

House District 47
Senate District 23

THE TWENTY-SEVENTH LEGISLATURE
APPLICATION FOR GRANTS AND SUBSIDIES
CHAPTER 42F, HAWAII REVISED STATUTES

Log No:

For Legislature's Use Only

Subject:

GRANT REQUEST – OPERATING

GRANT REQUEST – CAPITAL

SUBSIDY REQUEST

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.

"Recipient" means any organization or person receiving a grant or subsidy.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN):

HAWAII COMMUNITY DEVELOPMENT AUTHORITY

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN): _____

1. APPLICANT INFORMATION:

Legal Name of Requesting Organization or Individual: Kupu

Dbas: Ho'ōla Nā Pua

Street Address: 58-130 Kamehameha Highway, Haleiwa, Hawaii 96712

Mailing Address: P.O. Box 401, Haleiwa, Hawaii 96712

2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:

Name Jody Allione

Title Vice President & Chief Operations Officer

Phone # (808) 347-3174

Fax # _____

e-mail jody.allione@hoolanapua.org

3. TYPE OF BUSINESS ENTITY:

- NONPROFIT CORPORATION
 FOR PROFIT CORPORATION
 LIMITED LIABILITY COMPANY
 SOLE PROPRIETORSHIP/INDIVIDUAL

6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:

"Pearl Haven" is a 24-hour therapeutic Special Treatment Facility for adolescent girls who have been victims of sex trafficking that required special care. The facility will provide therapeutic, recreational, and occupational services and will provide a State of Hawaii accredited education so the girls need not leave the campus. There are no residential Special Treatment Facility programs for minor victims of sexual trafficking in the State of Hawai'i. Requested funding is to renovate an existing facility.

4. FEDERAL TAX ID #: _____

5. STATE TAX ID #: _____

7. AMOUNT OF STATE FUNDS REQUESTED:

FISCAL YEAR 2017: \$ 1,200,000

8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:

NEW SERVICE (PRESENTLY DOES NOT EXIST)

EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE

AT THE TIME OF THIS REQUEST:

STATE
FEDERAL
COUNTY
PRIVATE/OTHER \$350,000

TY

AU

JODY ALLIONE, VP & CHIEF OPERATING OFFICER
NAME & TITLE

JANUARY 21, 2016
DATE SIGNED



RECEIVED
1/22/16

MA

Application for Grants and Subsidies

I. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Ho'ōla Nā Pua was created to bring healing to the lives of a segment of society ignored by most because little is known of their perils: underage girls who have fallen victim to sex trafficking. Ho'ōla Nā Pua' means "new life for our children." These children are discovered after having suffered an abuse of severe brutality, deception, exploitation and manipulation to serve the profit and personal interests of others.

Ho'ōla Nā Pua's core pillars are **Health, Education, Advocacy, and Reintegration.**

Ho'ōla Nā Pua is committed to holistic health, healing, and renewal of traumatized lives. Through our focused health, education, advocacy and reintegration efforts, the complex needs of child victims of exploitation can be met.

Due to a lack of awareness about the issue, poor national response, misidentification, and the absence of tailored therapeutic treatment modalities to meet their recovery needs, children who have been exploited continue to be re-exploited.

We need to H.E.A.R their voices to bring change around this issue with appropriate responses to their needs so the cycle of abuse and violence can end.

Health:

Health is not just the absence of disease. At Ho'ōla Nā Pua, optimal health is holistic. This means healing of body, mind, spirit, and emotion is central in our restorative efforts and interventions; enabling a young girl to reach her full potential and live a healthy and successful life.

Education:

We conduct multi-sector, community, active engagement, educational training to increase awareness of sex trafficking. Our objective is to provide safeguards for vulnerable persons and foster an interactive, multi-disciplinary, anti-trafficking community through outreach to neighborhoods, first-responders, service providers, lawmakers, and the population at large and prevention programs in schools.

Advocacy:

Collaboration among medical and human services providers, state and federal justice agencies, and nongovernmental service organizations is the only way to effectively and sustainably identify and permanently remove children from the atrocity of human trafficking.

Reintegration:

Life renewal through our comprehensive therapeutic approach and programmatic focuses. Collaborating with our service partners in creating individualized therapeutic reintegration plans for each girl is key for her successful transition back into her community.

The Ho'ōla Nā Pua volunteer effort began in 2009 as Justice Project Hawai'i, with a vision to build Hawai'i's first licensed residential home for underage girls who have escaped or were removed from the atrocity of sex trafficking. From 2011 to 2013 Ho'ōla Nā Pua aligned with Courage Worldwide, Inc. (CWW) in Rockland, California to umbrella the Hawai'i effort and raise support and funding to secure land and build a home for girls in Hawai'i modeled after their program called "Courage House." Ho'ōla Nā Pua bannered efforts to secure a home as "Courage House Hawai'i," until 2013, when the organization separated from CWW and independently formed a local 501 (c) 3, Hawaii-based corporation.

To regain the ability to live free from the exploitative bondage of others, these girls, from eleven to eighteen years of age, require safety in a home environment, not an institution. The average time needed to establish a firm foundation of care and restoration for reintegration into society is twelve to eighteen months. As survivors in a healthy and safe environment, they can begin to heal from their physical, emotional and spiritual abuse. At the Ho'ōla Nā Pua residential home, a team of caring professionals will provide a trauma treatment program specific to each individual girls' needs in a culturally appropriate way to prepare them for successful and fulfilling lives and re-entry into the community.

The mission of Ho'ōla Nā Pua is to provide a safe and protected home designed to meet the unique needs of underage female sex trafficking victims through the utilization of individualized, comprehensive and restorative therapies.

Ho'ōla Nā Pua's vision is to provide girls who are rescued or escape from the abuse of sex trafficking with a home, a path to restoration and healing from their trauma, an increased sense of self-worth, and the confidence and ability to successfully reintegrate into their family and the community.

Ho'ōla Nā Pua's core values are integrity, financial transparency, inspiration, and impact. These values are uncompromised in our behaviors and services, in our commitment to the girls under our care, and to the Ho'ōla Nā Pua mission and vision. Ho'ōla Nā Pua is committed to prudent financial accountability, with strong fiscal controls and the timely presentation of public information. Ho'ōla Nā Pua's purpose and services are intended to inspire and nurture community support for the Ho'ōla Nā Pua values, mission, and vision. Each child entrusted to our care experiences lifelong and purposeful change that impacts favorably upon them and those who serve with excellence in the child's and our community's best interests.

Ho'ōla Nā Pua's collaborative model incorporates a close working relationship with the organizations who provide services to the girls in our care; these partnerships include law enforcement, the juvenile justice system, the community, allied service providers, funders, and intra-governmental partners.

Ho'ōla Nā Pua has been a lead organization in Hawai'i regarding the identification, intervention and response to child sex trafficking. Through raising public awareness, education, training, advocacy, and understanding of the health-based and complex needs of children who have been exploited, we continue to actively lead a multidisciplinary response to addressing this issue.

2. The goals and objectives related to the request;

Ho'ōla Nā Pua's goal is to develop a residential facility for exploited girls by renovating the former Crawford Convalescent Home, a 20,000 sq. ft. facility into a licensed special treatment center. The facility has been named "Pearl Haven," and will provide around the clock therapeutic care, meeting one of the most unmet needs in the response to the commercial sexual exploitation of children in the State of Hawai'i. Ho'ola Na Pua has

already received a Certificate of Need from the Hawaii State Health Planning and Development agency to accomplish this.

Residents will receive a comprehensive array of programming and services specific to survivors of sex trafficking. These include individual and group therapy, psycho education groups, clinical care, spiritual services, and family therapy. Pearl Haven will provide life skills training and educational services (in collaboration with the Department of Education), personal care and protection, recreational services, mentoring, interpersonal skills, music and art. This array of distinctive services will provide the delivery of comprehensive, trauma-informed therapy and renewal services with certification under the Hawai'i Department of Health, which will enable these girls to become contributing members of our island community.

