

COPY

THE TWENTY-SEVENTH LEGISLATURE  
APPLICATION FOR GRANTS AND SUBSIDIES  
CHAPTER 42F, HAWAII REVISED STATUTES

House District \_\_\_\_\_

Senate District \_\_\_\_\_

Log No: \_\_\_\_\_

For Legislature's Use Only

Type of Grant or Subsidy Request:

GRANT REQUEST - OPERATING

GRANT REQUEST - CAPITAL

SUBSIDY REQUEST

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.

"Recipient" means any organization or person receiving a grant or subsidy.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

1. APPLICANT INFORMATION:

Legal Name of Requesting Organization or Individual:  
Hawaii Wildlife Center

Db/a:

Street Address: 53-324 Lighthouse Rd. Kapa'au, HI 96755

Mailing Address: P.O. Box 551752 Kapa'au, HI 96755

2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:

Name RAE OKAWA

Title Development Coordinator

Phone # (808) 884-5000

Fax # (404) 891-2750

e-mail rae@hawaiiwildlifecenter.org

3. TYPE OF BUSINESS ENTITY:

- NON PROFIT CORPORATION
- FOR PROFIT CORPORATION
- LIMITED LIABILITY COMPANY
- SOLE PROPRIETORSHIP/INDIVIDUAL

6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:

OPERATIONAL SUPPORT AND SUPPORT OF EXPANSION FOR THE HAWAII WILDLIFE CENTER. WILL ALLOW HWC TO CONTINUE ITS CRITICAL CORE WILDLIFE RESPONSE SERVICES AS WELL AS EXPAND TO INCREASE THE CAPACITY OF RESPONSE CAPABILITIES THROUGHOUT THE STATE AND FORMALIZE THE CENTER'S WILDLIFE CONSERVATION EDUCATIONAL AND OUTREACH PROGRAM.

4. FEDERAL TAX ID #: \_\_\_\_\_

5. STATE TAX ID #: \_\_\_\_\_

7. AMOUNT OF STATE FUNDS REQUESTED:

FISCAL YEAR 2015: \$ 1,000,000

8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:

- NEW SERVICE (PRESENTLY DOES NOT EXIST)
- EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST:

STATE \$ 0  
 FEDERAL \$ 0  
 COUNTY \$ 0  
 PRIVATE/OTHER \$ 25,000

TYPE NAME & TITLE OF AUTHORIZED REPRESENTATIVE:

HWC President + Center Dir, Linda Elliott  
NAME & TITLE

1/29/2014  
DATE SIGNED

## Application for Grants and Subsidies

*If any item is not applicable to the request, the applicant should enter "not applicable".*

### I. Background and Summary

1. A brief description of the applicant's background;

The Hawai'i Wildlife Center (HWC) is a nonprofit state- and region-wide native wildlife response organization that specializes in the conservation of native birds and the Hawaiian hoary bat. The HWC's mission is to protect, conserve and aid in the recovery of Hawai'i's native wildlife through hands-on treatment, research, training, science education and cultural programs.

The HWC is the first organization of its kind exclusively for native Hawaiian wildlife and is the only organization in Hawai'i that provides professional wildlife response services exceeding national standards, including state-of-the-art care and rehabilitation to all species of native birds and bats from throughout the Hawaiian Islands.

The HWC also provides wildlife rescue and response training throughout the Pacific region as well as public education, outreach and community service programs to students and visitors. The wonderfully unique wildlife that we work with has both a local, cultural importance as well as a profound global significance and it is our hope that the work we do and the stories we share will play a role in preventing the extinction of more native Hawaiian species.

2. The goals and objectives related to the request;

The Hawai'i Wildlife Center is a professional wildlife response organization that takes a multifaceted approach to native species recovery and conservation. The goal of this request is to support the operation of the HWC and provide the means for growth as we continue to develop and secure our long-term financial sustainability.

The HWC has identified 5 target objectives for 2014-2015.

**1) Continue sustaining critical core services:**

Continue offering critical wildlife services at the Center, including treatment of sick and injured native wildlife and program assistance with wildlife conservation programs and projects statewide.

Continue current level of statewide wildlife response training programs

Continue providing educational opportunities when possible

**2) Development and establishment of a statewide standardized wildlife response system:**

Complete planning phase for HWC satellite stabilization facilities throughout the state, starting with O'ahu, with the implementation phase to follow.

Creation and establishment of a statewide system that provides reliable, accurate and consistent assistance with wildlife reporting and response.

**3) Expand emergency response training and take measures to further planning efforts and facility readiness:**

Increase the response capacity of wildlife stakeholders throughout Hawai'i

Ensure the HWC main facility is ready to respond to an emergency

**4) Formalize native wildlife conservation education and outreach program:**

Provide valuable education programs for community members, students and visitors that gets participants excited about protecting native species and the Hawaiian cultural connections they have.

**5) Strengthen financial and operational foundation for long-term organizational sustainability**

Diversify HWC revenues in order to protect the Center from unforeseen decreases in any one source of income (i.e. individual giving dramatically goes down due to economic restraints)

Establish a reserve in the short-term to ensure sustainability as we work towards a endowment fund to establish a long-term and solid financial sustainability

3. The public purpose and need to be served;

Hawai'i holds the unfortunate distinction as the endangered species capital of the United States. Endangered Hawaiian bird species represent 40% of all endangered birds of the combined 50 states. Our only native land mammal, the Hawaiian hoary bat, is also endangered. The Hawai'i Wildlife Center is currently the only wildlife response organization in the state that focuses on protecting native species and provides professional wildlife services that exceed national standards.

The HWC works closely with state and federal agencies and has extensive experience with native wildlife response and conservation. We receive calls from throughout the state every day to assist with injured wildlife. We see the Center in a prime position to help DLNR with wildlife issues when appropriate, allowing the department to allocate

more attention, time and resources to other pressing issues such as invasive species and habitat protection.

In addition, the HWC is the only response facility that meets and exceeds minimum standards for a response situation and is the only wildlife response facility in the Hawai'i Area Contingency Plan.

2013 marked the first full year of operations for HWC. During our first year, we have successfully demonstrated the need for our services and our widespread benefit to Hawai'i. Our accomplishments in 2013 included:

### **Wildlife Services**

We have begun to set the standard for exceptional wildlife care, focusing on providing a quality, professional and science-based rehabilitation program that meets and exceeds national standards. There was no facility or organization that had met minimum standards before HWC in the Pacific Islands region, so this has been vital to the availability of care for sick or injured native birds and bats. Being a statewide resource, we have received wildlife in need of care from all main Hawaiian Islands and have expanded the number of heroic volunteer pilots in our air transport program to accommodate the increasing calls for response to sick and injured wildlife on neighbor islands. Our expertise and consultation services have also been utilized by the Pacific Islands, including Palmyra, Saipan and Rota in the Commonwealth of the Northern Mariana Islands, and American Samoa.

We have had 16 different species come through the Center this year, 5 of which were endangered, from all main Hawaiian Islands. The cases we saw were varied and ranged from animal attacks, impact injuries, car casualties, seabird fallout, or orphaned young chicks. We also fielded many wildlife response calls that came from throughout the State and worked with the Division of Forestry and Wildlife to facilitate the proper response. We have also been under heavy demand for wildlife response and conservation programs and provided critical training and wildlife response assistance to wildlife trustees and stakeholders including the Hawai'i Division of Forestry and Wildlife, Save our Shearwaters Program (Kaua'i), Pulama Lana'i, and the US Fish and Wildlife Service.

