

GM581

Measure Title: Submitting for consideration and confirmation to the Statewide Health Coordinating Council, Gubernatorial Nominee, EMMET WHITE, for a term to expire 06-30-2019.

Report Title: Statewide Health Coordinating Council

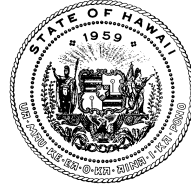
Description:

Companion:

Package:

Current Referral: CPH

Introducer(s):



STATE OF HAWAII
DEPARTMENT OF HEALTH
P.O. Box 3378
HONOLULU, HAWAII 96801-3378

In reply, please refer to:
File:

Senate Committee on Commerce, Consumer Protection, and Health

GM 581, Gubernatorial Nominee to the Statewide Health Coordinating Council

Testimony of Romala Sue Radcliffe SHPDA Administrator

Tuesday, March 1, 2016
9:30 a.m.

1 **Department's Position:** The Department of Health supports the nomination and confirmation
2 of Mr. Emmet White to the Statewide Health Coordinating Council (SHCC).

3 **Fiscal Implications:** None

4 **Purpose and Justification:** The purpose is for the consideration and confirmation of the
5 SHCC Gubernatorial Nominee, Mr. Emmet White.

6 Mr. White is the President and Chief Executive Officer of Arcadia Retirement
7 Residence, a position he has held for over 19 years. A licensed Nursing Home Administrator
8 and Assisted Living Administrator, Mr. White is an active member and former Chair of the
9 Hawaii Long-term Care Association. He also actively served on the Honolulu Subarea Health
10 Planning Council (HONSAC) for the past 8 years.

11 Mr. White is a retired Army Reserve Colonel and currently is an Ombudsman for the
12 Department of Defense's Employer Support of the Guard and Reserve Program. He also
13 served as a Moderator, Trustee and Deacon at Central Union Church, and was a member of
14 the church's Arcadia Committee, and member and Chair of Arcadia's governing board.

1 Prior to joining Arcadia, Mr. White practiced law in Honolulu for 23 years. He received a
2 Bachelor of Arts degree from Lafayette College and a Juris Doctor degree from the College of
3 William and Mary.

4 We ask for your support on the confirmation of Mr. Emmet White to the Statewide
5 Health Coordinating Council.



March 1, 2016 at 9:30 AM
Conference Room 229

Senate Committee on Commerce, Consumer Protection, and Health

To: Chair Rosalyn H. Baker
Vice Chair Michelle N. Kidani

From: George Greene
President and CEO
Healthcare Association of Hawaii

Re: **Testimony in Support**
GM 581, Submitting Mr. Emmet White for consideration and confirmation to the Statewide Health Coordinating Council

The Healthcare Association of Hawaii (HAH), established in 1939, serves as the leading voice of healthcare on behalf of 180 member organizations who represent almost every aspect of the health care continuum in Hawaii. Members include acute care hospitals, skilled nursing facilities, home health agencies, hospices, assisted living facilities and durable medical equipment suppliers. In addition to providing access to appropriate, affordable, high quality care to all of Hawaii's residents, our members contribute significantly to Hawaii's economy by employing over 20,000 people statewide.

We would like to thank the committee for the opportunity to **support** the consideration and confirmation of Mr. Emmet White to the Statewide Health Coordinating Council. Mr. White has the deep experience needed for this role. He has spent decades in the healthcare field and currently serves as the President and Chief Executive Officer of Arcadia and seven other companies in the Arcadia family. Mr. White has also shown his commitment to service and leadership, occupying posts on this same council and others, such as the Oahu Workforce Investment Board. He also served as the past chair of the Hawaii Long-Term Care Association, which was just recently reunited with the Healthcare Association of Hawaii.

It has been a true pleasure to work with Mr. White and, without reserve, we support his confirmation to the Statewide Health Coordinating Council. Thank you for your consideration of Mr. White's nomination and we hope your committee considers him favorably.