Pearl Haven will provide traumatized youth a sense of purpose, hope, and the ability to live and thrive productively; giving them a new start to what has been a scarred and abused beginning. Residents will be provided with a safe place to heal as their physical, emotional, psychological, psychosocial, spiritual, educational, and reintegration needs are met. The long-term goal is to prepare each resident for successful transition and reintegration back into the community. Core concepts of trauma-informed care and gender responsiveness (relational, strengths-based, and culturally competent) are the foundation of the Pearl Haven program. Fundamental principles of care include safety, trustworthiness, choice, collaboration, and empowerment.

Pearl Haven will change the course of these girl's lives, which in turn will result in reduced juvenile incarceration costs, reduced healthcare costs, and a decrease in crime for the state of Hawaii. It will enhance the livelihoods of an estimated 32 underage victims per year.

3. The public purpose and need to be served;

As the demand for sexual services increases in Hawai'i, so does the number of child trafficking victims. Girls as young as 11-years-old are particularly vulnerable and are among the choice targets. The girls are ordered online and sent to hotels and homes, purchased in massage parlors, sent to the streets, and taken to the mainland to be sold and exploited. The Hawai'i justice system and social service systems are aware that children are being victimized through sex trafficking in our state. The judicial and social service agencies struggle to find dedicated homes, services, and treatments that cater specifically to the underage victims they identify. While the exact number of children being exploited is not fully known in the State of Hawaii, the Family Protection Act of

2014 requires child welfare services to collect data, screen and identify child victims of trafficking, and provide services or referral to services for children who have been exploited. With this new federal mandate, the numbers of children being identified will continue to increase. Nevertheless, while the need for services increases, residential placement continues to be a gap in the Hawai'i community.

Given the level of trauma that children who have been exploited endure, all intervention must be tailored to their specific trauma of being exploited in order for them to avoid ending up back in the cycle of abuse that they were “physically” removed from upon identification. Because of the level of psychological control and trauma, the physical removal without appropriate intervention addressing the psychological issues surrounding exploitation may lead the child back into the trafficker’s control. Childhood trauma has been proven to have long term negative effects on an individual’s life as well as a direct impact on the public health sector. The issue of child trafficking in America is a growing public health crisis. A Kaiser Permanente Adverse Childhood Experiences (ACE) Study reveals the link between child abuse and trauma to increased risk for chronic diseases later in life. The study showed increased risk of depression, suicide, alcoholism, addiction, autoimmune diseases and heart disease. The ACE study showed a direct correlation to inadequate performance in the workplace. Each one of these factors has a direct economic impact and ultimately increases the burden on society.

In the past, Youth detention facilities and shelters have been utilized as temporary and transitional holding and shelter placement; however, without a longer term residential program, it can be difficult for victims to be truly freed from their past abuse. Having a placement option that provides a longer term intervention program specifically for exploited children—with trained professionals specializing in working with this population—is essential for the renewal of lives and prevention of recidivating trauma and exploitation.

4. Describe the target population to be served; and

The children vulnerable to this exploitation come from a variety of backgrounds and familial circumstances. Among the children found to be highly susceptible to victimization through sex trafficking, underage runaway girls have been found to be at greatest risk. The National Runaway Safeline presented data on the runaway statistics from sources such as the US Office of Juvenile Justice and Delinquency Prevention (OJJDP), the US Department of Health and Human Resources (HHS), the American Journal of Public Health (AJPH), the Journal of Adolescent Health (JAH) and other research sources. The data presented offers an opportunity for analysis and reasonable

speculation about the push and pull of youth into sex trafficking. The relevant statistics are:

- Between 1.6 and 2.8 million youth run away each year
- Youth aged 12 to 17 are at higher risk for homelessness than adults
- 47% of runaway and homeless youth indicated that conflict between them and their parent or guardian was a major problem
- 80% of runaway and homeless girls reported having been sexually or physically abused
- 34% of runaway youth (girls and boys) reported sexual abuse before leaving home
- In a 1995 survey, 7% of youth in runaway and homeless youth shelters and 14% of youth on the street had traded sex for money, food, shelter, or drugs in the previous twelve months
- Approximately 48.2% of female youth living on the street and 33.2% of those living in a shelter reported becoming pregnant
- Approximately 10% of shelter youths and 28% of street youths report having participated in survival sex. Survival sex includes the exchange of sex for shelter, food, drugs, or other subsistence needs.

Runaway girls are at a significant risk of the violence and exploitation of commercial sex trafficking. In Pearl Haven's home state of Hawai'i, the Attorney General's Uniform Crime Report Statistics for the 10 years from 2003 to 2012 (each year inclusive) 39,755 juveniles were reported as runaways. For the entire State, that represents an average of 3976 runaway reports per year and not all runaways ("throwaways") are reported as missing. In that same period, averages of 6 children were arrested for prostitution each year. The US Department of Justice Office of Juvenile Justice and Delinquency Prevention statistic are that over 70% of runaway youth are estimated to be endangered with the most common endangerment component was physical or sexual violence.

While running away does not always end in a trafficking situation, children who run away from home are at an increased risk of being exploited. It is often believed that these children have "chosen" the street life alternatively to "behaving" at home and subsequently fell into a life of exploitation. This presumption fails to account for the push to the streets, since 80 percent of child victims of prostitution have suffered from sexual and other serious abuses before leaving home.¹ Once on the streets, sex-offenders and sexual predators exploit these children's need for love, encouragement,

¹ Bagley, C and Young, L "Juvenile Prostitution and child sexual abuse: a controlled study," Canadian Journal of Community Mental Health, Vol 6: 5-26, 1987.
<http://cjmh.metapress.com/app/home/contribution.asp?referrer=parent&backto=issue,1,7;journal,51,62;linkingpublicationresults,1:120150,1> (Accessed 11/4/11)

shelter, and other basic needs. They quickly fall victim to deceit, coercion, and force that compels them into prostitution.

Notwithstanding the circumstances that trap children into sex trafficking, an escape from the conditions of sex trafficking can be seemingly insurmountable, given the violence and the physical and emotional trauma, which often occur during formative child development. With the age of entry into child sex trafficking victimization averaging 12 years, the preteen and early teen is an exceptionally vulnerable victim.

5. Describe the geographic coverage.

Though based on Oahu, Ho'ōla Nā Pua serves the entire state and welcomes survivors from all of the counties of the Hawaiian Islands.

II. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

This looks like a capital campaign, but in reality is much more: Ho'ōla Nā Pua is giving young sexually exploited children a safe refuge and a place to heal, restart their lives and become productive members of our community.

The renovation of Ho'ōla Nā Pua's Pearl Haven campus will provide shelter and counseling for those who would otherwise be homeless if they were able to escape the confines of their abductors.

Once completed, the Pearl Haven campus will comprise 20,000 sq. ft. on 12.8 acres of land leased from the State Department of Land and Natural Resources for thirty years. The facility will include bedrooms, bathrooms, a family room and great room, commercial kitchen, classrooms, counseling and family/therapy rooms, administrative offices, and recreational rooms, and will be designed more like a campus/home than an institution.

Schematic, design development and an environmental assessment are complete. The following tasks at hand are:

- ◆ Design Tasks

- Construction Documents
 - Land Use Permitting
 - Special Use Permit (SUP) underway
 - Individual Wastewater (Septic) permit
 - ◆ Permitting and Bidding Tasks
 - Building Permits
 - Contractor Selection and Bidding
 - ◆ Construction
 - Pre-construction; project logistics and specifications
 - Construction Phase
2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;
- Please see Exhibit A for the projected timeline.**
3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Sound management is essential in Ho'ōla Nā Pua's fiscal and program management. Ho'ōla Nā Pua has partnered with The Peabody Research Institute of Vanderbilt University to capture program impact and outcome measurement. To ensure Ho'ōla Nā Pua's financial responsibility for grant funds, Ho'ōla Nā Pua's will follow all internal financial policies which are GAAP compliant. Such policies include a procurement process, which allows Ho'ōla Nā Pua's to evaluate subcontractors based on price and quality to allow for the best quality service and lowest price.

To ensure funds are used appropriately and that construction is on schedule, Ho'ōla Nā Pua Board Director Dennis Watts will be the Consulting Construction Project Manager. Mr. Watts was the President and Founder of Watts Construction, a large general contractor in Hawaii. He will be supported by Jeremy Munoz, a board member with experience as a Construction Management Project Manager for the Irvine Company. Additionally, he currently manages his own construction business in Hawai'i. He will be responsible for monitoring the field work and the day to day monitoring of construction, including costs and quality control.

