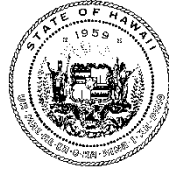


# GM735

Submitting for consideration and confirmation to the Procurement Policy Board, Gubernatorial Nominee, ELIZABETH WEBB, for a term to expire 06-30-2018.

DAVID Y. IGE  
GOVERNOR



DOUGLAS MURDOCK  
Comptroller

AUDREY HIDANO  
Deputy Comptroller

**STATE OF HAWAII**  
**DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES**

P.O. BOX 119, HONOLULU, HAWAII 96810-0119

TESTIMONY  
OF  
DOUGLAS MURDOCK, COMPTROLLER  
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES  
TO THE  
SENATE COMMITTEE  
ON  
GOVERNMENT OPERATIONS  
ON  
APRIL 19, 2016  
G.M. 735

RELATING TO CONFIRMATION TO THE PROCUREMENT POLICY BOARD,  
ELIZABETH LEA WEBB

Chair Mercado Kim, and members of the Committee, thank you for the opportunity to testify before you on the confirmation to the Procurement Policy Board (the Board), gubernatorial nominee, Ms. Elizabeth Lea Webb. The Department of Accounting and General Services supports Ms. Webb's recommendation for confirmation.

HRS Section 103D-201 requires that the Board shall have one member with significant high level, federal procurement experience. Ms. Webb has over 25 years of experience in contract and subcontract management involving federal procurements and has extensive knowledge in Federal Acquisition Regulation (FAR), Defense Federal Acquisition Regulation (DFAR), Contractors Purchasing System Review (CPSR), and Cost Allocation Standards (CAS). She is currently the Contracts Manager for the Environmental Chemical Corporation and her responsibilities include ensuring compliance with applicable Federal Department of Defense contract requirements. Her appointment fulfills the statutory requirement for representation.

Thank you for the opportunity to testify on this matter.

DAVID Y. IGE  
GOVERNOR



SARAH ALLEN  
ADMINISTRATOR

**STATE OF HAWAII  
STATE PROCUREMENT OFFICE**

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<http://spo.hawaii.gov>

TESTIMONY  
OF  
SARAH ALLEN, ADMINISTRATOR  
STATE PROCUREMENT OFFICE

TO THE SENATE COMMITTEE  
ON  
GOVERNMENT OPERATIONS

April 19, 2016, 1:15 PM

**GOVERNOR'S MESSAGE No. 735**  
**Submitting for consideration and confirmation as a Procurement Policy Board member,**  
**Gubernatorial Nominee, ELIZABETH WEBB, for a term to expire 6-30-2018**

Chair Kim, Vice-Chair Ihara, and members of the committee, thank you for the opportunity to submit testimony on GM 735.

The State Procurement Office (SPO) strongly supports Elizabeth Webb's confirmation as a Procurement Policy Board (PPB) member.

Ms. Webb is a 20+ year member of National Contract Management Association (NCMA), and in the past has served as the Aloha Chapter Auditor and on the Hospitality and Registration Committee. She is a Certified Professional Contract Manager (CPCM) and served as a NCMA Director during 2014-2015. Her 20+ years of experience in contracts and subcontractors management for construction, design-build, engineering, environmental remediation, energy, munitions and response projects stand as a testament to her skills and knowledge in procurement, which will greatly aid the PPB's oversight of the implementation of its rules and the requirements of chapters 103D and 103F, HRS.

Thank you.



13 April 2016

The Honorable Ronald Kouchi, President  
And Members of the Senate  
Twenty-Eighth State Legislature  
Hawai'i State Capital, Room 409  
Honolulu, Hawai'i 96813

RE: Nomination of Ms. Elizabeth Webb to Procurement Policy Board (GM 735)

Dear Senate President Kouchi and Members of the Senate,

I am writing to express my strong support of Governor Ige's nomination of Ms. Elizabeth (Liz) Webb to the State's Procurement Policy Board.

