

Nisei Veterans Legacy Center, Inc.

CAPITAL CAMPAIGN

Wish Figure: \$11 Million

Case for Support

DRAFT

Solid Concepts, Inc.
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(808) 396-6070

January, 2013

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I. VISION, MISSION AND HISTORY

Nisei Veterans Legacy Center (NVLC), incorporated in February 2012, is a non-profit organization. It is awaiting recognition as an organization exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code. Its fiscal intermediary is the 442nd Veterans Foundation, a 501c3 organization.

Vision:

The vision of the Nisei Veterans Legacy Center is to create a learning center complex dedicated to researching, preserving and interpreting the materials of the 100th Infantry Battalion, 442nd Regimental Combat Team, Military Intelligence Service and the 1399th Engineer Construction Battalion at the University of Hawai'i-West O'ahu campus in order to develop a deeper understanding in society of the unique military histories of these units, which are themselves part of Hawaiian, American and global histories, and of the social results and implications of their wartime sacrifices.

Mission:

The mission of the Nisei Veterans Legacy Center is to preserve, perpetuate and share the legacy of the Americans of Japanese Ancestry who served in the U.S. armed forces in World War II. It will do so through research and educational programs, outreach efforts and public displays supported by the collaborative effort of the veteran organizations of the 100th Infantry Battalion, 442nd Regimental Combat Team, Military Intelligence Service and the 1399th Engineer Construction Battalion.

History:

A long-held hope for many of Hawaii's nisei soldiers who served World War II was to build a center that preserves the memorabilia, notes, recollections and unique history of *all* Americans of Japanese ancestry (AJA) who served in World War II. Regardless of which famed unit in which they may have served, these American heroes' children, admirers and community scholars wished to put together the soldiers' stories so that the courage, integrity and patriotism of these men and their families during that war should never be forgotten, so that this legacy of heroism and honor should benefit future generations of all Americans.

One of these children, Wes Deguchi, had the typical experience of never hearing of his father Yasunori Deguchi's exploits in war. The senior Deguchi volunteered at age 18 and became a member of the regaled 442nd Regimental Combat Team, Second Battalion, Fox Company. After the war, Technical Sergeant Deguchi told no war stories to his son but instead provided the quiet examples to him of loyalty to his employer Hawaii Community Federal Credit Union, hard physical work on a five-acre coffee farm, understatement, a sense of humor and genuine humility.

In 2008, Wes Deguchi joined the Sons and Daughters of the 442nd, a chapter of the 442nd Veterans Club. Its then president, Bill Thompson, asked the group to study the possibility of planning a facility that would properly preserve the artifacts and memorabilia of the 442nd. Focusing on an educational imperative, the group evolved the concept of joining the four major Nisei veterans groups of World War II after hearing counsel from representatives of the University of Hawaii's Kapiolani Community College.

In 2009, Deguchi became the group's president. In the three years following, he brought together the four principal AJA units of World War II, the 100th Infantry Battalion (100th), the 442nd Regimental Combat Team (442nd), the Military Intelligence Service (MIS) and the 1399th Engineer Construction Battalion (1399th) and led the groups toward establishing a fixed facility and educational programs designed to be shared with the entire community, located on the campus of the University of Hawaii's West Oahu Campus.

The Nisei Veterans Legacy Center (NVLC) is now working to solidify this vision. The Nisei Veterans Legacy Center is committed to ensuring that the service and sacrifices of the Nisei veterans will not be forgotten. The Center will provide for the preservation of individual stories, historic articles and items for research and educational purposes, and programs to educate students, families and special groups to be provided throughout the year.

NVLC is located at 933 Wiliwili Street in Honolulu. Mailing address: 933 Wiliwili Street, Honolulu, Hawaii 96826. Phone: (808) 949-7997. The NVLC website is currently under construction.

II. PROGRAMS

The Nisei Veterans Legacy Center will collect, inventory, catalog and organize the materials from which to interpret the story and the legacy of the Nisei soldiers of World War II who fought sacrificially against fascist enemies on the European and Pacific battlefields while fighting distrust, racial prejudice and discrimination at home. Partnered with the University of Hawaii at West Oahu, NVLC programs will critically explore the concepts of “race,” “loyalty,” “citizenship,” and “Americanism” against the backdrop of martial law, internment, and the fragility of civil liberties and civil rights. Its programs will explore how those battlefield experiences and sacrifices may have contributed to political leadership, social movements and social transformations in both Hawai‘i and the continental United States, and the country’s continuing quest for social justice.

The Nisei Veterans Legacy Center will complement other academic and research units at the University of Hawaii at West Oahu, such as the Center for Labor, Education and Research’s Labor Archives, and the Henry Guigni film collection. It would also house the proposed Center for Democratic Principles and Social Justice as the ongoing multi-disciplinary research on Honouliuli and the internment and prisoner of war (POW) camp experience in Hawai‘i continues. As Honouliuli is designated a National Historic Site, the association provides opportunities to further expand educational programs in historical and forensic archaeology, the sociology of ethnic diversity, museum studies, interpretative history and edu-tourism. The partnership would further support the collaborative work with the National Park Service, the World War II Valor in the Pacific Monument, and various community agencies. Finally, these programs would provide students opportunities to pursue the already approved Certificate Program in Democratic Principles and Social Justice, and opportunities for Service Learning locally and in other locales throughout the Pacific.

The Nisei Veterans Legacy Center’s educational programs will utilize the archives, located on the second floor, as a living research entity. Professional archivists and student assistants, housed in appropriate office space, will staff the archives and coordinate volunteers. The Resource Center, located on the ground floor, will be multi-purposed to serve as a center for receiving and orienting visitors, a display area for selective artifacts, permanent and revolving interpretive exhibits, and will include a reading room for visiting researchers.

The flexible/expandable multi-purposed classrooms would be used to teach courses in history, sociology, historic preservation, indigenous studies, political science, social justice studies, etc. in support of the Certificate Program *Democratic Principles and Social Justice*, for docent training for visitors to the Honouliuli and other confinement sites in Hawai‘i, as well as to host larger public events such as lectures, performances and film showings.

The offices of the half-time Director for the Center for the Study of Democratic Principles and Social Justice would be located in the facility, as well as those of the 1.5 FTE archivists and information technology staff who, with the assistance of student employees and interns as well as Service Learning students, would produce both physical and digital interpretive displays using the archived materials, multi-media projects such as film/video, performance art backdrops, prepare community presentations, etc.

III. PROBLEM AND OPPORTUNITY

The loss of thousands of American sons, fathers and brothers during World War II was an immeasurable privation for many American families of Japanese ancestry. Yet those sacrifices paid for honorable passage and acceptance of the entire Japanese American citizenry in American society during and after the war. With the fading of that generation, NVLC leaders are aware of the danger that the country may forget the lessons learned during that difficult time. Already, grandchildren of the veterans themselves are unaware or unconcerned about the social and economic trauma their grandparents faced less than two generations ago because of their country's confusion between ethnicity and nationality.

Recent events in American history underline the need to remember and learn from the past. Today, nearly a decade after the September 11 attacks, American Muslims continue to face a rising tide of discrimination in U.S. communities, workplaces and schools and evidence of growing anti-Muslim bigotry was aired at Senate Judiciary subcommittee hearings as recently as 2011. According to witness testimony, this national problem is compounded by remarks by public officials and others in prominent positions that have inflamed negative public opinion toward Muslims and threatened to facilitate, not mitigate, further discrimination.