### **Research and Education**

We have expanded our collaboration with multiple research projects involving native species, including projects on endangered seabird genetics, plastics in seabirds, rodenticide toxicology and environmental contaminant monitoring. We have also continued our partnership with the Kohala Middle School and have accommodated other school programs when staff availability allowed. We are now in the process of developing a master plan for our public area (courtyard, education pavilion, native garden and lawn), which will include interpretive and interactive exhibits highlighting the work at the Center and the beauty and importance of Hawaii's native species. Once the exhibits are complete, we will be able to accommodating the rapidly growing demand for field trips from school groups statewide.

### **Visitors and Publicity**

We also saw our public impact and visitor statistics continue to soar. This year to date, we have had nearly 1,000 visitors to our facility, have given over 200 tours and answered well over 2,000 questions about native wildlife, wildlife response and our work at the Center. Visitors came from all over and ranged from local residents to national and international visitors.

We also brought attention to native wildlife and HWC's conservation work locally, regionally and nationally through articles published in 'Elepaio, the journal of the Hawai'i Audubon Society, the Pacific Seabird Group Journal, and in National Wildlife Federation Magazine.

### **Other Benefits of the Center:**

**Disease monitoring:** HWC helps protect against wildlife disease outbreaks by providing a vital prevention resource for monitoring the bird population for early warning signs of all types of avian diseases, including avian botulism. Additionally, the Center's rehabilitation and training programs will prevent the complete loss of native bird species in the event of a disease outbreak and provide much-needed public education and outreach on prevention and response to these important wildlife health concerns.

**Additional research opportunities:** HWC has a laboratory on-site and presents research opportunities to individuals interested in studying our native species. As there is a shortage of information and data on our native species, the HWC provides the resource and to increase the knowledge base on topics such as native wildlife physiological norms.

**Disaster response:** Since there is no other facility like HWC in the state, both the HWC facilities and the expertise of HWC staff are absolutely critical to running a successful wildlife emergency response. Manmade disasters such as oil spills directly affect wildlife and their habitat. Annually, there are over a hundred birds reported oiled from unidentified marine spills and the HWC will help respond to these types of emergencies by directly rehabilitating affected wildlife and by providing the proper training to response personnel and volunteers.

#### 4. Describe the target population to be served; and

HWC benefits the community both locally and statewide by creating a system for easy wildlife response assistance, as well as a place for employment, volunteerism, conservation education, and training programs.

The main HWC facility is in North Kohala, Hawai'i Island. North Kohala has a population of approximately 6,500 individuals representing diverse ethnicities, 1,800 households and 950 school children. We have worked closely with local schools like Kohala Middle School and youth organization such as the Cub Scouts, and are always in search of new opportunities to expand our education programs to additional groups.

HWC also provides educational resources to the entire island, including to visitors to the state. We have had over 1,000 people visit our facility with no advertising last year and gave over 70 tours, telling our visitors about what is native to Hawai'i and what they could do to get involved. We only see this number growing as we move forward.

Public outreach also becomes especially valuable during emergency response. HWC will also be a much-needed resource that will provide the state with public outreach during times of natural and manmade disasters such as avian disease outbreaks and contaminant spills.

5. Describe the geographic coverage.

The HWC main facility is located in Kapa'au, North Kohala on Hawai'i Island and serves the entire Hawaiian Island chain, extending to Midway and Kure Atolls. HWC receives calls seeking assistance from throughout the state, and has brought in wildlife from all main Hawaiian Islands to its main facility for long-term care. The training courses led by HWC are also statewide.

## II. Service Summary and Outcomes

1. Describe the scope of work, tasks and responsibilities;

### **Objective 1: Continue sustaining critical core services:**

All animals are handled and treated according to the proper protocols and their individualized recovery programs. When a response effort is needed, the HWC will either go to the site to capture and transport the affected animals with our wildlife response van, or have the animal flown in from its original location if the emergency happens away from Hawai'i Island and the HWC facility. Once the animals are at the facility, they will go through intake exams, stabilization, decontamination, rehabilitation, conditioning, and with the eventual release back to the appropriate natural habitat.

Center Director and Wildlife Rehabilitation Manager will continue providing and improving wildlife care services as well as work to expand professional networks in wildlife response, conservation and veterinary circles.

### **Objective 2: Development and establishment of a statewide standardized wildlife response system:**

Center Director and Wildlife Rehabilitation Manager will continue collaboration with wildlife trustees (DOFAW, USFWS) to assess needs and how HWC may implement a response system that is helpful to all parties.

Center Director will work with key planning consultants (architects, engineers, etc.) to determine an efficient design for satellite facilities for all the main islands.

**Objective 3: Expand emergency response training and take measures to further planning efforts and facility readiness:**

Center Director will continue developing and offering HWC staff-led programs on response protocol, governmental requirements, transport options, etc.

Center Director and Wildlife Rehabilitation Manager will purchase additional supplies and equipment that will be needed in a response situation

**Objective 4: Formalize native wildlife conservation education and outreach program:**

HWC staff will continue work with the Kohala School Complex as well as other schools and universities in Hawai'i. Education programs will focus on native species in Hawai'i as well as their environmental and cultural connections.

Center Director will be responsible for the hiring of a full-time Education/Volunteer Coordinator. The GIA request will allow us to fund this position for three years, while we develop our funding sources to cover this position.

**Objective 5: Strengthen financial and operational foundation for long-term organizational sustainability**

Center Director and Development Coordinator will maintain current level of fundraising and develop other revenue sources, including service contracts, tourism revenue, HWC retail shop revenue, CSR programs and research opportunities. HWC will fill the Development Director position and further our efforts to match the GIA funding received and ensure the sustainability of this statewide wildlife response resource.

Center Director will continue tight management of budget and spending to ensure fiscal responsibility and plan for future growth.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

HWC will continue providing its core services and maintaining general operations in 2014. This includes the wildlife services (wildlife treatment at main facility, response assistance/relief, consultation, etc.).

The timeline for specific growth objectives are:

**Development of standardized statewide response system:** Planning phase of satellite facilities to begin in Feb 2013, starting with O'ahu. Preliminary designs, cost estimates and site selection for O'ahu, possibly others, is anticipated to be completed June 2015. Establishment of transportation fund for sick or injured native wildlife is targeted to begin mid to late 2014.

**Emergency response training, planning and readiness:** Trainings will be offered periodically throughout 2014 and 2015, in collaboration with key wildlife response trustees and stakeholders. Purchases to contribute to the HWC main facility's readiness to respond to an emergency contaminant spill or disease outbreak will also continue throughout 2014 and into 2015.