Ho'ōla Nā Pua's Chairperson will regularly meet with the project manager to ensure the project is on schedule and on budget. Two Ho'ōla Nā Pua Board of Directors who have experience in construction projects, Jody Allione and Carol Taira, will be part of the construction committee that will meet regularly to advise Ho'ōla Nā Pua on the project.

Evaluations will be done through regularly scheduled meetings to discuss budget and schedule with the Project Manager, General Contractor, Ho'ōla Nā Pua's Chairperson, and Ho'ōla Nā Pua's construction committee. Ho'ōla Nā Pua will evaluate quality by making regularly scheduled site visits that will include those mentioned above.

If any portion of the project needs improvement, it will be addressed through regularly scheduled meetings that will be attended by Ho'ōla Nā Pua's construction committee. Action items for improvement will be made, and it will be the responsibility of the project manager to follow through on these items.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

Ho'ōla Nā Pua's has a dedicated construction committee on its board to oversee the progress of construction. Two of Ho'ōla Nā Pua's Board Members, Jody Allione MBA, is an independent consultant, where she is responsible for the development of large-scale project opportunities including site acquisition, community interaction and permitting strategy for many clients in the energy field. Carol Taira, vice president of finance for Goodwill Industries in Hawaii, Inc. recently oversaw a major capital project for the non-profit. Also on the construction committee is Dennis Watts, founder of Watts Construction, one of Hawaii's largest construction companies. HDR, an international architecture and engineering company, will provide design oversight to assure compliance with the Hawaii Department of Health, Honolulu County building regulations, and the Joint Commission (National Facility Regulatory requirements)

Project Timetable: The construction committee will help to ensure the project meets within reason the proposed timetable and benchmarks.

Project Budget: The project's budget will be managed by the construction committee and reviewed and overseen by the Board of Directors. Spending will be in correlation with project timetable.

Fiscal Accountability: Ho'ōla Nā Pua is a 501(c)(3) that has received grant funding for which it provides regular reporting and is overseen by Board Member Carol Taira, who holds a BBA in accounting and is vice-president of finance at Goodwill Industries. Any fiscal or other reports required by the state will be regularly submitted to the state.

III. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

Please see Exhibit B, C, D, E & F

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2016-2017.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2016.

Ho'ōla Nā Pua will conduct a wide spectrum campaign for funds to complete this project and will include prospects from 1) large local foundations 2) Missionary Foundations 3) Corporations 4) Vest Pocket Foundations 5) Individual Gifts both major and general.

Specific organizations include: A&B Kokua Giving, Apex Foundation, Atherton Foundation, Bill Healy Foundation, Childhood Foundation, GN Wilcox Foundation, James and Abigail Campbell Foundation, Keith & Trudy Swayne Foundation, Michael & Susan Dell Foundation, Strong Foundation, The Harry & Jeannette Weinberg Foundation, Harold K.L. Castle Foundation Friends of Hawaii Charities, HMSA, Humanity United, Soroptimists, Turtle Bay Foundation, The Seto Foundation, Women's Fund of Hawaii, and the Taketa Family Fund of HCF.

A committee made up of volunteer community leaders, including board members and senior staff, who are currently being assembled, will be responsible for planning and implementing the capital campaign. This Campaign Cabinet will report to and have oversight from the Board of Directors. In addition, a local consultant with over 30 years' experience in fundraising in the Hawaiian Islands, the mainland, and the Pacific Rim will guide the team.

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a

listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

N/A

5. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2016.

\$83,737

IV. Experience and Capability

A. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

Ho'ōla Nā Pua has successfully met and exceeded its goals since 2013 (See Appendix X: Milestones Achieved). Ho'ōla Nā Pua recruits and retains high-caliber service professionals at every level of the organization. In more than four years of operations as an all-volunteer team, each member of a ten person core leadership team has dedicated not less than 25 hours per week toward accomplishing their goals. Members of the core team are working skilled professionals with advanced graduate degrees across a spectrum of fields, including PhDs, Masters in Science in Nursing, MBAs, and degrees in finance, accounting, organizational management, communications, marketing, engineering and more.

The leadership team has served the youth of our community, conducted state and community level advocacy, built and sustained key collaborative relationships with governmental and nongovernmental partners, conducted training across all sectors, collaborated with partner agencies, and raised funding and support to realize the acquisition of a home for girls. The team has been and will continue to be structured to provide the highest quality of support and execution of the mission.

Ho'ōla Nā Pua's superior track record of organizational accomplishments is overseen by a dedicated professional Board of Directors, which has individuals with highly related

experience to match all areas of the organization's needs: Chairperson Jody Allione, MBA has a depth of corporate and project management experience in Hawaii. Vice President Michael Lyons is a retired police officer and a member of the North Shore Neighborhood board, where the home will be located. Treasurer Carol Taira is the CFO of Goodwill Oahu, where she is responsible for the financial management of a large non-profit organization, which recently completed a large capital campaign. Director Sterling Lee, Senior Pastor at the First Baptist Church of Pearl City, helped establish the Ke Kama Pono Safe House Program in the Kalaeloa Community on the west side of Oahu, where he serves as Program Management Specialist for Partners in Development. Director Aaron Schnobrich is a producer, director, strategic developer and media creator who has overseen the strategic implementation of highly successful international media campaigns.

Ho'ōla Nā Pua's Clinical Director consultant, **George F. Rhoades** is a lifetime resident of Hawaii and graduate of Hawaii Pacific University. He has been a practicing clinical psychologist specializing in trauma recovery, with more than 30 years of global experience and education, including a Doctor of Philosophy in Clinical/Counseling Psychology, and Master of Arts in Clinical/Counseling Psychology. He is a Member-at-Large, on the Executive Committee of the American Psychological Association, and is the Chair of the Diversity and Multicultural Concerns Committee of the American Psychological Association. Dr. Rhoades also serves as the Clinic Director of Ola Hou Clinic, a multi-discipline private clinic in Honolulu and is Executive Director for Roads to Hope, an international humanitarian nonprofit organization dedicated to removing the spiritual, psychological and physical barriers of trauma. He has received international acclaim for his services and is the author of more than fifty publications.

In service under Dr. Rhoades will be **Shantae Williams**, Ph.D. Dr. Williams is a lifetime resident of Hawaii and graduate of the University of Hawaii. She has been providing therapeutic outreach to sex trafficked girls on Oahu for five years. Dr. Williams' holds a Doctor of Philosophy in Clinical Psychology from the University of Hawaii with a doctoral thesis on *An Intensive Outpatient Program for Juvenile Sex Trafficking Victims*. Her clinical focus is on the therapeutic intervention and treatment modalities addressing the complex needs of minors who have been sex trafficked. Dr. Williams has extensive youth services experience, training and pro-active experience working with victims of human trafficking. In addition to her clinical work, she has managed a group home living residence for minors. She has significant experience in facilitating training and education on the complex problem of human trafficking. Dr. Williams, who was one of the main authors of the program, will have a program advisory role at Ho'ōla Nā Pua until a staff Program and Research Director is needed.

The Ho'ōla Nā Pua Founder and CEO is **Jessica Munoz**, RN, BSN, MSN, APRN-RX, FNP-BC. Ms. Munoz is currently the Lead Nurse Practitioner for Emergency Medicine Physicians Inc. at Pali Momi Medical Center on Oahu, Hawaii. She has been a resident of Hawaii for ten years and earned her Masters of Science in Nursing from the University of Hawaii at Manoa. In addition to her leading management role at one of Oahu's busiest emergency rooms, Ms. Munoz has provided an average of forty hours per week of unpaid service as founder and CEO of Ho'ōla Nā Pua since its origins. Ms. Munoz's nursing career was a key factor in moving to Oahu, where she worked at Kapiolani Medical Center for Women and Children. Her research revealed that there is a gross lack of education amongst healthcare professionals on the human trafficking problem. Her extensive nursing background, with a heavy focus on pediatric trauma, has helped her to understand the comprehensive needs of children who experience trauma. The clear and unmet need for a holistic services home that comprehensively serves a traumatized child's healing, wellness, and restoration has become the focus of her community efforts and advocacy.