“We continue to solicit and receive the support of many Muslim Americans who love this nation and work with our government to protect it,” said Democratic Senator Dick Durbin, who chaired the proceedings. Durbin said that many law-abiding Muslim Americans face discrimination and charges that they're not real Americans simply because of their religion or appearance.

The NVLC strategic plan calls for the construction of a facility that will house educational programs and resources that will keep the legacy of the Nisei veterans pertinent for all Americans. This call is even more urgent and a priority as the last of the surviving Nisei veterans is lost in these next few years.

Before the impact of the living Nisei veteran is lessened with the passing of the veterans themselves and their most immediate generation, the programs and facility to commemorate and record the Nisei veteran experience in World War II must be completed. Memories of wartime domestic economic injustice, pain and prejudice of the Japanese American community are already fading with the passing of the veteran generation.

Nisei Veterans Legacy Center is the organization in Hawaii that can address identified issues through education of the current generation.

Project Scope:

A two-story facility of approximately 18,000 square feet, the building will contain classrooms, meeting space and a large multi-function area for educational forums and presentations. Special features honoring the famed Nisei units will be incorporated into the building design.

On the ground floor, a 5,000 square-foot multi-function room will comfortably seat 250 for a dinner function. The space will be supported by a large commercial kitchen. In addition, a resource center and library will be available for research on the service of Americans of Japanese ancestry during World War II, contributions of Americans of Japanese ancestry to post-war Hawaii, civil rights issues and other related topics. Besides documents, it will also house the collection of video and audio interviews of hundreds of Nisei veterans. The NVLC administrative and program offices will be located in the library. Throughout the floor, wall murals, display areas, artwork and banners will be used to tell the story of the Nisei veteran throughout the area, creating a visual learning environment.

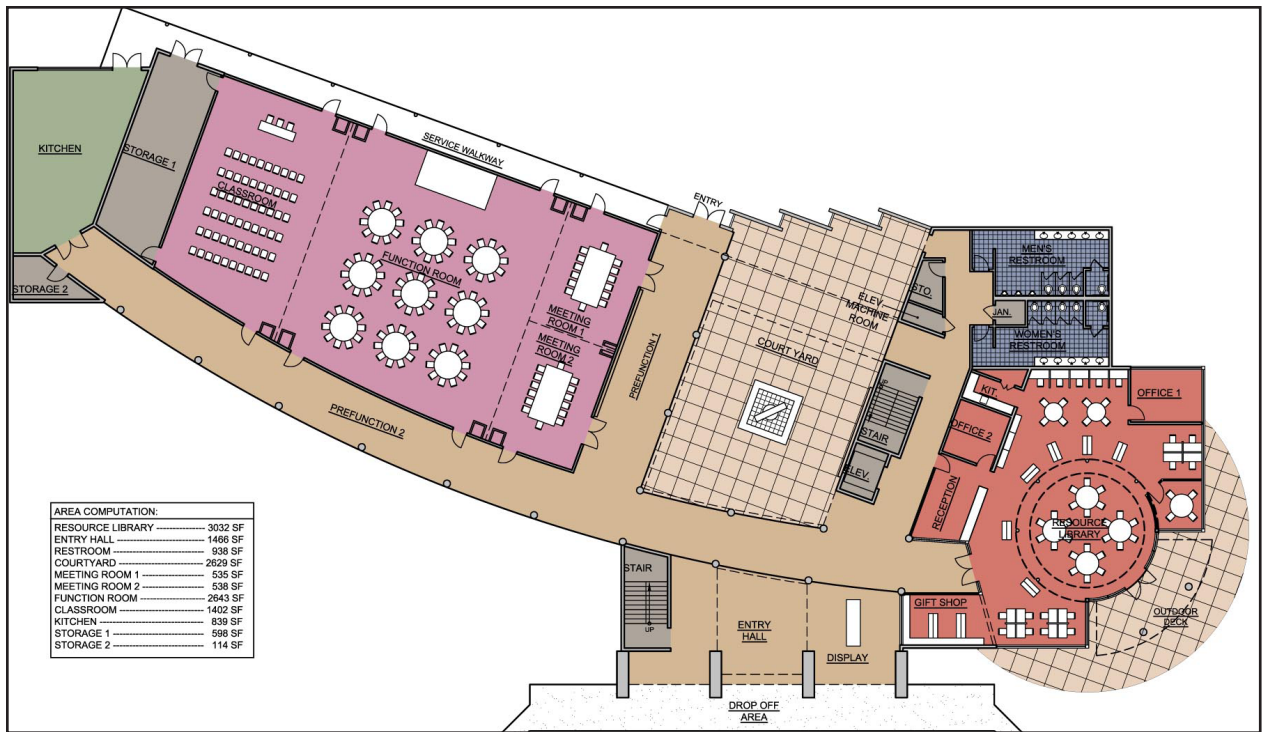
Archives, catalogues and storage of primary source materials related to Nisei service to America during World War II will be located on the second floor. A workshop for sorting, cataloguing and digitizing documents will also be located here. A large exhibit area will be used to display memorabilia and artifacts.

The facility will be constructed on a one-acre parcel leased for 55 years from the University of Hawaii at West Oahu. Association with the University of Hawaii will allow for the efficient sharing of resources and facilities.

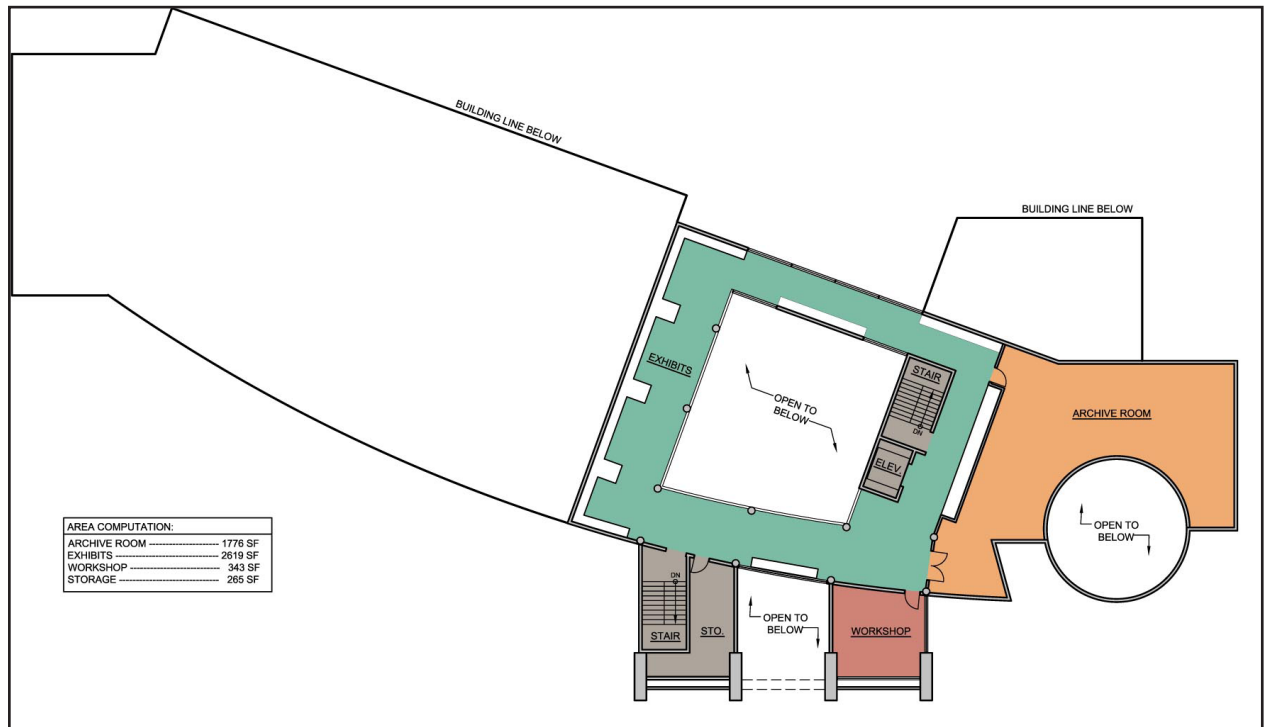
Building views:



