



EXECUTIVE CHAMBERS

HONOLULU

NEIL ABERCROMBIE
GOVERNOR

SENATE COMMITTEE ON HEALTH
The Josh Green, Chair
The Hon. Rosalyn H. Baker, Vice Chair
April 9, 2014, 1:30 p.m., Room 229

Support for: GM 653, Nomination of Andrew Garrett to HHSC Board of Directors
Presented by Beth Giesting, Healthcare Transformation Coordinator, Office of the Governor

Thank you for the opportunity to support the nomination of ANDREW GARRETT to the board of directors of the Hawai'i Health Systems Corporation (HHSC). Mr. Garrett was hired by the Hawai'i Institute for Public Affairs two years ago to be the primary HIPA staff member supporting our public-private partnership called the Hawai'i Healthcare Project so I have worked closely with him over that period.

Andrew has exhibited many fine qualities as he helped us develop and manage our fledgling project but the ones that will serve Hawai'i best as he takes his place on the HHSC board include the following:

- Andrew will be a knowledgeable board member.
 - He has developed a broad understanding about healthcare issues in Hawai'i and opportunities for transformation that will provide an important perspective to the HHSC board at this critical juncture. He is conversant in delivery and payment system issues, health information technology, healthcare workforce, access barriers and disparities, and health status trends.
 - He is a "quick study," having learned a great deal about the complex healthcare environment in a very short time. He has actively sought out information, studies, and training to increase his understanding of health issues, trends, and current thought.
- Andrew will be an attentive, contributing board member who can work effectively with colleagues.
 - He is a good listener and an excellent communicator, organizing and presenting ideas effectively.
 - He works well in different roles with all kinds of people.
 - He is resourceful, having a good understanding of policy, financing, and getting things done in Hawai'i.

In short, I highly recommend Andrew Garrett to this appointment and appreciate the opportunity to share my views with you.

NEIL ABERCROMBIE
GOVERNOR OF HAWAII



LINDA ROSEN, M.D., M.P.H.
DIRECTOR OF HEALTH

STATE OF HAWAII
DEPARTMENT OF HEALTH
P.O. Box 3378
HONOLULU, HAWAII 96801-3378

In reply, please refer to:
File:

SENATE COMMITTEE ON HEALTH

GM653, SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE BOARD OF DIRECTORS OF THE HAWAII HEALTH SYSTEMS CORPORATION, GUBERNATORIAL NOMINEE, ANDREW GARRETT, FOR A TERM TO EXPIRE 6-30-2017.

Testimony of Linda Rosen, M.D., M.P.H.
Director of Health

April 3, 2014
1:30 PM

1 **Department's Position:** Support.

2 **Fiscal Implications:** None.

3 **Purpose and Justification:** The purpose of GM653 is to nominate as a member of the Board of
4 Directors of the Hawaii Health Systems Corporation, Gubernatorial Nominee, ANDREW GARRETT,
5 for a term to expire 6-30-2017.

6

7 Department of Health (DOH) leadership has had the privilege of working closely with Mr. Garrett on
8 several critical projects, including the Hawaii Healthcare Project. Mr. Garrett routinely demonstrates a
9 dedication to good public policy and the welfare of Hawaii's residents, as well as thorough
10 professionalism. DOH supports his nomination to the Board of Directors and is confident that his input
11 and guidance will steer Hawaii's public hospital system towards a bright future.

12

13 Thank you for the opportunity to testify.



HAWAII HEALTH SYSTEMS

C O R P O R A T I O N

Quality Healthcare For All

**Senate Committee on Health
Senator Josh Green, M.D., Chair
Senator Rosalyn H. Baker, Vice Chair**

Wednesday, April 9, 2014
Conference Room 229
1:30 p.m.
Hawaii State Capitol

Testimony Strongly Supporting GM 654, Submitting for consideration and confirmation to the Board of Directors of the Hawaii Health Systems Corporation, Gubernatorial Nominee, BRANDON STARR, for a term to expire 6-30-2017.

Alice M. Hall
Acting President and Chief Executive Officer
Hawaii Health Systems Corporation

On behalf of the Hawaii Health Systems Corporation Board of Directors, I appreciate this opportunity to testify in strong support of the confirmation of Andrew Garrett, as a gubernatorial nominee to the HHSC Board.