Ogawa & Associates

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March 1, 2016

To: Chair Rosalyn Baker
Members of the Committee on Commerce, Consumer Protection & Health
From: Bob Ogawa
Re: Nomination of Emmet White to the Statewide Health Coordinating Council (GM 581)

I would like to convey my wholeheartedly support for the nomination of Emmet White to the Statewide Health Coordinating Council (SHCC).

Due to Emmet's leadership as President and CEO, the Arcadia Family of Companies has a singular reputation in our state. Its footprint of compassion and expertise covers the spectrum from Hawaii's two premier continuing care retirement communities (Arcadia Retirement Residence and 15 Craigside) to home health to adult day care/health centers to partnership with Na Pu'uwai on Moloka'i and scores of other endeavors in pursuit of its mission of providing for our kupuna with the dignity and competence they deserve.

Throughout the 18 years I served as President of the Hawaii Long Term Care Association (HLTCA) President, I had the honor (and pleasure) of working with Emmet both as a member and our longstanding Board Chair. As such, I can tell you firsthand that there is no one, anywhere, who is more committed to the well-being of our people, better understands how to ensure their quality of life and care and is as dedicated to ministering to their needs.

It is critical that Emmet continue to provide invaluable service to the Council based on his 20 years of experience in independent senior living, assisted living and skilled nursing and long term care, including serving those with Alzheimer's and dementia and those receiving end of life care. However, his ongoing presence on that body is equally important from the perspective of the humanity, respect and sense of community responsibility he brings to all its deliberations.

Thank you for the opportunity to convey my support of Emmet White, and I ask that you give your approval to his nomination



Sacred Hearts Academy

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February 20, 2015

Senate Committee on Health
Hawaii State Capitol, Room 222
415 South Beretania Street
Honolulu, HI 96813

Dear Members of the Senate Committee on Health,

I am very pleased to write this letter recommending Emmet White to serve again on the Statewide Health Coordinating Council.

I have known Emmet for the past 43 years, first as legal counsel for the Sisters, and then as Chief Executive Officer for Arcadia Retirement Residence. Always, Emmet has demonstrated a concern for health care issues affecting the people of Hawaii, in particular, aging residents. In his work with Arcadia for the past 20 years, Emmet has, with great competence and care, worked to provide the residents with quality independent senior living, assisted living and skilled nursing and long-term care, including those with Alzheimer's and dementia and those receiving end of life care. Under his direction, a wonderful program for needed adult day care and day health programs have been established.

Besides his competence in working with seniors and his wealth of legal knowledge, Emmet is a man of vision and integrity who can see the big picture of health care in Hawaii and who will work with dedication to realize the vision. I can think of no finer person to serve as a member of the State Health Coordinating Council. Your Council, as well as, the people of Hawaii will certainly benefit from his confirmation.

Sincerely yours,

Sr. Katherine Francis Miller, M.C.C.

Sr. Katherine Francis Miller, ss.cc.
Campus Minister

Norman T.S. Chong
1826 Alaweo Street
Honolulu, Hawaii 96821

February 24, 2016

The Honorable Rosalyn H. Baker, Chair
Members of the Senate Committee on Commerce,
Consumer Protection, and Health
State of Hawaii
Hawaii State Capitol, Room 230
415 S. Beretania Street
Honolulu, Hawaii 96813

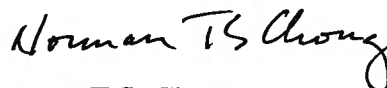
Dear Senator Baker:

I have the privilege of writing on behalf of Emmet White, who was nominated to the Statewide Health Coordinating Council.

I have known Mr. White for over 37 years. During this period, he has served as a practicing attorney assisting elderly clients, led the strategic and long-range planning efforts for Arcadia Retirement Residence as a member of its Board of Directors, managed the day-to-day care of both independent residents and residents requiring long-term care as President and Chief Executive Officer of Arcadia, and led the development and completion of 15 Craigside, a new continuing care retirement community which opened in March, 2011. His work in providing consulting advice to other non-profit health care organizations within the community (without compensation) and his work in increasing the extent of Arcadia's services within the community have served to broaden his outlook with respect to the healthcare needs and issues within the Honolulu community and State of Hawaii. Through his leadership, the Arcadia family of companies, all Section 501(c)(3) non-profit organizations, now serves Hawaii seniors in two continuing care retirement communities, two adult day care and day health programs, a home health care and meal service program and a newly initiated "continuing care at home program."