**HWC native wildlife conservation education and outreach program:** Upon approval of funding, creation and advertisement of position availability will begin immediately. Timeline of interviews and hiring will depend on the availability and qualifications of applicants. Our goal is to fill the position by December 2014, if possible.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

Objective 1: (Sustaining)	Continue sustaining critical core services (including response training, wildlife rehabilitation, general operations)		
Desired Results	Techniques/Methods	Indicators	Data type/Source
<p>Continue offering critical wildlife services at the Center, including treatment and care of sick and injured native wildlife and wildlife conservaton program assistance.</p> <p>Continue current level of wildlife response training programs (see objective 3 for growth objective)</p> <p>Continue providing educational opportunities (see objective 4 for growth objective)</p>	<p>Continue providing and improving wildlife care services</p> <p>Expand professional networks in wildlife response, conservation and veterinary circles</p>	<p>Number of wildlife that is brought to the HWC for care</p> <p>Consistent passing of facility inspections</p> <p>Number of organizations partnered/ collaborating with</p>	<p>Wildlife and inspection records are kept according to permit requirements. Includes intake logs, treatment records and release logs.</p> <p>Inspection feedback is always kept on-file.</p> <p><b>Note:</b> It is the responsibility of the Center Director and Wildlife Rehabilitation Manager to troubleshoot any problems that may arise. With issues relating to medical care, the HWC has collaboration agreements with local and nationally recognized veterinarians to consult or attend to patients on a case-by-case need.</p>



<b>Objective 2: (Growth)</b>		<b>Development and establishment of a statewide standardized wildlife response system</b>	
<b>Desired Results</b>	<b>Techniques/Methods</b>	<b>Indicators</b>	<b>Data type/Source</b>
<p>Complete planning phase for HWC satellite stabilization facilities throughout the state, starting with O'ahu, with the implementation phase to follow.</p> <p>Creation and establishment of a statewide system that provides reliable, accurate and consistent assistance with wildlife reporting and response.</p>	<p>Collaborate with wildlife trustees (DOFAW, USFWS) to assess needs and how HWC may implement a response system that is helpful to all parties.</p> <p>Determine public need and comfort levels to maximize ease of use.</p> <p>Work with key planning consultants (architects, engineers, etc.) to determine an efficient design for satellite facilities.</p> <p>Creation of a wildlife transportation fund to finance the transportation of native wildlife in need of long-term care to the HWC main facility</p>	<p>Buy-in from wildlife trustees and willingness to collaborate, as well as enthusiasm from the public and consultants</p> <p>Progress towards and eventual completion of satellite facility plans</p> <p>Increased number of long-term patients able to be transported to the HWC's main facility from neighbor islands</p>	<p>Feedback and ongoing collaboration between stakeholders</p> <p>Wildlife intake logs record what island patients at the HWC main facility originated from.</p>
<b>Objective 3: (Growth)</b>		<b>Expand emergency response training and take measures to further planning efforts and facility readiness</b>	
<b>Desired Results</b>	<b>Techniques/Methods</b>	<b>Indicators</b>	<b>Data type/Source</b>
<p>Increase the response capacity of wildlife stakeholders throughout Hawai'i</p> <p>Ensure the HWC main facility is ready to respond to an emergency</p>	<p>Continue developing and offering HWC staff-led programs on response protocol, governmental requirements, transport options, etc.</p> <p>Purchase additional supplies and equipment that will be needed in a response situation</p>	<p>Program participants will demonstrate an increased awareness and aptitude in their training area</p> <p>HWC response facility will meet and exceed all nationally-recognized response standards</p> <p>HWC will continue being the designated wildlife response facility the Hawai'i Area Contingency Plan</p>	<p>Feedback and evaluation from training course participants will indicate the impact of training programs.</p> <p>The Hawai'i Area Contingency Plan as well as any relevant updates is available publicly.</p>

<b>Objective 4: (Growth)</b>	<b>Formalize native wildlife conservation education and outreach program</b>		
<b>Desired Results</b>	<b>Techniques/Methods</b>	<b>Indicators</b>	<b>Data type/Source</b>
Provide valuable education programs for community members, students and visitors that gets participants excited about protecting native species	Continue work with the Kohala School Complex as well as other schools and universities. Education programs will focus on native species in Hawai'i as well as their environmental and cultural connections.  Hire a full-time Education/Volunteer Coordinator to lead the education and outreach effort	Students will display interest in native wildlife and will demonstrate an increased appreciation and understanding of our native flora and fauna as well as the connections between wildlife and our culture.  Students will also display interest in pursuing a science or conservation-related degree and career, and local students will display interest in helping Hawai'i.	Feedback and evaluations by the students and teachers will help to indicate the success and impact of each project.
<b>Objective 5: (Growth)</b>	<b>Strengthen financial and operational foundation for long-term organizational sustainability</b>		
<b>Desired Results</b>	<b>Techniques/Methods</b>	<b>Indicators</b>	<b>Data type/Source</b>
Diversify HWC revenues in order to protect the Center somewhat from unforeseen decreases in any one source of income (i.e. individual giving dramatically goes down due to economic restraints)  Establish a reserve in the short-term to ensure sustainability as we work towards a endowment fund to establish a long-term and solid financial sustainability	Maintain current level of fundraising and develop other revenue sources, including service contracts, tourism revenue, HWC retail shop revenue, CSR programs and research opportunities. For more detail, see the Budget section below (question 3).  Continue tight management of budget and spending to ensure fiscal responsibility and to plan for future growth	Number of revenue sources that are developed as well as the income from those sources  HWC will maintain a reserve	HWC maintains a yearly budget and updates financials quarterly. A budget with a three-year budget has also been developed.

- List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

HWC submits an annual report on its wildlife care activities to both state and federal wildlife permitting agencies. HWC will provide a summary of wildlife services completed to the expending agency and reports of facilities and methodology, if requested. In addition, as many of our programs and services are enacted with direct collaboration/input from DOFAW and because the Center reports to our permitting agencies relatively frequently, DLNR will be able to assess the progress towards our desired results (see table above) and other accomplishments.

We will also provide additional statistics, such as our public impact (visitors, tours, questions, etc.), education program participation numbers, and results from our annual volunteer program (number of volunteers and total volunteer hours), as requested.

### III. Financial

#### Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

See attached budgets

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2015.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
300,000	300,000	300,000	100,000	1,000,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2015.

As a nonprofit, most of our income comes from individual donations. We plan to continue growing our donor base as well as expanding the number of grants received from foundations. The program revenue for trainings and wildlife services conducted by HWC will also contribute to our funding source for general operations.

The HWC is committed to developing and diversifying its funding sources and acknowledges that diversification is a critical attribute of long-term financial sustainability. In addition to our annual fundraising, we have also identified the following priority revenue sources that we plan to develop in 2014:

**1) Service contracts:** As HWC is the only professional wildlife response organization in the state and the only organization meeting and exceeding national standards for wildlife response, we are able to offer a critical service to wildlife stakeholders. The HWC operates like a firehouse, a system that needs consistent funding to ensure it is prepped to respond, and service contracts provides a method of securing annual funding for the Center while committing HWC assistance to the contracted parties.

**2) HWC Retail Shop:** The HWC retail shop had its soft opening in January 2013. The shop features artwork from local artists, bird books and native wildlife resources. 100% of net sales is put into the operation of the Center.

**3) Tourism revenue:** Including fees for specialty tours and partnerships with ecotourism companies.

**4) Corporate Social Responsibility (CSR) and Giving Back Programs**

**5) Research programs with major educational institutions**

4. The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not applicable.

5. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2013.

710,137.82

**IV. Experience and Capability**

**A. Necessary Skills and Experience**

The Hawaii Wildlife Center's President and Center Director, Linda Elliott has been providing wildlife response consultation, training and programs since 2004 to State and Federal wildlife agencies, primarily the US Fish and Wildlife Service and the Hawaii Division of Forestry and Wildlife, and to other wildlife programs both in the Pacific Islands Region and nationally.

The following is a brief summary of contracts, programs and courses the HWC has either been a part of or led.

