

GM752

Submitting for consideration and confirmation to the
Hawai'i Community Development Authority (Kalaeloa
District), Gubernatorial Nominee, STEPHEN KELLY, for
a term to expire 6-30-2016.

HAWAII OPERATING ENGINEERS
INDUSTRY STABILIZATION FUND



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Affiliated AFL-CIO
OPEIU - 8 - AFL-CIO (3)

April 11th, 2012

Honorable Donovan W. Dela Cruz, Chair
Honorable Sam Slom, Vice Chair
Economic Development Government Operations
and Housing



Chair Dela Cruz and Members of the Committee:

Re: (GM752) for Appointment of Stephen Kelly to HCDA (Kalaeloa District)
Hearing Time: 2:45 PM, Monday April 8, 2013
State Capitol Conference Room 016

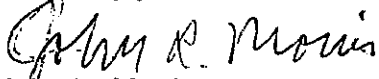
I am writing in support of Stephen Kelly's nomination to the Hawaii Community Development Authority (HCDA) for the Kalaeloa District. I have worked with Mr. Kelly for years and have come to rely and respect his ideas and work ethic.

Mr. Kelly's experience is well suited to meet HCDA's mission and to move construction activity in the area forward. His background on development related issues and management abilities will be valuable qualities for HCDA. Recognizing the potential economic growth within the Kapolei area, Mr. Kelly has worked in and with the Kapolei community for over ten years. We realize the importance of infrastructure and site development in Kalaeloa and Mr. Kelly's experience and dedication to these activities in the City of Kapolei is directly applicable. I feel he will be a very capable member of the HCDA board if confirmed.

Thank you for your consideration.

Please contact me at (808) 845-6221 or via e-mail at john4isf@hawaii.rr.com if I may provide any further information.

Very truly yours

A handwritten signature in cursive script that reads "John R. Monis".

John R. Monis
Executive Director
Hawaii Operating Engineers
Industry Stabilization Fund

April 4, 2013

The Honorable Donovan M. Dela Cruz, Chair
Hawai'i State Senate
Committee on Economic Development,
Government Operations and Housing
State Capitol
415 S. Beretania Street, Room 202
Honolulu, HI 96813

Nomination of Stephen Kelly (GM 752) to the
Hawai'i Community Development Authority (Kalaeloa District)
Nominee's Written Statement

Dear Senator Dela Cruz:

Thank you for your March 27, 2013 letter requesting a written statement to address seven questions regarding my nomination to the Hawai'i Community Development Authority (HCDA) (Kalaeloa District) and for your consideration of my nomination in your position as chair of the Senate's Committee on Economic Development, Government Operations and Housing. The following statement is meant to address the questions posed in your letter.

My desire to serve as a member of HCDA stems from my extensive background in planning and real estate development and my direct knowledge of the importance of Kalaeloa to the State and the surrounding communities in the Kapolei and 'Ewa areas. Since the closure of Barbers Point Naval Air Station in 1993, Kalaeloa has been full of opportunities and challenges. I believe HCDA plays a critical role in the oversight of successful redevelopment and facilitating the variety of partnerships that are required for Kalaeloa to reach its economic, stewardship, operational and societal potential. I feel strongly that I have the necessary skill set to serve in a leadership capacity to help guide progress towards meeting the district's mission.

As a member of HCDA, my primary role and responsibility will be to effectively oversee Authority and district operations and to implement policy for the district's community development as set by the Legislature. It is my hope, that during my term of service, HCDA will be able to strengthen the district's financial footing from an annual operational standpoint, but also to pursue revenue generating and financing opportunities to build a strong and sustaining fund for the future infrastructure development that is so critical to Kalaeloa's success.

My educational background includes degrees in urban planning and specialty advanced programs in real estate development. My professional background has focused on large scale real estate development and formulating and implementing enhancement strategies for master planned land assets. I believe I am qualified to serve as a member of HCDA not only because of this highly relevant background and years of experience, but also as an effective Kapolei area business leader and board member of several organizations including the Kapolei Chamber of Commerce. While the résumé provided to your committee describes specific qualifications, areas of responsibility and professional memberships and affiliations, my strong familiarity with Kalaeloa and the surrounding communities is an especially relevant attribute to consider with my nomination.

Three general leadership qualities I possess that would influence my HCDA term include integrity, a sense of context and commitment. One specific professional experience to point to where these qualities stand out is my role in the ongoing development of the City of Kapolei. We often say that building a new city requires partners. To effectively cooperate with these partners, with communities, government or labor, it requires integrity to build long-lasting trust, a sense of context to communicate goals and constraints successfully with all participants, and commitment to ensure that all parties have an appropriate stake in a successful outcome. My decision making role as a member of HCDA will be guided by these qualities should I be fortunate enough to be confirmed.

I do not anticipate conflicts of interest while serving as a member of HCDA as my professional activities in Kapolei do not overlap with issues pertaining to Kalaeloa. While I am employed in real estate development in the nearby area, the development issues in Kalaeloa are of a very different type given the district's unique patterns of land ownership, jurisdictional oversight and physical constraints. Of course, in the unlikely event that a conflict arises on a matter before HCDA, I would appropriately recuse myself.

Please feel free to contact me with additional questions during your consideration of my nomination.

Sincerely,

A handwritten signature in black ink that reads "Stephen Kelly". The signature is stylized and cursive, with a long vertical stroke at the end of the name.

Stephen Kelly