

House District 1
Senate District 4

THE TWENTY-SEVENTH LEGISLATURE
APPLICATION FOR GRANTS & SUBSIDIES
CHAPTER 42F, HAWAII REVISED STATUTES

Log No:

For Legislature's Use Only

Type of Grant or Subsidy Request:

- GRANT REQUEST – OPERATING GRANT REQUEST – CAPITAL SUBSIDY REQUEST

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.

"Recipient" means any organization or person receiving a grant or subsidy.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN):

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN):

1. APPLICANT INFORMATION:

Legal Name of Requesting Organization or Individual:
Homestead Community Development Corporation

Dba:

Street Address: 2149 Lauwiliwili Street, Suite 200

Mailing Address: 2149 Lauwiliwili Street, Suite 200
Kapolei, HI 96707

2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:

Name MICHAEL L. K. HODSON

Title Vice President

Phone # 808 640-3453

Fax # 808 885-9843

e-mail h281dad@aol.com

3. TYPE OF BUSINESS ENTITY:

- NON PROFIT CORPORATION
 FOR PROFIT CORPORATION
 LIMITED LIABILITY COMPANY
 SOLE PROPRIETORSHIP/INDIVIDUAL

6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:

KAHELEAULANI – NATIVE HAWAIIAN HEALTH PROGRAM

4. FEDERAL TAX ID #: [REDACTED]

5. STATE TAX ID #: [REDACTED]

7. AMOUNT OF STATE FUNDS REQUESTED:

FISCAL YEAR 2014: \$ 1,625,000

8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:

- NEW SERVICE (PRESENTLY DOES NOT EXIST)
 EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST:

STATE \$1,625,000
FEDERAL \$ _____
COUNTY \$ _____
PRIVATE/OTHER \$ _____

TYPE NAME & TITLE OF AUTHORIZED REPRESENTATIVE:

[REDACTED]

Michael L K Hodson Vice-President
NAME & TITLE

7/31/13
DATE SIGNED

APPLICATION FOR GRANTS & SUBSIDIES, CHAPTER 42F, HAWAII REVISED STATUTES

I. **Background and Summary**

Kaheleaulani, a Native Hawaiian Health Program, was established in 2011 to serve Native Hawaiians (*Kanaka Maoli*) in North Hawai'i, a medically underserved population. The Kaheleaulani Clinic will be the implementing organization for the following grant-in-aid request for which the Homestead Community Development Corporation (HCDC) is applying. The Clinic provides a broad range of culturally appropriate, high-quality medical and behavioral health services for all Native Hawaiian 'ohana. Kaheleaulani offers medical care to any person that seeks its help. However, its central mission is eliminating the health disparities and promoting the wellness of the Native Hawaiian people.

Currently Kaheleaulani is located at North Hawaii Community Hospital (NHCH), a rural, 33-bed acute care hospital located in Kamuela, on Hawai'i Island. Non-profit, community-owned, and locally governed, the hospital opened in May 1996 to provide care for Hawai'i Island residents and visitors.

Funding Request. This proposal requests \$1,625,000.00 in total grant in aid funding for the purchase of furniture, fixtures, and equipment (FFE: \$1.3 million) and of information technology (IT: \$325,000) that will assist in increasing medical access and reducing health disparities for Native Hawaiians. These upgrades are an essential component of a plan for establishing an independent facility for Kaheleaulani's Native Hawaiian Health Program on Hawaiian Homestead land in Waimea on Hawai'i Island. The undertaking is of critical importance at a time when a high incidence of chronic diseases continues to plague this population.

Health Needs. Hawai'i County is a federally-designated Medically Underserved Area and Population (MUA/P). 35 percent of the Native Hawaiian population suffers from chronic diseases, including a steady rise in hospitalizations due to diabetes, in contrast to 17 percent of the general population. A physician shortage further threatens *Kanaka Maoli* access to needed care; the John A. Burns School of Medicine estimates a shortfall of 200 physicians among Hawai'i Island's total population of roughly 186,000. This shortfall necessitates that Kaheleaulani serve a continually higher share of North Hawai'i's Native Hawaiians who lack access to a physician. Almost one-third of the region's residents are Native Hawaiian, a proportion 24 percent greater than that for the State.

