of blood products for all

hospitals throughout the state.

Founded in 1941 and first known as Honolulu Blood-Plasma Bank, the blood center was located on the grounds of The Queen's Hospital. Honolulu Blood-Plasma Bank became Blood Bank of Hawaii in 1946. Blood collections expanded to the neighbor islands and Hawaii's unique ethnic population became nationally recognized as a source for rare blood. This year marks BBH 75th anniversary of serving Hawaii's community.

2. The goals and objectives related to the request;

A strategic part of the Blood Bank of Hawaii (BBH) headquarters' property is targeted for taking by HART for the realignment of Dillingham Boulevard as part of the rail project. BBH is in a crisis due to the rail construction, proposed taking and easement, which will have a deleterious impact for BBH and result in total loss.

BBH is seeking financial support from the State to relocate the remaining operations currently housed at its Dillingham headquarters to a new permanent location. After an extensive and exhaustive search, only one suitable location was found, but must be secured within a short timeframe in order for the new location to be built out as a Biosafe Level 2 facility housing blood component production, a reference testing laboratory, storage and distribution.

Requirements include redundant electrical power, onsite fuel storage, reliable data connectivity, elevator (if multi-level), and accessibility to major road arteries and the airport.

Relocation is necessary due to the predicted risk of failure to meet required Good Manufacturing Practices conditions during both the construction phase and the operation of the rail. Because BBH cannot cease blood production

without a health risk to our community, we are planning for period where BBH will have redundant facilities, including equipment, process validation and quality control.

3. The public purpose and need to be served;

As the State's sole provider of a safe and reliable blood supply for the people of Hawaii, Blood Bank of Hawaii's (BBH) facility is like no other on the rail line and will suffer damages from construction and operation of the rail like no other property owner. These damages should not be considered to be anything other than what they are—a threat to the public health of the people of the State of Hawaii.

BBH provides the blood which enables the infrastructure to exist for hospital programs such as organ transplants, heart surgeries, trauma centers, neonatal and pediatric intensive care units, and oncology centers. Without the blood on the shelves and readily available, these programs would not be possible. Blood banking / transfusion medicine is a highly-specialized field of medicine. Hawaii only has a handful of certified specialists in blood banking. BBH has 40 percent of the State's medical specialists and 50 percent of technical specialists for the community.

BBH cannot risk being out of compliance with federal regulations and losing accreditation. BBH must act to protect the blood supply. To ensure the viability of operations and the continued supply of blood to the State's medical facilities, and Hawaii's residents, BBH has permanently closed the blood collection operations at Dillingham headquarters. BBH must relocate all regulated manufacturing and distribution functions to alternative shelter to remain and compliant and operational.

Lives depend on BBH being operational 24 hours a day, seven days a week. BBH serves a unique and irreplaceable role in preserving Hawaii's public health and needs financial support from the State to ensure operational continuity.

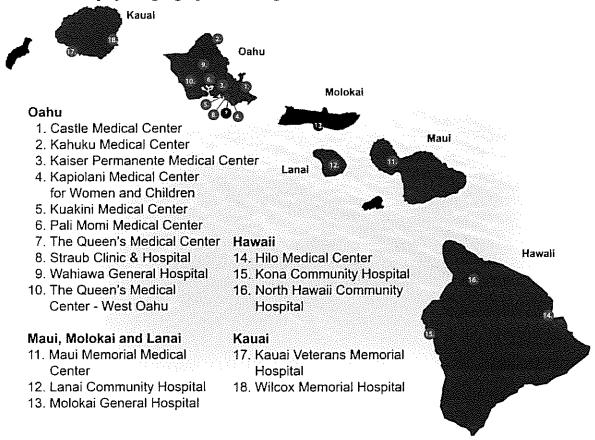
4. Describe the target population to be served; and

The Blood Bank of Hawaii is the sole supplier of blood and blood components for 18 hospitals located on six of the Hawaiian Islands, including Queens Medical Center, Kapi`olani Medical Center for Women and Children, Castle Medical Center and also serves as a back-up supplier for the Tripler Army Medical Center. Blood is a perishable product. Some blood components require processing within eight (8) hours of collection, and some blood components, e.g., platelets, have a very short shelf-life. Platelets have a maximum shelf-life of five (5) days and become less effective as they age even when stored at the required temperature of 20 to 24C (with constant rotation). By the time required viral marker test results are returned to the center and platelets are

released, the platelets often expire within two days. There is no substitute drug for a bleeding patient that has a low platelet count and BBH operates seven days a week to meet this critical need. An interruption of even one day could have a very serious negative impact on patients needing platelets.

5. Describe the geographic coverage.

BBH is the sole blood provider serving the hospitals on the six main islands in Hawaii and is a supplemental support for Tripler Army Medical Center. Below is a map of the geographic coverage.



II. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

Grant-in-aid funds would be used to secure and renovate a permanent 20,525

square foot, FDA Biosafe Level 2 facility with unrestricted access to process,

test, store and distribute blood as well as test patient blood samples. This

facility will be open 24 hours a day, 7 days a week. In addition, renovations will include items to ensure that the new facility has proper temperature controls, reliable data connectivity and a bio-waste storage area as well as other related costs.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service:

Plans call for acquisition of a new facility to be completed in early 2018 with construction to follow if funding is in place. The renovations are expected to be completed within 9-12 months.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Blood Bank of Hawaii's staff will work with an architect and general contractor to establish milestones, and regularly report progress to the Board to ensure that the acquisition and renovation project is completed according to specifications, timeline and budget.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

The Blood Bank of Hawaii staff will review the specific and measurable quality goals of the planning and construction phases, and will meet regularly with the architect and general contractor to determine major milestones, as well as evaluate the progress and financial costs associated with completion of the new facility.

III. Financial

Budget

- 1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
- 2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2018.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$0	\$670,668	\$670,666	\$670,666	\$2,012,000

- 3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2017. With the understanding City and County intends to purchase the land and building located at 2043 Dillingham Boulevard, Blood Bank of Hawaii will be seeking approximately \$7,000,000 from other nongovernmental sources.
- 4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable. **None**
- 5. The applicant shall provide a listing of all federal, state, and county government contracts and grants it has been and will be receiving for program funding. **None**
- 6. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2016. The balance of the Blood Bank of Hawaii's unrestricted current assets as of December 31, 2016 is \$15,240,325.

IV. Experience and Capability

A. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

In early January 2016, The Blood Bank of Hawaii completed a \$1,500,000 renovation project to open its new primary donor center in Honolulu after its Dillingham location was closed due to planned construction of the Honolulu rail transit project.

The new facility on Young Street more than doubled the donor capacity. The building was completely renovated to ensure that donor collections did not impact the blood product supply for patients in Hawaii. The new facility also enabled BBH to enhance the donor experience with personalized entertainment on iPads donors can watch Netflix, do email, or read books.

The new Center was completed on time and on budget.

B. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The Blood Bank of Hawaii (BBH) has occupied the 2043 Dillingham Boulevard premises since 1979, with some expansion/renovation in 2012.

Because the rail project is scheduled to take place within 8 inches of the current site, BBH must move in order to ensure regulatory compliance with no disruption of the blood product supply for patients in Hawaii.

The reason for the move is that the rail project will:

- Significantly increase dust (airborne particles) and pests;
- Significantly increase noise;
- Significantly increase vibration which interferes with critical equipment;
- Significantly decreased access for large vehicles used in blood collections.
- Inhibit ability for blood drive staging and receipt of regulated supplies.
- Reduce access for routine and STAT distribution of blood to hospitals and receipt of patient samples for testing 24/7/365 operations.
- Interfere in the delivery of services to BBH and the functions of BBH in maintaining safe operations.
- Interrupt utilities and cause periodic road closures.

All of the above hazards could have severe consequences. Even a delay in the provision of blood or STAT patient test results potentially endanger patient safety and lives. The above will likely occur with a high frequency when transit construction begins, and although the hazards will be detectable, there is no practical mitigation that could be expected to adequately compensate for the negative impact on the ability of the BBH to operate in compliance with FDA GMP requirements.

Because it is not acceptable to continue to operate when GMP requirements are not being met and it is predictable that GMP will not be met, the only viable alternative is for the BBH to relocate prior to the commencement of any nearby construction work on the rail project in the vicinity of 2043 Dillingham Boulevard.

V. Personnel: Project Organization and Staffing

A. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its

ability to supervise, train and provide administrative direction relative to the request.

Dr. Kim-Anh Nguyen has served as president and CEO of the Blood Bank of Hawaii since 2013. Dr. Nguyen came from San Francisco, where she was medical director of the Blood Centers of the Pacific for eight years and concurrently served as chief medical officer of the Western Region for United Blood Services.

Nguyen has also served as an associate clinical professor for the Department of Laboratory Medicine at University of California at San Francisco, and as the program director of Blood Centers of the Pacific/UCSF's Transfusion Medicine Fellowship. She holds a bachelor's degree in biochemical sciences from Harvard University and received doctorate degrees in medicine and immunology from the University of Pennsylvania.

In addition, the board of directors of Blood Bank of Hawaii are comprised of community leaders who have experience in management of a variety of capital improvement projects. Board members include:

- Patrick D. Ching, Board Chair
- Robert S. Harrison
- John T. Komeiji
- Ray Vara
- Kuuhaku Park
- David Lassner
- Jason Chang
- John L. Knorek
- Tyler M. Tokioka
- Warren H. Haruki

B. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request. *See Attached*

C. Compensation

The applicant shall provide the annual salaries paid by the applicant to the three highest paid officers, directors, or employees of the organization by position.

