

# GM586

# Testimony

Measure Title: Submitting for consideration and confirmation to the Board of Regents of the University of Hawai'i, Gubernatorial Nominee, JAN SULLIVAN, for a term to expire 06-30-2021.

Report Title: Board of Regents of the University of Hawai'i

Description:

Companion:

Package:

Current Referral: HEA

Introducer(s):

TESTIMONY OF  
RANDOLPH G. MOORE  
to the  
SENATE COMMITTEE ON HIGHER EDUCATION

March 10, 2016  
G.M. 586

Submitting for consideration and confirmation to the Board of Regents of the University of Hawaii  
Gubernatorial Nominee Jan Sullivan for a term to expire June 30, 2021

Chair Taniguchi and members of the Committee, thank you for the opportunity to express my strong support for the nomination of Jan Sullivan to the University of Hawaii Board of Regents.

I am speaking for myself a chair of the Board of Regents. The regents as a body do not take positions on the nomination of individuals for the Board.

Jan Sullivan is completing a five-year term as regent. During this time she has been an active, thoughtful, productive, and constructive member of the Board. She is currently one of the two vice chairs of the Board, chairs the Board's committee on budget and finance is vice chair of the committee on research and innovation, and is a member of the committee on planning and facilities.

She brings to the board a wealth of experience in the public and private sectors. One of the University's strategic directions is to grow Hawaii's research and innovation sector. Her position as chief operating officer of Oceanit, Inc., one of Hawaii's leading science and engineering firms, gives her an insight into the challenges and opportunities of this initiative. She facilitated a visit by University of Hawaii educators and administrators to Stanford University's renowned d.school, described by Stanford as "a hub for innovators ... [where] students and faculty in engineering, medicine, business, law, the humanities, sciences, and education ... take on the world's messy problems together. Human values are at the heart of our collaborative approach. We focus on creating spectacularly transformative learning experiences. Along the way, our students develop a process for producing creative solutions to even the most complex challenges they tackle. This is the core of what we do." This visit with Jan and her husband resulted in the development of the recently opened iLab, modeled after Stanford's d.center, on the University of Hawaii's campus.

This is one of many of Jan's unique contributions to the University and the Board. I strongly encourage your recommendation to the full Senate of her confirmation.

Thank you for your consideration.

**Michael T. McEnerney**

MBA,JD,CPA/ABV/CFF,ASA,CVA

1100 Ward Suite 720

Honolulu, Hawaii 96814

808-5203-0462

Senator Brian T. Taniguchi, Chair  
Committee on Higher Education and the Arts  
Hawaii State Senate

Hearing March 10, 2016  
GM 586  
Confirmation of Jan Sullivan  
UH Board of Regents  
Term to Expire 06/30/2021

Chair Taniguchi and Members of the Higher Education and the Arts Committee:

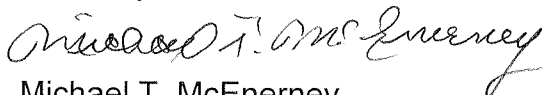
My name is Michael T. McEnerney. At about this time last year I had the honor of appearing before your committee on my own nomination to serve on the University of Hawaii Board of Regents. I am writing today in strong support of the re-appointment of Jan Sullivan for another five year term on the University of Hawaii Board of Regents.

My term began on July 1, 2015. It was quickly apparent that the majority of the board and of the system senior administration had been in place for a relatively short period of time. I believe that only Jan Sullivan (here being considered for re-appointment regent since 2011), Regent Barry Mizuno (a re-appointed regent second term started in 2011), Regent Ben Kudo (a regent starting in 2012), John Morton (VP for Community Colleges), and Coralie Chun Matayoshi (term expiring this June not seeking re-appointment) have served almost as long or longer in either the board or as a senior administrator.

Regent Sullivan has been an invaluable source of history and reasons for prior decisions that impact our current work. Her active participation has proved most helpful for me.

I strongly support her re-appointment.

Sincerely,



Michael T. McEnerney  
Regent Honolulu to 06/30/2020

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**Date:** Tuesday, March 08, 2016 3:52:43 AM

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**GM586**

Submitted on: 3/8/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Lee Putnam	Individual	Support	Yes

Comments: Jan Sullivan became a Regent at a most challenging time for the University and throughout her current term has been highly effective. Her guidance transformed budget administration, bringing about greater fiduciary oversight at the Board level. Her colleagues wisely elected her to a leadership position and she has served capably and wisely. Since becoming a Regent myself I have been impressed by her ability to analyze complex issues and move the organization forward in positive ways. I strongly support the reappointment of Jan Sullivan.