Artist rendering front entry view



Artist rendering first floor



Artist rendering second floor

Project Cost:

Land Acquisition	\$	0
Site Prep		700,000
A and E Fees		500,000
Construction & Construction Management		7,800,000
Misc. Fees		—
FF & E		800,000
Contingency		700,000 (10%)
Fundraising		TBD
Interest Expense		TBD
Total Project Cost		<u>\$10,500,000</u>

\$5,500,000 is needed in private philanthropic funding in addition to \$5,000,000 in state and federal grants to construct the facility. In addition, will create a permanent maintenance endowment of at least \$500,000 for the facility.

IV. OTHER AGENCIES

ORGANIZATION NAME	CONTACT		WEBSITE
100th Infantry Battalion Veterans Club	Pauline Sato	Honolulu, HI	www.100tbattalion.org
100th Infantry Battalion Veterans Legacy Organization	Jimmy Nakantani	Honolulu, HI	www.100thlegacy.org
100/442 Veterans Association	Laura Shigemitsu	Los Angeles, CA	
442nd Veterans Club	Bill Thompson	Honolulu, HI	www.442.us.com
442nd Sons and Daughters	Wes Deguchi	Honolulu, HI	www.442sd.com
1399 Engineer Construction	Tsutomu Oi	Honolulu, HI	
Chicago Nisei Post #1183 American Legion	Howard Hieshima	Chicago, IL	www.jasc-chicago.org
Friends and Family of Nisei Veterans	Lawson Sakai	Morgan Hill, CA	www.ffnv.org
Go For Broke Association	Jimmy Kuroiwa	Honolulu, HI	
Go For Broke National Education Center	Don Nose	Torrance, CA	www.GoForBroke.org
Houston JACL	Gary Nakamura	Houston, TX	www.jacl-houston.org
Japanese American Association of New York	Gary Moriwaki	New York, NY	www.jaany.org
Japanese American National Museum	Nancy Araki	Los Angeles, CA	www.janm.org
Japanese American Veterans Association	Terry Shima, Grant Ichikawa	Gaithersburg, MD	www.javadc.org
Japanese American Veterans of Minnesota	Edwin Nakasone	White Bear Lake, MN	
MIS Veterans Club of Hawaii	Ed Hamasu	Honolulu, HI	www.njahs.org/misnorcal/index.htm
MIS Club of Southern California	Cathy Tanaka	Los Angeles, CA	www.njahs.org/misnorcal/index.htm
National JACL	Frank Takao	Honolulu, HI	www.jacl.org
National Japanese American Historical Society	Rosalyn Tonai	San Francisco, CA	www.njahs.org
National Japanese American Memorial Foundation	Craig Uchida	Washington, DC	www.njamf.com
National Japanese American Veterans Council	Calvin Ninomiya, Fred Murakami	Vienna, VA	www.veteranscouncil.com
Nisei Veterans Coordination Council	Robert Hayamizu	Los Angeles, CA	
Nisei Veterans Memorial Center	Hiroshi Arisumi	Kahului, HI	www.nvmc.org
Oregon Nikkei Endowment	Mari Watanabe	Portland, OR	www.oregonnikkei.org
Oregon Nisei Veterans	Kay Endo	Milwaukie, OR	
Pinedale Assembly Center	Dale Ikeda	Pinedale, OR	www.pinedalememorial.org
Seattle Nisei Veterans Committee	Yuzo Tokita	Seattle, WA	www.seattlencv.org

V. FINANCIAL PROFILE

Will be provided upon request.

VI. FUTURE DIRECTIONS

Vision:

The vision of the Nisei Veterans Legacy Center is to create a learning center complex dedicated to researching, preserving and interpreting the materials of the 100th Infantry Battalion, 442nd Regimental Combat Team, Military Intelligence Service and the 1399th Engineer Construction Battalion at the University of Hawai‘i-West O‘ahu campus in order to develop a deeper understanding in society of the unique military histories of these units, which are themselves part of Hawaiian, American and global histories, and of the social results and implications of their wartime sacrifices.

Mission:

The mission of the Nisei Veterans Legacy Center is to preserve, perpetuate and share the legacy of the Americans of Japanese Ancestry who served in the U.S. armed forces in World War II. It will do so through research and educational programs, outreach efforts and public displays supported by the collaborative effort of the veteran organizations of the 100th Infantry Battalion, 442nd Regimental Combat Team, Military Intelligence Service and the 1399th Engineer Construction Battalion.

STRATEGY

- 1. Establish NVLC programs intended to provide information and education about the history of the Nisei vets in World War II for University of Hawaii students, other students in other learning institutions in Hawaii and the general public.*
- 2. Build facility in partnership with Hawaii’s higher learning institutions to support its programs with preserved primary historic information such as original documents, photos, artifacts and memorabilia of the Nisei vets in World War II.*
- 3. Expand organizational capacity.*

In the next few years, Nisei Veterans Legacy Center will be functioning within the larger context of a rapidly changing community in terms of economy, demographics, technology, government, culture. Keeping this in mind, the organization will be focusing on the following most urgent areas toward its effort to serve the community:

A. GOVERNANCE

Issues: Recruiting qualified volunteers: does this generation care about ideals such as patriotism, heroism, and values such as integrity? People don't understand the importance of what occurred in World War II regarding the Nisei vets. The farther along the generations go, personal impact upon today's Japanese Americans is forgotten.

Goal: Create infrastructure to recruit, manage and evaluate board.

Objectives:

1. Create board policies
2. Produce board manual
3. Provide board education
4. Increase board membership
5. Populate committees

B. FACILITIES/EQUIPMENT

Issue: Delays push along the timetable and more vets will be lost as time passes.

Goal: Build the facility

Objectives:

1. Complete agreements with University of Hawaii
 - a. Land use
 - b. Maintenance
 - c. Facility usage
 - Classroom usage by UH students
 - Parking lot usage by UH students
 - General community usage for fee
2. Design
 - a. Complete design program and construction documents
3. Construction
 - a. Bidding process
 - b. Construct the facility within budget

C. PROGRAMS

Issues: Questioning patriotism because of skin color or religious background is a current problem. Fear, suspicion and anger is still keenly felt throughout American society regarding this topic.

Goal: Partnership with University of Hawaii

Objectives:

1. Establish local ethnic studies program that focuses on mix of cultures and racial prejudice in Hawaii before and after WWII and how Nisei affected the community
2. Working with Center for Democratic Principles, explore and research democracy and civil rights issues in Hawaii before and after WWII and how Nisei affected the community.
3. Provide and disseminate educational materials and information throughout the nation's educational systems.

D. OPERATIONS/ADMINISTRATION

Issue: Operational funding must be developed.