As a retired Air Force officer and former commander of two major US Air Force field operating agencies with extensive world-wide contracting responsibilities (the Air Force Center for Environmental Excellence and the Air Force Civil Engineering Support Agency), I am exceptionally familiar with government procurement regulations and policies. My agencies managed a suite of contracts under the Federal Acquisition Regulation (FAR) that ranged from environmental cleanup to emergency response to large scale construction for the Air Force, Department of Defense, and other Federal Agencies.

Since my retirement and for the last 7 years, I have had the honor of working with Liz Webb on various projects where she has been the principal procurement advisor and/or contracting executive. These include a major FAR-based project to provide renewable energy to the Navy as well as two commercial solar projects under HECO's Tier III Feed-In-Tariff (FIT) program. Ms Webb is perhaps the most knowledgeable government contracting professional I have had the pleasure to work with.

To expand on the above, starting in 2011, Liz served as the principle procurement advisor to a joint venture team for the multi-year negotiation of 25-year renewable energy, power purchase contract with the Department of the Navy. This project was only the 2<sup>nd</sup> of its kind to be negotiated by the Navy and involved many unique circumstances and characteristics that differentiated itself from its lone predecessor. This effort culminated in a series of complex negotiations that required final review and approved by the Office of the Secretary of Defense and resulted in the successful award of a \$334M contract in 2014. She has continued to support this project by leading efforts to award a series of construction contracts to include major procurements for design, site preparation, solar system and distribution line installation, and substation alteration. Also, since 2012, Liz has also supported two major commercial solar energy construction projects being developed on separate 25 acre parcels of private land on



Oahu under the HECO Tier III FIT program, which will provide reliable solar power to the grid for 20 years.

Ms Webb is a tireless advocate of procurement integrity, following established processes, and the utilization of small businesses. Liz annually organizes and executes a small business workshop to facilitate contact between our firm's managers and local small businesses which directly boosts our firm's small business utilization rates.

In summary, I can attest to Liz's experience, education, integrity, attitude, and all around positive interpersonal skill set; she would be a valuable contributing member of the State of Hawai'i Procurement Policy Board. I strongly support her nomination and urge the Committee to support her confirmation.

Warm regards

A handwritten signature in blue ink, appearing to read 'RAF'.

Richard A. Fryer, Colonel, USAF (Ret)

[Engineerich@yahoo.com](mailto:Engineerich@yahoo.com)



April 15, 2016

The Honorable Ronald Kouchi, President  
And Members of the Senate  
Twenty-Eighth State Legislature  
Hawai'i State Capitol, Room 409  
Honolulu, Hawai'i 96813

ref:2016COR019

**Subject:** Testimony for consideration and confirmation to the Procurement Policy Board,  
Gubernatorial Nominee, ELIZABETH WEBB  
Honorable President Kouchi and Members of the Senate:

It is my pleasure to submit testimony for Ms. Elizabeth Webb.

As the Vice President of Contracts and Compliance for ECC, I brought Elizabeth on board as our Contracts Administration Manager in 2007. She has proven to be an invaluable asset through her contract and subcontract management experience. Her dedication and work ethic are instrumental in the continued success of our organization.

Elizabeth is a visionary, always looking for and applying best practices to all her tasks. Additionally, she is willing to share her knowledge and mentor others. She is honest and conducts all of her transactions with integrity and fairness.

Further Elizabeth has formed strong relationships with small businesses, vendors, subcontractors, contractors, clients, governmental agencies, and community members. She is widely respected by all of these groups and known to be the "go-to" person for problem solving, interpreting acquisition regulations, and recommending solutions.

Some highlights of Elizabeth's career that make her an excellent candidate for this volunteer position include:

- High Level of Competency in Procurement and Contracting
- Leadership Role in National Contract Management Association (NCMA)
- Certified Professional Contracts Manager (CPCM)
- Mentor to Others on Procurement Regulations
- Additionally, serves as an ECC Regional Ethics Officer

I, along with the management team at ECC strongly support Elizabeth Webb's nomination to the Procurement Policy Board. I am confident that with her positive attitude and high level of professionalism she is a great candidate to serve the state of Hawai'i.

I appreciate the opportunity to submit this written testimony.