Jody Allione has been an independent consultant since 1980. She has an engineering degree from Clarkson University and an MBA from Pepperdine University. She has consulted with large, multi-national engineering and construction businesses, integrating their various divisions with small business acquisitions, in addition to working with the acquired companies to help smooth the transition. She managed the development of Hamakua Energy Partners; a Hawaii LLC for a Texas utility, to develop a large Hawaii power project built in 2000 on the Big Island. She has been involved with the development of various types of utility scale renewable energy projects in Hawaii. In addition to project development and management, her diverse background includes writing and implementing business and marketing plans for many diverse companies, site reconnaissance, major project proposal writing, and due diligence for the development viability of energy projects. As a developer, Jody is known as a solution finder that works with communities to solve problems and develop projects that meet the needs of communities. With a background in strategic planning and implementation, her expertise is in the conceptualizing and development of large scale project opportunities including site acquisition, community interaction, permitting strategy and contract negotiations.

While attending a Social Justice conference in Australia in early 2012, Jody became aware of the problem of sex trafficking and became deeply involved in helping address the problem in Hawaii. Aside from being the Site Development Director for Ho'ōla Nā Pua, an all-volunteer position, she has agreed to become the Chief Operating Officer

until Pearl Haven is completed and an experienced operations staff is in place. In addition, she actively recruits volunteers and staff and helps to coordinate corporate fundraising and organization alliances. Jody is actively engaged as a speaker advocate for the restoration of these young victims of sex trafficking and advocates for new legislation and outreaches for educating the public and youth awareness.

Terry Corkins is the Lead Mentor on staff for the STARFISH program within Ho'ola Na Pua. She started with the organization as a volunteer in 2013 then moved to California to work with a non-profit organization that operates a state-licensed group home for minor victims of sex-trafficking. Terry was born and raised on Oahu and has returned to the island to continue her mission working with the CSEC population.

The majority of Terry's work life has been in retail management in various aspects of merchandising, operations, and personnel. She also ran several small businesses. When she learned that local children were being sold for sex her focus shifted toward meeting the needs of this population. She spent two years in Northern California gaining direct knowledge and experience in working with victims in the fight against sex-trafficking with the intention of returning to Hawaii and Ho'ōla Na Pua when appropriate..

As a Facility Manager in California, she worked directly with girls ages 13 to 17, who were victims of sex trafficking. As Direct Services Volunteer Coordinator, she interviewed, selected and trained volunteers who would work on the property or have contact with the girls. As Property Manager, she ensured that the buildings, 50-acre property, and horses were properly cared. She also gave informational presentations in training sessions and at tabling events, in addition to securing money and professional service donations. Terry has worked as a staff trainer, undergone structured mentorship training and participated in mentorship programs. She is a certified group home administrator in California, a crisis prevention institute trainer, a Red Cross first aid and CPR for adults and children trainer, a certified mentor trainer, and was formerly certified for respite foster care for special needs infants at Hale Mālama (Catholic Charities).

Michael Akau has a wealth of experience in compliance-quality assurance, strategic and program planning, performance improvement, and development. His extensive experience includes: the development of PRIM-Process Risk Identification Model ©; Obtained program accreditations and re-accreditations; Hawaii State Program license and a Certificate of Need; Identified RISKS in process of goal, objective and task achievements. He was the Compliance Quality Assurance Officer at Loveland Academy for seven years and the Assistant to the Environmental Health and Safety Officer at Chaminade University of Honolulu, for two years. Early in his career, he was a corrections officer as well as a general manager and owner of a successful restaurant for

eleven years. Prior to that, he served in the army as a military police, desk sergeant and operations sergeant. His education includes a BA in management with a minor in computer information systems as well as an MBA in business administration, a doctorate in education of organizational leadership and an AAS in administration of justice.

Brooke Ward has a BA degree in social sciences, concentration in Psychology, anthropology from the University of Hawaii and a Master's of Science Counseling Psychology degree from Chaminade University in Honolulu. She became the Executive Director at Central Oahu Youth Services Association in Haleiwa, Hawaii, after being their House Manager, where she was responsible for managing the emergency shelter, overseeing the staff and clients, and coordinating with the Department of Human Services staff. Prior to that, she was a Parent Consultant for the Learning Disabilities Association of Hawaii.

B. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities. The applicant shall also describe how the facilities meet ADA requirements, as applicable.

This 24-hour therapeutic Special Treatment Facility for adolescent girls ages 11 through 18 will provide care, safety, and integrated service planning committed to the treatment, restoration and reintegration of juvenile victims. The facility will provide educational, therapeutic, recreational, and occupational services all in one location. The program will address the behavioral, emotional, societal, and familial problems that may prevent the residents from taking part in family and community life. It will be a safe place for residents to heal, as their physical, emotional, psychological, psychosocial, spiritual, and reintegration needs are met. Pearl Haven will provide a State of Hawaii accredited education so the girls need not leave the campus. The goal is to prepare each resident for successful transition and reintegration back into our community. There are currently no residential Special Treatment Facility programs for minor victims of sexual trafficking in the State of Hawai'i.

The facility is located at 58-130 Kamehameha Highway in Haleiwa on the North Shore of Oahu, between the communities of Sunset Beach and Kahuku. The site is identified as Tax Map Key: (1) 5-8-001:051 and is accessible to all residents on the island by car and public transportation.

All construction will be in compliance with the latest American with Disabilities Act (ADA) Guidelines and a consultant will be involved in the design stage. Should government funding be provided, a review will be done with the State of Hawai'i, Disability and Communications Access Board, DCAB.

Please see Exhibit G, H & I for facility description

V. Personnel: Project Organization and Staffing

A. Proposed Staffing, Staff Qualifications, Supervision and Training

These positions and their current volunteer professionals include:

- President and CEO Jessica Munoz, RN, BSN, MSN, APRN-RX, FNP-BC who will continue to dedicate her expertise and leadership to bringing together all of Hawaii's stakeholders to meet the needs of child victims of sex trafficking;
- Chief Operating Officer (COO) Jody Allione coordinates organizational development, and manages the program. During the construction phase, Jody is the Site Development Director. She has been responsible for permitting, including state and county land use permits, wastewater permits and other permits required during construction.
- Clinical & Therapeutic Director develops and implements the Pearl Program.
- Facility Administrator will manage the in-house residential treatment center.
- Administrative Assistant (AA) Brooke Ward, will support the professional efficiencies required for a successful operation.
- Compliance Officer Michael Akau, is responsible for licensing and compliance programs and quality control for the special treatment facility.
- Accounting Manager Lily Coletta will continue in her role as accounting supervisor, and the current bookkeeper, Debi Ortiz, will continue as a staff person when the facility is open.
- Communications and Marketing Director will manage community outreach and training to support Ho'ōla Nā Pua's initiatives.

Chief Executive Officer:

Jessica Munoz, the CEO, is the tireless founder of the organization, providing all her time, as a volunteer like all of the highly dedicated and focused board members. Once fully funded, the President (CEO) will have overall strategic and operational responsibility for Ho'ōla Nā Pua's staff, programs, expansion, and execution of its mission. The CEO will have a deep knowledge of the field, core programs, operations,

and business plans. The CEO will work collaboratively with the Board of Directors in leading the transformation of Ho'ōla Nā Pua from its current stage to a fully developed organization capable of delivering on its long-term vision. Specifically, the CEO will ensure that Ho'ōla Nā Pua's finances, operations, fundraising, marketing, human resource, technology, and programmatic strategies are effectively implemented across all divisions of the organization.

The CEO has proven leadership, coaching, and relationship management experience and other qualifications that include:

- An advanced degree in advanced health services and at least five years of management experience
- Excellence in organizational management, the ability to coach staff, manage, and develop high-performance teams, set and achieve strategic objectives, and manage a budget
- Past success working with a board of directors with the ability to cultivate existing board member relationships.
- Strong marketing, public relations, and fundraising acumen, with the ability to engage a broad range of stakeholders and cultures
- Action-oriented, entrepreneurial characteristics, with an adaptable and innovative approach to organizational planning
- Ability to work effectively in collaboration with diverse groups of people
- Passion, idealism, integrity, positive attitude, mission-driven approach, and self-direction.