President/CEO \$300,000 COO \$200,000 Medical Director \$185,000

VI. Other

A. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain. One pending civil litigation naming Blood Bank of Hawaii and American Red Cross as defendants.

B. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

Federally regulated, blood banking is considered part of the healthcare industry. As the manufacturer of blood products, blood centers are also regarded as pharmaceutical companies. We pride ourselves on regulatory excellence and compliance. With 75 years of serving Hawaii's community, BBH has consistently met all criteria and maintained seamless licensure and accreditation with the leading regulatory agencies and organizations — U.S. Food and Drug Administration, AABB (American Association of Blood Banks) and Clinical Laboratory Improvement Amendments.

Federal Drug Administration (FDA)

FDA licensure enables BBH to collect, test, manufacture, store, issue and ship blood components. Maintenance of licensure requires compliance with all federal regulations and successful outcomes of routine unannounced inspections.

AABB (American Association of Blood Banks)

AABB accreditation involves the most stringent industry standards among all clinical laboratories, including regular unannounced inspections. Although participation in AABB accreditation inspections is voluntary, continuing accreditation is the gold standard in the blood banking industry.

CLIA (Clinical Laboratories Improvement Amendments) and Clinical Laboratory Licenses

In addition to collecting and processing blood, BBH also performs clinical diagnostic testing, which require national and state licensure. CLIA regulations ensure quality laboratory testing with Hawaii State Department of Health performing periodic audits to verify compliance.

America's Blood Centers (ABC)

BBH is a founding member of ABC, a network of more than 600 independent community blood centers that collects half of the nation's blood supply. Our

organization combines the purchasing power of its members to negotiate and secure bulk contract rates for blood banking supplies and services. It serves as a valuable education and networking resource. ABC is also active on the political front, monitoring important legislative issues facing the transfusion medicine community and responding to legislative initiatives that affect blood banking.

AABB

BBH is also a founding member of AABB, supporting its mission to establish and promote the highest standard of care for patients and donors in all aspects of blood banking.

C. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see Article X, Section 1, of the State Constitution for the relevance of this question.

Not Applicable

D. Future Sustainability Plan

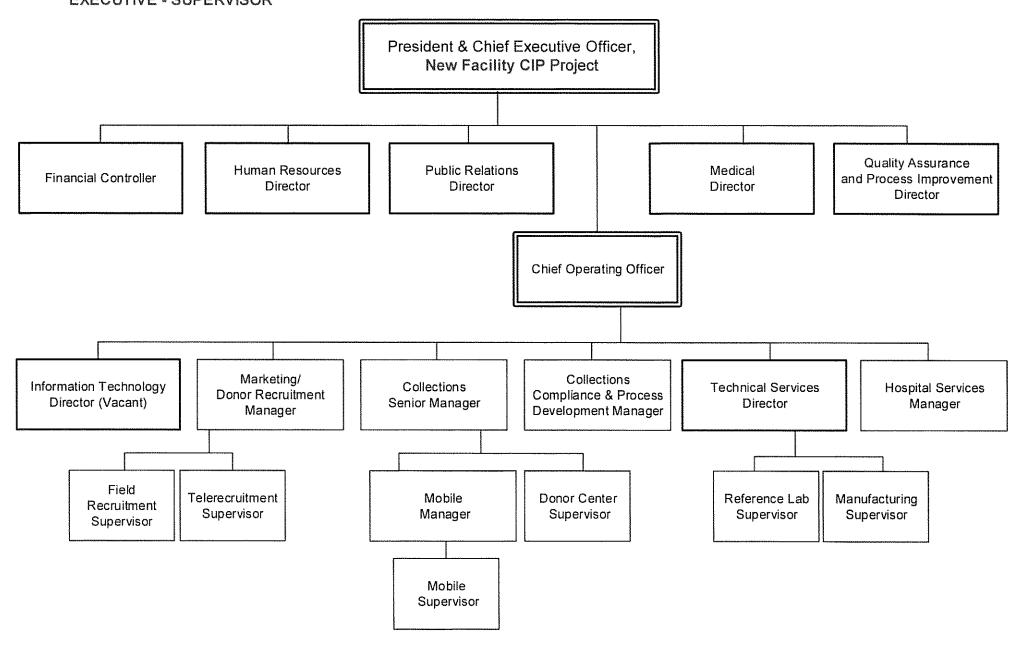
The applicant shall provide a plan for sustaining after fiscal year 2017-18 the activity funded by the grant if the grant of this application is:

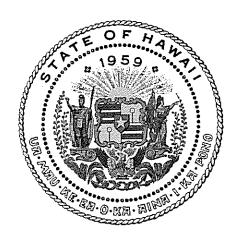
- (1) Received by the applicant for fiscal year 2017-18, but
- (2) Not received by the applicant thereafter.