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ASHFORD + WRISTON  
A LIMITED LIABILITY LAW PARTNERSHIP LLP

BENJAMIN A. KUDO  
Telephone: (808) 539-0400  
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[bkudo@awlaw.com](mailto:bkudo@awlaw.com)

March 7, 2016

To: The Honorable Brian T. Taniguchi, Chair  
Members of the Senate Committee on Higher Education and the Arts

From: Benjamin A. Kudo  
Ashford & Wriston  
999 Bishop Street, Suite 1400  
Honolulu, Hawaii 96813

RE: GM-586 – Consideration and confirmation to the Board of Regents of the University of Hawai'i, Gubernatorial Nominee, JAN SULLIVAN - **SUPPORT**.  
Hearing date: Thursday, March 10, 2016  
Hearing time: 1:30 p.m.  
Conference Room 224

Dear Chair Taniguchi and Distinguished Members of the Committee on Higher Education and the Arts:

It is with great pleasure that I speak in favor of Jan Sullivan's nomination to the Board of Regents, University of Hawai'i. As a fellow Regent, I have personally witnessed Ms. Sullivan's dedication and hard work to improve the situation at the University. She has worked diligently towards improving the financial management of the University by creating a working budget which will be implemented for the first time this year.

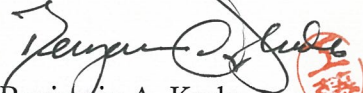

She has served as the Vice Chair of the Board of Regents and Chair of the Budget Committee. Her ability to continue as a Regent will assure continuity of her efforts to foster the needed steps to improve the transparency and accountability of the University.

Based on the foregoing, I recommend without hesitation your favorable consideration of Ms. Jan Sullivan for the aforementioned position.

Thank you for your consideration.

Very truly yours,

ASHFORD & WRISTON

  
Benjamin A. Kudo 

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TESTIMONY OF CORALIE MATAYOSHI IN SUPPORT OF THE NOMINATION OF  
JAN SULLIVAN, GUBERNATORIAL NOMINEE TO THE UNIVERSITY OF  
HAWAII BOARD OF REGENTS (GM 586)  
March 10, 2016, 1:30pm, Conference Room 224

Dear Chair Taniguchi and Members of the Senate Committee on Higher Education:

I am writing to express my strong and heartfelt support for the nomination of Jan Sullivan to the University of Hawaii Board of Regents.

My appointment as a Regent in 2011, the same year as Jan, afforded me the unique opportunity to work very closely with her over the past 4-1/2 years. Jan possesses a rare combination of intellect, passion, conscientiousness, and pragmatism to help lead the University of Hawaii to be the best it can be, for the betterment of our State and all of its people.

Jan has been a staunch advocate for greater transparency, accountability, and efficiency in the conduct of UH affairs. She is extremely thoughtful and does her homework, often researching best practices, before proposing new policies and procedures. Jan was instrumental in the adoption of a resolution calling for more strategic academic planning and facilities utilization. She led a task force on sustainability and divestment of the Board's endowment fund from fossil fuels, and is a champion for research and innovation. You can always count on Jan to ask probing questions on tough issues like Tuition, RTRF, and the Cancer Center.

As Chair of the Budget & Finance Committee, she completely redrafted the Board of Regents policy regarding its fiduciary obligation to ensure that the university is managing resources in a fiscally responsible manner. The policy requires the administration to provide information and metrics that allow the Board to track progress against key financial performance indicators. It also requires the Board to approve an annual operating budget for all campuses, and capital improvement project budget for the university that accounts for all major projects presented in the context of a rolling 6-year capital improvement plan and budget. These policies did not exist before, and it is to Jan's credit that they were adopted.

As Vice Chair of the Board, Jan has supported practices that have resulted in greater efficiencies like the use of a Consent Agenda to save valuable time, and Deep Dives to promote better understanding of challenging issues. In light of the influx of new Regents, Jan always takes the time to patiently explain the history and nuances of issues to give context to the problem.

We are extremely lucky to have Jan Sullivan on the Board of Regents, and I personally applaud her dedication and sacrifice. I am honored to testify on her behalf and urge her speedy confirmation. Thank you for the opportunity to submit this testimony.