Chief Operations Officer:

Jody Allione is the current COO and will stay involved once Pearl Haven becomes a reality and qualified onsite staff is completely in place. Her experience working with both small and large multi-national companies has given her the qualifications needed for this demanding position.

Ho'ōla Na Pua has been growing steadily and is seeking to: fund general construction, renovation, equipping and furnishing, landscaping and securing of the campus. Additionally it is funding the conversion of a 5-year, 300 person volunteer effort into an initial 6 person full-time staff services operation. The team must stimulate a Social Return on Investment (SROI) in the form of renewed lives of children reintegrated into communities, reduced juvenile incarceration costs, lower healthcare costs, decrease crime, and enhancing livelihoods for an average of 32 girls per year. The organization requires a mission-focused, seasoned, strategic, and process minded leader with

experience scaling an organization, leading an executive management team, and developing a performance culture among a group of diverse, talented individuals.

Reporting to the President/CEO of Ho 'ola Na Pua, the COO is the Executive Vice President who leads across the organization and will have the following responsibilities:

- Creating the Strategic five-year plan and implement new processes and approaches to achieve it.
- Increasing key impact measurements
- Producing and implementing a Balanced Scorecard metric throughout the organization
- Cultivating the values of HNP within the organization
- Upgrading human capital and capabilities
- Fundraising
- Budgeting
- Ensuring the development and implementation of systems for reporting, measurement and supporting revenue generation
- Maintaining administrative oversight of proposal preparation and granting writing
- Partnering with the CEO on development of the board of directors and give guidance to board committees

Clinical & Therapeutic Advisor:

Dr. George Rhoades will provide Clinical Oversight and be the Advisor to the yet to be named Director of Clinical and Therapeutic Services. He provides inspiring leadership, direction, and oversight to Ho `ōla Nā Pua's Residential Life and Living Lokahi Division. The Director of Clinical and Therapeutic Services ensures the design, development, and ongoing implementation of effective, innovative, high-quality services to underage girls through trauma-informed and trauma-specific services that improve the short and long-term health, safety, and well-being of victims of severe forms of human trafficking.

The primary purpose of this role is to develop and implement the program and obtain the special treatment facility license from the Hawaii State Department of Health. Upon commencement of operations, the Director will provide and direct services to residents, including assessment, treatment, program planning and implementation, related documentation, and communication. The Director is entrusted to oversee the provision of innovative, responsible healthcare through the creation and implementation of new ideas that continually improve services and processes to achieve superior outcomes.

Site Development Director:

The site development director is responsible for the permitting including state and county land use permits, wastewater and other use permits. This position terminates at the conclusion of construction. Responsibilities required are coordinating the architectural design and building criteria in compliance with the specific licensing requirements for a special treatment facility. Jody Allione, the Site Development Director, has been active in project development of multi-million dollar projects in Hawaii for 25 years. She has spent countless volunteer hours managing this process for Ho'ōla Nā Pua.

Specific work entails:

- Working with DLNR, HC&C, and other agencies involved in the land use and other permits and applications. Provide all information to EA writer and provide information and writing as needed.
- Being responsible for coordinating land use permitting, environmental assessment and managing community outreach for the site as related to permitting.
- Working with the architect on design, interact with suppliers and coordinate with the construction manager, subcontractors, and suppliers.
- Seeking in-kind services and creative ways to work with other volunteer organizations and suppliers.
- Managing the site development schedule and budget.
- Interacting with licensing team to provide relevant permitting information.
- Helping secure in-kind services from vendors, suppliers & contractors
- Organizing site cleanup with volunteer organizations.

Facility Director:

The Facilities Director is responsible for the management of the in-house residential treatment center. Management includes supervision of staff, handling of financial information, and oversight of residential programming. Program and policy changes are set forth by the program director, who also maintains the residential center's public image through publications and outreach. Scheduling counselors, scheduling round-the-clock support staff, and coordinating external contractors are all part of the director's oversight. While they may delegate tasks, all day-to-day operations of a residential treatment center fall under the Facilities director's purview. Internally, there may be scheduling problems and patient-related emergencies; externally, vendor and contract agreements must be met and maintained. This person also oversees the management of the building and property.

A degree in management or business is generally required, as is experience in a non-profit or treatment center.

Facilities Director's Tasks:

- Direct the staff in quality and caring support of residents.
- Act as liaison for conflict resolution between staff, patients, family members and physicians.
- Oversee staff operations, business planning and budget development.
- Ensure services are in compliance with regulations, including both state and federal regulatory requirements.
- Home Supervisors are resourced with a professional development plans that promotes continuous personal and professional growth.
- Maintain Responsibility for training, evaluating and directing the work of the Supervisors, Social Workers/Clinicians and Facility Managers.
- Review and approve all Special Incident Reports and submit to CCL.
- Ensure that the Facility is properly resourced and supported so that residents receive quality treatment services within a safe and healthy residential environment
- Provide leadership and guidance in a collaborative working relationship with Residential Supervisors that result in pro-active treatment milieus.
- Work closely with the Clinical Director in maintaining full house occupancy.
- Work closely with the Clinical Director in coordinating all group home intakes and discharges
- Serve as the local educational program liaison in working with School Districts.
- Oversee all hiring and training of new staff to ensure full coverage.
- Ensures that there is an emergency on-call system that responds to after hour's crises in a safe and timely manner.

Administrative Assistant:

The Administrative Assistant will work with the executive management team to coordinate all activities, as well as to provide assistance as an executive assistance in all areas. The Administrative Assistant in the development stage will be responsible for compliance with all grant requirements and will report back to grantors on progress. The AA will also participate in the licensing and coordinate their efforts with all other parties. The AA will set up all manual filing systems for accounting and finance requirements and coordinate development activities on all fronts by responding to permitting and licensing agency inquiries to the appropriate director or providing the

necessary documentation. The AA will manage the physical stores and inventory of items donated in advance of construction.

Additionally, the AA will manage the volunteer site cleanup and preparation work and coordinate any contractor or volunteer activity on the site. The AA will work with the grant writers to assure coordination of the review process and to provide information as requested to complete specific grant and development funding requests. The AA will attend all community meetings and take notes and follow up with information requests. The AA will take minutes of all executive and leadership meetings and manage the online document filing system. Finally, the AA will fill in all areas by providing information and data to all of the various task forces to assure timely responses.

Bookkeeper/ CPA

The bookkeeper/ CPA work team is required to maintain all of the records needed for a 501(c)(3) non-profit organization. This entails all transactions, deposits, expenses tracking, budget management and accounts payable. They will maintain Quicken Books and provide monthly financial statements for the Board of Directors and management. They will be responsible for interacting with the database management system to track donations and grants and provide year-end donation receipts. In addition, they are responsible for interacting with the auditor and providing all backup data. They will manage payroll and be responsible for all tax filing data.

Compliance Officer:

The Chief Compliance Officer oversees the Corporate Compliance Program, functioning as an independent and objective body that reviews and evaluates compliance issues/concerns within the organization. The position ensures the Board of Directors, management and employees are in compliance with the rules and regulations of regulatory agencies, that company policies and procedures are being followed, and that behavior in the organization meets the company's Standards of Conduct. The CA acts as a channel of communication to receive and direct compliance issues to appropriate resources for investigation and resolution, and as a final internal resource with which concerned parties may communicate after other formal channels and resources have been exhausted.

The Chief Compliance Officer acts as staff to the CEO and Board of Trustees' Corporate Compliance Committee by monitoring and reporting results of the compliance/ethics efforts of the company and in providing guidance for the Board and senior management team on matters relating to compliance. The Chief Compliance Officer, together with

the Corporate Compliance Committee, is authorized to implement all necessary actions to ensure achievement of the objectives of an effective compliance program.