Goal: Establish staff

Objectives:

1. Hire executive director
2. Hire director of development

E. MEMBERSHIP DEVELOPMENT

Issue: NVLC will be the organization to carry the social legacy of the founding organizations (442nd, 100th, MIS and 1399th) forward because the veterans groups, which are social organizations, will be gone within a few years.

Goal: Recruit membership throughout Oahu to maintain grassroots mass in order to guard and ensure that the Nisei veterans' legacy continues to contribute to the unity and security of the United States of America.

Objectives:

1. Develop policies
 - a. Organizations
 - b. Individuals
2. Develop fee/benefit structure
3. Market membership

F. FUND/RESOURCE DEVELOPMENT

Issue: The organization has just recently been incorporated. At present there is no infrastructure, no staff, to operate and to raise capital.

Goal: Develop adequate fundraising infrastructure in order to operate annual development and to conduct a capital campaign for the construction of the facility.

Objectives:

1. Implement prioritized infrastructure recommendations provided by Solid Concepts, Inc.
2. Conduct capital campaign feasibility study
3. Conduct campaign, if indicated
4. Plan earned revenue sources
 - Gift Shop
 - Restaurant
 - Rentals
5. Create/implement annual development plan

G. PUBLIC RELATIONS

Issue: To be confirmed with feasibility study results, there may be identification problems re: so many Nisei groups; there may be a confusion of identity and mission. Also, there may be a question as to the purposes of the organization beyond building a museum-like facility that will require operational support.

Goal: Educate the community about the purposes of NVLC in order to attract supporters at all levels of society

Objectives:

1. Establish background information, public opinions, etc. through feasibility study
2. Hire communications firm; convey messages, communicate with community
3. Create liaisons with neighbor island and mainland organizations

VII. STATEMENT OF NEED

\$5.5 million is needed in private philanthropic funding in addition to \$5,000,000 in government grants to construct the NVLC facility on the campus of the University of Hawaii at West Oahu. In addition, NVLC will establish a permanent maintenance endowment of at least \$500,000 for the facility.

VIII. CAPITAL CAMPAIGN PLAN

TO COME

IX. SECURITY, RECOGNITION AND ACCEPTANCE STANDARDS

Security

1. All gifts, whether cash or pledge or in-kind, will be inputted to Nisei Veterans Legacy Center, Inc. (NVLC) donor records on a daily basis and deposited before the end of the banking day if possible. While awaiting deposit, monies will be held in a locked safe or drawer.
2. A check and balance system will be employed at all times in the receipt of donations. Two individuals will always be involved in the process of opening mail and depositing checks. The person who opens mail and posts gifts will not be the same person who deposits checks and closes books at end of the day.

Recognition

1. All gifts to NVLC, no minimum size and from whatever source, will be acknowledged separately by a thank you letter signed by the executive director. The gift acknowledgment process will be initiated no later than 48 hours after receipt of the gift.
2. All members and contributors' names shall be displayed in annual reports for that year. All new contributors shall be displayed in agency newsletter for that period's issue and posted on the organization's website. Passive permission for this display shall be granted to WHC through agreement of a statement to be printed in NVLC thank you correspondence.
3. Top 10 percent annual contributors will belong to NVLC's Major Gifts program and will be personally solicited for major upgraded gifts annually via staff and volunteers and not included in annual mailings for renewal.
4. Full recognition of an annual gift shall be made whether annual gifts are made in full or pledged over the course of a year.
5. Full recognition of a capital gift shall be made whether capital gifts are made in full or pledged over the capital campaign pledge period of 5 years.
6. Donors who contribute the entire annual budget of an operational program of their choice will tagline that program's name for the year.

7. If the irrevocable gift of any restricted contribution is sufficient to perpetually endow a program or service, that program or service shall be named in perpetuity after the donor's preference. If NVLC prefers to discontinue that program for whatever reason in the future, the agency will inform the donor/donor representative of this decision and provide program funding alternatives in similar areas/value.

Acceptance

1. Cash gifts shall be discouraged at all times. Cash gifts received through the mail once discovered shall be recorded and secured immediately with two employees present.
2. Gifts offered which are questionable regarding charitable intent or appropriateness shall first be reviewed by NVLC's Development Committee prior to official acceptance and graciously refused if necessary.
3. Gifts offered with financial or other obligations inherent in them shall be reviewed by NVLC's Development Committee prior to official acceptance and graciously refused if necessary.
4. Gifts of property, stock or other securities shall be accepted only through consensus of the Development Committee after responsible study. After acceptance, they shall immediately be sold.
5. Gifts with conditions attached shall be reviewed by the Development Committee prior to acceptance and may be graciously refused if necessary.
6. Gifts other than cash or check shall be recorded by description only for purposes of acknowledgment. Current market value or estimate thereof for recognition purposes only shall be inserted in files. No appraisal of such gifts shall be made by the organization.
- *7. In accepting all donations, the organization will insure that:
 - a. All donors will be regularly informed of the mission of this organization, of the way this organization intends to use donated resources and of its capacity to use donations effectively for stated purposes.
 - b. All donors will be regularly informed of the identity of those who serve on the board, and may expect that the board will exercise prudent judgment in its stewardship of donations.
 - c. All donors will have access to the organization's most recent financial statements.
 - d. All donors will have the assurance that their gifts will be used for the purposes for which they were given.
 - e. All donors will receive appropriate acknowledgment and recognition.
 - f. All donors will be assured that information about their donations will be handled with respect and with confidentiality to the extent provided by law.

- g. All donors may expect that relationships with employees and volunteers of the organization will be professional in nature.
 - h. All donors will be informed whether those seeking donations are volunteers, employees of the organization or hired solicitors.
 - i. All donors have the right to have their names deleted from the mailing list upon request.
 - j. All donors should feel free to ask questions when making a donations and to receive prompt, truthful and forthright answers.
8. Prior to creating a solicitation situation which will result in the acceptance of community support, benefit events and direct mail projects need to be approved by NVLC's Development Committee in light of the event or project's value and appropriateness, with regard to the organization's mission, goals and objectives.

**Donors' Bill of Rights developed by American Association of Fund Raising Counsel, Association for Healthcare Philanthropy, Council for Advancement and Support of Education and National Society of Fund Raising Executives*

A. STANDARDS OF SOLICITATION AND FUND USE POLICIES

Terms:

1. "Solicitation" is any direct or indirect request for money, property, credit, volunteer service or other thing of value, to be given now or on a deferred basis, on the representation that it will be used for charitable, educational, religious, benevolent, patriotic, civic, or other philanthropic purposes. Solicitations include invitations to voting membership and appeals to voting members when a contribution is a principal requirement for membership.
2. "We" and "our" refers to Nisei Veterans Legacy Center. "Solicitor" is anyone engaged in a charitable solicitation for the development of this agency.
3. The "public" includes individuals, groups, associations, corporations, foundations, institutions, and/or government agencies.
4. "Fund raising" includes a charitable solicitation; the activities, representations and materials which are an integral part of the planning, creation, production and communication of the solicitation; and the collection of the money, property, or other thing of value requested. Fund raising includes but is not limited to donor acquisition and renewal, development, fund or resource development, member or membership development, and contract or grant procurement.

Public Accountability

1. We shall provide an annual report to all contributors and to the general public upon request.
The annual report, an annually updated written account, shall present our purposes; descriptions of overall programs, activities and accomplishments; eligibility to receive deductible contributions; information about our governing body and structure; and information about financial activities and financial position.