**HWC Wildlife Programs**

**Contracting Agency/Organization:** Kaua'i, HI, Kaua'i Humane Society

**Contact Information:** Tracy Anderson

**Contract/Program Title:** Kaua'i Save Our Shearwater program

**Project Date/Period:** 2009 to present

**Performance Outcomes:** Consultation

**Contracting Agency/Organization:** Hawai'i Division of Forestry and Wildlife  
**Contact Information:** Scott Fretz  
**Contract/Program Title:** Kaua'i Nene Relocation Program  
**Project Date/Period:** Dec. 2011 to present  
**Performance Outcomes:** Training, Avian husbandry, Protocol Development, Consultation

**Contracting Agency/Organization:** Focus Wildlife  
**Contact Information:** Christian Battaglia  
**Contract/Program Title:** Animal Care Director  
**Project Date/Period:** Sept. 2010  
**Performance Outcomes:** Oiled Wildlife Response

**Contracting Agency/Organization:** International Fund for Animal Welfare and the U.S. Fish and Wildlife Service  
**Contact Information:** John Klaviter  
**Contract/Program Title:** Wildlife Response and Rehabilitation  
**Project Date/Period:** Aug. 2008  
**Performance Outcomes:** Laysan Duck Avian Botulism Response and Rehabilitation on Midway Atoll

**Contracting Agency/Organization:** Rana Productions, Ltd.  
**Contact Information:** Reginald David  
**Contract/Program Title:** Kaua'i Save Our Shearwater Program  
**Project Date/Period:** Dec. 2007-2008  
**Performance Outcomes:** protocol development

**Contracting Agency/Organization:** Hawai'i Division of Forestry and Wildlife  
**Contact Information:** Norma Creps  
**Contract/Program Title:** Kaua'i Save Our Shearwater Program  
**Project Date/Period:** July 2007  
**Performance Outcomes:** Consultation

**Training courses taught by HWC**

**Contracting Agency/Organization:** Division of Forestry and Wildlife  
**Contact Information:** Norma Creps  
**Contract/Program Title:** Five-Island Avian Botulism Preparedness Training  
**Project Date/Period:** Aug.-Sept. 2013

**Contracting Agency/Organization:** Pulama Lana'i  
**Contact Information:** Lynn McCuory, VP of Government Affairs  
**Contract/Program Title:** Downed Seabird Response Training for Lana'i  
**Project Date/Period:** Sept. 2013

**Contracting Agency/Organization:** Department of Marine and Wildlife Resources,  
American Samoa  
**Contact Information:** Mark McDonald  
**Contract/Program Title:** Week-long Wildlife Rehabilitation Training  
**Project Date/Period:** June 2013

**Contracting Agency/Organization:** US FWS  
**Contact Information:** Michael Fry  
**Contract/Program Title:** Oiled Wildlife First Response Training  
**Project Date/Period:** June 2013

**Contracting Agency/Organization:** U.S. Fish and Wildlife Service  
**Contact Information:** Charlie Hebert  
**Contract/Program Title:** Oiled Wildlife Response training for Hawai'i  
**Project Date/Period:** Feb. 2012

**Contracting Agency/Organization:** Pacific Coast Joint Venture, Oahu  
**Contract/Program Title:** Avian Botulism Presentation  
**Project Date/Period:** Oct. 2011

**Contracting Agency/Organization:** U.S. Fish and Wildlife Service  
**Contact Information:** Charlie Hebert  
**Contract/Program Title:** Oiled Wildlife Response course for Guam & Saipan  
**Project Date/Period:** Mar. 2010

**Contracting Agency/Organization:** U.S. Fish and Wildlife Service Refuges  
**Contact Information:** Kim Uyehara  
**Contract/Program Title:** Avian Botulism Response Training  
**Project Date/Period:** Feb 2010

**Contracting Agency/Organization:** Kaua'i Humane Society  
**Contact Information:** Tracy Anderson  
**Contract/Program Title:** Downed Seabird Response Training  
**Project Date/Period:** Sept. 2009, 2010

**Contracting Agency/Organization:** Rana Productions, Ltd.  
**Contact Information:** Reginald David  
**Contract/Program Title:** Downed Seabird Response Training  
**Project Date/Period:** Sept. 2008

**Contracting Agency/Organization:** Hawai'i Division of Forestry and Wildlife  
**Contact Information:** Norma Creps  
**Contract/Program Title:** Downed Seabird Response training for Hawai'i Super Ferry  
crew  
**Project Date/Period:** Nov. 2007

**Contracting Agency/Organization:** Hawai'i Division of Forestry and Wildlife  
**Contact Information:** Norma Creps  
**Contract/Program Title:** Oiled Wildlife Response course  
**Project Date/Period:** Oct.2007

**Contracting Agency/ Contracting Agency/Organization:** U.S. Fish and Wildlife Service  
**Contact Information:** Charlie Hebert  
**Contract/Program Title:** Oiled Wildlife Response course for Hawai'i  
**Project Date/Period:** Jun. 2005

**B. Facilities**

The HWC main facility on Hawai'i Island is a 4,500 square foot center located on a two-acre site and is comprised of three parts, the treatment facility, interpretive courtyard and education pavilion. The treatment facility is a state-of-the-art native wildlife recovery facility including animal intake, isolation and holding areas, wash and drying rooms for cleaning oiled and contaminated wildlife, laboratory, hospital, laundry, mechanical room, storage, food prep area, offices and public bathrooms.

The HWC is also about connecting people to wildlife, to each other, and to Hawai'i's unique cultural heritage. The interpretive courtyard and education pavilion will provides a space for us to educate locals and visitors alike about Hawaiian species, local ecosystems, and steps they can take to better respect the lands and waters of Hawai'i. School programs, HWC-led training courses and conservation meetings have been held in our education pavilion as well.

The development of our facility utilized the 15+ years of rescue and response experience of HWC President and Center Director, Linda Elliott. The HWC facility design ensures that native species are protected during all phases of their recovery. Careful consideration went into every feature, including air exchange and separate ventilation systems for the isolation/quarantine room in our treatment facility. In addition, our outdoor recovery yard has predator-proof fencing and the potential for future expansion.

Since certain areas of the Center will be open to the public, the HWC facility also meets ADA requirements. The Center has 2 ADA parking stalls, ADA bathrooms and ramp access. Exhibits for the public areas (courtyard and education pavilion) are currently in development.

**V. Personnel: Project Organization and Staffing**

**A. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications

and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Staffing will consist of seven core staff members to manage year-round operations, the Center Director, Development Director, Development Coordinator, Wildlife Rehabilitation Manager, Wildlife Technician, Education/Volunteer Coordinator, and Program Assistant.

- 1) Center Director (full time): Provides leadership and general supervision over all aspects of HWC's programs. Reports to Board of Directors.
- 2) Development Director (full time): Oversees fundraising, including the management of grants and contracts. Reports to Center Director.
- 3) Development Coordinator (full time): Assists the Development Director. Reports to the Center Director and Development Director.
- 4) Wildlife Rehabilitation Manager (full time): Manages wildlife rehabilitation program for the Center. Implements wildlife care policies for the best achievable care. Oversees daily staffing for rehabilitation and research programs. Reports to the Center Director.
- 5) Education/Volunteer Coordinator (full time): Oversees education and volunteer programs and expands current program offerings. Reports to Center Director.
- 6) Wildlife Technician (full time): Assists the Wildlife Rehabilitation Manager with wildlife care and maintaining the wildlife facilities seven days a week. Reports to Wildlife Rehabilitation Manager.
- 7) Program Manager (full time): Responsible for administrative management, including bookkeeping and vehicle maintenance, retail space, and assisting the Center Director with office work and correspondence. Also responsible for managing the volunteer program until a Education/Volunteer Coordinator is hired. Reports to the Center Director.