Duties and Responsibilities of Compliance Officer

- Develops, initiates, maintains and revises policies and procedures for the general operation of the Compliance Program and its related activities to prevent illegal, unethical, or improper conduct. Manages day-to-day operation of the Program.
- Develops and periodically reviews and updates Standards of Conduct to ensure continuing currency and relevance in providing guidance to management and employees.
- Collaborates with other departments (e.g., Risk Management, Internal Audit, Employee Services, etc.) to direct compliance issues to appropriate existing channels for investigation and resolution. Consults with the corporate attorney as needed to resolve difficult legal compliance issues.
- Responds to alleged violations of rules, regulations, policies, procedures, and Standards of Conduct by evaluating or recommending the initiation of investigative procedures. Develops and oversees a system for uniform handling of such violations.
- Acts as an independent review and evaluation body to ensure that compliance Issues/concerns within the organization are appropriately evaluated, investigated and resolved.
- Monitors, and as necessary, coordinates compliance activities of other departments to remain abreast of the status of all compliance activities and to identify trends.
- Identifies potential areas of compliance vulnerability and risk; develops/implements corrective action plans for resolution of problematic issues, and provides general guidance on how to avoid or deal with similar situations in the future.
- Provides reports on a regular basis, and as directed or requested, to keep the Corporate Compliance Committee of the Board and senior management informed of the operation and progress of compliance efforts.
- Ensures proper reporting of violations or potential violations to duly authorized enforcement agencies as appropriate and required.
- Establishes and provides direction and management of the compliance Hotline.
- Institutes and maintains an effective compliance communication program for the organization, including promoting (a) use of the Compliance Hotline; (b) heightened

awareness of Standards of Conduct, and (c) understanding of new and existing compliance issues and related policies and procedures.

- Works with the Human Resources Department and others as appropriate to develop an effective compliance training program, including appropriate introductory training for new employees as well as ongoing training for all employees and managers.
- Monitors the performance of the Compliance Program and relates activities on a continuing basis, taking appropriate steps to improve its effectiveness.

Communications & Marketing Director

The Marketing Director must collaborate with and support Directors and core/senior team leaders with promoting fundraising, public relations, grant writing, awareness, school education, community and church outreach, legislation, etc.

Duties and responsibilities include:

- Communicate and work with Director and other core/team leaders on all marketing related matters. Brochures, web content, upcoming events/presentations, fundraising initiatives, new legislation alerts, school awareness programs, social media, etc. The Marketing Director touches nearly every possible project coming through the pipeline that will be distributed or shared with the general public.
- Identify marketing opportunities that will establish and grow the brand, enhance organization's awareness, and increase donor base and financial support.
- Enhance organization's image and position in the local/national/international community and the general public.
- Ensure that a clear, consistent voice is presented in all of organization's messaging.
- Oversee planning, development, implementation, and distribution of any and all marketing campaigns and support materials (e.g. banners, signs, flyers, brochures, email announcements, newsletters, social media content and web content, press releases, presentation materials, and decks, etc.) to ensure consistent image, voice, and messaging.
- Measure and report success of all online/offline marketing and communications campaigns/programs.

As discussed in detail above, both the volunteer Board of Directors and the currently volunteer President and CEO of Ho'ōla Nā Pua have oversight of and manage all-volunteer staff. President and CEO, and Nurse Practitioner Jessica Munoz, possesses

management qualifications that are evidenced by her supervisory and clinical leadership role for Emergency Medicine Physicians Inc. at Pali Momi Medical Center on Oahu. In addition to her full-time career as a nurse practitioner, she has also served in a full-time volunteer leadership role for the organization for the past several years. The Ho'ōla Nā Pua Board of Directors will continue to oversee Jessica in this position. The President will provide direction for the operating team.

Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organizational chart that illustrates the placement of this request.

Please see Exhibit J

C. Compensation

The applicant shall provide the annual salaries paid by the applicant to the three highest paid officers, directors, or employees of the organization by position.

Ho'ōla Nā Pua President, Executive Vice President, Fund Development Director, and Task Force leaders have all been serving on a volunteer basis since the organization was formed in 2011. The first full time staff employee positions were implemented in January 2016. These positions include:

Development Director Connie Sizemore (\$60,000)

Human Resources & Mentor Coordinator Terry Corkins (\$45,000)

Licensing & Compliance Consultant Michael Akau (\$48,000) (Independent Consultant)

VI. Other

A. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgment. If applicable, please explain.

N/A

B. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that applicant possesses relevant to this request.

Ho'ōla Nā Pua, a prospective Special Treatment Facility provider in the State of Hawaii, obtained a Certificate of Need (CON) through the Department of Health and State Health Planning and Developing Agency to operate on Oahu's north shore. Ho'ōla Nā Pua will secure a licensure through the Department of Health Office of Health Care Assurance (OHCA).

Because Ho'ōla Nā Pua is committed to quality and excellence in care to traumatized children, the Pearl Haven campus is pursuing the Joint Commission accreditation and certification of our facility and program as a behavioral health center. Currently in the United States, there are no programs or facilities specific to children who have been sexually exploited that are accredited and certified under the Joint Commission.

C. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see Article X, Section 1, of the State Constitution for the relevance of this question.

N/A

D. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2016-17 the activity funded by the grant if the grant of this application is:

- (1) Received by the applicant for fiscal year 2016-17, but
- (2) Not received by the applicant thereafter.

A dedicated campaign committee made up of volunteer community leaders, board members, and senior staff will be fully engaged in implementing the capital campaign. The organization is in the process of selecting a Campaign Chairman, who will work with Ho'ōla Nā Pua Board of Directors to revise timelines if State funding is not available after 2017. A local consultant with over 30 years' experience in fundraising in the Hawaiian Islands, the mainland, and the Pacific Rim will also be available to double up efforts if State funding falls short after 2017.

E. Certificate of Good Standing (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a certificate of good standing from the Director of Commerce and Consumer Affairs that is dated no earlier than December 1, 2016.

Please see Exhibit K: DCCA Certificate of Good Standing

Exhibit 1A

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISIED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and

Exhibit A HO`OLA NA PUA PEARL HAVEN TIMELINE FOR DESIGN / CONSTRUCTION

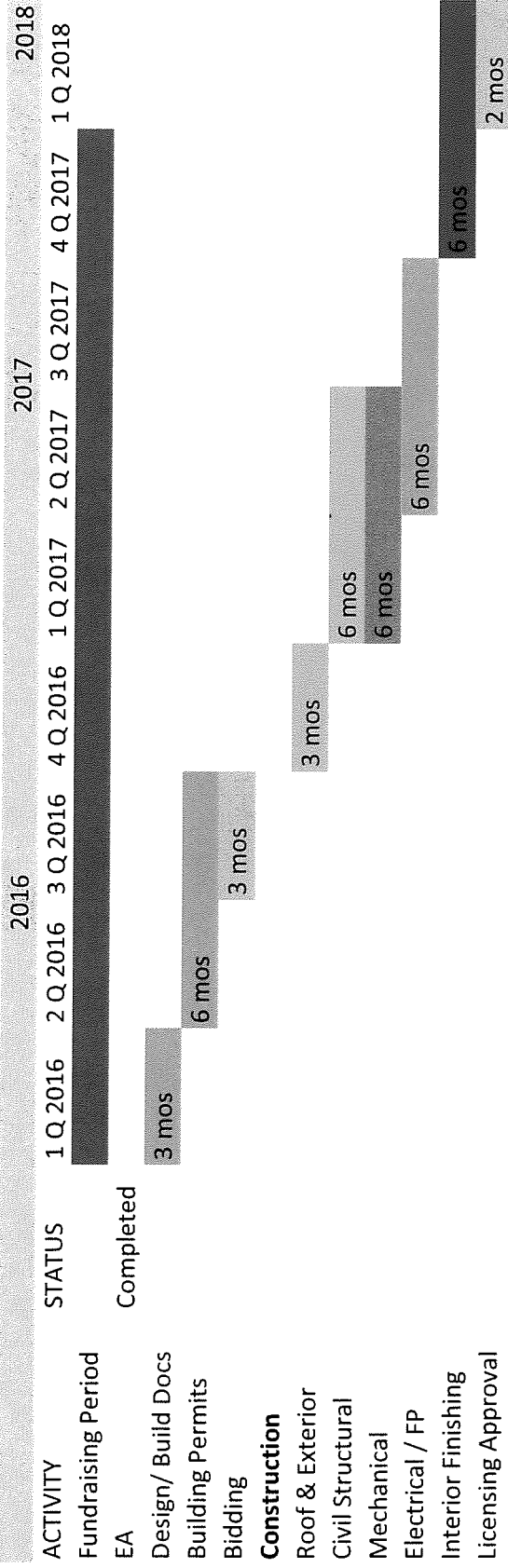


Exhibit B

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2016 to June 30, 2017

Applicant: Ho'ōla Nā Pua

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9. Plans	5,000			8,500
10. Design	100,000		100,000	5,000
11. Construction	900,000		800,000	3,800,000
12. Furniture Fixtures & Equipment	150,000			800,000
13. Development	5,000		25,000	
14. Contingency	20,000		20,000	200,000
15. Miscellaneous	20,000			200,000
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES	1,200,000		945,000	5,013,500
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL		0	0	
TOTAL (A+B+C+D+E)	1,200,000	0	945,000	5,013,500
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	1,200,000	Jody Allione <i>i</i> 808-347-3174		
(b) Total Federal Funds Requested	0	[Redacted] Phone		
(c) Total County Funds Requested	945,000	[Redacted] 0, 2016		
(d) Total Private/Other Funds Requested	5,013,500	[Redacted] Date		
TOTAL BUDGET	7,158,500	Jody Allione Chair, VP, Chief Ops Officer Name and Title (Please type or print)		