2. We shall provide on request complete annual financial statements.
The financial statements shall present the overall financial activities and financial position of our organization, shall be prepared in accordance with generally accepted accounting principles and reporting practices, and shall include the auditor's or treasurer's report, notes, and any supplementary schedules. When total annual income exceeds \$100,000, the financial statements shall be audited in accordance with generally accepted auditing standards.

3. Our financial statements shall present adequate information to serve as a basis for informed decisions. Information needed as a basis for informed decisions generally includes but is not limited to: a) significant categories of contributions and other income; b) expenses reported in categories corresponding to the descriptions of major programs and activities contained in the annual report, solicitations, and other informational materials; c) a detailed schedule of expenses by natural classification (e.g., salaries, employee benefits, occupancy, postage, etc.), presenting the natural expenses incurred for each major program and supporting activity; d) accurate presentation of all fund raising and administrative costs; and e) when a significant activity combines fund raising and one or more other purposes (e.g., door-to-door canvassing combining fund raising and social advocacy, or television broadcasts combining fund raising and religious ministry, or a direct mail campaign combining fund raising and public education), the financial statements shall specify the total cost of the multi-purpose activity and the basis for allocating its costs.

4. If we begin to receive a substantial portion of our income through the fund raising activities of controlled or affiliated entities, we shall provide on request an accounting of all income received by and fund raising costs incurred by such entities.
Such entities include committees, programs, or others which are controlled by or affiliated with our organization, and for which a primary activity is raising funds to support our programs.

Use of Funds

1. A reasonable percentage of total income from all sources shall be applied to programs and activities directly related to the purposes for which we exist.

2. A reasonable percentage of public contributions shall be applied to the programs and activities described in solicitations, in accordance with donor expectations.

3. Total fund raising and administrative costs shall be reasonable.

According to the Council of Better Business Bureaus, Inc., “Reasonable use of funds requires that a) at least 50% of total income from all sources be spent on programs and activities directly related to the organization’s purposes; b) at least 50% of public contributions be spent on the programs and activities described in solicitations, in accordance with donor expectations; c) fund raising costs not exceed 35% of related contributions; and d) total fund raising and administrative costs not exceed 50% of total income. BBB states, “An organization which does not meet one or more of these percentage limitations may provide evidence to demonstrate that its use of funds is reasonable. The higher fund raising and administrative costs of a newly created organization, donor restrictions on the use of funds, exceptional bequests, a stigma associated with a cause, and environmental or political events beyond an organization’s control are among the factors which may result in costs that are reasonable although they do not meet these percentage limitations.”

4. We shall substantiate on request our application of funds, in accordance with donor expectations, to the programs and activities described in solicitations.
5. We shall establish and exercise adequate controls over disbursements.

Solicitations and Informational Materials

1. Solicitations and informational materials, distributed by any means, shall be accurate, truthful and not misleading, both in whole and in part.
2. We shall substantiate on request that solicitations and informational materials, distributed by any means, are accurate, truthful and not misleading, in whole and in part.
3. Solicitations shall include a clear description of the programs and activities for which funds are requested. Solicitations in which time or space restrictions apply shall identify a source from which written information is available.
4. Direct contact solicitations, including personal and telephone appeals, shall identify (a) the solicitor and his/her relationship to our organization, (b) our identity and (c) the programs and activities for which funds are requested.
5. Solicitations in conjunction with the sale of goods, services or admissions shall identify at the point of solicitation (a) our identity, (b) a source from which written information is available and (c) the actual or anticipated portion of the sales or admission price to benefit us.

Fund Raising Practices

1. We shall establish and exercise controls over fund raising activities conducted for our benefit by staff, volunteers, consultants, contractors, and controlled or affiliated entities, including commitment to writing of all fund raising contracts and agreements.
2. We shall establish and exercise adequate controls over contributions.
3. We shall honor donor requests for confidentiality and shall not publicize the identity of donors without prior written or passive permission.
Donor requests for confidentiality include but are not limited to requests that donors' names not to be used, exchanged, rented or sold.
4. Fund raising shall be conducted without excessive pressure.
Excessive pressure in fund raising, includes but is not limited to solicitations in the guise of invoices; harassment; intimidation or coercion, such as threats of public disclosure or economic retaliation; failure to inform recipients of unordered items that they are under no obligation to pay for or return them; and strongly emotional appeals which distort the organization's activities or beneficiaries.
5. Only qualified NVLC staff, volunteers and designated representatives are allowed to solicit support of any kind for NVLC.

Governance

1. We shall have an adequate governing structure.
We shall have and operate in accordance with governing instruments (charter, articles of incorporation, bylaws, etc.) which set forth our basic goals and purposes, and which define the organizational structure. The governing instruments shall define the body having final responsibility for and authority over the organization's policies and programs (including authority to amend the governing instruments), as well as any subordinate bodies to which specific responsibilities may be delegated.

Our governing structure shall be inadequate if any policy-making decisions of the governing body (board) or committee of board members having interim policy-making authority (executive committee) are made by fewer than three persons.

2. We shall have an active independent governing body.

An active governing body (board) exercises responsibility in establishing policies, retaining qualified executive leadership, and overseeing that leadership.

Our board meets formally at least quarterly, with meetings evenly spaced over the course of the year, and with a majority of the members in attendance (in person or by proxy) on average.

Because the public reasonably expects board members to participate personally in policy decisions, the governing body is not active, and a roster of board members may be misleading, if a majority of the board members attend no formal board meetings in person over the course of a year.

Agency Standards adapted from Council of Better Business Bureau's Standards



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

As a veteran of the 442nd Regimental Combat Team, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. The story of the 442 transpired 70 years ago. Many say it's an amazing story with historical significance. I see it as my contribution to my country.

Six organizations -- the 100th, 442nd, MIS and 1399th veterans clubs and the 100th IB Legacy Organization and the 442nd RCT Foundation -- have joined forces to create the Nisei Legacy Center (NLC), which aims to ensure that the veterans' sacrifices and service are never forgotten and that their stories and artifacts will be preserved with greater efficiency and effectiveness.

Each veteran's organization now has a collection of valuable documents, artifacts and memorabilia. As veterans pass on, these collections continue to grow as family members look to donate their own collection. These priceless items need to be preserved to teach future generations. The Nisei Legacy Center will serve as the single location where these items can be archived and made available for research.

In addition to serving as a resource center for information on the veterans, the NLC will also honor my fellow comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.

I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

AKIRA OTANI 442 (RCT) 171ST BTN

Name Battalion Company



Nisei Legacy Center

As a World War II veteran of the 100th Infantry Battalion, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. Many say what we and the other Americans of Japanese ancestry did is an amazing story and historically significant. I see it as my contribution to my country.

Six organizations -- the 100th, 442nd, MIS and 1399th veterans clubs and the 100th IB Legacy Organization and the 442nd RCT Foundation -- have joined forces to create the Nisei Legacy Center (NLC), which aims to ensure that the veterans' sacrifices and service are never forgotten and that their stories and artifacts will be preserved with greater efficiency and effectiveness.

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I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

ROBERT S. ARAKAKI

Robert S. Arakaki

Name

Battalion
100th

Co. "B"

Company



Nisei Legacy Center

As a veteran of the 442nd Regimental Combat Team, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. The story of the 442 transpired 70 years ago. Many say it's an amazing story with historical significance. I see it as my contribution to my country.

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In addition to serving as a resource center for information on the veterans, the NLC will also honor my fellow comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.