Mr. Garrett is very involved in public affairs, healthcare and the community through his work as the Project Manager of the Hawaii Healthcare Project, a public-private partnership between the Office of the Governor and the healthcare industry stakeholders. Additionally, Mr. Garrett has an extensive background in community/public relations activities. His experience and knowledge with these collaborative efforts would be a great addition to HHSC Corporate Board of Directors.

On behalf of the HHSC Corporate Board of Directors, I am proud to support Mr. Andrew Garrett. We commend Governor Abercrombie on selecting an individual of his caliber.

His confirmation is an important step toward ensuring that all Hawaii residents receive equal and continued access to quality, comprehensive and competent public health services.

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www.hhsc.org <<http://www.hhsc.org>>



April 4, 2014

Senator Josh Green, Committee on Health, Chair
Senator Rosalyn Baker, Committee on Health, Vice Chair
State Capitol Room 229
415 South Beretania Street
Honolulu, Hawai'i 96813

Dear Senator Green, Senator Baker and members of the Committee,

As the Executive Director of the Hawai'i Health Information Exchange, I am pleased to support
Gubernatorial Nominee Andrew Garrett to the Board of Directors for the Hawai'i Health Systems
Corporation.

I had the pleasure of working with Mr. Garrett over the past 2 years on the Hawai'i Health Care Project,
a public-private initiative co-chaired by Beth Giesting the Governor's Health Care Transformation
Coordinator.

As a project manager of the Hawai'i Health Care Project, Andrew played a critical role in ensuring that
statewide healthcare planning progressed effectively and efficiently which eventually culminated in
Healthcare Transformation Plan released by the Office of the Governor in February 2014.

The Hawai'i Health Systems Corporation will benefit from someone who brings a keen understanding of
the state's health care system such as Mr. Garrett and, I look forward to continuing to work with Mr.
Garrett to build an effective statewide integrated healthcare delivery system.

Sincerely,

A handwritten signature in black ink, appearing to read "Christine Sakuda", is written over a white background.

Christine Hawai'i Sakuda, MBA
Executive Director
Hawai'i Health Information Exchange



HPCCA

HAWAII PRIMARY CARE ASSOCIATION

Senate Committee on Health

The Hon. Josh Green, Chair

The Hon. Rosalyn H. Baker, Vice Chair

Testimony in Support of GM653
Submitted by Hawaii Primary Care Association
April 9, 2014, 1:30 pm, Room 229

The Hawai'i Primary Care Association, which represents community health centers in Hawai'i, **strongly supports** the nomination of Andrew Garrett to the Board of Directors of the Hawaii Health Systems Corporation.

The HPCA is a staunch believer in the social determinants of health, those economic and social conditions that influence an individual and a community's health status. These conditions serve as risk factors endemic to a person's living and working environment, rather than their behavioral or genetic histories. Factors such as income, education, access to recreation and healthy foods, housing, and employment, can and do have measurable impacts on a person and a community, both in health and financial outcomes.

The Hawaii Institute of Public Affairs (HIPA) is an organization that shares a similar vision and is driven by the same defining characteristics. It is Hawaii's first independent, nonpartisan organization dedicated to research, education, and community collaboration with the end goal of improving public policy. It aims to achieve this by engaging active stakeholders in informed debate that will culminate in new ideas and opportunities aimed to solve the important issues in Hawaii.

Sharing such similar values has given the HPCA the opportunity to work with Andrew Garrett, the Acting President and CEO of HIPA. Prior to that Mr. Garrett served as the project director of The Hawaii Healthcare Project, a public-private partnership between the Office of the Governor and leading healthcare organizations with the goal of transforming Hawaii's healthcare system. In these roles, Mr. Garrett has been a tireless worker for the health and well-being of Hawaii. He is an enthusiastic and active member of the public health community that will no doubt bring the same level of dedication to the Hawaii Health Systems Corporation Board of Directors.

Thank you for the opportunity to testify in strong support of Mr. Andrew Garrett's nomination.