Target Population/Region. An estimated 10,000 Native Hawaiians reside in the NHCH service area, equaling 32.7 percent of the region's approximately 30,600 inhabitants (2010 U.S. Census). Of the five U.S. Census-designated districts that compose the service area, only one possessed a population with less than 20 percent of residents at or below the U.S. poverty level. Three districts registered 20-30 percent of their populations at or below this line, while 31-44 percent in the remaining district had this status.

Kaheleaulani's service area covers the districts of Laupahoehoe, Hamakua, Waimea, Waikoloa, South Kohala, Kawaihae, Pu'uanuhulu, and Kukio Bay. The geography of largely rural North Hawai'i presents obstacles to the delivery of efficient and timely medical services. Mountainous

landscapes, often poor roads, and long distances between patient and provider prove significant deterrents to patients seeking needed medical care. Patient transport by helicopter is not uncommon.

II. Service Summary and Outcomes

Anticipated Outcomes. The proposed purchase of FF&E (furniture, fixtures and equipment) and IT (information technology) is designed to support three Clinic objectives to expand Native Hawaiian medical access and reduce health disparities:

- a) reducing health disparities for a higher patient volume;
- b) cutting “downstream” costly expenditures for treatment (e.g., hospital stays, emergency room care) by utilizing new medical equipment for early detection of diseases;
- c) engendering a more patient-friendly environment in check-in/waiting areas with comfortable furnishings in the expanded space.

Equipment and technology for targeting diabetes, in particular, will be of great value in fulfilling the first and second aims. Diabetes positively correlates with other serious conditions such as cancer, strokes, and heart disease. Between 1995 and 2012, there was a continuous increase in hospitalizations for complications from diabetes in North Hawaii. Reducing hospitalization requires improving management through patient support and education as well as decreasing risk factors such as obesity, inactivity, blood pressure, and smoking (*Hawaii County Community Health Profile 2012*). “An ounce of prevention is better than a pound of cure” has special relevance here.

Timeline. Once the new facilities are operational, Kaheleaulani envisions an expansion of its patient base from its current 800 to 6,000 within a five year period. Assuming construction is completed by late 2014, the figure below details annual increases:

Projected Volume of Patients Treated

Year	Current	2015	2016	2017	2018	2019
Patient Volume	800	1,500	2,500	3,500	4,700	6,000

Measures of effectiveness. Specific success measures will include:

- a) expansion of patient bases;
- b) decrease in post-visit hospital stays and emergency room visits, and;
- c) measures of patient satisfaction.

The IT purchase is expected to have a significantly positive impact on Kaheleaulani's ability to compile and verify accurate data on increased Native Hawaiian access to care as well as hospital stays and emergency room treatment. Such information will help to clarify the effectiveness of the new diagnostic equipment in making additional treatment unnecessary. IT will also facilitate obtaining of data on patient satisfaction with “the Kaheleaulani experience” through computerization of feedback from questionnaires and patient contacts with hospital staff.

Quality Assurance and Evaluation. Together with its cultural and psychosocial tools, Clinic staff will make full use of the proposed technology to assist and evaluate the progress of individual patients. The injection of resources for a high-quality electronic medical records (EMR) system will align Kaheleaulani with broader efforts, notably the Patient Protection and Affordability Act, to better assess health outcomes. Increased EMR usage will permit the Clinic to centralize data tracking patient participation in program events, monitoring health indicators, and building the knowledge base for chronic disease risk factors.

The Quarterly Financial Report from the hospital's CFO, on the other hand, will evaluate the impact of the program's preventative activities on the Clinic's global budget. The Report's data will augment Kaheleaulani's ability to identify overall cost savings due to a lessened need for diagnosis and treatment of chronic diseases such as diabetes.

Responsibilities. As was previously referenced, the Kaheleaulani Clinic has partnered with Hawaii Island Beacon Community for the latter's technical support in collecting program management information and individual participant tracking. Kaheleaulani's partnership with the "Maikai Ka Mal'ai" program sponsored by Hui Malama Ola Na 'Oiwai, a Hawai'i Island health enhancement non-profit, offers the nutritional tools to enact healthy weight loss. This hands-on program both encourages obese participants to make wiser food selections and teaches them the skills to grow their own gardens.