I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,



HIDEO ARAKAWA
551 KALOLINA ST
KAILUA, HI 96734-2048

Hideo Arakawa

Name

3rd

Battalion

"M"

Company



Nisei Legacy Center

As a veteran of the Military Intelligence Service, I believe the time has come to create a legacy center that will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. More than 6,000 Americans of Japanese ancestry served in the MIS during World War II. We have been credited with saving countless lives and shortening the war against Japan. Most of what we did is unknown to most Americans, but it is a story worth telling, today and to future generations.

Six organizations -- the 100th, 442nd, MIS and 1399th veterans clubs and the 100th IB Legacy Organization and the 442nd RCT Foundation -- have joined forces to create the Nisei Legacy Center (NLC), which aims to ensure that the veterans' sacrifices and service are never forgotten and that their stories and artifacts will be preserved with greater efficiency and effectiveness.

Each veteran's organization now has a collection of valuable documents, artifacts and memorabilia. As veterans pass on, these collections continue to grow as family members look to donate their own collection. These priceless items need to be preserved to teach future generations. The MIS does not have a clubhouse or archive. The Nisei Legacy Center will serve as the single location where these items can be archived and made available for research.

In addition to serving as a resource center for information on the veterans, the NLC will also honor my fellow comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.


I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

George M. Arine

George M. Arine

02 Sep 12

 **Mr. George Arine**
1722 Noelani St.
Pearl City, HI 96782

Testimonial re Nisei Legacy Center


Tom Brokaw the former NBC news anchor wrote a book called The Greatest Generation referring to our generation. I have never thought of us as such. However, as I reflect on what we faced especially during World War 2, indeed we were the greatest generation. World War 2 was unlike any war past and present. It was the most intense and involved millions of soldiers, sailors, marines and airmen.

During the war, Japanese Americans were suspected of being disloyal to the United States of America. Racial discrimination against Japanese living in the United States were rampant. Even while wearing the uniform of the U.S. Army we were called Japs. Niseis on the mainland fared worse when they were incarcerated in internment camps.

To prove our loyalty we volunteered and enlisted in the U.S. Army. The combat records of the 100th Inf. Bn. and 442nd Inf. Regt. were legendary and the best in the history of the U.S. Army. Unfortunately, the Military Intelligence Service was not known except as interpreters. This was due to the organization being classified as Secret until the Freedom of Information Act was passed in 1972. Not much was known also of the 1399th Engineers although they were not a secret organization. Today, both units are still unknown. But their contributions are documented and will be preserved in the legacy center.

We need to recognize all four organizations by disseminating and publicizing their glorious and magnificent history to future generations. Our wartime and postwar contributions paved the way for future generations to have a better future. Today, you can walk down the street and not be called Japs. You have the opportunity to obtain better jobs without being hampered by racial discrimination. You can be admitted to colleges where it was difficult for our generation. You now have a bright future.

I urge all Japanese Americans to be a part of the Nisei Legacy Center by contributing to the project. You can favor us by doing so to display, in perpetuity, the proud history of my generation.



Arthur Ishimoto

Military Intelligence Service, WW2



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

As family members of the 442nd Regimental Combat Team, we believe the time has come to create a legacy center, which will preserve their story, for the sake of their grandchildren and future generations. The story of the 442 transpired 70 years ago. Many say it's an amazing story with historical significance.

Six organizations -- the 100th, 442nd, MIS and 1399th veterans clubs and the 100th IB Legacy Organization and the 442nd RCT Foundation -- have joined forces to create the Nisei Legacy Center (NLC), which aims to ensure that the veterans' sacrifices and service are never forgotten and that their stories and artifacts will be preserved with greater efficiency and effectiveness.

Each veteran's organization now has a collection of valuable documents, artifacts and memorabilia. As veterans pass on, these collections continue to grow as family members look to donate their own collection. These priceless items need to be preserved to teach future generations. The Nisei Legacy Center will serve as the single location where these items can be archived and made available for research.

In addition to serving as a resource center for information on the veterans, the NLC will also honor our father/grandfather's comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.

We believe this is a worthy project and fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

Byrnes K. Yamashita
Son of Victor I. Yamashita, 442nd RCT

Dylan K. Yamashita
Grandson of Victor I. Yamashita, 442nd RCT



Nisei Legacy Center

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In addition to serving as a resource center for information on the veterans, the NLC will also honor my fellow comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.

I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

YASUNORI DEGUCHI 2ND BN 442ND F
Name Battalion Company

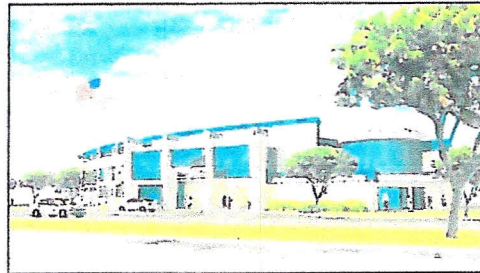


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Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

Frank M. Nomura

FRANK M. NOMURA
5075 Kilauea Ave
Honolulu, HI 96816

FRANK M. NOMURA 3RD Co. M
Name Battalion Company



NOV 13 2012

Nisei Legacy Center

933 Wililili Street Honolulu, Hawaii 96826 Ph: 808 949-7997

Frank S. & June N. Sato
22304 NE 157th Street
Woodinville, WA 98077
425/788-7856, email: FJSato@frontier.com

November 7, 2012

To Whom This May Concern:

My brothers Robert S. Sato and John H. Sato were proud members of the 442nd RCT and the MIS during WW II. I believe the time is long overdue to create a legacy center, which will help preserve their story of Service to Country for future generations, including our grandchildren, their children...and all Americans. The story of the Nisei soldiers of World War II transpired 70 years ago. It is an amazing American story with great historical significance...a story that really needs to be told & retold. Let's do it without delay!

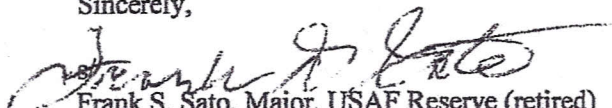
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In addition to serving as a resource center for information on the veterans, the NLC will also honor those who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It also will be a lasting tribute for all those who loyally served our country...at a time when their loyalty was being questioned

I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,


Frank S. Sato, Major, USAF Reserve (retired)
Former Inspector General (1981-1988)
US Department of Veterans Affairs



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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Sincerely,

Frank T. Takao

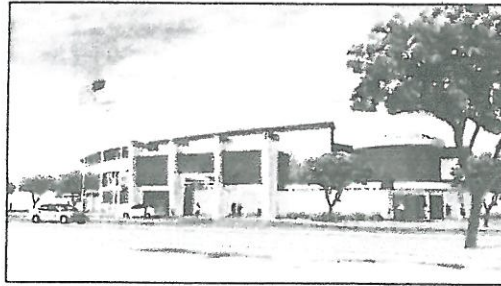
FRANK T. TAKAO 171st
 Name Battalion Company



NOV 27 2012

Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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Sincerely,