HMSA



An Independent Licensee of the Blue Cross and Blue Shield Association

April 9, 2014

The Honorable Josh Green, Chair
The Honorable Rosalyn H. Baker, Vice Chair
Senate Committee on Health

Re: GM 653 – Confirmation of Andrew Garrett to the Board of Directors of the Hawaii Health Systems Corporation

Dear Chair Green, Vice Chair Baker, and Members of the Committee:

Thank you for allowing me to testify in support of the confirmation of Andrew Garrett as a member of the Board of Directors of the Hawaii Health Systems Corporation (HHSC). I was pleased to learn of Governor Abercrombie's nominating Andrew to serve as an HHSC Board member. He will be an asset to the Board during this critical time for both the HHSC and for health care system in Hawaii.

I have had the pleasure of working with Andrew for the last two years, since he started with the Hawaii Institute of Public Affairs (HIPA) as the Project Director for the Hawaii Healthcare Project (HHP), through his promotion to now Acting President and CEO of that organization. I think his quick elevation within HIPA says a lot about how extremely hardworking, capable, and trusted Andrew is.

When the State Administration committed to transforming Hawaii's health care system beyond the goals of the federal Affordable Care Act, State resources were scarce. Thankfully, many of us in the health care community shared the Administration's vision of a cost-efficient, patient-centered health care system, and we were willing to commit time and funding to a private-public venture – the HHP. With Beth Geisting's leadership, and using HIPA as an intermediary, the HHP has accomplished much. The State now has a Healthcare Innovation Plan (SHIP) which will serve as the base from which we can garner more federal dollars to build that new health care system for Hawaii's families.

All of this would not have been possible without Andrew's diligence in helping coordinate a lot of the background work and public sessions needed to ensure broad community input into the SHIP's design. Having to contend with the varied committed, and sometimes conflicting, interests in the health care community is admittedly not easy. Andrew ably dealt with all of us, taking the time to understand our positions, but treating us equitably. There is no doubt we would not have been as successful in developing the SHIP in such a short time without Andrew's assistance.

We all recognize the HHSC is at a critical juncture with respect to how the community, the Legislature, and the Administration will define its future governance structure. As the fourth largest public health system in the nation, we need Board members who fully understand and are committed to the mission and success of that public system. I believe Andrew has the knowledge and demeanor of someone who can work with individuals at all levels, and who can help to build the consensus that will be needed to forge of successful public health care system for the people of Hawaii.

I commend to you Andrew Garrett as a Board member of the HHSC.

Sincerely,

A handwritten signature in black ink, appearing to read "Jennifer Diesman".

Jennifer Diesman
Vice President, Government Relations

Hearing: April 9, 2014, 1:30 pm Room 229

The Honorable Josh Green, M.D.
Chair, Senate Committee on Health
Hawaii State Capitol
Honolulu, Hawaii 96813

RE: In support of GM653 Andrew Garrett for Board of Directors of the Hawaii Health Systems Corporation

Dear Senator Green,

It is with pleasure that I recommend Andrew Garrett for the appointment to the Board of Directors of the Hawaii Health Systems Corporation.

I have come to know Andrew through his work with The Hawaii Healthcare Project. He has consistently demonstrated organized thoughts, collaborative leadership, and the ability to coordinate diverse stakeholders.

Andrew was the principle organizer of the 2013 Hawaii Healthcare Summit. I participated in this summit and was impressed by Andrew's ability to manage the large and very successful event.

Andrew will bring to this role his skills, experience and industry knowledge, all of which will inform his work on the board to a positive end.

I urge the committee and the senate to confirm the appointment of Andrew Garrett for the Board of Directors of the Hawaii Health Systems Corporation.