Other North Hawaii Community Hospital personnel will assist in the undertaking. The hospital's Liberty Dialysis will provide dialysis treatment for participants in need, while NHCH's Diabetes Wellness Program will plan/participate in educational sessions that teach skills for combating the disease. Kaheleaulani will avail itself of the hospital's Information Systems Department for assistance in integrating the new IT purchased into Clinic operations. Finally, the Homestead Community Development Corporation and the Waimea Hawaiian Homesteaders' Association will assist in both the pre-construction and construction phases of the Clinic's relocation. The project will be an element of the Clinic's relocation to Waimea Nui, to be discussed later.

III. Financial/Budget Outline

FY 2014 Quarterly Funding Requests

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
		\$800,000.00	\$825,000.00	\$1, 625,000.00

Other possible sources of funding. The Kaheleaulani Clinic is seeking from the State a \$6.0 million Capital Improvement Project (CIP) grant for the construction/design segment of the Waimea Nui expansion. We anticipate that the Office of Hawaiian Affairs will be the appropriate government entity for administering this grant. Kaheleaulani is also investigating the availability of other State, federal and private foundation grants within its program areas.

The Homestead Community Development Corporation has not applied for any state or federal tax credits in the prior three years nor do we anticipate applying for specific credits in the near future.

IV. Experience and Capability

A. Necessary skills and experience

Since opening its doors in 2011, the Kaheleaulani Clinic has been the medical provider tasked with diagnosing and treating the unique medical conditions of North Hawaii's *Kanaka Maoli*. The broad spectrum of services offered—primary care, behavioral change promotion, women's health, preventative medicine, psychosocial support, and patient education, among others—is recognition that Native Hawaiian health is a function not only of physical but mental and cultural well-being.

Dr. Kealoha-Beaudet, Kaheleaulani's leader and a North Hawaiian native, was instrumental in designing and securing a \$141,000 OHA grant for the Ho'omalule Project for addressing Native Hawaiian obesity. The project is a critical step forward in motivating Native Hawaiians to take an active approach toward weight reduction, better nutritional choices, and enhanced self-esteem as well as a long-term decrease in the likelihood of contracting chronic diseases. As a result of a \$686,000 Hawaii Island Beacon Community grant to parent North Hawaii Community Hospital, Clinic staff has gained valuable experience in harnessing IT to the patient tracking and clinical outcome informational needs of its mission. Personnel expertise here also extends to strengthening communication links/sharing data with other healthcare organizations serving North Hawaiian patients.

Equally as crucial, however, has been Clinic staff's experience gained and information generated through mastering the tools of preventative medicine. Such vehicles as psychologists' one-on-one meetings with Ho'omalule participants has provided the opportunity for patient feedback on what factors influence behavior choices toward a healthier lifestyle, facilitating staff development of therapies aimed at positively influencing such choices.

B. Facilities

The Kaheleaulani Clinic, currently located in renovated hospital space in Waimea, is near capacity due to heightened patient demand and space limitations. Given the severity of these constraints, parent NHCH is unable to accommodate the program's rapid growth. Since the hospital's operating budget is insufficient for this purpose, Clinic staff began work with the Waimea Hawaiian Homesteaders Association (WHHA) and the Homestead Community Development Corporation (HCDC) for construction and relocation of facilities at Waimea Nui.

The new facility will be built on a parcel of land within a 176-acre community development site in the Homestead that is controlled by HCDC on behalf of WHHA. The parcel will have low-cost energy available as well as water, road, and sewage infrastructure. The project meets the criteria of a Capital Improvement Project, as it consists primarily of planning and infrastructure costs for a medical office and clinic space.

Existing Kaheleaulani Clinic facilities at North Hawaii Community Hospital are Americans with Disabilities Act-compliant. The facility to be built at Waimea Nui will adhere as fully to the policies and procedures necessary to accommodate visitors with disabilities. These will include such features as wheelchair-accessible sidewalks and restrooms, an absence of architectural and communication barriers to the impaired, designated parking spaces for the

disabled, and other standards required under the Act.

V. Personnel, Project Organization, Staffing

A. Proposed Staffing, Staff Qualifications

Kaheleaulani Staff

Claren Kealoha-Beaudet, PsyD, Director

Leina'ala Crawford, MD, Medical Director

Franco Acquaro, PhD, Clinical Psychologist

Jennifer L. De Costa, PhD, MFT, CSAC, Program Administrator/Behavioral Specialist

Lokenani Kealoha Souza, FNP-C, APRN-Rx, CWOCN, CFCN, Family Nurse Practitioner

Laura Lahilahi DeSoto-McCullough, M.S.C.P., Patient Care Coordinator/Case Manager

Dr. Claren Kealoha-Beaudet, Kaheleaulani's co-founder and Director of Behavioral Services since its inception, is responsible for the Clinic's overall administration, staffing, and supervision of personnel.