EXHIBIT C

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Applicant: Ho'ōiā Nā Pua'i

Period: July 1, 2016 to June 30, 2017

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
N/A				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				\$ -

JUSTIFICATION/COMMENTS:

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Applicant: Ho’ōla Na Pua

Period: July 1, 2016 to June 30, 2017

DESCRIPTION OF EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
N/A		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
TOTAL:				

JUSTIFICATION/COMMENTS:

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
N/A		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
		\$ -	-	
TOTAL:				

JUSTIFICATION/COMMENTS:

Exhibit E

BUDGET JUSTIFICATION - CAPITAL PROJECT DETAILS

Period: July 1, 2016 to June 30, 2017

Applicant: Ho'ōia Nā Pua

TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2014-2015	FY: 2015-2016			FY:2016-2017	FY:2017-2018
PLANS		3,500	5000	5000	0	
LAND ACQUISITION						
DESIGN			100000	105000	0	
CONSTRUCTION		150,000	945000	2800000	2098500	
EQUIPMENT			150000	350000	450000	
TOTAL:		150,000	1,200,000	3,260,000	2,548,500	

Justification/comments: Pearl Haven will be the first of its kind rescue facility for abused girls, providing a therapeutic refuge with an array of comprehensive programs therapy, such as clinical care, family therapy, and education along with personal care and protection, recreational services and mentoring to nurture young victims of sexual trafficking so they can return to society as a healthy member of our community. To date HNP has had pro bono architects, permitting consultants, designers and construction assistance. Not included is the

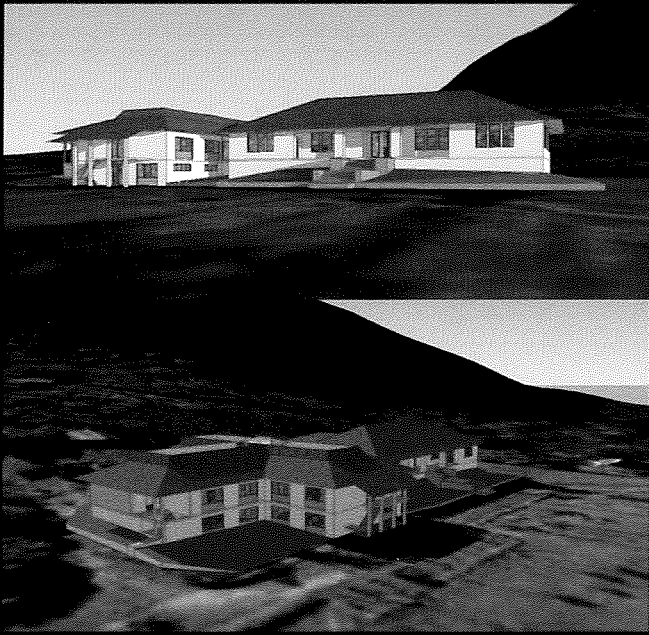
Exhibit F

GOVERNMENT CONTRACTS AND/OR GRANTS

Applicant: _____

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S. / State / Haw / Hon / Kau / Mau)	CONTRACT VALUE
1.					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
				TOTAL	

Exhibit G: Exterior color and roof, interior layout showing upper and lower floor



Internal renovations to the existing 24,000 sf Bldg.

12.8-acre site

40-year lease in the secluded North Shore Setting


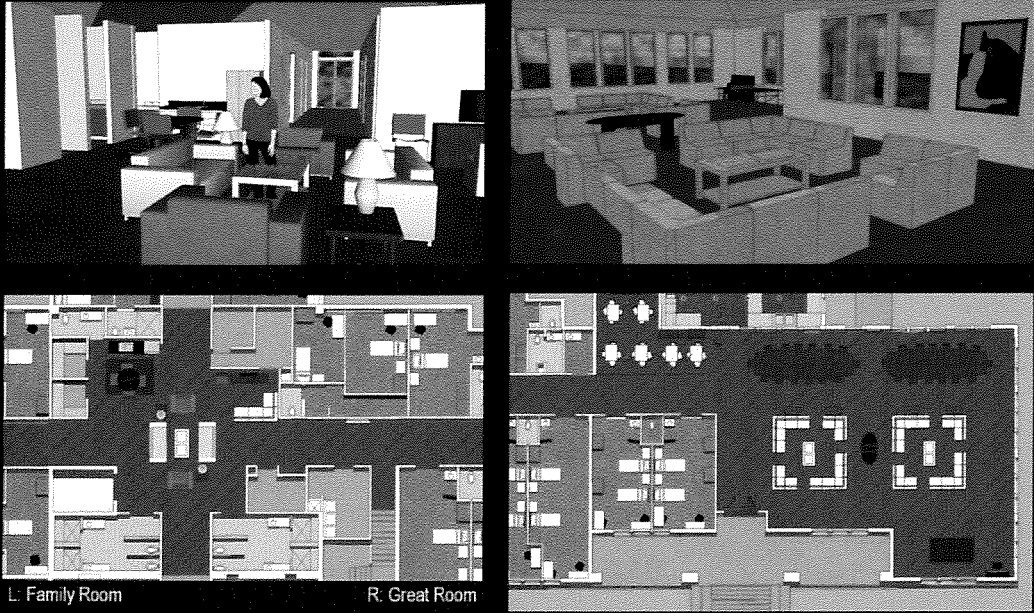
BUILDINGS & SITE

Restoration of internal spaces to suit needs

Upgrade Water and Electric Services

Improve Site Security

Maintain Historic Feeling and Density

L: Family Room

R: Great Room


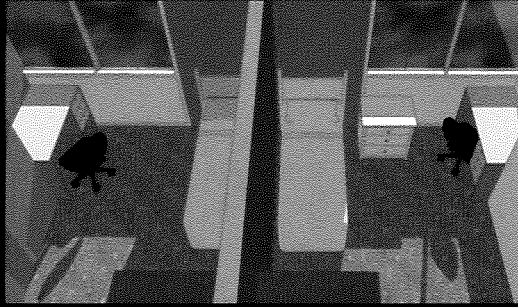


Exhibit H: Interior layout of bedrooms and group spaces



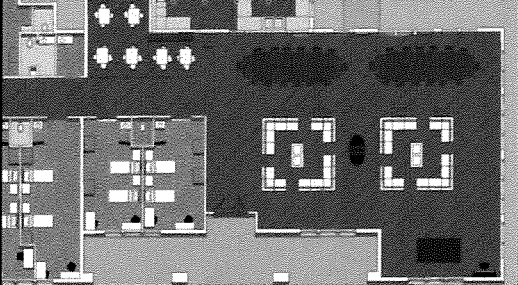
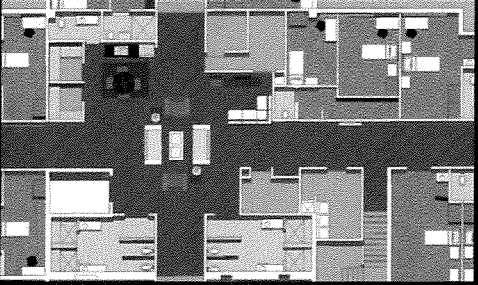



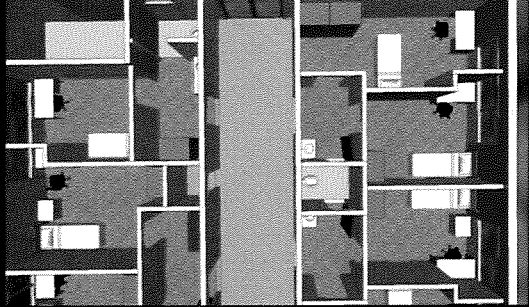
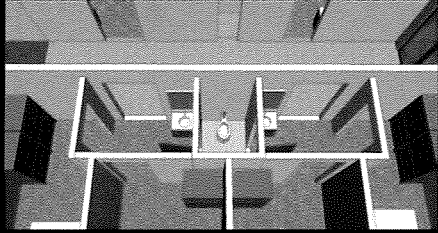
BEDROOMS

Each Bedroom is designed to provide a safe and cozy haven for our girls.