### **Staff Qualifications (Current Staff)**

#### **Linda Elliott**

#### **HWC President and Center Director**

Linda is the founder and driving force behind the HWC. Linda holds a Bachelor of Science degree in Wildlife Biology and has over fifteen years of fieldwork as a Wildlife Rehabilitator, Certified Oiled Wildlife Responder, and International Wildlife Responder. She has earned 40-hour HAZWOPER certification, and has accumulated over 15 years experience as an educator, supervisor and emergency response manager.

Linda was the Wildlife Manager for a resort-based partnership program with State and Federal wildlife agencies from 1988-1994. The program ended in 1994 with a change in ownership of the resort, and this left the state without a wildlife center.



Linda continues to provide emergency response care when called on by the state. She has directed several rehabilitation projects for avian botulism outbreaks affecting three endangered species, including the very rare Laysan Duck newly established on Midway Atoll National Wildlife Refuge, and several species of migratory water bird in the archipelago, and all of the Hawai'i wildlife responses for four oil spills and one chemical spill in the last decade. During this time, Ms. Elliott has been and continues to be a leading member of an international wildlife emergency response team participating in eighteen international rescue operations to date. She is also the only oiled-wildlife rehabilitation manager in the State of Hawai'i.

In addition, Linda also works on wildlife recovery and conservation projects in partnerships with Hawai'i government agencies and nonprofits. She participated and managed more than a dozen Hawai'i wildlife conservation projects that include teaching wildlife response courses to the Wildlife Agencies throughout Hawai'i, and in Guam and the Commonwealth of the Northern Mariana Islands. Linda is very familiar with the proper protocols and regulations surrounding rehabilitation programs and is extremely qualified to lead the mission of HWC.

**Rae Okawa**  
**Development Coordinator**

Rae holds a Bachelor of Science degree in Biological Sciences from Cornell University and a Masters of Environmental Studies degree from the University of Pennsylvania. Rae was born and raised on Oahu where she developed a passion for native birds early on. Her work experience before joining the HWC team ranged from fieldwork in Venezuela to education and communications positions with the Cornell Laboratory of Ornithology and the Nature Conservancy of Hawai'i. The coursework completed for her master's degree includes fundraising for nonprofits, project management and nonprofit finance.

**Judith Ellal**  
**Wildlife Rehabilitation Manager**

Judi is a Veterinary Technician and Wildlife Rehabilitator with a passion for wildlife medicine and rehabilitation. Judi has a B.A. in Pre-vet and Marine Biology and a B.S. in Veterinary Technology and has over eight years of experience working with wildlife, including experience with management and mentoring. She has had the privilege of handling and caring for a wide variety of avian, mammal and reptile species during her professional career. Judi has demonstrated ability in examination and treatment of injured wildlife, including avian venipuncture, palpation, and radiographic interpretation, and like Linda has earned 40 hour HAZWOPER certification. In 2010, she spent 6 months working on a research project with Biodiversity Research Institute and the U.S. Fish and Wildlife Service on the Deepwater Horizon oil spill in the Gulf of Mexico.

**Jojo Genovia**  
**Program Manager**

With an English mother from the Cotswold countryside and a Hawaiian/Filipino father

from Waipio, Jojo has spent much of her life outdoors with animals and exploring her natural surroundings. After having successful careers in retail and hospitality, Jojo traveled back to England where she completed a degree in Design Crafts and spent an additional two years specializing in jewelry and silversmithing. When she realized that her true passion was working with animals and the natural environment, Jojo moved back to Hawai'i and started out as a volunteer at the HWC.

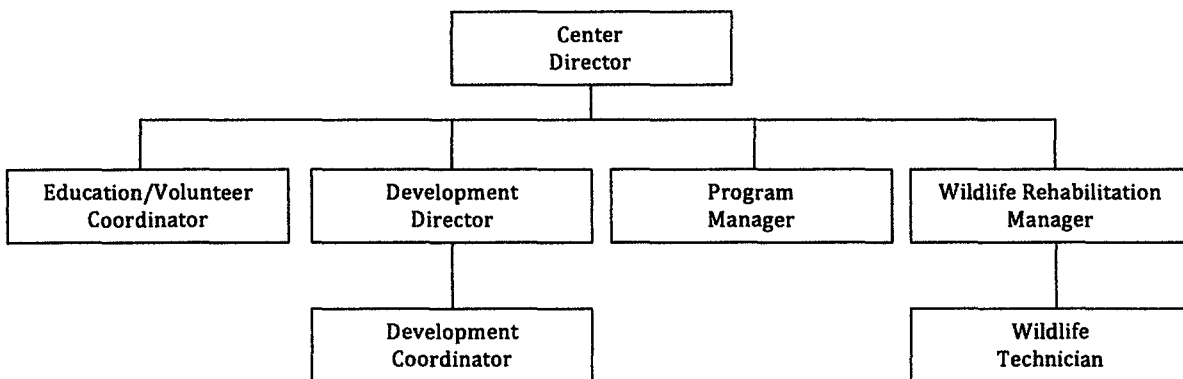
**Sarah Davis  
Wildlife Technician**

Sarah was born in Missouri and has a Bachelors of Science degree in Wildlife and Environmental Education from Unity College in Unity, ME. After being handed a Pine Siskin specimen in a college ornithology class, Sarah knew that she wanted to work with birds and has since worked in a variety of positions that have allowed her to follow this passion, including three seasons as a field biologist with the Loon Preservation Committee in New Hampshire and volunteering with the Wings of the Dawn Sanctuary.

**Supervision and Training**

The Center Director supervises all current administrative staff and the Wildlife Rehabilitation Manager. The Wildlife Rehabilitation manager supervises the Wildlife Technician. Training is provided to all staff members when needed. HWC Program Manager currently provides training to new volunteers with the help of the Wildlife Rehabilitation Manager, but this responsibility will shift to the Education/Volunteer Coordinator once that position is filled.

**B. Organization Chart**



**C. Compensation**

- Center Director: \$57,000
- Development Coordinator: \$39,000
- Wildlife Rehabilitation Manager: \$39,000

**VI. Other**

**A. Litigation**

Not applicable

**B. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that applicant possesses relevant to this request.

Linda Elliott and Judith Ellal are 40 hour HAZWOPER (Hazardous Waste Operations and Emergency Response Certified).

Federal Wildlife Permit #: MB53007A-0

State Wildlife Permit #: WRPM-09

The HWC is a member of the NWRA (National Wildlife Rehabilitators Association) and IWRC (International Wildlife Rehabilitation Council).