In 2001 Dr. Kealoha-Beaudet obtained her Master of Arts in Counseling Psychology from the American School of Professional Psychology and later completed her Doctorate in Clinical Psychology at Argosy. She brings a history of extensive clinical as well as financial expertise to Kaheleaulani, having provided both service delivery and grant management funding for a number of community and health organizations. A licensed Clinical Psychologist in the State of Hawaii, she has both public and private sector experience in delivering behavioral health services.

In her tenure at Kaheleaulani, Dr. Kealoha-Beaudet has supervised a staff of five professionals. In addition, she oversees hiring, utilization of new behavioral services, and primary care personnel. Devising strategy for the Clinic's administrative direction, she succeeded in obtaining funding for special programs such as the Ho'omalule Project and incorporation of IT into its data system. In consultation with senior staff such as Doctors Crawford and Acquaro (see below), Dr. Kealoha-Beaudet designed and monitored primary care and behavioral programs specifically addressing Native Hawaiian health disparities.

Medical Director Dr. Leina'ala Crawford provides the primary care complement to Dr. Kealoha-Beaudet's experience in behavioral services. With more than a decade of family physician care, Dr. Crawford supervised staffing of the inpatient ward and managing chronic hospital patients for six years at Minnesota's Urgent Care Medical Clinics. This expertise was enhanced through administrative and staffing duties while joining two other physicians in starting up a new clinic in Issaquah, Washington. Dr. Crawford subsequently trained the Clinics' medical professionals in teaching medical education and supervising students rotating through Urgent Care's medical departments.

Doctors Kealoha-Beaudet and Crawford thus form the critical mass required for effective utilization of the requested FF&E and IT grant-in-aid. With years of performing duties at NHCH's facilities, Kaheleaulani technical staff are fully licensed and trained in the operation of diagnostic, imaging, and other equipment planned under the purchase. Administrator Jennifer De Costa, Ph.D. will coordinate with Dr. Kealoha-Beaudet in shouldering administrative functions supporting the expansion. Moreover, the IT acquisition will allow Clinical

Psychologist Dr. Franco Acquaro and Patient Care Coordinator

Laura DeSoto-McCullough quickly and extensively incorporates patient outcomes and data into the existing information system. Such upgrades will be pivotal in improving on existing therapies and ultimately facilitating Kaheleaulani's objective of providing care for 6,000 patients.

Organization Chart. See attachment: "Kaheleaulani Program Organization Chart"


VI. Other

A. Litigation. HCDC is not involved in any current litigation.

B. Licensure or Accreditation. Kaheleaulani is s fully accredited through North Hawaii Community Hospital by the Joint Commission on Accreditation of Healthcare Organizations.

BUDGET REQUEST BY SOURCE OF FUNDS
(Period: July 1, 2013 to June 30, 2014)

Applicant: Homestead Community Development Corporation (HCDC)

BUDGET CATEGORIES	Total State Funds Requested	(b)	(c)	(d)
	(a)			
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES				
C. EQUIPMENT PURCHASES	\$ 1,625,000.00			
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL				
TOTAL (A+B+C+D+E)	\$ 1,625,000.00			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	\$ 1,625,000.00	Michael L. K. HODSON	808 6403453	
(b)			Phone	
(c)			Date	1/31/13
(d)				
TOTAL BUDGET	\$ 1,625,000.00	Michael L. K. HODSON Vice President Name and Title (Please type or print)		

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant: Homestead Community Development Corporation
 Period: July 1, 2013 to June 30, 2014

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
N/A				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				
JUSTIFICATION/COMMENTS:				

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Applicant: Homestead Community Development Corporation

Period: July 1, 2013 to June 30, 2014

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
See Attached Worksheet			\$ -	1625000
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				1,625,000
JUSTIFICATION/COMMENTS:				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
N/A			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

BUDGET JUSTIFICATION CAPITAL PROJECT DETAILS

Applicant: Homestead Community Development Corporation

Period: July 1, 2013 to June 30, 2014

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2011-2012	FY: 2012-2013	FY:2013-2014	FY:2013-2014	FY:2014-2015	FY:2015-2016
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						
EQUIPMENT			1625000			
TOTAL:			1,625,000			
JUSTIFICATION/COMMENTS:						

