

COPY

House District _____

Senate District _____

THE TWENTY-SEVENTH LEGISLATURE
APPLICATION FOR GRANTS & SUBSIDIES
CHAPTER 42F, HAWAII REVISED STATUTES

Log No: _____
For Legislature's Use Only

Type of Grant or Subsidy Request:

- GRANT REQUEST - OPERATING
- GRANT REQUEST - CAPITAL
- SUBSIDY REQUEST

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.

"Recipient" means any organization or person receiving a grant or subsidy.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN): _____

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN): _____

1. APPLICANT INFORMATION:

Legal Name of Requesting Organization or Individual: Hawaii Wildlife Center

Dbas: _____

Street Address: 53-324 Lighthouse Rd, Kapa'au, HI 96755

Mailing Address: P.O. Box 551752, Kapa'au, HI 96755

2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:

Name Rae Okawa

Title Development Coordinator

Phone # (808) 884-5000

Fax # (404) 891-2750

e-mail rae@hawaiiwildlifecenter.org

3. TYPE OF BUSINESS ENTITY:

- NON PROFIT CORPORATION
- FOR PROFIT CORPORATION
- LIMITED LIABILITY COMPANY
- SOLE PROPRIETORSHIP/INDIVIDUAL

6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:

The Hawai'i Wildlife Center is a critical resource to community, conservation and emergency response preparedness. HWC is the only facility in the state that is purpose-built to facilitate the care and conservation of our threatened wildlife through hands-on treatment, research, training, education and cultural programs. HWC serves the entire state of Hawai'i.

4. FEDERAL TAX ID #: _____

5. STATE TAX ID #: _____

7. AMOUNT OF STATE FUNDS REQUESTED:

FISCAL YEAR 2014: \$ 275,000

8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:

- NEW SERVICE (PRESENTLY DOES NOT EXIST)
- EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST:

STATE \$ 0

FEDERAL \$ 0

COUNTY \$ 0

PRIVATE/OTHER \$ 69,230

TYPE NAME & TITLE OF AUTHORIZED REPRESENTATIVE:

LINDA ELLIOTT, PRESIDENT + CENTER DIR. 1/30/2013

NAME & TITLE DATE SIGNED

HAWAII WILDLIFE CENTER

Application for Grants and Subsidies

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Include the following:

1. A brief description of the applicant's background;

The mission of the Hawaii Wildlife Center (HWC) is to protect, conserve, and aid in the recovery of Hawaii's native wildlife through hands-on treatment, research, training, science education and cultural programs. Hawai'i's native wildlife is an important part of our cultural heritage and the ultimate goal of the HWC is to help reverse the extinction trend that has been occurring since human arrival to the islands.

The HWC is the first organization of its kind exclusively for native Hawaiian wildlife and provides state-of-the-art care and rehabilitation for native animals as well as comprehensive wildlife rescue training and public education and outreach programs. The HWC is not a zoo or a preserve, it is a professional organization that focuses on treating and rehabilitating sick, injured and oiled wildlife for release back into the wild. The HWC is the **only** facility within the state that meets all federal, state and local standards for accommodating rescue and rehabilitation efforts targeting sick, injured or oiled wildlife, particularly birds. In addition, HWC aims to develop programs to foster conservation careers, teach the conservation of Hawai'i's natural resources, and promote the preservation of Hawaiian cultural connections to the environment.

What sets the HWC apart, in a nutshell:

Facilities and Services: The state-of-the-art HWC facility is the only facility of its kind in the state and fills a critical need for adequate wildlife emergency response facilities that had previously been lacking. The facility accommodates daily native bird and bat rehabilitation and its design is a product of nearly two decades of wildlife rescue and rehabilitation experience. Of the 70+ native taxa cared for at the Center, 90% are federally threatened, endangered or of high conservation concern.

Partnerships: HWC believes in utilizing partnerships to elevate the services we provide to Hawai'i. Our partnerships include national collaborations with avian-

certified veterinarians at rehabilitation centers on the mainland, an agreement with the Hawai'i Wing of Civil Air Patrol to gain access to their network of volunteer pilots when a sick or injured bird needs transport from outer islands, and a working partnership with the Keauhou Bird Conservation Center on forest bird protocols.

Experience: HWC founder, President and Center Director Linda Elliott is a veteran of wildlife emergency response, response trainings, and wildlife rehabilitation in Hawai'i. She is the only oiled wildlife response manager in the state of Hawai'i and has extensive experience working with Hawaiian species.

Support: The HWC has secured dozens of support letters from all sectors, public, private and nonprofit. From State and Federal wildlife agencies to local schools and civic organizations, everyone has rallied together to support the critical need for HWC and to support our vision and mission to protect Hawai'i's native species. (See Attachment A: Letters of Support)

2. The goals and objectives related to the request;

The goal of this request is to secure funding to help support operations of the HWC. After a successful capital campaign, the HWC has finally transitioned into its first year of operations. This transition period can often be difficult for new organizations, and it is imperative that we be able to keep our doors open and our staff ready to respond at a moment's notice. We have only been open for animal care for five months, and to date we have already received 23 native birds representing 9 species from three different islands, Hawai'i Island, Kaua'i and Maui. We have also received numerous calls from individuals on O'ahu seeking assistance with injured wildlife.

In addition, we have been fortunate to have relatively good success securing grants from private foundations, but the majority of these grants have been for programs. We have had an especially large outpouring of support for the development of our public area. However, before we can focus on our education programs and public outreach projects, we need to make sure our operations are financially solid. Financial sustainability is a top priority for us, and a State Grant-in-aid will allow us to get on stable footing, begin to build our capacity during our first year of operations, and help ensure HWC will always be around to provide quality wildlife care, research opportunities and educational programs in Hawai'i.

3. State the public purpose and need to be served;

Hawai'i holds the unfortunate distinction as the endangered species capital of the United States. Endangered Hawaiian bird species represent 40% of all endangered birds of the combined 50 states. Our only native land mammal, the Hawaiian hoary bat, is also endangered.

Availability of a qualified facility to care for Hawai'i's sick, injured and orphaned native wildlife is an important resource towards reversing trends in these declining populations. While there are centers available in all regions of the United States, there has been no facility that could provide suitable care for Hawai'i's sick and injured native wildlife until HWC.

Without a qualified wildlife rehabilitation center, Hawai'i's unique threatened wildlife will go back to receiving substandard care, or no care at all. HWC meets the needs of our native wildlife statewide and provides a benefit through unique conservation, cultural and educational opportunities currently not available in the state.

Other Benefits:

Disease monitoring: HWC helps protect against wildlife disease outbreaks by providing a vital prevention resource for monitoring the bird population for early warning signs of all types of avian diseases, including avian botulism. Additionally, the Center's rehabilitation and training programs will prevent the complete loss of native bird species in the event of a disease outbreak and provide much-needed public education and outreach on prevention and response to these important wildlife and public health concerns.

Research opportunities: HWC has a laboratory on-site and presents research opportunities to individuals interested in studying our native species. Not very much is known relative to other species, and there is a definite opportunity to increase the knowledge base on topics such as native wildlife physiological norms.

Disaster Response: Since there is no other facility like HWC in the state, both the HWC facilities and the expertise of HWC staff are absolutely critical to running a successful wildlife emergency response. Manmade disasters such as oil spills directly affect wildlife and their habitat. Annually, there are over a hundred birds reported oiled from unidentified marine spills and the HWC will help respond to these types of emergencies by directly rehabilitating affected wildlife and by providing the proper training to response personnel and volunteers.

4. Describe the target population to be served; and

HWC benefits the local community by creating a place for volunteerism in conservation education, and for conservation education, cultural, mentor and training programs. North Kohala has a population of approximately 6,500 peoples representing diverse ethnicities, 1,800 households and 950 school children. We have worked closely with local schools like Kohala Middle School and youth organization such as the Cub Scouts, and are always in search of new

opportunities to expand our education programs to additional groups.

HWC also provides educational resources to the entire island, including to visitors to the state. We have had over 200 people visit our facility with no advertising last year and gave over 70 tours, telling our visitors about what is native to Hawai'i and what they could do to get involved. We only see this number growing as we move forward.