I fully support the nomination of Emmet White for the Statewide Health Coordinating Council, and to share his experience and expertise, as well as a high level of common sense, with members of the council.

Respectfully submitted,



Norman T.S. Chong

**Proposed Testimony by Emmet White for
Second Term on the Statewide Health Coordinating Council**

I grew up in New Jersey, graduating from Union High School in 1964, went to Lafayette College in Easton, Pennsylvania, receiving a Bachelor's Degree in Government and Law in 1968 and a commission as a 2nd LT in the Army Reserve, and then to Law School at the College of William and Mary in Williamsburg, Virginia, receiving a Law Degree in 1971. I retired from the Army Reserve as a Colonel in 1994, having served in the Reserves in Hawaii for 20 years.

My wife, Betty, and I came to Honolulu in 1971. I was privileged to practice law from 1972 to 1995 in Honolulu, when I was given the opportunity to assume the duties of Chief Executive Officer for Arcadia Retirement Residence, Hawaii's first, and only accredited continuing care retirement community. I have been at Arcadia since April 1995, fully involved in the continuum of care for seniors and the aging process. My work as the President and CEO for Arcadia and its family of companies has been a most joyful journey. I was licensed as a Nursing Home Administrator in 1996, and am also qualified as an Assistant Living Administrator. During the past 20 years, we have developed, built and opened, in March 2011, 15 Craigside, Hawaii's newest Continuing Care Retirement Community, and have established a Foundation, two Adult Day Care and Day Health programs, a Home Care and Health service, and a new continuing care community without walls, which offers the opportunity for a senior to continue to live in one's home with the type of services and care found at 15 Craigside and Arcadia.

From 2004 through 2011, I had the privilege of serving on SHPDA's Honolulu Subarea Health Planning Council (HONSAC). As a member of HONSAC, I sought to be a conduit by contributing a wealth of information about senior living and the challenges which aging brings to seniors and to their families and friends.

With our Arcadia family of companies, I have had the privilege of working with a wonderful and knowledgeable group of very dedicated people who provide daily and direct service and care to our seniors. As a result, I was able to bring our collective experiences to the table with the Planning Council. And, I was able to continue contributing what knowledge and experience I had gathered over the years with service on the SHCC from 2011 to the present.

The SHCC revises, as necessary, Hawaii's Health Services and Facilities Plan, and advises SHPDA on performing its functions as well as reviewing and making recommendations regarding Certificate of Need applications. In this regard, I hope to continue participating with the SHCC through June 30, 2019. I do believe my experience would continue to be a plus for collaboration, cooperation and the sharing of knowledge and experience among fellow Council members and SHPDA personnel with respect to our community health needs and the aging process.

The core values for our Arcadia family of companies succinctly state that for all the things we do in life and at work we should be humble, understanding, gentle, just, merciful, honest, peaceful and faithful. These values have guided our Arcadia family of companies for years, and humanity for millennia. As President and CEO, and as a board

member, I espouse these qualities daily. In my service to the SHCC, I will always attempt to bring these qualities, without fanfare, to the table.

During my tenure on the SHCC, should I be confirmed, I will strive to maintain a fair and comprehensive Certificate of Need (CON) process, while also seeking to increase, as best as the SHCC is able within its mission and purpose, the public's knowledge and education about health needs and programs, and the aging process.

In 2015, Arcadia Home Health Services, one of the seven companies in our family of companies, submitted an application for a Certificate of Need in order to request a Home Health Medicare certification. I recused myself with respect to Arcadia Home Health Services' application and hearing process with SHPDA and the SHCC.

I do not foresee any other conflict of interest possibilities on the horizon with respect to any service which I provide to the SHCC. Should any such possibilities arise, I would consult with SHPDA personnel, and seek advice from the State Ethics Commission should it be viewed in discussion that such advice would be helpful.