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO
CHAPTER 42F, HAWAI'I REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

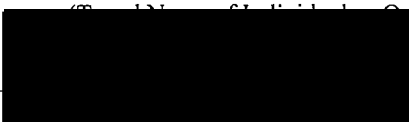
- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Homestead Community Development Corporation

(Non-Profit Organization)



1/31/13
(Date)

Michael L. K. HODSON

(Typed Name)

Vice-President

(Title)

	DESCRIPTION	TOTAL	TOTAL
	FURNITURE, FIXTURE & EQUIPMENT	COST	BUDGETED
16 Exam Rooms	FURNITURE, FIXTURE & EQUIPMENT	240,000	
9 Provider Offices	FURNITURE, FIXTURE & EQUIPMENT	90,000	
7 Medical Assist. Stations	FURNITURE, FIXTURE & EQUIPMENT	21,000	
1 Communication Cntr	FURNITURE, FIXTURE & EQUIPMENT	30,000	
4 Vital Sign Stations	FURNITURE, FIXTURE & EQUIPMENT	28,000	
10 Toilets	FURNITURE, FIXTURE & EQUIPMENT	30,000	
3 Waiting Room	FURNITURE, FIXTURE & EQUIPMENT	50,000	
1 Director Office	FURNITURE, FIXTURE & EQUIPMENT	10,000	
1 Registration Room	FURNITURE, FIXTURE & EQUIPMENT	4,000	
4 Utility Rooms	FURNITURE, FIXTURE & EQUIPMENT	8,000	
6 Treatment Rooms	FURNITURE, FIXTURE & EQUIPMENT	54,000	
1 Lab Tech Room	FURNITURE, FIXTURE & EQUIPMENT	14,000	
1 ECMT Room	FURNITURE, FIXTURE & EQUIPMENT	15,000	
1 Patient Educ Room	FURNITURE, FIXTURE & EQUIPMENT	6,000	
1 Ultrasound Alcove	FURNITURE, FIXTURE & EQUIPMENT	30,000	
1 Staff locker Room	FURNITURE, FIXTURE & EQUIPMENT	15,000	
2 Janitors Room	FURNITURE, FIXTURE & EQUIPMENT	6,000	
1 Fetal Monitoring Room	FURNITURE, FIXTURE & EQUIPMENT	30,000	
1 Electric Room	FURNITURE, FIXTURE & EQUIPMENT	25,000	
2 Equipment Room	FURNITURE, FIXTURE & EQUIPMENT	25,000	
1 IT Room	FURNITURE, FIXTURE & EQUIPMENT	80,000	
2 Lounge	FURNITURE, FIXTURE & EQUIPMENT	10,000	
2 Midwife Rooms	FURNITURE, FIXTURE & EQUIPMENT	40,000	
1 Consult Room	FURNITURE, FIXTURE & EQUIPMENT	5,000	
1 Entrance Lobby	FURNITURE, FIXTURE & EQUIPMENT	20,000	
1 Bone Density Station	FURNITURE, FIXTURE & EQUIPMENT	8,000	
1 Mamogram Room	FURNITURE, FIXTURE & EQUIPMENT	40,000	
1 Conference room	FURNITURE, FIXTURE & EQUIPMENT	20,000	
2 Reception Offices	FURNITURE, FIXTURE & EQUIPMENT	25,000	
1 Tech Room	FURNITURE, FIXTURE & EQUIPMENT	40,000	
2 Dress Room	FURNITURE, FIXTURE & EQUIPMENT	12,000	
1 Lobby	FURNITURE, FIXTURE & EQUIPMENT	30,000	
3 Storage Rooms	FURNITURE, FIXTURE & EQUIPMENT	9,000	
Compliance Prof. Services		70,000	
Sub Total		1,140,000	
Contingency (14%)		160,000	
Total		1,300,000	

Information Technology			
HIPAA Compliant DATA Sys	FURNITURE, FIXTURE & EQUIPMENT	225,000	
Paperless Treatment	FURNITURE, FIXTURE & EQUIPMENT	75,000	
Server & Data Storage	FURNITURE, FIXTURE & EQUIPMENT	25,000	
Total		325,000	