This is a one-time request to the legislature for Grants in Aid funding to ensure that the blood product supply in Hawaii is not interrupted due to the rail project. This permanent facility will be able to serve as a place to test, store and distribute blood products island-wide. No other funds will be requested for this facility.

E. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2016. **See Attached**





Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

BLOOD BANK OF HAWAII

was incorporated under the laws of Hawaii on 10/26/1943; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 13, 2017

Cathirl. Qual: Cali

Director of Commerce and Consumer Affairs

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2017 to June 30, 2018

Applicant: Blood Bank of Hawaii

	GET EGORIES	FL	Total State inds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
Α.	PERSONNEL COST	Т				
	1. Salaries					
	2. Payroll Taxes & Assessments	T				
	3. Fringe Benefits					
	TOTAL PERSONNEL COST					
В.	OTHER CURRENT EXPENSES	1				
J.	Airfare, Inter-Island					
	2. Insurance	T				
	Lease/Rental of Equipment	1				. ,
	Lease/Rental of Space	╅		**************************************		EMINIAN WINDOWS AND A VIEW A V
	5. Staff Training	T				
	6. Supplies	Г				
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	TOTAL OTHER CURRENT EXPENSES					
C.	EQUIPMENT PURCHASES					
D.	MOTOR VEHICLE PURCHASES	Γ				·
E.	CAPITAL	\$	2,012,000.00	\$ -	\$4,500,000	\$7,000,000
TOTAL	(A+B+C+D+E)		\$13,512,000			
				Dudget Orenared	D. p.	
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SOURCES OF FUNDING		1				
	(a) Total State Funds Requested	\$		Maura Dolormente	The second secon	(808)848-4710
	(b) Total Federal Funds Requested		0	Name (Please type or p	orint)	Phone
	(c) Total County Funds Requested	\$	4,500,000.00			1/18/2017
	(d) Total Private/Other Funds Requested	Ť	\$7,000,000	Signature of Mattionized	romon.	Date
T	(a) . Side a made of the production					
 		i i		Kim-Anh Nguyen, MD, PhD, President and CEO		
TOTAL	BUDGET					.0
TOTAL	BUDGET	\$		Kim-Anh Nguyen, MD, Name and Title (Please		0

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2017 to June 30, 2018

Applicant: Blood Bankof Hawaii

	POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
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TOTAL:					
JUSTIFICATION/COI	MMENTS:				

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2017 to June 30, 2018

Applicant: Blood Bank of Hawaii

DESCRIPTION EQUIPMENT	NO. OF	COST PER	TOTAL COST	TOTAL BUDGETED
Not Applicable			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				***************************************

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2017 to June 30, 2018

Applicant: Blood Bank of Hawaii

FUNDING AMOUNT REQUESTED							
TOTAL PROJECT COST		ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		OF FUNDS REQUESTED		FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2015-2016	FY: 2016-2017	FY:2017-2018	FY:2017-2018	FY:2018-2019	FY:2019-2020	
PLANS	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	
LAND ACQUISITION	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500,00	\$0.00	
DESIGN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
CONSTRUCTION	\$0.00	\$1,488,000.00	\$2,012,000.00		\$3,500,000.00	\$3,000,000.00	
EQUIPMENT	\$0.00	\$0.00	\$0.00		\$0.00	***************************************	
TOTAL:	\$0.00	\$1,488,000.00	\$2,012,000.00	\$500,000.00	\$8,000,000.00	\$3,000,000.00	

Justification/Comments: With the urgent timeline to move due to rail construction, a multi-stage move with a cost of \$25.0 million was initially envisioned. However, a permanent site was recently found to allow for a one-time move at an estimated cost of \$15.0 million which is a cost savings of \$10.0 million.

GOVERNMENT CONTRACTS AND / OR GRANTS

Applicant: Blood Bank of Hawaii Contracts Total: 11,016,000

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1	Agreement For Services (HHSC FY12-0515) - blood	1/1/17-12/31/17	HHSC	State of Hawaii	\$ 11,016,000
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DECLARATION STATEMENT OF APPLICANTS FOR GRANTS PURSUANT TO CHAPTER 42F, HAWAI'I REVISED STATUTES

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103. Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Blood Bank of Hawaii (Typed Name of Individual or Organization) 1/18.17 (Signature) Dr. Kim-Anh Nguyen, MD, PhD President and CEO (Typed Name) (Title)

Rev 12/2/16 10 Application for Grants