Each room will be furnished with a twin bed, an armoire, night stand, and desk.

Several Bedrooms feature private bathrooms.

29 SINGLE BEDROOMS
2 DOUBLE BEDROOMS



L: Family Room R: Great Room


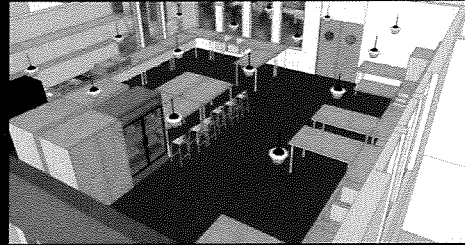


Exhibit I: Interior layout of kitchen and therapy rooms

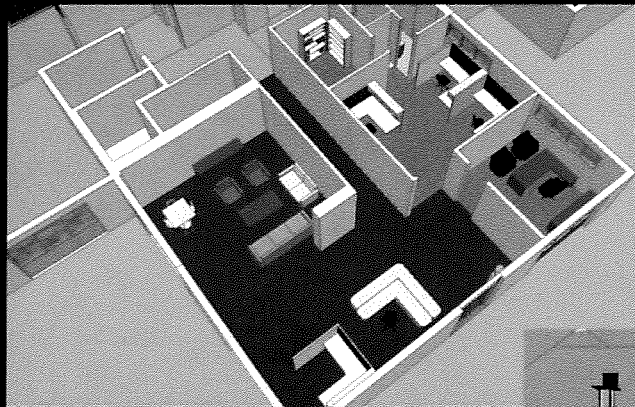


KITCHEN
A Commercial Grade Kitchen will be the center of a nurturing home-like environment.



Classes in food preparation will help our girls learn healthful life habits and home economics.

A Breakfast Café setting can help girls learn job skills and creates an upbeat mood.



ADMINISTRATION

- Offices*
- Admissions/Discharge*
- Records*
- Medical Care*
- Operations/Maintenance*

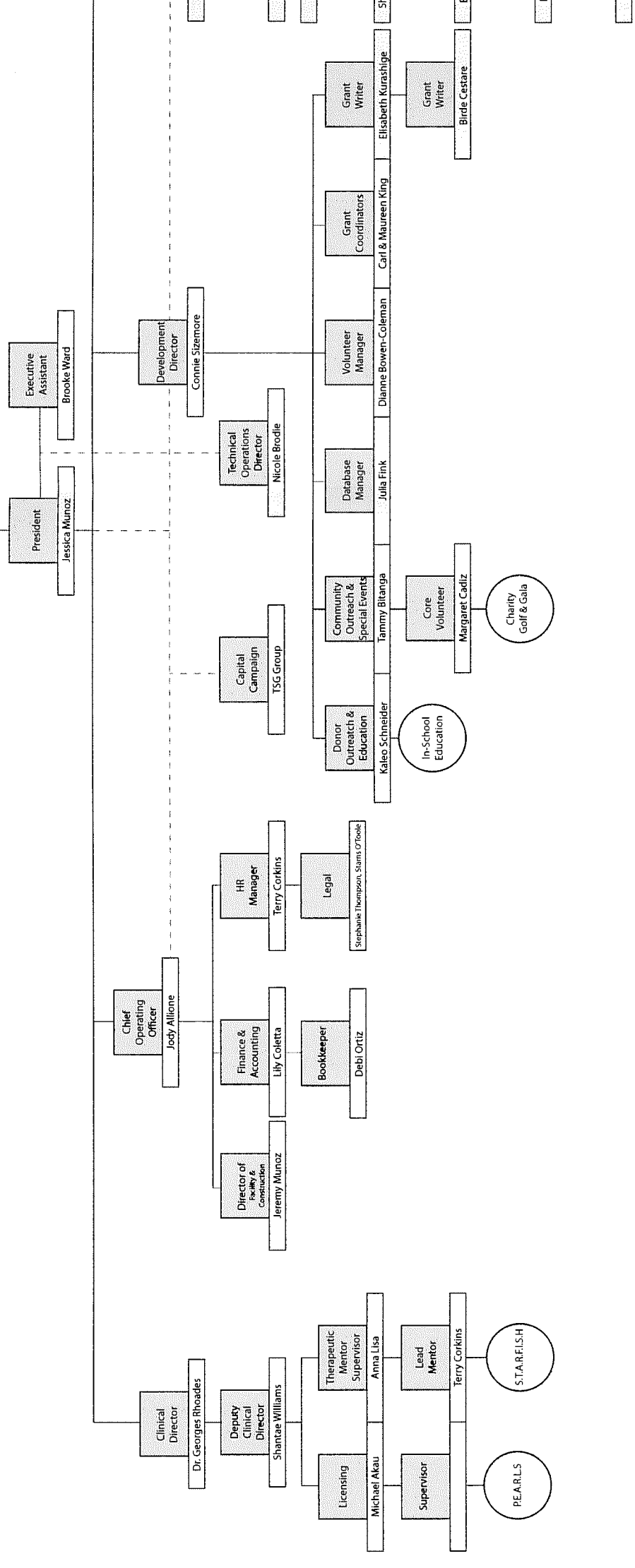
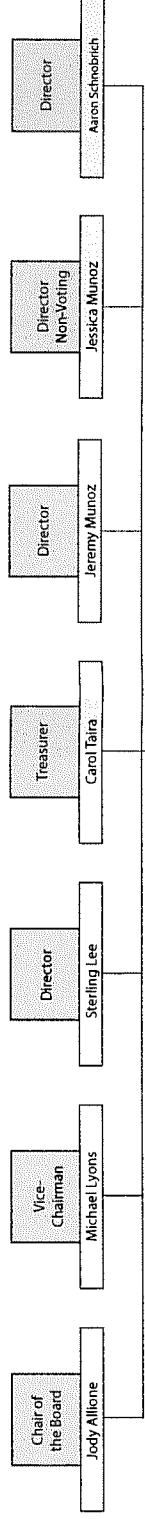


THERAPY ROOMS

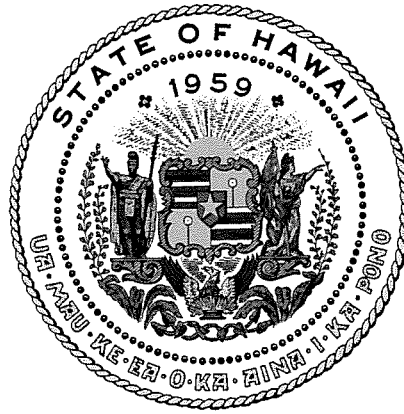
- Classrooms*
- Counseling*
- Family Rooms*



Board of Directors



Health, Education, Advocacy, Reintegration



Department of Commerce and Consumer Affairs

CERTIFICATE OF GOOD STANDING

I, the undersigned Director of Commerce and Consumer Affairs of the State of Hawaii, do hereby certify that

HO`OLA NA PUA

was incorporated under the laws of Hawaii on 12/05/2013 ; that it is an existing nonprofit corporation; and that, as far as the records of this Department reveal, has complied with all of the provisions of the Hawaii Nonprofit Corporations Act, regulating domestic nonprofit corporations.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Department of Commerce and Consumer Affairs, at Honolulu, Hawaii.

Dated: January 11, 2016



Director of Commerce and Consumer Affairs