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**Subject:** Submitted testimony for GM586 on Mar 10, 2016 13:30PM  
**Date:** Monday, March 07, 2016 9:38:52 AM

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**GM586**

Submitted on: 3/7/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Barry Mizuno	Individual	Support	No

Comments: Regent Sullivan is an intelligent, hard-working, and caring individual. Losing her talents on the BOR would be extremely unfortunate. Please support her confirmation. It is of vital importance to our University System.

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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Dear Senator Brian T. Taniguchi and the members of the Committee on Higher Education and the Arts,

This is written in support of the reappointment of Jan Sullivan to the University of Hawaii Board of Regents. Ms. Sullivan has had extensive experience after having served a term on the Board (lately as a vice chair of the Board) and such experience and her expertise would benefit the Board in the future. With her technology, business, and government background she has a multifaceted understanding of the varied matters that arise from the operation of a research, baccalaureate, and community college system.

Aside from being a vice chair of the Board, she chairs the Budget and Finance Committee of which I am a member, and is vice chair of the Research and Innovation Committee, both of which have a significant bearing on the future course of the University. I believe Ms. Sullivan would continue to be a valued member of the Board and urge her reappointment. Thank you.

Sincerely,

Simeon Acoba



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**Subject:** Submitted testimony for GM586 on Mar 10, 2016 13:30PM  
**Date:** Thursday, March 03, 2016 5:09:59 PM

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**GM586**

Submitted on: 3/3/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Adrian Franke	Individual	Support	No

Comments: As faculty of UH for over 25 years and faculty senate member I had many contacts with regent Sullivan. She is exceptionally knowledgeable of UH needs and how to solve problems related to UH. She is extremely intelligent and considers all aspects and stakeholders including faculty. Therefore I highly recommend to grant her another cycle as UH regent.

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**Testimony in support of GM 586: Jan Sullivan to the UH Board of Regents**  
Senate Committee on Higher Education & the Arts  
March 10, 2016  
Hawai'i State Legislature, Room

To: Honorable Sen. Brian Taniguchi and members of the Committee  
From: Amy Agbayani  
3432 B-1 Kalihi St. Honolulu, Hi 96819  
amy\_agbayani@yahoo.com

My name is Amy Agbayani and I am providing testimony in strong support of JAN NAOE SULLIVAN'S nomination to the UH Board of Regents. I am submitting this testimony as a private citizen although I am a tenured faculty member at UH Manoa and a former member of the Regents Candidate Advisory Council. I have had many opportunities to observe Ms. Sullivan's competence, dedication and leadership in her work as a current Regent and in various community organizations. Her vision and current responsibilities as COO of a high tech private firm as well as her track record of accomplishments in state, city and non-profit organizations makes her a valuable Regent.

In my professional and community work, I am involved in efforts to gain equal access to higher education and equity for under-represented groups, such as women. Women students are the majority at UH and most campuses in the United States but women continue to be underrepresented among faculty and administrators at UH and most campuses in the United States. If Jan Sullivan is re-appointed to the 15 member BOR, there will be at least two female Regents. It is my understanding that UH Commission on the Status of Women and other women's groups have urged the appointment of women to the BOR. Appointing talented women is not only fair but will strengthen the Board's effectiveness and meet UH's commitment to equity, excellence and inclusiveness.

I wish to take this opportunity to note that March 8 was International Women's Day and March is women's history month. I also want to take this public opportunity to thank Ms. Sullivan for her expertise and service to our students and state.

THE SENATE  
THE TWENTY-EIGHTH LEGISLATURE  
REGULAR SESSION OF 2016

COMMITTEE ON HIGHER EDUCATION AND THE ARTS

Senator Brian T. Taniguchi, Chair

NOTICE OF HEARING

DATE: Thursday, March 10, 2016  
TIME: 1:30 p.m.  
PLACE: Conference Room 224  
State Capitol  
415 South Beretania Street

A G E N D A

GM 586

Status &  
Testimony

Submitting for consideration and confirmation to the HEA  
Board of Regents of the University of Hawai'i,  
Gubernatorial Nominee, JAN SULLIVAN, for a term to  
expire 06-30-2021.

IN STRONG SUPPORT

Chair Taniguchi, Members of the Committee,

I write today as private citizen on behalf of the candidacy of Jan Sullivan. As the Founder and Director of the Academy for Creative Media System, I am a long time employee of the University of Hawaii System.