ISAMU FURUYA

Isamu Furuya *3rd.* *Hq.*
Name Battalion Company

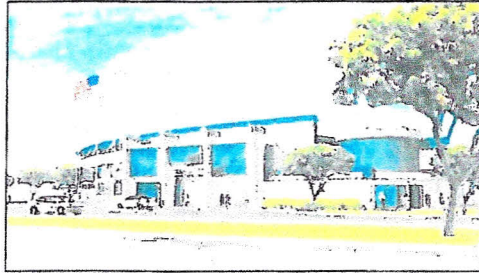


Mr. Isamu Furuya
1339 Humuula St
Kailua HI 96734



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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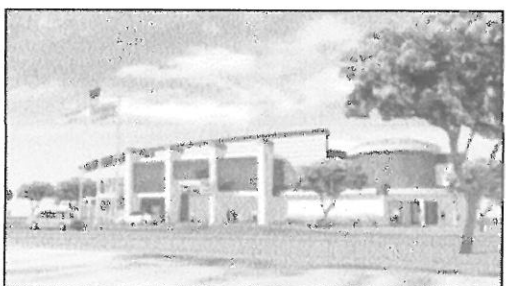
<hr/>		
Gen NAKAGATO	442	F
Name	Battalion	Company

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Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

Walter I. Heirakuji

Walter I. Heirakuji 3rd K
Name Battalion Company

442nd



Nisei Legacy Center

As a World War II veteran of the 100th Infantry Battalion, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. Many say what we and the other Americans of Japanese ancestry did is an amazing story and historically significant. I see it as my contribution to my country.

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Sincerely,

Kenneth M. Higa

KENNETH M. HIGA 100TH FQC
Name Battalion Company



Nisei Legacy Center

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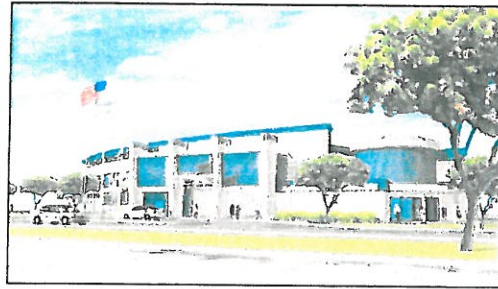
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Sincerely,

Asa A. (Ace) Higuchi
 Asa Higuchi 442 2nd Bn. HQ Co.
 Name Battalion Company



Nisei Legacy Center

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Sincerely,

MITSUO HONDA 232nd Eng Co
Name Battalion Company



Nisei Legacy Center

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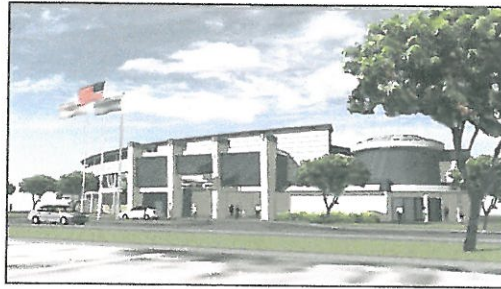
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Sincerely,

<i>Charles T. Ijima</i>	<i>442nd RCT</i>	<i>237th Engineers</i>
Name	Battalion	Company



Nisei Legacy Center

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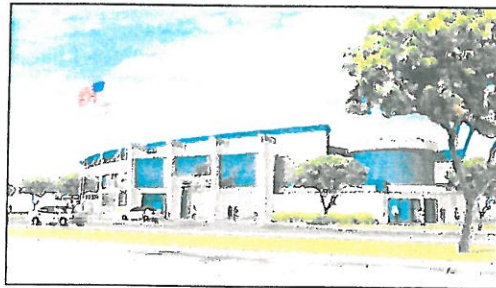
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Sincerely,

<hr/>		
DANIEL K (NOLAN)	2nd	E
Name	Battalion	Company





Nisei Legacy Center

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I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

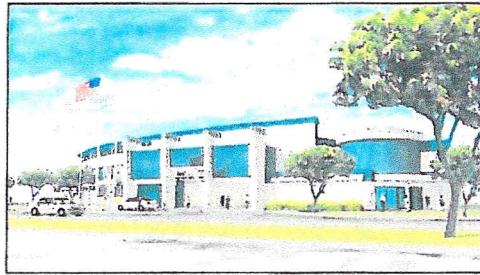
Sincerely,

IKUZUKA, Mmed
2d Bn 7 Company
Name Battalion Company



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

My husband was a member of the 442nd Regimental Combat Team. I believe the time has come to create a legacy center, which will help preserve their story for future generations, including our grandchildren and their children. The story of the 442nd RCT transpired 70 years ago. It is an amazing story with great historical significance.

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Sincerely,

Iwao Yokooji

Name

Iwao Yokooji

Veteran's Name

Iwao Yokooji 171ST

Battalion

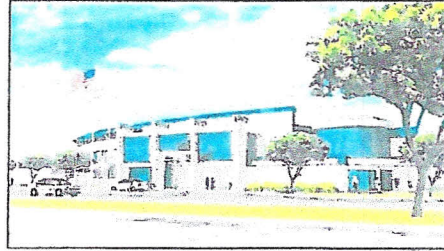
Company

B



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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Sincerely,

Jack W.S. Yamashiro

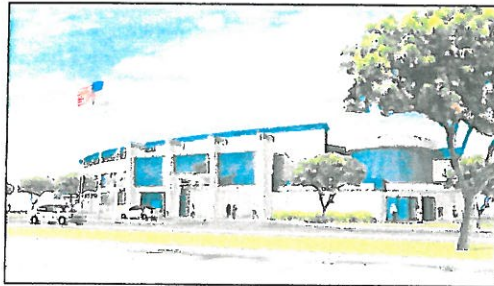
JACK W.S. YAMASHIRO 442nd, Medic
Name Battalion Company

Dupe



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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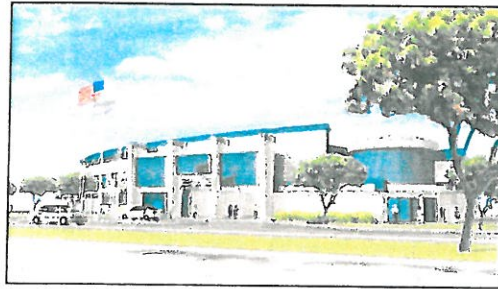
DR. SHIGEO KAWAMOTO	442 RCT	232 ND ENGR.
Name	Battalion	Company



AUG 7 2012

Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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Sincerely,

ROBERT KISHINAWA

ROBERT KISHINAWA 2nd BATTALION H. COMPANY
Name Battalion Company



Nisei Legacy Center

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I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,

Harold I. Kudo

Harold I. Kudo

Name

3rd

Battalion

M

Company



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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Sincerely,

LEIGHTON G. SUMIDA	100 th	A
Name	Battalion	Company

Leighton G. Sumida



Aloha,

Seventy years ago, a lot of us AJAs in Hawaii were trying to come to grips with post-Pearl Harbor suspicions about our loyalties. We knew whose side we were on, but a lot of people in America and Hawaii did not.

When we had a chance, thousands of us volunteered, because of patriotism, because we wanted to prove the doubters wrong. With martial law in place, wages were frozen. Our non-Japanese neighbors were getting good civilian jobs with the Army and Navy, but they weren't hiring Japanese. Everyone was saying the war would last 20, 30 years. So we figured if we're all going to die overseas, we might as well go with our friends.

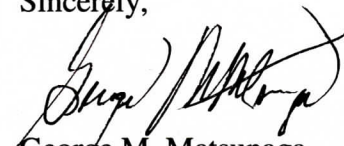
There were already AJAs in uniform when Japan attacked. Most of them became the 100th Infantry Battalion. Later on, thousands from Hawaii volunteered for the 442nd Regimental Combat Team and the Military Intelligence Service. For the MIS AJAs, our stories are different from the guys who served in the 100th and 442nd. After language school, we were sent all over the place, usually in ones and twos or small detachments. Most of what we did – there were more than 6,000 of us – was unknown to our friends and family and the rest of America.