Sincerely,



Joan Danieley
Vice President, Strategic Business Development



55 Merchant Street
Honolulu, Hawai'i 96813-4333

HAWAI'I PACIFIC HEALTH
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808-535-7401
www.hawaiipacifichealth.org

Wednesday, April 9, 2014 – 1:30 pm
Conference Room 229

The Senate Committee on Health

To: Senator Josh Green, Chair
Senator Rosalyn H. Baker, Vice-Chair

From: Virginia Pressler, MD, MBA
Executive Vice President and Chief Strategic Officer, Hawai'i Pacific Health

Re: **GM 653, Gubernatorial Nominee Andrew Garrett**
Testimony in Strong Support

My name is Virginia Pressler, MD, MBA. I am the Executive Vice President and Chief Strategic Officer for Hawai'i Pacific Health (HPH). HPH is a not-for-profit health care system, and the state's largest health care provider and non-government employer. It is committed to providing the highest quality medical care and service to the people of Hawai'i and the Pacific Region through its four hospitals, more than 50 outpatient clinics and service sites, and over 1,600 affiliated physicians. HPH's hospitals are Kapi'olani Medical Center for Women & Children, Pali Momi Medical Center, Straub Clinic & Hospital and Wilcox Memorial Hospital. The system's leading strategic initiatives include women's health, pediatric care, cardiovascular services, cancer care, and bone and joint services. HPH ranks among the top three percent of hospitals nationwide in the adoption of electronic health records, with system-wide implementation that allows its hospitals and physicians to offer integrated, coordinated care throughout the state.

I write in strong support of the nomination of Andrew Garrett to serve on the Board of Directors of the Hawaii Health Systems Corporation (HHSC). I have known Andrew for many years, and am extremely impressed with his integrity, critical thinking and expansive knowledge of the broad health care industry. Andrew is always upbeat, optimistic, and ready to pitch in to help on any project. He is a self starter and quick learner who adds value to any group or project. He is always attentive to the big picture and works for the common good. Andrew is not self serving or self promoting. He is ethical and enjoys the respect of colleagues and industry members.

Andrew's project management skills are tremendous and help to keep work groups on task and productive. I have worked very closely with Andrew for the past few years on the Hawai'i Health Care Project for which he has been project manager. I am delighted to hear that Andrew is willing to serve on the HHSC Board. This is a critical time for HHSC and we need individuals with Andrew's skills and temperament at the table to come up with realistic and viable solutions for the HHSC. The stakes are high for both HHSC as well as the communities it serves. Andrew will be a huge asset to the Board.

I ask that this Committee approve Andrew's nomination and recommend his confirmation.

Thank you for the opportunity to provide testimony on behalf of Andrew Garrett.



Affiliates of Hawai'i Pacific Health



Wednesday – April 9, 2014 – 1:30 PM
Conference Room 229

The Senate Committee on Health

To: Senator Josh Green, Chair
Senator Rosalyn H. Baker, Vice Chair

From: George Greene, Esq.
President & CEO
Healthcare Association of Hawaii

Rachael Wong, DrPH
Vice President & COO
Healthcare Association of Hawaii

Re: **Testimony in Support**
Nomination of Andrew Garret to the Board of Directors for the Hawaii Health Systems Corporation

We strongly support the nomination of Andrew Garrett to the Hawaii Health Systems Corporation Board of Directors for a term beginning July 1, 2014. He would bring a broad healthcare policy perspective, experience with marketing and communications, and a spirit of collaboration.

The Healthcare Association of Hawaii (HAH) represents and supports 130 member organizations, which include all of the acute care hospitals in Hawaii, most long term care facilities, all the Medicare-certified home health agencies, all hospice programs, durable medical equipment suppliers, home infusion/pharmacies, and other healthcare providers throughout the continuum. These include case management, air and ground ambulance, blood bank, and respiratory therapy providers. Nearly all of the HHSC facilities across four islands are members, and HAH works closely with the individual facilities and the System.

In his roles with the Hawaii Institute for Public Affairs, Andrew spearheaded The Hawai'i Healthcare Project and played an integral role in Hawaii's State Innovations Model grant initiative, led the 2013 Hawai'i Healthcare Summit, and gained widespread community respect for his proactive efforts to bring the healthcare community together in forward-thinking ways.

Thank you for this opportunity to provide testimony in support of Mr. Garrett's nomination to the Board of Directors for the Hawaii Health Systems Corporation.



Alan M. Oshima
Executive Vice President

April 4, 2014

COMMITTEE ON HEALTH

Senator Josh Green, Chair

Senator Rosalyn H. Baker, Vice Chair

HEARING

Monday, April 9, 2014

1:30 p.m.

