

Name: COLLEEN O'BRIEN SATHRE

Address: [REDACTED]  
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### Education

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Institute for Educational Management (IEM), Harvard University, [REDACTED]

Ph.D., Political Science, University of Minnesota, Minneapolis, Minnesota, [REDACTED]  
Supporting program of History and Economics

M.A., Political Science, University of Minnesota, Minneapolis, Minnesota, [REDACTED]  
Supporting program of History and Economics

B.A., History, College of Saint Benedict, St. Joseph, Minnesota, [REDACTED]  
Minor: Social Science and Secondary Education

### Major Publications

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- Co-author with K. P. Mortimer. 2007. *The Art and Politics of Academic Governance*. 2010 paperback edition Rowman & Littlefield Publishers, Inc. Published in partnership with the American Council on Education.
- Co-author with K. P. Mortimer. 2006. "Be Mission Centered, Market Smart, and Politically Savvy: The Art of Governance." in *Governance and the Public Good*, ed. W. G. Tierney, 73-93. Albany, NY: State University of New York Press.
- Co-author with Cheryl D. Blanco. 2006. "Policies and Practices at Postsecondary Institutions." In *Accelerated Learning Options: Moving the Needle on Access and Success, a Study of State and Institutional Policies and Practices*. Boulder, CO: Western Interstate Commission for Higher Education.
- Board of Regents Orientation Manual, University of Hawai'i, November 2004.
- Ph.D. Dissertation: "Control and Delivery: A Study of Resource Allocation in Higher Education," University of Minnesota, 1977.

### Work Experience

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- August 2004-present: Vice President Emeritus, University of Hawai'i, Honolulu, Hawai'i; consultant and author.
- January 1986-August 2004: Vice President for Planning and Policy (1995-2004); Director of Planning and Policy (1986-1995). University of Hawai'i, Honolulu, Hawai'i.
- February 1977—December 1985: Served in various planning and policy development/analysis positions within the Office of the Vice President for Academic Affairs, University of Hawai'i, Honolulu, Hawai'i.

### Responsibilities

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Responsibilities at the University of Hawai'i evolved over 27 years. From the mid-1980s on, served as the academic planning and policy officer for the ten-campus University of Hawai'i system, which encompasses all of public higher education in Hawai'i and includes the graduate research campus, two baccalaureate campuses, seven community colleges, and distance learning centers.

Executive responsibilities spanned four major functional areas: (1) managing the long-range planning and strategic planning processes; (2) coordinating analysis and development of both executive and Board of Regents policy; (3) overseeing the University system-wide institutional research function; and (4) providing overall coordination of policy and support for system transfer and articulation matters. System coordination of distance learning plans, policies, and master scheduling (early 1990s through mid-2002). Responsible for oversight of system management of information systems and information technology and distance education (1987 to 1993).

Chaired the System Academic Affairs Council; reviewed academic program matters requiring action by the President or Board and prepared executive and Board policies on academic issues; handled liaison with the All Campus Council of Faculty Senate Chairs; served as overall liaison with the Western Interstate Commission on Higher Education (WICHE) and the State Higher Education Executive Officers (SHEEO).

Led collaborative efforts such as: preparing and obtaining Board approval of University mission statements, system Strategic Plans, and tuition schedules for all campuses and various professional programs; developing the policy base for University Centers on neighbor islands; publishing benchmarks/performance indicators; reorganizing the management of the University's information technology and computing resources; negotiating the provisions of a state law enabling the University to retain its tuition revenue; establishing a system policy governing the general education requirement across campuses; updating a variety of Board academic policies; and preparing system accreditation documents.

#### **Service and Professional Activities**

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- During time at the University of Hawai'i attended conferences, made presentations, and served on panels and committees at regional or national meetings of higher education professional bodies including: SHEEO Higher Education Academic Officers; WICHE forums; Association for Institutional Research (AIR); Society of College and University Planners (SCUP); SHEEO/National Center for Education Statistics (NCES) Network.
- Served as a higher education planning consultant for the Consortium of Pacific Education, Pago Pago, American Samoa and at the New Hong Kong University of Science and Technology.
- Past board member of the Hawai'i Organization of Women Leaders and served a term as the coordinator of the Hawai'i Network of the American Council on Education's National Identification Program for Women in Academic Administration.
- Served as a member of the Diocese of Honolulu strategic planning committee and chaired the Implementation Commission for the diocesan strategic plan 2008-2013.
- Member of the Board of Directors of the Courtyards at Punahou condominium since 2008 serving as secretary, president, and currently as treasurer.

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