In addition, public outreach becomes especially valuable during emergency response. HWC will also be a much-needed resource that will provide the state with public outreach during times of natural and manmade disasters such as avian disease outbreaks and contaminant spills.

5. Describe the geographic coverage.

The HWC is located in Kapa'au, North Kohala on Hawai'i Island and serves the entire Hawaiian Island chain, extending to Midway and Kure Atolls. HWC receives calls seeking assistance from throughout the state, and will arrange transport for sick and injured native birds on other islands. The trainings led by HWC are also statewide.

II. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request.

1. Describe the scope of work, tasks and responsibilities;

All animals are handled and treated according to the proper protocols and their individualized recovery programs. When a response effort is needed, the HWC will either go to the site to capture and transport the affected animals, or have the animal flown in from its original location if the emergency happens away from Hawai'i Island and the HWC facility. Once the animals are at the facility, they will go through intake exams, stabilization, decontamination, rehabilitation, and eventual release.

Education programs are developed and offered when requested, and we have been working closely with the schools to get their students involved. We are planning to grow this into a more formalized educational program as we continue to grow.

2. The applicant shall provide a projected annual timeline for accomplishing the results or outcomes of the service;

The HWC operates seven days a week, year-round. Now that animal care is running and we are fully operational, we plan to work throughout 2014, caring for native wildlife, expanding our collaborations and developing additional protocols to assist other wildlife professionals in the field.

3. The applicant shall describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results;

Specific conservation outcomes of the HWC will be measured by the number of treated and released wildlife as well as the number of visitors to the facility and participants in our education, volunteer and training programs. We keep complete and accurate information on our daily wildlife care and we have developed a method of tracking our public impact, including visitors to HWC, number of tours given, and number of questions answered.

Quality of service and wildlife care will be monitored through reports that are consistent with both Federal and State permits. If a problem occurs, it will be the responsibility of the Center Director and Wildlife Rehabilitation Manager to troubleshoot. With issues relating to medical care, the HWC has collaboration agreements local and nationally recognized veterinarians to consult or attend to patients on a case-by-case need.

4. The applicant shall list the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

HWC submits an annual report on its wildlife care activities to both state and federal wildlife permitting agencies. HWC will provide a summary of wildlife services completed to the expending agency. We will also provide additional stats, such as our public impact (visitors, tours, questions, etc.), education program participation numbers, and results from our annual volunteer program (number of volunteers and total volunteer hours).

III. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

See Attachment B: Budget Request by Source of Funds and Attachment C: Budget Justification, Personnel-Salaries and Wages

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2014.

| Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 | Total Grant |
|-----------|-----------|-----------|-----------|-------------|
| 68,750 | 68,750 | 68,750 | 68,750 | 275,000 |

3. The applicant shall provide a listing of all other sources of funding that they are trying to obtain for fiscal year 2014.

As a nonprofit, most of our income comes from donations. We plan to continue growing our donor base as well as expanding the number of grants received from private foundations. The program revenue for trainings and wildlife services conducted by HWC will also contribute to our funding source for general operations.

The HWC is committed to developing and diversifying its funding sources. Other sources currently being developed are:

- **Tourism revenue:** The HWC will be promoted as a tourist destination and tour group organizers will be charged a fee. These groups include Hawai'i Forest and Trail, HMC Tours, ATV Outfitters, and Hawaiian Walkways.
- **Education programs**
- **Research programs with major educational institutions**
- **Veterinary and wildlife rehabilitation intern programs**
- **HWC Gift Shop:** The HWC will include a gift shop that will be staffed by volunteers. More than fifty volunteers have already signed up to work at the HWC in this and other areas as needed.
- **Rental fees:** The Education Pavilion will be available for rent by interested parties for meetings and events.
- **Reimbursements:** In the event of an oil spill, the responsible party will be required to reimburse the HWC.
- **Partnerships with local businesses:** The Big Island Country Club has already committed to donate a portion of greens fees to the HWC and more such business collaborations will be developed in the future.

4. The applicant shall provide a listing of all state and federal tax credits that have been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

Not applicable.

IV. Experience and Capability

A. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

The Hawaii Wildlife Center's President and Center Director, Linda Elliott has been providing wildlife response consultation, training and programs since 2004 to State and Federal wildlife agencies, primarily the US Fish and Wildlife Service and the Hawaii Division of Forestry and Wildlife, and to other wildlife programs both in the Pacific Islands Region and nationally. (See Attachment D: Linda Elliott CV and Attachment E: Linda Elliott Oil Spill Responses Led, Training Course Coordinated and Publications.

The following is a brief summary of contracts, programs and courses the HWC has either been a part of or led.

HWC Wildlife Programs

Contracting Agency/Organization: Kauai, HI, Kauai Humane Society

Contact Information: Shannon Blizzard, shannon@kauaihumane.org.

Contract/Program Title: Kaua'i Save Our Shearwater program

Project Date/Period: 2009, 2010, 2011, 2012

Performance Outcomes: Consultation

Contracting Agency/Organization: Hawai'i Division of Forestry and Wildlife

Contact Information: Scott Fretz, Scott.Fretz@hawaii.gov

Contract/Program Title: Kaua'i Nene Relocation Program

Project Date/Period: Dec. 2011

Performance Outcomes: Training, Avian husbandry, Protocol Development, Consultation

Contracting Agency/Organization: Focus Wildlife

Contact Information: Christian Battaglia, chris@focuswildlife.org
Contract/Program Title: Animal Care Director
Project Date/Period: Sept. 2010
Performance Outcomes: Oiled Wildlife Response

Contracting Agency/Organization: International Fund for Animal Welfare and the U.S. Fish and Wildlife Service
Contact Information: John Klaviter, john_klavitter@fws.gov
Contract/Program Title: Wildlife Response and Rehabilitation
Project Date/Period: Aug. 2008
Performance Outcomes: Laysan Duck Avian Botulism Response and Rehabilitation on Midway Atoll

Contracting Agency/Organization: Rana Productions, Ltd.
Contact Information: Reginald David, rdavid@ilhawaii.net
Contract/Program Title: Kaua'i Save Our Shearwater Program
Project Date/Period: Dec. 2007-2008
Performance Outcomes: protocol development

Contracting Agency/Organization: Hawai'i Division of Forestry and Wildlife
Contact Information: Norma Creps, norma.i.bustos@hawaii.gov
Contract/Program Title: Kaua'i Save Our Shearwater Program
Project Date/Period: July 2007
Performance Outcomes: Consultation

Wildlife Training courses taught by HWC

Contracting Agency/Organization: US FWS
Contact Information: Charlie Hebert, Charlie_Hebert@fws.gov, Honolulu, HI
Contract/Program Title: Oiled Wildlife Response training for Hawai'i
Project Date/Period: Feb. 2012

Contracting Agency/Organization: Pacific Coast Joint Venture, Oahu
Contract/Program Title: Avian Botulism Presentation
Project Date/Period: Oct. 2011

Contracting Agency/Organization: U.S. Fish and Wildlife Service
Contact Information: Charlie Hebert, Charlie_Hebert@fws.gov
Contract/Program Title: Oiled Wildlife Response course for Guam & Saipan
Project Date/Period: Mar. 2010

Contracting Agency/Organization: U.S. Fish and Wildlife Service Refuges
Contact Information: Kim Uyehara, kim_uyehara@fws.gov
Contract/Program Title: Avian Botulism Response Training
Project Date/Period: Feb 2010

Contracting Agency/Organization: Kauai Humane Society
Contact Information: Shannon Blizzard, shannon@kauaihumane.org
Contract/Program Title: Downed Seabird Response Training
Project Date/Period: Sept. 2009, 2010

Contracting Agency/Organization: Rana Productions, Ltd.
Contact Information: Reginald David, rdavid@ilhawaii.net
Contract/Program Title: Downed Seabird Response Training
Project Date/Period: Sept. 2008

Contracting Agency/Organization: Hawai'i Division of Forestry and Wildlife
Contact Information: Norma Creps, norma.i.bustos@hawaii.gov
Contract/Program Title: Downed Seabird Response training for Hawai'i Super Ferry crew
Project Date/Period: Nov. 2007

Contracting Agency/Organization: Hawai'i Division of Forestry and Wildlife
Contact Information: Norma Creps, norma.i.bustos@hawaii.gov
Contract/Program Title: Oiled Wildlife Response course
Project Date/Period: Oct.2007

Contracting Agency/ Contracting Agency/Organization: U.S. Fish and Wildlife Service
Contact Information: Charlie Hebert, Charlie_Hebert@fws.gov
Contract/Program Title: Oiled Wildlife Response course for Hawai'i
Project Date/Period: Jun. 2005

B. Facilities

The design/build team has evaluated all options to produce the most energy efficient, low impact, and healthy work environment possible. The HWC's green building approach includes low to no VOC paint, water efficient fixtures, solar tube lights, a donated water tank for collected rain water from the roof, minimized construction waste, a photovoltaic system, and many other energy saving equipment and appliances. In addition, Surety Kohala continues to provide support for the project including the use of the adjacent pastureland for disposal of our green waste as well as other improvements and maintenance of the HWC site.