Sincerely,

Glenn Sweatt  
Vice President, Contracts and Compliance

**Corporate Office**

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April 15, 2016

The Honorable Ronald Kouchi, President,  
And Members of the Senate  
Twenty-Eighth State Legislature  
Hawaii State Capitol, Room 409  
Honolulu, Hawaii 96813

Dear Senate President Kouchi and Members of the Senate:

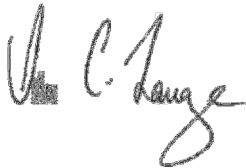
I am writing to you to fully support the nomination of Elizabeth Webb, who I was pleased to learn has been nominated by Governor Ige for a position on the State's Procurement Policy Board.

I have known Elizabeth both professionally and personally for over 6 years and I cannot think of an individual more worthy of serving the State of Hawaii, and more so in the realm of oversight and guidance of public procurement. As a retired military officer who held a federal contracting warrant for most of my career, I have a very high expectation of those whom are delegated the authority to oversee the spending of public funding, and Elizabeth certainly exceeds my expectations.

As a 25 year procurement professional, Elizabeth has been exposed to and has led countless complex acquisitions at the Federal, State and local levels. For three years at her current employer, I worked side-by-side with Elizabeth on many significant procurement initiatives and projects during which she routinely conducted detailed analysis of the issue(s) and hand, and always provided trustworthy, ethical and logical guidance the issues no matter how small or significant they were.

I have no doubt that the expertise Elizabeth will bring to the Board, coupled with her leadership, work ethic, integrity, honesty and energy, will impress and benefit the Senate and the people of Hawaii, and as such, I strongly encourage the Committee to support her nomination to serve on the Procurement Policy Board.

Respectfully submitted,

A handwritten signature in black ink that reads "Ian C. Lange". The signature is written in a cursive style with a large, stylized "L" and "g".

Ian C. Lange  
(m) 808-216-9293  
ianlange@earthlink.net

**From:** [mailinglist@capitol.hawaii.gov](mailto:mailinglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [emock@environetinc.com](mailto:emock@environetinc.com)  
**Subject:** Submitted testimony for GM735 on Apr 19, 2016 13:15PM  
**Date:** Monday, April 18, 2016 8:25:54 AM

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**GM735**

Submitted on: 4/18/2016

Testimony for GVO on Apr 19, 2016 13:15PM in Conference Room 414

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Elizabeth Mock	Individual	Support	No

Comments: Dear Mr. Kouchi, I am in strong support of Elizabeth Webb's appointment to the Procurement Policy Board. I have worked with Ms. Webb previously and have known her for over 12 years. She would be a valuable member of the Board and has extensive experience in government contracts, ethics, and procurement integrity. As my supervisor in a previous employer she has selflessly given of her time and experience to share her vast knowledge of government contracts and procurement requirements. I believe Ms. Webb's knowledge, skills, professionalism and personality will definitely be an added value to the Board and I strongly recommend Ms. Webb's nomination to the Board. Kind Regards, Elizabeth Mock

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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Aloha, it is with great pleasure that I, unequivocally, support the nomination of Elizabeth Webb to be a member of the State's Procurement Policy Board. I have been lucky to have worked with Liz over the last 18 years – she has always been an effective communicator, given generously of her time to mentor and support others, been an amazing leader within the contracting and procurement field, and can be counted on to provide well thought out opinions on all matters.

As the contract manager on large federal contract, she was instrumental in setting up the processes for managing these contracts - connecting the contract dept., subcontract dept., finance dept., and project staff in order to work together as a team, to know the requirements each group needed to effectively do their jobs and to ensure the client's needs were met.

She is an amazing leader, but also a wonderful team player, always willing to assist others, to be a part of the solution, and to inspire others to learn more. She played a key role in the National Contracts Management Association (NCMA), assisting them to reach more contracting professionals and assisting the members of the organization with all facets of their career. She is a very strong compliance leader – she played a key role in developing and presenting the training to ensure compliance with government procurement regulations

She established a vibrant program to develop local small business – included training and mentoring to position them for additional growth for government work, hosting an annual small business outreach program with training materials, and established stringent requirements within our organization to ensure we met and exceeded the subcontracting goals set by the contracts we worked on. We exceeded small business goals for the contracts consistently throughout her tenure.