## BUDGET REQUEST BY SOURCE OF FUNDS (Period: July 1, 2014 to June 30, 2015)

Applicant: Hawai'i Wildlife Center

BUDGET CATEGORIES	Total State Funds Requested (a)	Additional Funding (Secured) (b)	In-kind Support (c)	Additional Projects (Exhibit Development) (d)
<b>A. PERSONNEL COST</b>				
1. Salaries (Current positions)	249,000			
2. Salaries (Positions to be filled)	106,500			
3. Payroll Taxes & Assessments	45,000			
4. Fringe Benefits	35,000			
<b>TOTAL PERSONNEL COST</b>	<b>435,500</b>			
<b>B. OTHER CURRENT EXPENSES</b>				
1. Travel	20,000			
2. Insurance	7,000			
3. Vehicle maintenance	5,000			
4. Professional Services (legal, accounting, etc.)	20,000		4,000	
5. Facilities and Utilities	15,000			
6. Office and General Building Supplies	5,000			
7. Printing and Copying	3,000			
8. Events and Marketing	1,500		1,000	
9. Conference Registration	1,500			
10. Postage	1,500			
11. Dues and Subscriptions	1,500			
12. Meetings and Accommodations	2,500			
13. Other Business Expenses	2,000			
14. Current Wildlife Services (without staff costs)	29,000		5,000	
<b>PROGRAM AND SERVICE DEVELOPMENT</b>				
15. HWC Expansion to Neighbor Islands	200,000	25,000		
16. Emergency Response Training and Readiness	100,000			
17. Native Wildlife Education and Outreach	150,000			
<b>TOTAL OTHER CURRENT EXPENSES</b>	<b>564,500</b>	<b>25,000</b>	<b>10,000</b>	
<b>C. EQUIPMENT PURCHASES</b>				
<b>D. MOTOR VEHICLE PURCHASES</b>				
<b>E. CAPITAL</b>				300,000
<b>TOTAL (A+B+C+D+E)</b>	<b>1,000,000</b>	<b>25,000</b>	<b>10,000</b>	<b>300,000</b>
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	1,000,000	Rae Okawa (808) 884-5000		
(b) Private support (secured)	25,000	Name (Please type or print) Phone		
(c)		<div style="background-color: black; width: 100px; height: 20px; display: inline-block;"></div> <div style="background-color: black; width: 40px; height: 20px; display: inline-block;"></div> <div style="background-color: black; width: 80px; height: 20px; display: inline-block;"></div>		
(d)				
<b>TOTAL BUDGET</b>	<b>1,025,000</b>	Signature of Authorized Official <i>LINDA ELLIOTT, PRESIDENT + CENTER DIRECTOR</i> Name and Title (Please type or print)		

**BUDGET JUSTIFICATION  
PERSONNEL - SALARIES AND WAGES**

Period: July 1, 2014 to June 30, 2015

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
<b>Current (Filled) Positions</b>				\$ -
Center Director	1	\$70,000.00	100.00%	\$ 70,000.00
Development Coordinator	1	\$50,000.00	100.00%	\$ 50,000.00
Wildlife Rehabilitation Manager	1	\$48,000.00	100.00%	\$ 48,000.00
Wildlife Technician	1	\$48,000.00	100.00%	\$ 48,000.00
Program Manager	1	\$33,000.00	100.00%	\$ 33,000.00
				\$ -
<b>Positions to be filled</b>				\$ -
Development Director	1	\$60,000.00	100.00%	\$ 60,000.00
Education/Volunteer Coordinator	1	\$46,500.00	100.00%	\$ 46,500.00
				\$ -
				\$ -
				\$ -
				\$ -
<b>TOTAL:</b>				<b>355,500.00</b>
<b>JUSTIFICATION/COMMENTS:</b>				

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Linda Elliott  
President & Center Director  
Hawai'i Wildlife Center  
P.O. Box 551752  
Kapa'au, HI 96755

July 26, 2012

Subject: Volunteer Pilot Program

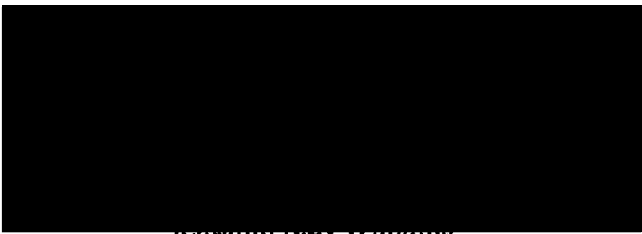
To the Hawai'i Wildlife Center,

The Civil Air Patrol would like to express our interest and support of the Hawai'i Wildlife Center, Hawai'i's only state-of-the-art treatment, research, training and education facility exclusively for native wildlife.

The Hawai'i Wing of the Civil Air Patrol has a mission to protect and serve our community, state, and Nation through Emergency Services, the Cadet Program, and Aerospace Education. We support your mission to protect, conserve and aid in the recovery of Hawai'i's native species and would like to assist the critical service that the HWC provides to native wildlife by offering our assistance by connecting HWC with pilots within our network to aid in the transport of sick, and injured native birds from throughout the state to Hawai'i Island, where they can be picked up, cared for and eventually released back into the wild.

We can provide assistance in reaching the individuals and companies participating in our volunteer pilot program to fly birds for the HWC when interisland transport assistance is needed. The resources that we can utilize to assist native birds in need of specialized care to reach the HWC wildlife hospital from the main Hawaiian islands, include our extensive pilot network and the three airports in West Hawai'i, Upolu Airport, Waimea-Kohala Airport and Kona International Airport.

The Hawai'i Wildlife Center is such an important statewide resource and it is our hopes that together we will be able to make a positive impact on our beautiful native species, helping these rare birds fly again. We are excited about the HWC and look forward to working together for the benefit of Hawaiian wildlife and the health of our island state.



Civil Air Patrol, Hawai'i Wing



Cornell University  
College of Veterinary Medicine

April 5, 2012

Linda Elliott  
President & Center Director  
Hawai'i Wildlife Center  
P.O. Box 551752  
Kapa'au, Hawai'i 96755


To the Hawai'i Wildlife Center,


We believe that the Hawai'i Wildlife Center fills a critical need and we support it's mission to protect, conserve and aid in the recovery of native wildlife through hands-on treatment, research, training, science education and cultural programs. Being the only facility that meets all federal, state and local standards for rescue and rehabilitation efforts targeting sick, injured and oiled wildlife, the HWC will be an important resource for the Pacific region especially following natural disasters, manmade disasters (including oil spills) and disease outbreaks. We recognize that there are dangers to current populations of native species and identify with the HWC's desire to promote conservation by providing the best achievable medical and husbandry care for native Hawaiian wildlife.

We understand that most native species found in Hawai'i are threatened or endangered, or likely to become threatened or endangered if no steps are taken to protect them. We are dedicated to advancing the health and well being of animals and are interested in helping the HWC provide the best measure of care for sick, injured, or oiled wildlife in Hawai'i. We would be willing to collaborate with the HWC to provide information and consulting relating to the start up of a wildlife clinic, facilities management and supplies, program development including an eventual externship component, and any other areas that we believe will help the HWC provide the best health care for Hawai'i's native wildlife.

We are also open to exploring the possibility of a partnership with the HWC, including on research programs that would contribute to the knowledge of Hawai'i's endemic and indigenous species, and the potential use of the HWC facilities once everything is up and running. We look forward to further discussion with the HWC and are excited about the potential opportunities for both parties.

Sincerely,

  
George V. Kollias, DVM, PhD

  
Noha Abou-Madi, DVM, MSc

Janet L. Swanson Wildlife Health Center  
1 Swanson Drive  
Ithaca, New York 14853-6401

LINDA LINGLE  
GOVERNOR OF HAWAII



STATE OF HAWAII  
DEPARTMENT OF LAND AND NATURAL RESOURCES  
DIVISION OF FORESTRY AND WILDLIFE  
1151 PUNCHBOWL STREET  
HONOLULU, HAWAII 96813

**December 30, 2005**

Peter T. Young  
CHAIRPERSON  
BOARD OF LAND AND NATURAL RESOURCES

Ernest Y.W. Lau  
DEPUTY DIRECTOR

AQUACULTURE DEVELOPMENT  
PROGRAMS  
AQUATIC RESOURCES  
BIODIVERSITY AND URBAN PLANNING  
CONSERVATION AND  
ENVIRONMENTAL AFFAIRS  
CONSERVATION AND  
RESOURCES ENFORCEMENT  
CONVEYANCES  
FORESTRY AND WILDLIFE  
HISTORIC PRESERVATION  
LAND MANAGEMENT  
STATE PARKS  
WATER AND LAND DEVELOPMENT  
WATER RESOURCES MANAGEMENT


To Whom It May Concern,

The Department of Land and Natural Resources (DLNR) is one of the largest landowners in the State of Hawaii. DLNR is responsible for the management of over one million acres, many of which are home to some of the most unique flora and fauna found in the world. As the State's primary steward of terrestrial ecosystems, the Division of Forestry and Wildlife (DOFAW) is responsible for the monitoring and protection of native wildlife resources.