The HWC is a 4,500 square foot center located on a two-acre site and is comprised of three parts, the treatment facility, interpretive courtyard and education pavilion. The treatment facility is a state-of-the-art native wildlife recovery facility including animal intake, isolation and holding areas, wash and

drying rooms for cleaning oiled and contaminated wildlife, laboratory, hospital, laundry, mechanical room, storage, food prep area, offices and public bathrooms.

The HWC is also about connecting people to wildlife, to each other, and to Hawai'i's unique cultural heritage. The interpretive courtyard and education pavilion will provide a space for us to educate locals and visitors alike about Hawaiian species, local ecosystems, and steps they can take to better respect the lands and waters of Hawai'i.

The development of our facility utilized the 15+ years of rescue and response experience of HWC President and Center Director, Linda Elliott. The HWC facility design ensures that native species are protected during all phases of their recovery. Careful consideration went into every feature, including air exchange and separate ventilation systems for the isolation/quarantine room in our treatment facility. In addition, our outdoor recovery yard has predator-proof fencing and the potential for future expansion. The recovery yard will contain seven aviaries and five pools to house the six types of native wildlife: seabirds, waterbirds, birds of prey, shorebirds, forest birds, and Hawai'i's native bat.

Since certain areas of the Center will be open to the public, the HWC facility also meets ADA requirements. The Center has 2 ADA parking stalls, ADA bathrooms and ramp access.

V. Personnel: Project Organization and Staffing

A. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Proposed Staffing

Staffing will consist of six core staff members to manage year-round operations, the Center Director, Development Coordinator, Wildlife Rehabilitation Manager, Wildlife Technician, Education/Volunteer Coordinator, and Executive Assistant. These six individuals all play very important, and very distinct, roles and are necessary for all areas of HWC, wildlife, education, and administrative, to run smoothly.

1) Center Director (full time): Provides leadership and general supervision over all aspects of HWC's programs. Reports to Board of Directors.

- 2) Development Coordinator (full time): Oversees fundraising, including the management of grants and contracts. Reports to the Center Director.
- 3) Wildlife Rehabilitation Manager (full time): Manages wildlife rehabilitation program for the Center. Implements wildlife care policies for the best achievable care. Oversees daily staffing for rehabilitation and research programs. Reports to the Center Director.
- 4) Education/Volunteer Coordinator (full time): Oversees education and volunteer programs and expands current program offerings. Reports to Center Director.
- 5) Wildlife Technician (full time): Assists the Wildlife Rehabilitation Manager with wildlife care and maintaining the wildlife facilities seven days a week. Reports to Wildlife Rehabilitation Manager.
- 6) Executive Assistant (full time): Responsible for assisting the Center Director with office work and correspondence. Reports to the Center Director.

Staff Qualifications (Current Staff)

Linda Elliott

HWC President and Center Director

Linda is the founder and driving force behind the HWC. Linda holds a Bachelor of Science degree in Wildlife Biology and has over fifteen years of fieldwork as a Wildlife Rehabilitator, Certified Oiled Wildlife Responder, and International Wildlife Responder. She has earned 40-hour HAZWOPER certification, and has accumulated over 15 years experience as an educator, supervisor and emergency response manager.

Linda was the Wildlife Manager for a resort-based partnership program with State and Federal wildlife agencies from 1988-1994. The program ended in 1994 with a change in ownership of the resort, and this left the state without a wildlife center.

Linda continues to provide emergency response care when called on by the state. She has directed several rehabilitation projects for avian botulism outbreaks affecting three endangered species, including the very rare Laysan Duck newly established on Midway Atoll National Wildlife Refuge, and several species of migratory water bird in the archipelago, and all of the Hawai'i wildlife responses for four oil spills and one chemical spill in the last decade. During this time, Ms. Elliott has been and continues to be a leading member of an international wildlife emergency response team participating in eighteen international rescue operations to date. She is also the only oiled-wildlife rehabilitation manager in the State of Hawai'i.

In addition, Linda also works on wildlife recovery and conservation projects in partnerships with Hawai'i government agencies and nonprofits. She participated

and managed more than a dozen Hawai'i wildlife conservation projects that include teaching wildlife response courses to the Wildlife Agencies throughout Hawai'i, and in Guam and the Commonwealth of the Northern Mariana Islands. Linda is very familiar with the proper protocols and regulations surrounding rehabilitation programs and is extremely qualified to lead the mission of HWC.

Rae Okawa
Development Coordinator

Rae holds a Bachelor of Science degree in Biological Sciences from Cornell University and a Masters of Environmental Studies degree from the University of Pennsylvania. Rae was born and raised on Oahu where she developed a passion for native birds early on. Her work experience before joining the HWC team ranged from fieldwork in Venezuela to education and communications positions with the Cornell Laboratory of Ornithology and the Nature Conservancy of Hawai'i. The coursework completed for her master's degree includes fundraising for nonprofits, project management and nonprofit finance.

Judith Ellal
Wildlife Rehabilitation Manager

Judi is a Veterinary Technician and Wildlife Rehabilitator with a passion for wildlife medicine and rehabilitation. Judi has a B.A. in Pre-vet and Marine Biology and a B.S. in Veterinary Technology and has over eight years of experience working with wildlife, including experience with management and mentoring. She has had the privilege of handling and caring for a wide variety of avian, mammal and reptile species during her professional career. Judi has demonstrated ability in examination and treatment of injured wildlife, including avian venipuncture, palpation, and radiographic interpretation, and like Linda has earned 40 hour HAZWOPER certification. In 2010, she spent 6 months working on a research project with Biodiversity Research Institute and the U.S. Fish and Wildlife Service on the Deepwater Horizon oil spill in the Gulf of Mexico.

Jojo Genovia
Executive Assistant

With an English mother from the Cotswold countryside and a Hawaiian/Filipino father from Waipio, Jojo has spent much of her life outdoors with animals and exploring her natural surroundings. After having successful careers in retail and hospitality, Jojo traveled back to England where she completed a degree in Design Crafts and spent an additional two years specializing in jewelry and silversmithing. When she realized that her true passion was working with animals and the natural environment, Jojo moved back to Hawai'i and started out as a volunteer at the HWC.

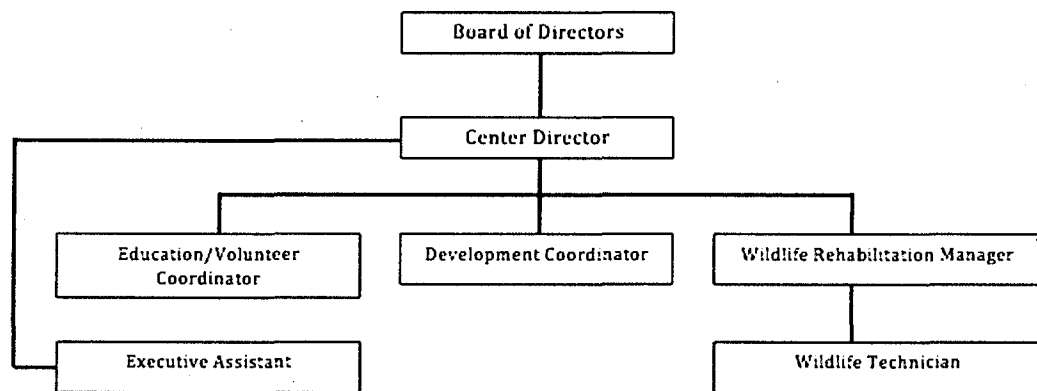
Supervision and Training

The Center Director supervises all current staff and provides training when needed. HWC Executive Assistant currently provides training to new volunteers

with the help of the Wildlife Rehabilitation Manager, but this responsibility will shift to the Education/Volunteer Coordinator once that position is filled.

B. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organizational chart that illustrates the placement of this request.



VI. Other

A. Litigation

Not applicable

B. Licensure or Accreditation

Specify any special qualifications, including but not limited to licensure or accreditation that applicant possesses relevant to this request.

Linda Elliott and Judith Ellal are 40 hour HAZWOPER (Hazardous Waste Operations and Emergency Response Certified).

Federal Wildlife Permit #: MB53007A-0

State Wildlife Permit #: WRPM-09

The HWC is a member of the NWRA (National Wildlife Rehabilitators Association) and IWRC (International Wildlife Rehabilitation Council).

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO
CHAPTER 42F, HAWAI'I REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

HAWAI'I WILDLIFE CENTER

(Typed Name of Individual or Organization)

1/30/2013
(Date)

LINDA ELLIOTT, PRESIDENT & CENTER DIRECTOR, HWC
(Typed Name) (Title)

INTERNAL REVENUE SERVICE
P. O. BOX 250F
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: JUN 27 2006

HAWAII WILDLIFE CENTER
C/O LINDA S ELLIOTT
PO BOX 506
HAWI, HI 96719-0506

Employer Identification Number:
20-1489691
DLN:
17053157113026
Contact Person:
GARY MUTHERT ID# 31518
Contact Telephone Number:
(877) 829-5500
Accounting Period Ending:
December 31
Public Charity Status:
170(b)(1)(A)(vi)
Form 990 Required:
Yes
Effective Date of Exemption:
January 6, 2006
Contribution Deductibility:
Yes
Advance Ruling Ending Date:
December 31, 2010

Dear Applicant:

We are pleased to inform you that upon review of your application for tax exempt status we have determined that you are exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code. Contributions to you are deductible under section 170 of the Code. You are also qualified to receive tax deductible bequests, devises, transfers or gifts under section 2055, 2106 or 2522 of the Code. Because this letter could help resolve any questions regarding your exempt status, you should keep it in your permanent records.

Organizations exempt under section 501(c)(3) of the Code are further classified as either public charities or private foundations. During your advance ruling period, you will be treated as a public charity. Your advance ruling period begins with the effective date of your exemption and ends with advance ruling ending date shown in the heading of the letter.

Shortly before the end of your advance ruling period, we will send you Form 8734, Support Schedule for Advance Ruling Period. You will have 90 days after the end of your advance ruling period to return the completed form. We will then notify you, in writing, about your public charity status.

Please see enclosed Information for Exempt Organizations Under Section 501(c)(3) for some helpful information about your responsibilities as an exempt organization.

Letter 1045 (DO/CG)



United States Department of the Interior

U. S. GEOLOGICAL SURVEY
National Wildlife Health Center
Honolulu Field Station
300 Ala Moana Blvd, P. O. Box 50167
Honolulu, Hawaii 96850
Phone: 808 792-9520, Fax: 808 792-9596
E-mail: thierry_work@usgs.gov
www.nwhc.usgs.gov/hfs/Homepage.htm

September 6, 2008

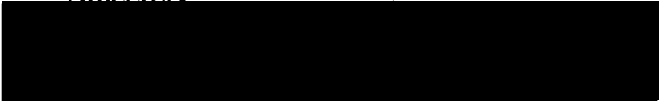
Ms. Linda Elliott, Director
Hawai'i Wildlife Center
P.O. Box 551752
Kapaau, HI 96755

Dear Linda:

I wish to express my sincere gratitude for your assistance during the recent avian botulism outbreak at Midway Atoll NWR. Your dedication and skills were critical to facilitating the recovery and successful release of endangered Laysan ducks affected with botulism. Your abilities to handle difficult situations with calmness, to make rapid decisions, and to take action were a testament of your skills in wildlife rehabilitation. Finally, it was a pleasure to attend the mini-refresher course you gave to USFWS staff on proper procedures and protocols for rehabilitating birds. I have no doubt that as a result of this training, USFWS staff will be better prepared to deal with such situations in the future.

Thank you again for all your assistance this past week and your contributions to wildlife conservation in Hawaii. I wish you well for successful completion of your center and look forward to continued interactions in the future.

Sincerely,


Thierry M. Work
Wildlife Disease Specialist

Linda Elliott
President & Center Director
Hawai'i Wildlife Center
P.O. Box 551752
Kapa'au, HI 96755

July 26, 2012

Subject: Volunteer Pilot Program

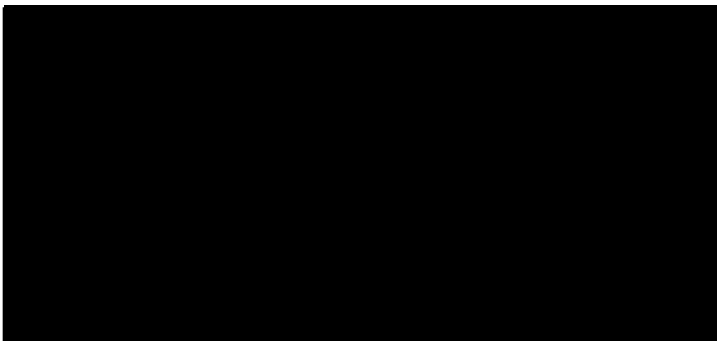
To the Hawai'i Wildlife Center,

The Civil Air Patrol would like to express our interest and support of the Hawai'i Wildlife Center, Hawai'i's only state-of-the-art treatment, research, training and education facility exclusively for native wildlife.

The Hawai'i Wing of the Civil Air Patrol has a mission to protect and serve our community, state, and Nation through Emergency Services, the Cadet Program, and Aerospace Education. We support your mission to protect, conserve and aid in the recovery of Hawai'i's native species and would like to assist the critical service that the HWC provides to native wildlife by offering our assistance by connecting HWC with pilots within our network to aid in the transport of sick, and injured native birds from throughout the state to Hawai'i Island, where they can be picked up, cared for and eventually released back into the wild.

We can provide assistance in reaching the individuals and companies participating in our volunteer pilot program to fly birds for the HWC when interisland transport assistance is needed. The resources that we can utilize to assist native birds in need of specialized care to reach the HWC wildlife hospital from the main Hawaiian islands, include our extensive pilot network and the three airports in West Hawai'i, Upolu Airport, Waimea-Kohala Airport and Kona International Airport.

The Hawai'i Wildlife Center is such an important statewide resource and it is our hopes that together we will be able to make a positive impact on our beautiful native species, helping these rare birds fly again. We are excited about the HWC and look forward to working together for the benefit of Hawaiian wildlife and the health of our island state.



UNIVERSITY OF HAWAII AT MANOA

Center on Disability Studies
Hawai'i University Affiliated Program for Developmental Disabilities

July 9, 2008

To: Hawaii County Planning Commission

From: Randee Golden-Scalise, Educator for the University of Hawaii
Kapa'au, North Kohala, Hawaii

Re: Permit application from Linda Elliot and the Hawaii Wildlife Center in North Kohala

This letter is to provide enthusiastic support for this new facility being developed in North Kohala. The Hawaii Wildlife Center is a very well planned facility and program that will benefit the whole state, with special advantages available to students and educators at our local schools.

This center offers a perfect opportunity for students at Kohala Middle School to provide service to this facility and the animals it will be helping for the following reasons:


- The properties of the school and center abut each other so students have a very short and safe walk across their field to get there. It is feasible for them to do service learning within their regular time schedule, without any transportation cost.
- The teachers are extremely interested in creating authentic learning experiences for their students; project based service learning has proven to be an effective way to motivate students while learning academic and life skills.
- Support for curriculum development is available from the University as I am currently working with one of the interested teachers on developing a civics curriculum; service learning and giving back to the community is part of civics, so this project will be documented and shared as a model for other communities.