She effectively developed and managed a mentor protégée program funded by the federal government; often times needing to research the requirements for this program to ensure the protégée received the full benefit of the program. She assisted them to purchase a new accounting system in order to be able to pass an audit for a federal contract.

Please don't hesitate to contact me if you have questions

Sincerely

Terry Espino  
Delivery Excellence Lead, Hawaii-Guam Area  
AECOM Technical Services  
1001 Bishop Street, Suite 1600, Honolulu, Hawaii 96813  
office - (808) 356-5375  
cell - (808) 554-1396

**From:** [mailinglist@capitol.hawaii.gov](mailto:mailinglist@capitol.hawaii.gov)  
**To:** [GVO Testimony](#)  
**Cc:** [lho@hawaiiublicpolicy.com](mailto:lho@hawaiiublicpolicy.com)  
**Subject:** Submitted testimony for GM735 on Apr 19, 2016 13:15PM  
**Date:** Monday, April 18, 2016 4:37:21 PM

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**GM735**

Submitted on: 4/18/2016

Testimony for GVO on Apr 19, 2016 13:15PM in Conference Room 414

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Melissa Pavlicek	Individual	Support	No

Comments: My name is Melissa Pavlicek and I serve as a member of the Procurement Policy Board Nominating Committee. I am writing in support of Elizabeth Webb's appointment to the state Procurement Policy Board. She was recommended by the nominating committee to the Governor because of her outstanding qualifications, commitment to public service and community leadership. Please confirm her nomination.

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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April 15, 2016

The Honorable Ronald Kouchi, President  
And Members of the Senate  
Twenty-Eighth State Legislature  
Hawai'i State Capitol, Room 409  
Honolulu, Hawai'i 96813

**Subject:** Testimony for consideration and confirmation to the Procurement Policy Board, Gubernatorial Nominee, ELIZABETH WEBB

Honorable President Kouchi and Members of the Senate:

It is my pleasure to submit my testimony for consideration and confirmation to the Procurement Policy Board, in support of Gubernatorial Nominee, Ms. Elizabeth Webb. I am the Director of Contracts and Procurement for Environmental Chemical Corporation ("ECC"), and work with Ms. Webb on a daily basis. I have had the pleasure of working with Ms. Webb for the past 9 years in her role of Contracts Manager for ECC. Ms. Webb has been a key contributor to ECC's mission at the ECC Hawaii Office and the Pacific Rim, and has consistently excelled in her Procurement and Contract Compliance functions for ECC.

ECC provides design-build, construction, environmental remediation, engineering and design management, energy, and military munitions response services. ECC is a top 100 Defense construction and remediation contractor completing a variety of large-scale, concurrent projects worldwide. Together with our clients, we construct state-of-the-art facilities for our military, rebuilding war-torn regions, building capacity in underdeveloped nations, remediating the environment, and revitalizing communities after natural disasters.

Ms. Webb has 20 plus years of management experience in procurement and contracts management including at Earth Tech (now AECOM), Ogden Environmental & Energy Services (now AMEC), McDonnell Douglas, etc. and subsequently as Contracts Manager for ECC. Ms. Webb has spent her years on island developing strong relationships with ECC's U.S. Federal Government Clients, Contractors, Designers, and Vendors.

She has proven to be well versed in all types of procurement matters including:

- "Hands On" Administration of the Entire Life Cycle of Procurement
- Advanced Knowledge of Acquisition Rules and Regulations
- Multifaceted Procurements for Construction, Services, Equipment, and Materials
- Small Business Subcontracting and Outreach Efforts
- Governmental Audits

I strongly support Ms. Webb's nomination to the Procurement Board based on her expansive knowledge of the Environmental Remediation, Design, and Construction industry along with her demonstrated leadership and experience in furthering the Procurement and Contracting disciplines for us all.

Sincerely,

Gurmeet S. Chadha  
Director – Contracts and Procurement

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