We didn't go to war as a single unit. A lot of our service was unrecorded because the units that we were temporarily assigned to didn't do the paperwork. And our work was classified until long after the war. MIS Nisei served all over the Pacific, from the Aleutians to New Guinea, throughout the China-Burma-India Theater, stateside and in Australia and Europe. There were three MIS linguists aboard the battleship Missouri when Japan signed the surrender documents in September 1945. And many thousands of us served in the occupation of Japan and taught those folks about American democracy.

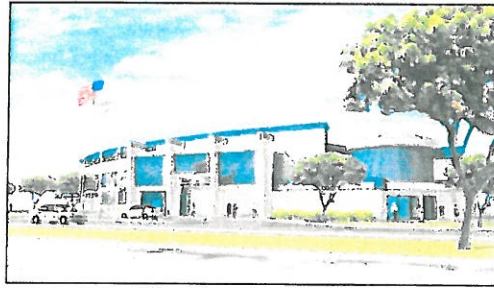
There aren't many of us left now. I'm glad to hear that some members of the next generation are working to establish a Nisei Legacy Center. It's important to remember what happened in Hawaii before, during and after the war, and to know what the "buta-head" soldiers did. Otherwise, like the old saying goes, "Those who ignore history are doomed to repeat it."

I hope you will also support the Nisei Legacy Center. I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,



George M. Matsunaga



Nisei Legacy Center

As a veteran of the 442nd Regimental Combat Team, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. The story of the 442 transpired 70 years ago. Many say it's an amazing story with historical significance. I see it as my contribution to my country.

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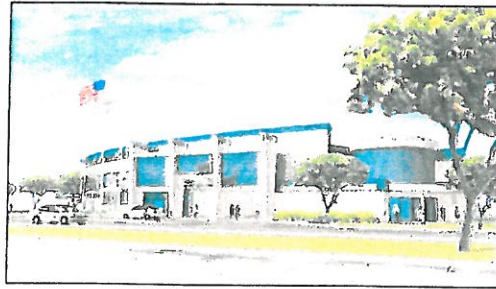
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Sincerely,

Fujio Matsuda

<i>Fujio Matsuda</i>	<i>232nd</i>	<i>Engineers</i>
<i>Name</i>	<i>Battalion</i>	<i>Company</i>



Nisei Legacy Center

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Sincerely,

Richard S. Murauchi
2nd *Fox*

Name

Battalion

Company

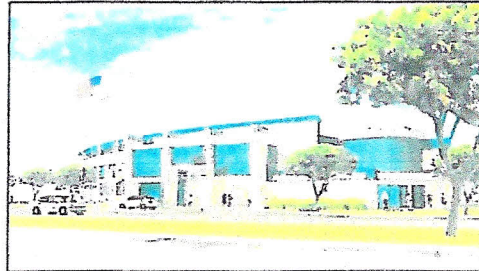


AUG 23 2012



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

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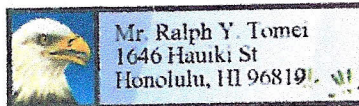
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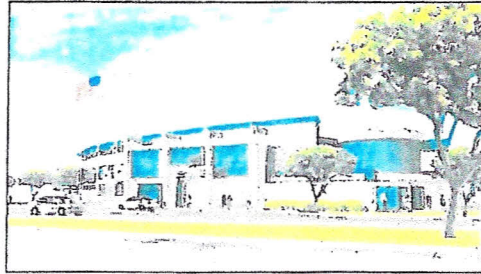


Ralph Y Tomei 3rd M.
Name Battalion Company



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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Sincerely,

Ronald Oba

Name

Battalion

Company

Ronald Oba 2nd F

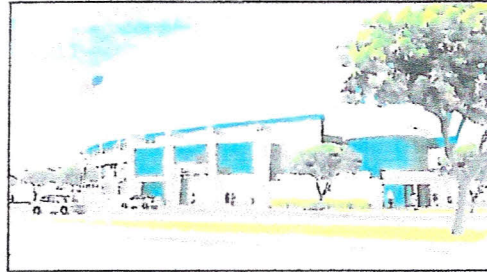


AUG 16 2012



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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Sincerely,

Samuel Y. Sasai
Arcadia #1006-04
1434 Punahou Street
Honolulu, HI 96822-4750

Name

3rd

Battalion

HQ

Company

AUG 14 2012



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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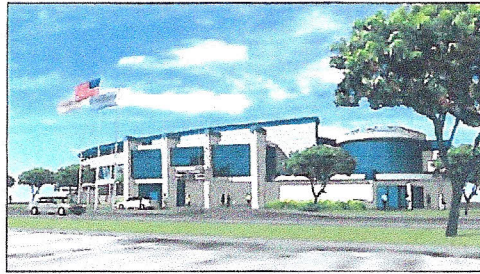
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Sincerely,

Satoru Shikasho 3rd HQ
 Name Battalion Company

Aug. 12/12



Nisei Legacy Center

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Sincerely,

Shigeru Tsubota

Shigeru Tsubota 100th Inf D

Name

Battalion

Company



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



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Sincerely,

Lonsei Nakamura

<hr/>		
SONSEI NAKAMURA	100 th	"B"
<i>Name</i>	<i>Battalion</i>	<i>Company</i>



Nisei Legacy Center

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Sincerely,

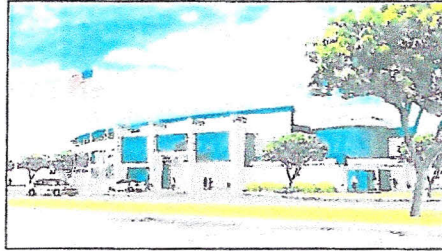
Joe Tsukiyama

Joe Tsukiyama *522 FA/BN.* *"B" Battery*
 Name Battalion Company



Nisei Legacy Center

933 Wiliwili Street Honolulu, Hawaii 96826 Ph: 808 949-7997



Nisei Legacy Center

As a veteran of the 442nd Regimental Combat Team, I believe the time has come to create a legacy center, which will preserve our story, not for ourselves, but for the sake of our grandchildren and future generations. The story of the 442 transpired 70 years ago. Many say it's an amazing story with historical significance. I see it as my contribution to my country.


Six organizations -- the 100th, 442nd, MIS and 1399th veterans clubs and the 100th IB Legacy Organization and the 442nd RCT Foundation -- have joined forces to create the Nisei Legacy Center (NLC), which aims to ensure that the veterans' sacrifices and service are never forgotten and that their stories and artifacts will be preserved with greater efficiency and effectiveness.

Each veteran's organization now has a collection of valuable documents, artifacts and memorabilia. As veterans pass on, these collections continue to grow as family members look to donate their own collection. These priceless items need to be preserved to teach future generations. The Nisei Legacy Center will serve as the single location where these items can be archived and made available for research.

In addition to serving as a resource center for information on the veterans, the NLC will also honor my fellow comrades who made the ultimate and valiant sacrifice and did not safely return home to their families. The NLC will ensure that they are not forgotten. It will be a lasting tribute for all those who loyally served our country.

I believe this is a worthy project and I fully support the efforts of the Nisei Legacy Center Organization to make this vision a reality.

Sincerely,



 TOSHIKAKI TANAKA, MEDICS, 442
 Name Battalion Company