Many people of Kohala and throughout the state have shown their support for Linda Elliot and her desire to create this unique facility, the first of its kind in the whole state. She is a perfect resource for the school; her wonderful style and deep knowledge will really enhance learning for our students.

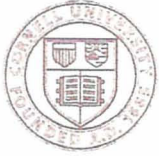
Please consider granting this special permit so the students of Kohala can benefit from learning opportunities this center will offer them.

Please call with any questions.

Sincerely,


Randee Golden-Scalise
Educational Support
University of Hawaii – Manoa Center on Disability Studies
PO Box 1450
Kapa'au, HI 96755
889-0011

1776 University Avenue, UA 4-6, Honolulu, Hawaii 96822
Telephone: (808) 956-5009, Facsimile: (808) 956-7878
E-Mail: huap@hawaii.edu Web: <http://www2.hawaii.edu/~huap/>
An Equal Opportunity/Affirmative Action Institution



Cornell University
College of Veterinary Medicine

April 5, 2012

Linda Elliott
President & Center Director
Hawai'i Wildlife Center
P.O. Box 551752
Kapa'au, Hawai'i 96755

To the Hawai'i Wildlife Center,

We believe that the Hawai'i Wildlife Center fills a critical need and we support it's mission to protect, conserve and aid in the recovery of native wildlife through hands-on treatment, research, training, science education and cultural programs. Being the only facility that meets all federal, state and local standards for rescue and rehabilitation efforts targeting sick, injured and oiled wildlife, the HWC will be an important resource for the Pacific region especially following natural disasters, manmade disasters (including oil spills) and disease outbreaks. We recognize that there are dangers to current populations of native species and identify with the HWC's desire to promote conservation by providing the best achievable medical and husbandry care for native Hawaiian wildlife.

We understand that most native species found in Hawai'i are threatened or endangered, or likely to become threatened or endangered if no steps are taken to protect them. We are dedicated to advancing the health and well being of animals and are interested in helping the HWC provide the best measure of care for sick, injured, or oiled wildlife in Hawai'i. We would be willing to collaborate with the HWC to provide information and consulting relating to the start up of a wildlife clinic, facilities management and supplies, program development including an eventual externship component, and any other areas that we believe will help the HWC provide the best health care for Hawai'i's native wildlife.

We are also open to exploring the possibility of a partnership with the HWC, including on research programs that would contribute to the knowledge of Hawai'i's endemic and indigenous species, and the potential use of the HWC facilities once everything is up and running. We look forward to further discussion with the HWC and are excited about the potential opportunities for both parties.

Sincerely,

George V. Kollias, DVM, PhD

Nona Abou-Madi, DVM, MSc

Janet L. Swanson Wildlife Health Center
1 Swanson Drive
Ithaca, New York 14853-6401



STATE OF HAWAII
DEPARTMENT OF EDUCATION
KOHALA MIDDLE SCHOOL
P.O. Box 777
Kapaau, Hawaii 96755

July 11, 2008

Hawaii County Planning Commission
County of Hawaii

Re: Permit application from Linda Elliot and the Hawaii Wildlife Center in North Kohala

Dear Commission Members:

The Hawaii Wildlife Center represents a facility that will offer many benefits to the State of Hawaii. With its location being in close proximity to Kohala Middle School, the center offers significant partnership opportunities to students and staff. The properties of the school and center are in walking distance to one another making it possible to work together during the school day and without any transportation costs.

In addition to fulfilling its mission to serve Hawaii's wildlife, the center's educational component offers a perfect opportunity for students at Kohala Middle School to apply their learning in an authentic learning environment. The center will offer many venues for project-based learning, among them being the relationships to Native Hawaiian culture, preservation of species, environmental issues, etc. Research has shown that application based learning increases the depth of understanding that is richer and motivating to students. In addition, students will be exposed to the many benefits of service learning as their contribution to the center is anticipated to positively impact the broader community.

Linda Elliot has an established track record of working within the North Kohala Community. I have personally worked with her in a mentorship experience where she worked with students for an extended period of time. She has a passion for expanding the base of students' opportunity to achieve. Her desire to create this facility is an admirable one with results that will have lasting impacts throughout the state.

Please favorably consider the request for special permits for this center. Further questions can be forwarded to me at the above address or at 889-0930.

[Redacted Signature]
Acting Administrator

LINDA LINGLE
GOVERNOR OF HAWAII



LAURA H. THIELEN
CHAIRPERSON
BOARD OF LAND AND NATURAL RESOURCES
COMMISSION ON WATER RESOURCE MANAGEMENT
RUSSELL Y. TSUJI
FIRST DEPUTY
KEN C. KAWAHARA
DEPUTY DIRECTOR - WATER

STATE OF HAWAII
DEPARTMENT OF LAND AND NATURAL RESOURCES
DIVISION OF FORESTRY AND WILDLIFE
1151 PUNCHBOWL STREET, ROOM 325
HONOLULU, HAWAII 96813
TEL (808) 587-0166 FAX (808) 587-0160

AQUATIC RESOURCES
BOATING AND OCEAN RECREATION
BUREAU OF CONVEYANCES
COMMISSION ON WATER RESOURCE MANAGEMENT
CONSERVATION AND COASTAL LANDS
CONSERVATION AND RESOURCES ENFORCEMENT
ENGINEERING
FORESTRY AND WILDLIFE
HISTORIC PRESERVATION
KAHOOLAWE ISLAND RESERVE COMMISSION
LAND
STATE PARKS

March 28, 2008

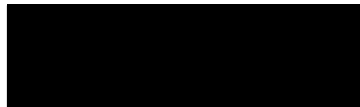
Linda Elliott
Hawaii Wildlife Center
P.O. Box 506
Hawi, Hawaii 96719-0506

Dear Ms. Elliott:

I am writing this letter to express the support of the Hawaii Division of Forestry and Wildlife for the establishment of the Hawaii Wildlife Center in North Kohala, Hawaii. The Hawaii Wildlife Center will be integral to the implementation of Hawaii's Comprehensive Wildlife Conservation Strategy (CWCS). As a wildlife recovery facility to treat sick, injured, and orphaned native bird species and a hands-on training facility for wildlife rehabilitators in the State, the Hawaii Wildlife Center will play a central role in implementing the conservation actions listed in Hawaii's Comprehensive Wildlife Conservation Strategy.

Presently, adequate resources are not available to provide routine and emergency care for injured native and endangered wildlife or to respond to environmental emergencies such as oil spills or natural disasters. The Hawaii Wildlife Center would establish a full time capability to address this need with qualified professional staff. We at the Hawaii Division of Forestry and Wildlife look forward to the establishment of the Hawaii Wildlife Center and to continuing our working relationship with you in your new facility.

Sincerely,



Scott Fietz
Wildlife Program Manager

From: stanley lavine <lavinestanley@gmail.com>
Subject: **verify licensure**
Date: August 15, 2011 7:01:49 AM HST
To: info@hawaiiwildlifecenter.org

Aloha Linda:

This email will confirm that as a currently practicing veterinarian with over 41 years in the profession and licensed as VE-383 by the Department of Consumer Affairs State of Hawaii, I will be at the service of the Hawaii Wildlife Center under the direction of Linda Elliott should there be a call for veterinary care as the need arises.

Dr. Stanley Lavine
PO Box 267
Kapaau, HI 96755
808-889-6405 Office
808-896-0159 Cell
lavinestanley@gmail.com



Focus Wildlife International
 PO Box 944
 Anacortes, WA 98221
 1.800.578.3048
www.focuswildlife.net

August 18, 2011

To Whom it May Concern,

This letter is in support of Linda Elliott's application for a federal wildlife rehabilitation permit for the Hawaii Wildlife Center (HWC) in Kapaau, Hawai'i.

Linda holds a Bachelor of Science degree in Wildlife Biology, with over fifteen years of fieldwork as a Wildlife Rehabilitator, Certified Oiled Wildlife Responder, and International Wildlife Responder. She has been and continues to be a leading member of an international wildlife emergency response team, participating in eighteen international rescue operations to date.