During my time I have had the opportunity to interact with many members of the BOR at UH and I have always been impressed by current member Jan Sullivan whom you are considering for another term.

She is a dedicated public servant and also a leader of business in our community. Quite frankly, I am not sure how she finds the time. Jan does her homework. She is not a passive vote. She often stands out in her opposition to measures before the BOR but never does so without extensive due diligence on the issues before her. I believe she always votes with the best interests of the entire university community as well as the state of Hawaii.

As the co-head of one of Hawaii's leading technology companies, Jan has a particular focus on making sure our students have living wage jobs in the global knowledge-based economy right here in Hawaii. She understands what Hawaii needs to do to diversify our economy away from our over-reliance on the service sector and the real-world business experience that academics often lack.

Jan Sullivan has served the University with distinction and I hope you will give your full consideration of her desire to continue that service.

Mahalo,

Chris Lee  
Founder and Director, ACM System

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**GM586**

Submitted on: 3/5/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Dylan Armstrong	Individual	Support	No

Comments: I write to humbly recommend and request the re-appointment of Jan Naoe Sullivan to the City & County of Honolulu seat on the University of Hawaii Board of Regents. She is an outstanding candidate, representing the forward-thinking direction in which the Board of Regents should move. Sullivan is a proven leader, bringing expertise in the vital areas of engineering, urban planning, and the natural environment. This authority lends itself to addressing many of the university's urgent needs. Examples include aging infrastructure, and the university's status as an Asia-Pacific center for investigation into science and human health. That Sullivan has career experience in research and development gives her a distinct advantage for governing a major research institution. More than any of the other candidates, Sullivan has the credibility to lead the university on these issues. Mahalo nui loa for your consideration. Sincerely, Dylan Armstrong Board Member, Manoa Neighborhood Board B. Sc., Natural Resources, Class of 2013

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**GM586**

Submitted on: 3/3/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Loic Le Marchand	Individual	Support	No

Comments: Regent Sullivan has done an outstanding job on the BOR. She has served the University and the state very well. She asks informed and salient questions and does not hesitate to hold the UH administration accountable. A new term will allow her to follow up on the issues she has become familiar with and to have an even greater beneficial effect on the University. Please vote in favor of her confirmation.

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**GM586**

Submitted on: 3/3/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Marguerite Butler	Individual	Support	No

Comments: Dear Legislators, I hope that you support Jan Sullivan's nomination to the UH BOR. I have attended all BOR meetings this year as a faculty member at UH Manoa and as Vice Chair of the Manoa Faculty Senate. I have appreciated Ms. Sullivan's candor and honest appraisal of many issues facing UHM. She is highly intelligent, asks excellent questions and I have observed in her questions a desire to seek equity, accountability, and transparency at UHM. We need more regents like herself to help us move out of the dire straights we find ourselves in and back onto the path of academic excellence. Marguerite Butler, Associate Professor, University of Hawaii at Manoa Vice Chair, Manoa Faculty Senate

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**GM586**

Submitted on: 3/7/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Robert Cooney	Individual	Support	No

Comments: I support Jan Sullivan's reappointment to the UH Board of regents. While we may disagree at times on particular issues, she has demonstrated deep concern for the future of the University of Hawaii and is always willing to listen to other points of view. She has the insight and integrity that is necessary for the Board of Regents to function and her continued presence on the Board is in the best interests of students, faculty, and the citizens of Hawaii. I urge you to approve her nomination.

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**GM586**

Submitted on: 3/3/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Sarita Rai	Individual	Support	No

Comments: Reappointing Jan Sullivan will have continuity on the Board. We need a thinking and thoughtful person. Seeing her in action at the Board meeting and other meetings has led me to believe that she cares deeply about the University and wants it to reach its maximum potential. We need Regents like her. Please support her appointment.

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**Date:** Thursday, March 03, 2016 11:58:26 AM

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**GM586**

Submitted on: 3/3/2016

Testimony for HEA on Mar 10, 2016 13:30PM in Conference Room 224

<b>Submitted By</b>	<b>Organization</b>	<b>Testifier Position</b>	<b>Present at Hearing</b>
Unhee Lim	Individual	Support	No

Comments: I have come to appreciate Regent Sullivan's keen intellect and understanding of financial and general management that she has applied to the BOR oversight of the University during her current term. I think she has made tangible improvements in the quality of the Board's oversight. I believe I am one of many who are grateful that she is willing to serve another term. I strongly recommend that the Legislature and the Governor support her reappointment.

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