Conference Room 229

Re: GM 653: Nomination of Andrew Garrett to the Board of Directors of
the Hawaii Health Systems Corporation

Dear Chair Green, Vice Chair Baker and Members of the Committee:

I am writing in support of Andrew Garrett appointment as a member of the board of directors of the Hawaii Health Systems Corporation. Andrew is now servicing as the Acting President and CEO of the Hawaii Institute for Public Affairs. At HIPA, Andrew has played a pivotal role in assisting with the coordination and research for the State's roadmap to achieve the "Triple Aim" of better care, better health and lower costs. Over 100 stakeholders were involved in the project that resulted in the roadmap which will help to transform how our citizens may be better served by our healthcare resources.

Andrew is passionate about the delivery of health services in Hawaii and thereby improving the lives of our people. He would be an asset to the Board of Directors of the Hawaii Health Systems Corporation.

Thank you for the opportunity to offer testimony in strong support of Andrew's nomination.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Alan M. Oshima", written over a white background.

Alan M. Oshima

**TESTIMONY OF ANDREW T. GARRETT TO THE SENATE COMMITTEE ON HEALTH
WEDNESDAY, APRIL 9, 2014**

Governor's Message 653: Submitting for Consideration and Confirmation to the Board of Directors of the
Hawaii Health Systems Corporation, Gubernatorial Nominee, ANDREW GARRETT, for a Term to Expire
June 30, 2017.

Chair Green, Vice Chair Baker and Members of the Committee:

Mahalo for the opportunity to appear before you today. It is an honor and privilege to be nominated by Governor Neil Abercrombie for consideration by this esteemed body for an appointment to the Board of Directors of the Hawaii Health Systems Corporation (HHSC).

By way of background, I currently serve as the Acting President and Chief Executive Officer of the Hawaii Institute for Public Affairs (hipaonline.com) a nonprofit, independent think tank founded in 2001. Over the years, HIPA has prepared recommendations to address some of the toughest public policy challenges facing the state on issues ranging from economic development to healthcare. Our current projects include the Hawaii Healthcare Project (more below), the 21st Century Schools Initiative, and the State of Infrastructure in Hawaii.

For the last two years, I have been very fortunate to serve as the project director of the Hawaii Healthcare Project (hawaiihealthcareproject.org), a public-private partnership between the Office of the Governor and stakeholders of Hawaii's healthcare industry to transform our system to achieve the "Triple Aim" of better care, better health and lower costs. Through the course of this role, I have gained valuable insight on the challenges currently facing the healthcare industry, and have been inspired by the unquestioned commitment of stakeholders across the state who contributed to our healthcare transformation roadmap.

As I look forward to the daunting road ahead for HHSC, it is clear that there is no shortage of challenges facing this organization as the impacts of the Affordable Care Act (both good and bad) continue to reverberate across the country. Everyone is well aware of the HHSC's dire financial situation, yet the critical role it plays in delivering high-quality care to tens of thousands of patients, especially those on the Neighbor Islands, cannot be understated. It is for this reason that every effort must be made to ensure the long-term sustainability of HHSC, not to mention resolving other pressing issues it faces, such as its projected \$1 billion capital improvement needs, continued roll-out of its health IT initiatives and impending compliance with ICD-10. While the Hawaii Health Connector may be receiving a disproportionate amount of media attention, many would agree that addressing the future of HHSC is the most important issue facing Hawaii healthcare today.

In closing, I am fully committed to lending my experience and energy to this important effort, and look forward to collaborating with the state legislature, HHSC 'ohana and its Board of Directors to help chart a new path to ensure HHSC's viability for generations to come.

I humbly ask for your support in approving my nomination.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Garrett', is placed on a light yellow rectangular background.

Andrew T. Garrett

COMMITTEE ON HEALTH

Senator Josh Green, Chair
Senator Rosalyn H. Baker, Vice Chair

HEARING

Wednesday, April 9, 2014
1:30 p.m.
Conference Room 229

Re: GM 653: Nomination of Andrew Garrett to the Board of Directors of the Hawaii Health Systems Corporation

Dear Chair Green, Vice Chair Baker and Members of the Committee:

I am writing in support of Andrew Garrett's appointment as a member of the board of directors of the Hawaii Health Systems Corporation.