Chris Battaglia has worked with Linda Elliott for over 10 years in both national and international oiled wildlife responses. Jenny Schlieps has worked with Linda for over two years. Most recently, we both worked with Linda during the course of an oiled wildlife response in Kalamazoo, Michigan in 2010-2011. Linda was acting animal care manager, coordinating and overseeing the care of over 2,800 oiled birds, mammals and reptiles. Due to her leadership and commitment to quality of care, 85% of the wildlife cared for was successfully rehabilitated and released.

Linda has consistently displayed excellent knowledge of the species with which she works. Her rehabilitation efforts are founded on current veterinary medical and rehabilitation best practices for wildlife care. Her work with wildlife has been humane, ethical, and based on the best interests of the native wildlife she serves.

Linda is eminently qualified to provide wildlife rehabilitation services for Hawaii's threatened native birds. Focus Wildlife continues to consult with Linda on wildlife programs in Hawaii. We look forward to assisting the HWC in opening this much needed facility and developing its wildlife programs.

We hope Linda Elliott's application for a federal rehabilitation permit will be readily accepted. Please feel free to contact us with any questions.

Sincerely,

Chris Battaglia
 Director
 Focus Wildlife International
chris@focuswildlife.org
 310-386-5965
 MB 181245-0
 WA HQ-001
 OR 1550

Jenny Schlieps
 Program Manager
 Focus Wildlife International
jenny@focuswildlife.org
 360-391-7777
 MB 181245-0
 WA HQ-003



For the Protection of Hawaii's Native Wildlife

HAWAII AUDUBON SOCIETY

850 RICHARDS ST., SUITE 505 • HONOLULU, HI 96813-4709
TELEPHONE (808) 528-1432 FAX (808) : 37-5294
EMAIL hiaudubon@pixi.com
WEBSITE WWW.HAWAIIAUDUBON.COM

March 6, 2006

To Whom It May Concern,

The Board of Directors of the Hawaii Audubon Society strongly recommends full support of the Hawaii Wildlife Center. The Society has been associated with Linda Elliot for many years and has found her to be a well-qualified and dedicated individual. The Hawaii Audubon Society was founded in 1939 as an independent, non-profit membership association with specific aims pertaining to the protection of Hawaii's native wildlife and habitats through education, research and advocacy. The Society has a membership of approximately 1,500 individuals and operates in accordance with a constitution and by-laws under the supervision of a Board of Directors elected by the members. The Society became a certified chapter of the National Audubon Society in 1978, but continues to function independently in all fiscal, policy and programmatic matters.

The Hawaii Wildlife Center is a much-needed facility and its creation follows years of training and research by Linda Elliot and her associates. Native birds and migratory seabirds are especially susceptible to human impacts and their threatened or endangered status makes it imperative that the State of Hawaii is capable of rehabilitating injured birds whenever possible. The creation of the Hawaii Wildlife Center will be a major step forward for the protection of native wildlife.

Sincerely,


for Liz Kumabe
President, Board of Directors
Hawaii Audubon Society



Nature Adventures & Outfitters

Attachment A

Hawaii Forest & Trail
74-5035B Queen Kaahumanu Hwy.
Kailua-Kona, Hawaii 96740
Toll free: 800-464-1993
Tel: 808-331-8505 Fax: 808-331-8704
E-mail: info@hawaii-forest.com
Website: www.hawaii-forest.com

Linda Elliott
President
HAWAI'I WILDLIFE CENTER
PO Box 551572
Kapa'au, HI 96755

June 11, 2007

Dear Linda,


I read about your site blessing on April 21st, and am excited to hear that your construction project is moving forward. The Hawai'i Wildlife Center will provide a vital resource for the recovery of sick, injured and orphaned native bird species, including Hawaii's many endangered and threatened species. I foresee HWC being an essential addition to our state's conservation resources and fulfilling an important role in educating both visitors and residents about the importance of preserving our native fauna and the ecosystems they depend on.

Hawaii Forest & Trail currently supports both local and national organizations focused on local conservation and stewardship efforts. While these efforts primarily work with local residents, we also convey our message to visitors, offering them chances to view endemic species in native habitats.

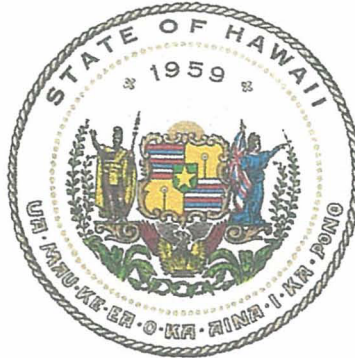
Hawaii Forest & Trail is proud to support the Hawai'i Wildlife Center and anticipates it qualifying for our charitable giving program. We have been operating nature adventures in North Kohala for over ten years, and see the tremendous benefits of the Hawaii Wildlife Center in Kapa'au resounding on local, island-, state- and nation-wide levels.

If I can be of any assistance to you, or your organization, please do not hesitate to contact me.

Sincerely,


Rob Pacheco
President

The House of Representatives



LINDA ELLIOTT HAWAII WILDLIFE CENTER DEDICATION

WHEREAS, while the natural beauty of Hawaii is recognized throughout the world, the real beauty of our island state lies in its people, who through their personal relationships with their families, friends, and neighbors, and through their dedicated efforts to serve the needs of the people of Hawaii, have created the prosperity and high standards of living which we all enjoy; and

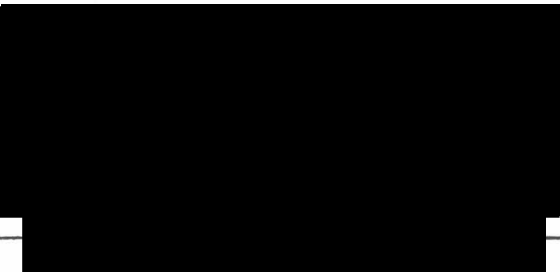
WHEREAS, due to Hawaii's unique and isolated setting, many varieties of plants and wildlife were able to thrive without predators until human beings began to threaten their survival; and

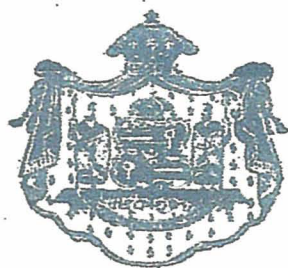
WHEREAS, now Hawaii's fragile environment has inauspiciously been crowned "the endangered species capital of the United States," with forty percent of all endangered bird species in America housed here and yet until now, there has been no qualified facility to care for sick or injured indigenous wildlife; and

WHEREAS, LINDA ELLIOTT has worked unselfishly to fix this problem by finding the support and funding to open the Hawaii Wildlife Center, which will treat sick and injured endangered wildlife until they are well enough to release back into the wild; and

WHEREAS, such conservation efforts are important to the survival of all indigenous and endangered plants and animals in our state and are the only thing that is going to preserve all that makes Hawaii special; now, therefore,

BE IT RESOLVED by the House of Representatives of the Twenty-fourth Legislature of the State of Hawaii, Regular Session of 2007, that this body hereby commends and applauds the outstanding achievements of LINDA ELLIOTT, and extends it's warmest aloha and best wishes for the dedication ceremony for the Hawaii Wildlife Center on April 21st, 2007.