Modern development of historically wild areas has led to the increasing occurrence of wildlife injuries and fatalities. Highways, street lights, power lines and other features associated with urbanization are often the cause of these events. When injuries occur, DOFAW is available to respond and collect injured wildlife, but current funding and staffing levels do not provide for emergency care or rehabilitation of these animals. For years, the State has relied on pro bono veterinary services and volunteer rehabilitators to carry out this function. However, the goal of a rehabilitation program is to release the animal back into the wild as quickly and efficiently as possible, and volunteer efforts are often insufficient to achieve that goal.

The State of Hawaii is in dire need of a facility of this nature. The lack of reliable care here on the Island of Hawaii is alarming. Endangered species including the Hawaiian short-eared owl (pueo), the Hawaiian Hawk ('io) and the Hawaiian Goose (nene, Hawaii's State bird), as well as native seabirds and shorebirds will benefit greatly from professional care and rehabilitation services. In my opinion, Linda Elliot has the knowledge, training and dedication to successfully manage the Hawaii Wildlife Center. Its creation will benefit native wildlife species not just on our island but across the State, and therefore should be given the utmost consideration for funding to get this project up and running

Sincerely,

  
John Polhemus  
Wildlife Biologist  
West Hawaii Wildlife Branch  
DLNR/DOFAW



LINDA LINGLE  
GOVERNOR OF HAWAII



LAURA H. TITILEN  
CHAIRPERSON  
BOARD OF LAND AND NATURAL RESOURCES  
COMMISSION ON WATER RESOURCE MANAGEMENT

RUSSELL Y. TSUJI  
FIRST DEPUTY

KEN C. KAWAHARA  
DEPUTY DIRECTOR - WATER

**STATE OF HAWAII**  
**DEPARTMENT OF LAND AND NATURAL RESOURCES**

DIVISION OF FORESTRY AND WILDLIFE  
1151 PUNCHBOWL STREET, ROOM 325  
HONOLULU, HAWAII 96813  
TEL (808) 587-0168 FAX (808) 587-0160

AQUATIC RESOURCES  
BOATING AND OCEAN RECREATION  
BUREAU OF CONVEYANCES  
COMMISSION ON WATER RESOURCE MANAGEMENT  
CONSERVATION AND COASTAL LANDS  
CONSERVATION AND RESOURCES ENFORCEMENT  
ENGINEERING  
FORESTRY AND WILDLIFE  
HISTORIC PRESERVATION  
KAHOOLAWE ISLAND RESERVE COMMISSION  
LAND  
STATE PARKS

March 28, 2008

Linda Elliott  
Hawaii Wildlife Center  
P.O. Box 506  
Hawi, Hawaii 96719-0506

Dear Ms. Elliott:

I am writing this letter to express the support of the Hawaii Division of Forestry and Wildlife for the establishment of the Hawaii Wildlife Center in North Kohala, Hawaii. The Hawaii Wildlife Center will be integral to the implementation of Hawaii's Comprehensive Wildlife Conservation Strategy (CWCS). As a wildlife recovery facility to treat sick, injured, and orphaned native bird species and a hands-on training facility for wildlife rehabilitators in the State, the Hawaii Wildlife Center will play a central role in implementing the conservation actions listed in Hawaii's Comprehensive Wildlife Conservation Strategy.

Presently, adequate resources are not available to provide routine and emergency care for injured native and endangered wildlife or to respond to environmental emergencies such as oil spills or natural disasters. The Hawaii Wildlife Center would establish a full time capability to address this need with qualified professional staff. We at the Hawaii Division of Forestry and Wildlife look forward to the establishment of the Hawaii Wildlife Center and to continuing our working relationship with you in your new facility.

Sincerely,



Scott Fretz  
Wildlife Program Manager



*For the Protection of Hawaii's Native Wildlife*

## **HAWAII AUDUBON SOCIETY**

850 RICHARDS ST., SUITE 505 • HONOLULU, HI 96813-4709  
TELEPHONE (808) 528-1432 FAX (808) 57-5294  
EMAIL [hiaudsoc@psii.com](mailto:hiaudsoc@psii.com)  
WEBSITE [WWW.HAWAIIAUDUBON.COM](http://WWW.HAWAIIAUDUBON.COM)


March 6, 2006

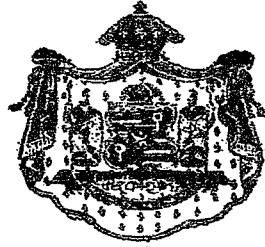
To Whom It May Concern,

The Board of Directors of the Hawaii Audubon Society strongly recommends full support of the Hawaii Wildlife Center. The Society has been associated with Linda Elliot for many years and has found her to be a well-qualified and dedicated individual. The Hawaii Audubon Society was founded in 1939 as an independent, non-profit membership association with specific aims pertaining to the protection of Hawaii's native wildlife and habitats through education, research and advocacy. The Society has a membership of approximately 1,500 individuals and operates in accordance with a constitution and by-laws under the supervision of a Board of Directors elected by the members. The Society became a certified chapter of the National Audubon Society in 1978, but continues to function independently in all fiscal, policy and programmatic matters.

The Hawaii Wildlife Center is a much-needed facility and its creation follows years of training and research by Linda Elliot and her associates. Native birds and migratory seabirds are especially susceptible to human impacts and their threatened or endangered status makes it imperative that the State of Hawaii is capable of rehabilitating injured birds whenever possible. The creation of the Hawaii Wildlife Center will be a major step forward for the protection of native wildlife.

Sincerely,

  
*for* Liz Kumabe  
President, Board of Directors  
Hawaii Audubon Society



## *Kohala Hawaiian Civic Club*

*February 23, 2006*

**Pelekikena:**  
Desiree Yamamoto

**Hope Pelekikena 'Ekahi:**  
Jennifer Stevens

**Kakau Launa  
Palapala:**  
Ashlee Akana

**Kakau 'Olelo  
Ho'opa'a:**  
Jackie Bautista

**Pu'uku:**  
Lisa Yamamoto

**Ho'opa'a Mo'olelo:**  
Jack Salvador  
Puanani Cravalho

**Ho'omalua O Na  
Lala:**

Gino Amar  
Clayton Yamamoto

**Alaka'i**  
Nalani Okubo  
Sharon Hayden  
Gwen Sanchez  
Dallas Kuaiki  
Maile Carvalho  
Audrey Veloria  
Mabel DeSilva  
Rochelle Javillo  
Clayton Javillo

*Aloha, Linda Elliott, President  
Hawaii Wildlife Center*

*The Kohala Hawaiian Civic Club has met and has reviewed  
and discussed your great efforts to care and protect our  
wildlife animals.*

*We, the members of the Kohala Hawaiian Civic Club are in  
support of the environmental conservation and native species  
preservation @ the Hawaii Wildlife Center.*