Having had the privilege of working with seniors for the last 20 years in an independent setting, and in an assisted living setting, and in a skilled nursing and long-term care environment, including serving those with Alzheimer's and dementia, and those nearing the end of life, and having also had the privilege of working with our seniors in adult day care and day health programs and in our home care and home health services, I respectfully request that you support my nomination, and would be pleased to answer any questions you may have.

Thank you.

- (1) Why do you want to be a member of the Board?

At the urging of the SHPDA Administrator, and based on my personal desire to serve an additional four years on the Statewide Health Coordinating Council (SHCC), I submitted a letter of interest to Governor Ige in 2015. I enjoyed my first term on the SHCC, and believe that I was able to make positive contributions to the Council's work and to the community during that period.

- (2) What do you perceive are the roles and responsibilities of a member of the Board?

The SHCC revises, as necessary, Hawaii's Health Services and Facilities Plan, and advises SHPDA on performing its functions, as well as reviewing and making recommendations regarding Certificate of Need applications. I accept this role and its responsibilities and will strive to honor them as best as I am able.

- (3) In what ways do you feel that you can help protect the consumer?

Having participated with the SHCC from 2011 thru 2015, I believe my experience will continue to be a plus for collaboration, cooperation and the sharing of knowledge and experience among fellow Council members and SHPDA personnel with respect to our community's health needs and the aging process.

- (4) Given your understanding of the roles and responsibilities of a Board member, why do you believe that you are qualified for the position? Please include a brief statement of your skills, expertise and knowledge that would aid you as a member of the Board.

My wife, Betty, and I came to Honolulu in 1971. I was privileged to practice law from 1972 to 1995 in Honolulu, when I was given the opportunity to assume the duties of Chief Executive Officer for Arcadia Retirement Residence, Hawaii's first, and only accredited continuing care retirement community. I have been at Arcadia since April 1995, fully involved in the continuum of care for seniors and the aging process. My work as the President and CEO for Arcadia and its family of companies has been a most joyful journey. I was licensed as a Nursing Home Administrator in 1996, and am also qualified as an Assistant Living Administrator. During the past 20 years, we have developed, built and opened, in March 2011, 15 Craigsides, Hawaii's newest Continuing Care Retirement Community, and have established a Foundation, two Adult Day Care and Day Health programs, a Home Care and Health service, and a new continuing care retirement community without walls, which offers the opportunity for a senior to live in one's home with the type of services and care offered at 15 Craigsides and Arcadia.

From 2004 through 2011, I had the privilege of serving on SHPDA's Honolulu Subarea Health Planning Council (HONSAC). As a member of HONSAC, I sought to be a conduit whereby I could contribute a wealth of information about senior living and the challenges which aging brings to seniors and to their families and friends.

- (5) What do you hope to accomplish during your term of service?

During my tenure on the SHCC, should I be confirmed, I would, as I sought to do during my first term on the SHCC, strive to maintain a fair and comprehensive Certificate of Need (CON) process, while also seeking to increase, through the SHCC, the public's knowledge and education about senior health needs and programs, and the aging process.

- (6) Name three qualities that best describe you and how these qualities will benefit the Board.

The core values for our Arcadia Family of Companies succinctly state that for all the things we do in life and at work we should to be humble, understanding, gentle, just, merciful, honest, peaceful and faithful. These values have guided our Arcadia Family of Companies for years, humanity for millennia, (and me). As President and CEO, and as a board member, I espouse these qualities daily. In my service with SHCC, I will always attempt to bring these qualities, without fanfare, to the table.

- (7) Name a previous experience you've had that will be beneficial as a Board member.

My 20 years as President and CEO of the Arcadia Family of Companies.
My 8 years of service on SHPDA's Honolulu Subarea Health Planning Council.
My 4 years of service on SHPDA's Statewide Health Coordinating Council.

- (8) Can you foresee any possible conflicts of interest that could arise during your service on the Board? How would you overcome conflicts of interest?

The only conflict of interest question during my tenure with the SHCC arose based on an application for a Certificate of Need submitted by Arcadia Home Health Services (AHHS), one of the seven non-profit companies in the Arcadia Family of Companies. I recused myself from any involvement with the SHCC (and SHPDA) during the Certificate of Need process for AHHS.