Kohala Hawaiian Civic Club

February 23, 2006

Pelekikena:
Desiree Yamamoto

Hope Pelekikena 'Ekahi:
Jennifer Stevens

**Kakau Launa
Palapala:**
Ashlee Akana

**Kakau 'Olelo
Ho'opa'a:**
Jackie Bautista

Pu'uku:
Lisa Yamamoto

Ho'opa'a Mo'olelo:
Jack Salvador
Puanani Cravalho

**Ho'omalua O Na
Lala:**

Gino Amar
Clayton Yamamoto

Alaka'i
Nalani Okubo
Sharon Hayden
Gwen Sanchez
Dallas Kuaiki
Maile Carvalho
Audrey Veloria
Mabel DeSilva
Rochelle Javillo
Clayton Javillo

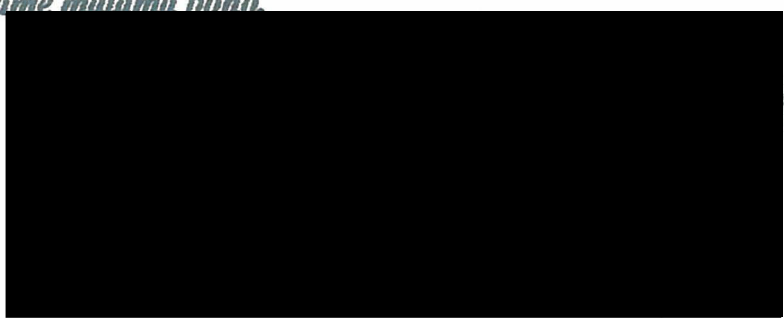
*Aloha, Linda Elliott, President
Hawaii Wildlife Center*

The Kohala Hawaiian Civic Club has met and has reviewed and discussed your great efforts to care and protect our wildlife animals.

We, the members of the Kohala Hawaiian Civic Club are in support of the environmental conservation and native species preservation @ the Hawaii Wildlife Center.

We wish you well to this great project.

Aloha no ame malama nono.



**For more information, please contact, Pelekikena, Desiree Yamamoto
P.O. Box 719 Kapa'au, Hawai'i 96755
Res. 889-1299, Cell. 987-8012, Fax 889-5899
Email: deza@verizon.net**



The Nature Conservancy of Hawai'i
P.O. Box 6600
Kamuela, HI 96743

tel (808) 885-1786
fax (808) 885-4219

www.nature.org/hawaii

March 13, 2006

To Whom It May Concern:

I am pleased to offer this letter in support of the proposed Hawai'i Wildlife Center (HWC), to be developed in North Kohala, on the Island of Hawai'i. The HWC has been designed to provide exceptional care and treatment for sick, injured or orphaned native wildlife. The HWC will function as the primary treatment site when natural or man-made disasters take their toll. This capability is particularly important in the Hawaiian islands, where dozens of native wildlife species, found nowhere else in the world, are threatened with extinction. Large populations of marine birds in Hawai'i are also vulnerable to disease outbreaks and oil spills. Effective, timely collection, treatment and rehabilitation of affected wildlife is a critical management tool. The HWC will also prove valuable as a facility for research, education, community volunteerism and cultural development.

The success of wildlife rehabilitation programs is largely dependent on the expertise of key personnel and the adequacy of treatment facilities. The HWC is the brain-child of Linda Elliott, an exceptionally well qualified biologist and wildlife rehabilitator. In nearly 20 years of work with State and Federal agencies in Hawai'i, Ms. Elliott has demonstrated her unique mix of skills and her ability to collaborate effectively. She has also participated in numerous wildlife rescue projects around the world.

Ms. Elliott has built an impressive coalition of diverse partners in support of this project. Partners have donated land, building materials, project design and construction management support. This project clearly has a head of steam, but it will require additional funds, equipment and volunteer support.

We look forward to close collaboration with the HWC as this vision become a wonderful reality.

Aloha,


Hawai'i Island Conservation Director

BOARD OF TRUSTEES

S. Haunani Apoliona Peter Baldwin Zadoc Brown, Jr. Don Carroll Carl Carlson, Jr. Meredith Ching David Cole Samuel Cooke Jean Cornuelle
Walter Dods, Jr. Peter Ehrman Kenton Eldridge Thomas Gottlieb Guy Fujimura J. Stephen Goodfellow James Haynes
Peter Ho Stanley Hong Lawrence Johnson Kenneth Kaneshiro Bert Kobayashi Faye Kurren Patti Lyons Duncan MacNaughton Bill Mills
Wayne Minami Michael Pfeiffer H. Monty Richards Jean Rolles Scott Rolles James Romig Hannah Springer Jeffrey Watanabe Eric Yeaman



United States Department of the Interior

FISH AND WILDLIFE SERVICE

Hawaiian and Pacific Islands National Wildlife Refuge Complex
300 Ala Moana Blvd., Room 5-231
Box 50167
Honolulu, Hawaii 96850



August 9, 2007

Linda Elliott
President
Hawai'i Wildlife Center
P.O. Box 551752
Kapa'au, HI 96755

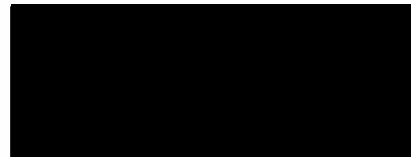
Dear Linda

I am writing this letter to express the support of the U.S. Fish and Wildlife Service Hawaiian and Pacific Islands National Wildlife Refuge Complex for the establishment of the Hawai'i Wildlife Center (HWC) in North Kohala, Hawai'i. The HWC will serve as a wildlife recovery facility to treat sick, injured, and orphaned native bird species including endangered and threatened species; as an emergency response facility for the stabilization and rehabilitation of wildlife in the event of oil and other hazardous material spills; and as a hands-on training facility for wildlife responders in Hawai'i. The HWC will also serve a vital function in educating the public about our unique and fragile island ecosystem and the importance of preserving our native fauna.

We recognize that the HWC must be fully operational to treat sick or injured wildlife on a continuing basis and to have the capacity to respond quickly and effectively to a catastrophic event. While we can not commit funds in future fiscal years, we can confirm that the HWC would qualify for various sources of Federal funding that are typically available for wildlife rehabilitation. In addition, there are statutory provisions that ensure that responsible parties will provide funding to support emergency response to oil spills and similar events.

We look forward to continuing our work with you and your dedicated staff in the new facility.

Sincerely,





United States Department of the Interior

NATIONAL PARK SERVICE
Pacific West Region
300 Ala Moana Boulevard, Box 50165
Room 6-226
Honolulu, Hawaii 96850-0053



IN REPLY REFER TO:
N1621

5 April, 2004

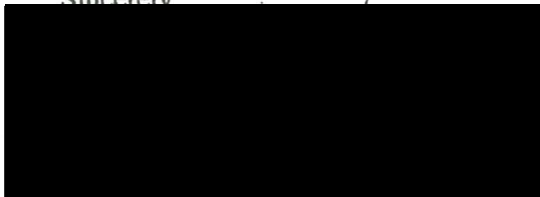
To Whom It May Concern:

The national parks in Hawai`i are responsible for significant tracts of habitat for native Hawaiian birds. In the course of our work with imperiled native species, I and other resource professionals in the parks encounter a number of sick and injured birds that we would like to see receive the best achievable professional care. Owls (Pueo), hawks (Io), geese (Nēnē), and waterbirds and seabirds are the species most frequently received.

Since there are no official state facilities or personnel dedicated to this function, we rely heavily on staff and volunteers who want to assist in wildlife recovery efforts. This informal system often breaks down due to the lack of experienced rehabilitators and adequate facilities. The result is that injured and sick animals are either not successfully treated or are released before they are completely recovered, compromising their subsequent survival. Additionally, there is a real need for emergency care facilities to detect and respond to avian disease outbreaks and man-made disasters such as hazardous materials spills.

Linda Elliott has successfully assisted the state with several wildlife rehabilitation and education projects in the past, including avian botulism outbreak rehabilitation, care of endangered and protected seabirds caught on long-line fisheries, and oil & chemical spill response in Hawaii. She has advised the Park Service when we needed information on care of injured birds. She is highly qualified for this work and has the necessary training, experience and desire to act as director of the proposed rehabilitation center. I encourage the creation of the proposed wildlife center and recommend Linda Elliott as Project Director.

Sincerely,



TAKE PRIDE[®]
IN AMERICA 

Na Huapala O Hawai'i

a 501 C3 non-profit organization

North Kohala Community Resource Center
55-514 Hawi Road
P.O. Box 2
Hawi, Hawai'i 96719

To Whom It May Concern:

In behalf of Na Huapala O Hawai'i, I would like to write this letter of support in behalf of the efforts and work of Linda Elliot and the Wildlife Center. As we are an organization who perpetuates the traditions, practices and understanding of the Native Hawaiian people, we recognize the importance of having a wildlife center such as this. As you may know, the state of Hawai'i has the highest number of endangered species through out the United States and most of the countries of the world, and, is the only state in America that is with out a center such as this, a center that can care for, monitor, as well as teach others about the importance of the endangered species of our island home. We are hopeful to collaborate with the wildlife center, in hopes that we may be able to bring the experience of this center to the many programs we have with the children, youth and families that we work with.