Andrew served as the project director for the Hawaii Healthcare Project, a public-private partnership of the Office of the Governor, Hawaii Institute for Public Affairs (HIPA), and the state's healthcare industry, including health plans, hospitals, providers, and other stakeholders affected by the healthcare system.

He is now Acting President of HIPA, and will continue to play a key role with the implementation of the Healthcare Innovation Plan.

Andrew is an energetic and compassionate individual, dedicated to support innovative and critical programs to address the needs of Hawaii's communities. His appointment to the Board of Directors of the Hawaii Health Systems Corporation is recognition of his experience and commitment. Thank you for the opportunity to offer testimony in strong support of Andrew's nomination.

Mahalo nui loa,

Barbara J. Tanabe
President, Ho'ākea Communications
Past Chair, Hawaii Institute for Public Affairs

Senate Committee on Health
Senator Josh Green, Chairperson
Senator Rosalyn Baker, Vice Chairperson

Wednesday, April 9, 2014
1:30 pm
State Capitol, Room 229

RE: Confirmation of Andrew Garrett to the Hawaii Health Systems Corporation

Dear Chair Green, Vice Chair Baker and members of the Committee:

I am submitting testimony in strong support of Mr. Andrew Garrett's nomination to the Board of Directors of the Hawaii Health Systems Corporation.

I first met Andrew when he worked in my office as a University of Hawaii student intern during the 2000 legislative session. I was so impressed with his keen intellect and work ethic that I eventually hired Andrew to serve as my office manager. Since that time until today I have watched Andrew grow as a responsible father, husband, community leader and young professional.

Andrew is respected for his intelligence and good character. He is also level headed, rational and a disciplined leader. Our State and the Hawaii Health Systems Corporation will benefit from his expertise and superior abilities. As his former employer, I strongly recommend without any reservations his appointment to the Hawaii Health Systems Corporation.

Thank you for your time and consideration.

Sincerely yours,

Kenneth T. Hiraki



THE QUEEN'S HEALTH SYSTEMS

1301 Punchbowl Street • Honolulu, Hawaii 96813 • Phone (808) 691-5900

April 4, 2014

The Honorable Josh Green, MD
Chair, Senate Health Committee
415 South Beretania Street, Room 215
Honolulu, HI 96813

The Honorable Rosalyn Baker
Vice-Chair, Senate Health Committee
415 South Beretania Street, Room 230
Honolulu, HI 96813

Re: Mr. Andrew Garrett's Nomination to Representative of HHSC

Dear Senators:

I am writing to strongly support the Governor's nomination of Mr. Andrew Garrett as the Oahu representative for the statewide Board of Directors for the Hawaii Health Systems Corporation (HHSC).

I have known Mr. Garrett in his capacity as Vice President and now as Acting President/CEO of the Hawaii Institute for Public Affairs (HIPA). Representing HIPA, he has been instrumental in assisting the Governor's office through the development of the Hawai'i Healthcare Project. During the assessment phase of the project, Andrew provided sound advice and organizational leadership throughout a very complex process.

Mr. Garrett understands healthcare policy and transformation and would be a great asset as an HHSC board member. On a personal level, he is collaborative and committed. I can think of no one better than this nominee to serve.

Sincerely,

Paula Yoshioka
Sr. Vice President, Corporate Development
President, Queen's Development Corporation
The Queen's Health Systems

From: mailinglist@capitol.hawaii.gov
To: [HTHTestimony](#)
Cc: watland@hawaii.edu
Subject: *Submitted testimony for GM653 on Apr 9, 2014 13:30PM*
Date: Monday, April 07, 2014 1:56:55 PM

GM653

Submitted on: 4/7/2014

Testimony for HTH on Apr 9, 2014 13:30PM in Conference Room 229

Submitted By	Organization	Testifier Position	Present at Hearing
Robbie Watland	Individual	Support	No

Comments:

Please note that testimony submitted less than 24 hours prior to the hearing, improperly identified, or directed to the incorrect office, may not be posted online or distributed to the committee prior to the convening of the public hearing.

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