*We wish you well to this great project.*

*Aloha no ame malama pono,*

*Pelekikena, Desiree Mehealani Yamamoto*

**For more information, please contact, Pelekikena, Desiree Yamamoto  
P.O. Box 719 Kapa'au, Hawai'i 96755  
Res. 889-1299, Cell. 987-8012, Fax 889-5899  
Email: [deza@verizon.net](mailto:deza@verizon.net)**



## United States Department of the Interior

FISH AND WILDLIFE SERVICE  
PACIFIC/REMOTE ISLANDS  
NATIONAL WILDLIFE REFUGE COMPLEX  
P.O. BOX 50167  
HONOLULU, HAWAII 96850  
PHONE: (808) 792-9553 FAX: (808) 792-9585

29 June 2004

Ladies and Gentlemen,

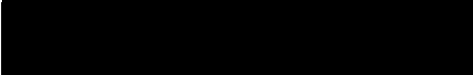
I am writing to express the support of this office for the establishment of the Hawaii Wildlife Center and to recommend Linda Elliot be named as Director. In the course of our duties managing and protecting migratory birds we encounter many occasions when we are called on by the public to respond to injured wildlife. For many species there are currently no rehabilitation options in the State of Hawaii. As a result there have been many instances in the past when injured birds have received less than optimal care because of the lack of appropriate facilities and trained personnel with appropriate migratory bird rehabilitation permits. The nature of these injuries range from oilings to interactions with fishing gear, to trauma from collisions with lights and structures to epizootics. The problem in Hawaii is exacerbated by the many islands in our state and the paucity of rehabilitators on each island.

Linda Elliot is eminently qualified to lead this endeavor because of her wide experience with bird rehabilitation under a variety of conditions and her training in the most current techniques. We have contracted with her to train our personnel in oil spill response for wildlife and consult with her regularly on all aspects of the care of wild birds.

Eric Gilman has excellent credentials to serve as a coordinator of this effort. He has led many excellent conservation initiatives in the Pacific and has the ability to work with a wide variety of partners to approach conservation from a broad perspective.

The creation of the Hawaii Wildlife Center would greatly enhance our ability to serve the public by caring for their trust resources. It would also develop capacity in the form of trained people and good facilities to respond to large wildlife disasters such as oil spills. I heartily endorse this project.

Sincerely,

  
Dr. Elizabeth Flint  
Supervisory Wildlife Biologist  
Pacific Remote Islands National Wildlife Refuge Complex



## United States Department of the Interior

### FISH AND WILDLIFE SERVICE

Hawaiian and Pacific Islands National Wildlife Refuge Complex  
300 Ala Moana Blvd., Room 5-231  
Box 50167  
Honolulu, Hawaii 96850



August 9, 2007

Linda Elliott  
President  
Hawai'i Wildlife Center  
P.O. Box 551752  
Kapa'au, HI 96755

Dear Linda

I am writing this letter to express the support of the U.S. Fish and Wildlife Service Hawaiian and Pacific Islands National Wildlife Refuge Complex for the establishment of the Hawai'i Wildlife Center (HWC) in North Kohala, Hawai'i. The HWC will serve as a wildlife recovery facility to treat sick, injured, and orphaned native bird species including endangered and threatened species; as an emergency response facility for the stabilization and rehabilitation of wildlife in the event of oil and other hazardous material spills; and as a hands-on training facility for wildlife responders in Hawai'i. The HWC will also serve a vital function in educating the public about our unique and fragile island ecosystem and the importance of preserving our native fauna.

We recognize that the HWC must be fully operational to treat sick or injured wildlife on a continuing basis and to have the capacity to respond quickly and effectively to a catastrophic event. While we can not commit funds in future fiscal years, we can confirm that the HWC would qualify for various sources of Federal funding that are typically available for wildlife rehabilitation. In addition, there are statutory provisions that ensure that responsible parties will provide funding to support emergency response to oil spills and similar events.

We look forward to continuing our work with you and your dedicated staff in the new facility.

Sincerely,





## United States Department of the Interior



NATIONAL PARK SERVICE  
Pacific West Region  
300 Ala Moana Boulevard, Box 50165  
Room 6-226  
Honolulu, Hawaii 96850-0053

IN REPLY REFER TO:  
N1621

5 April, 2004

To Whom It May Concern:

The national parks in Hawai'i are responsible for significant tracts of habitat for native Hawaiian birds. In the course of our work with imperiled native species, I and other resource professionals in the parks encounter a number of sick and injured birds that we would like to see receive the best achievable professional care. Owls (Pueo), hawks ('Io), geese (Nēnē), and waterbirds and seabirds are the species most frequently received.

Since there are no official state facilities or personnel dedicated to this function, we rely heavily on staff and volunteers who want to assist in wildlife recovery efforts. This informal system often breaks down due to the lack of experienced rehabilitators and adequate facilities. The result is that injured and sick animals are either not successfully treated or are released before they are completely recovered, compromising their subsequent survival. Additionally, there is a real need for emergency care facilities to detect and respond to avian disease outbreaks and man-made disasters such as hazardous materials spills.

Linda Elliott has successfully assisted the state with several wildlife rehabilitation and education projects in the past, including avian botulism outbreak rehabilitation, care of endangered and protected seabirds caught on long-line fisheries, and oil & chemical spill response in Hawaii. She has advised the Park Service when we needed information on care of injured birds. She is highly qualified for this work and has the necessary training, experience and desire to act as director of the proposed rehabilitation center. I encourage the creation of the proposed wildlife center and recommend Linda Elliott as Project Director.

Sincerely,

[Redacted Signature]  
Ecologist

TAKE PRIDE<sup>®</sup>  
IN AMERICA 

# Na Huapala O Hawai'i

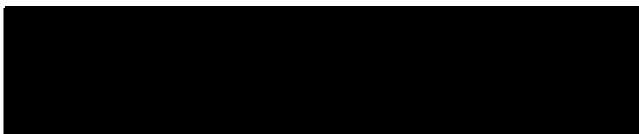
a 501(c)(3) nonprofit organization

North Kohala Community Resource Center  
55-514 Hawi Road  
P.O. Box 2  
Hawi, Hawai'i 96719

To Whom It May Concern:

In behalf of Na Huapala O Hawai'i, I would like to write this letter of support in behalf of the efforts and work of Linda Elliot and the Wildlife Center. As we are an organization who perpetuates the traditions, practices and understanding of the Native Hawaiian people, we recognize the importance of having a wildlife center such as this. As you may know, the state of Hawai'i has the highest number of endangered species through out the United States and most of the countries of the world, and, is the only state in America that is with out a center such as this, a center that can care for, monitor, as well as teach others about the importance of the endangered species of our island home. We are hopeful to collaborate with the wildlife center, in hopes that we may be able to bring the experience of this center to the many programs we have with the children, youth and families that we work with.

Me ke aloha ha`aha`a.



Raylene Ha`alelea Kawaiae`a  
Na Huapala O Hawai'i, president

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO  
CHAPTER 42F, HAWAII REVISIED STATUTES**

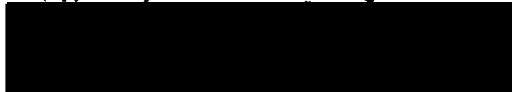
The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Hawaii Wildlife Center  
(Typed Name of Individual or Organization)



1/29/2014

(Date)

LINDA ELLIOTT PRESIDENT + CENTER DIRECTOR  
(Typed Name) (Title)