Me ke aloha ha`aha`a.

Raylene Ha`alelea Kawaiae`a
Na Huapala O Hawai'i, president

P.O Box 967 • Kapa`au • Hawai'i • 96755 (808) 890 - 4949
nahuapala@msn.com

BUDGET REQUEST BY SOURCE OF FUNDS
(Period: July 1, 2013 to June 30, 2014)

Applicant: Hawaii Wildlife Center

| BUDGET CATEGORIES | Total State Funds Requested (a) | OTHER CASH (b) | IN-KIND (c) | TOTAL (d) |
|---|--|---|--------------------|------------------|
| A. PERSONNEL COST | | | | |
| 1. Salaries | 231,760 | | | 231,760 |
| 2. Payroll Taxes & Assessments | | | | 20,858 |
| 3. Fringe Benefits | | | | 32,446 |
| TOTAL PERSONNEL COST | | | | 285,064 |
| B. OTHER CURRENT EXPENSES | | | | |
| 1. Airfare, Inter-Island + outer-island | | 9,000 | | 9,000 |
| 2. Insurance | | 5,409 | | 5,409 |
| 3. Lease/Rental of Equipment | | | | 0 |
| 4. Lease/Rental of Space | | | | 0 |
| 5. Staff Training | | | | 0 |
| 6. Supplies | 43,240 | 4,560 | | 47,800 |
| 7. Telecommunication | | 1,800 | | 1,800 |
| 8. Utilities | | 3,700 | | 3,700 |
| 9 Security | | 500 | | 500 |
| 10 Professional Services | | 15,000 | | 15,000 |
| 11 Marketing | | | 1,500 | 1,500 |
| 12 Printing and Copying | | 1,200 | | 1,200 |
| 13 Dues, subscriptions and fees | | 1,000 | | 1,000 |
| 14 Meals and Entertainment | | 500 | | 500 |
| 15 Conference Registration | | 1,000 | | 1,000 |
| 16 Postage | | 1,274 | | 1,274 |
| 17 Mileage (including bird pick-up) | | 2,000 | | 2,000 |
| 18 Veterinary Services | | 5,000 | 5,000 | 10,000 |
| 19 Facilities Maintenance | | 1,000 | 500 | 1,500 |
| 20 | | | | |
| TOTAL OTHER CURRENT EXPENSES | | | | 103,183 |
| C. EQUIPMENT PURCHASES | | | | 0 |
| D. MOTOR VEHICLE PURCHASES | | 28,000 | | 28,000 |
| E. CAPITAL | | 25,000 | | 25,000 |
| TOTAL (A+B+C+D+E) | 275,000 | 159,247 | 7,000 | 441,247 |
| SOURCES OF FUNDING | | Budget Prepared By: | | |
| (a) Total State Funds Requested | 275,000 | Rae Okawa | (808) 884-5000 | |
| (b) Cash secured | 69,230 | | | |
| (c) Cash to be raised | 90,017 | | | |
| (d) In-kind | 7,000 | | | |
| TOTAL BUDGET | 441,247 | <u>LINDA ELLIOTT</u> Name and Title (Please type or print) | | |

**BUDGET JUSTIFICATION
PERSONNEL - SALARIES AND WAGES**

Applicant: Hawaii Wildlife Center

Period: July 1, 2013 to June 30, 2014

| POSITION TITLE | FULL TIME EQUIVALENT | ANNUAL SALARY A | % OF TIME ALLOCATED TO GRANT REQUEST B | TOTAL STATE FUNDS REQUESTED (A x B) |
|--|----------------------|--------------------|---|--|
| Center Director | 1 | 57,120 | 100% | \$ 57,120 - |
| Development Coordinator | 1 | 38,760 | 100% | \$ 38,760 - |
| Wildlife Rehabilitation Manager | 1 | 38,760 | 100% | \$ 38,760 - |
| Education / Volunteer Coordinator | 1 | 35,000 | 100% | \$ 35,000 - |
| Wildlife Technician | 1 | 33,000 | 100% | \$ 33,000 - |
| Executive Assistant | 1 | 29,120 | 100% | \$ 29,120 - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| | | | | \$ - |
| TOTAL: | | | | 231,760 |
| JUSTIFICATION/COMMENTS: These are the core positions necessary to achieve HWC's mission: To protect, conserve and aid in the recovery of Hawaii's native wildlife. | | | | |

LINDA S. ELLIOTT
P.O. BOX 551752, KAPA'AU, HAWAI'I 96755 USA
(808) 345-8421 or (808) 884-5000 phone & fax, e-mail: linda@hawaiiwildlifecenter.org

ACCOMPLISHMENTS

- ❖ Drafting Hawai'i's first Avian Botulism Outbreak Response Protocol. Lead response to endangered Laysan duck avian botulism response 2008.
- ❖ Originated native wildlife rehabilitation program statewide for endangered species, including first rearing and release of 'Io (Hawaiian Hawk).
- ❖ Authored corporate wildlife policy/procedures manual for standardization of quality care for animals in captivity.
- ❖ Oiled Wildlife Response Director for Hawai'i, directing 5 oil & chemical spill wildlife responses and training 500+ volunteers for oiled wildlife rehabilitation preparedness program for State of Hawai'i.
- ❖ Developed public/private partnerships to aid local conservation efforts.
- ❖ Hosted "Reeftalk 1992 & 1993", a Hawai'i environmental issues lecture series.
- ❖ Assistant Director & Rehabilitation Director for world's largest/most successful oiled penguin response (20,000 oiled African penguins-2000 Treasure Spill in S. Africa) and an oiled wildlife first response team member for 13 national and 6 international wildlife responses.
- ❖ Developed Short-tailed Albatross & seabird handling protocols/training material for long-line fishing industry with FWS & NMFS. Coproduced international seabird handling guidelines poster in 5 languages to longline fishing industry
- ❖ Instructor for USFWS National Oil and Contaminants Training, Feb. 2004, 2010, 2012 & DOFAW 2007
- ❖ Advisor to FWS for the endangered Laysan Duck and Laysan & Short-tailed Albatross reintroduction projects, and for the captive care of Bristle-thighed curlews.
- ❖ Consultant to the Save our Shearwater program on Kauai, developing state-wide protocols and training

EXPERIENCE

- February 2004 to Present* Hawai'i Wildlife Center (HWC), North Kohala, Hawai'i
PRESIDENT & CENTER DIRECTOR
 Founded the nonprofit and developing a Center for the care and conservation of native wildlife.
- January 2006 to Aug. 2007* Ka Hana No'eau Mentor Program, North Kohala, Hawai'i
CONSERVATION EDUCATION MENTOR
 Mentor Kohala 8th & 9th grade students in conservation science and careers through hands on programs and field projects. Providing a connection to the environment and culture of Hawai'i.
- October 2004 to Present* Focus Wildlife (FW), Seattle WA & Vancouver, Canada
OILED WILDLIFE RESPONSE TEAM MEMBER
 Provide oiled wildlife response planning, training and management assistance worldwide.
- June 1994 to 2008* International Fund for Animal Welfare (IFAW), Yarmouth Port, MA
INTERNATIONAL EMERGENCY RESPONSE TEAM MEMBER
 International wildlife response. Skilled in all areas of emergency response work: capture, rehabilitation of wildlife and crisis management. Assistant Director & Rehabilitation Director for Treasure oiled penguin response, directing staff of 50 and 1000 volunteers per day. International responses include Midway Atoll, Galapagos Islands, France, Spain & two in S. Africa.
- June 1994 to Oct. 2004* International Bird Rescue Research Center (IBRRC), Fairfield, California
HAWAI'I & PACIFIC REGIONAL REPRESENTATIVE
 Represented, developed and coordinated wildlife response and training programs for the Pacific Islands. Directed 5 oil & chemical spill wildlife responses in Hawai'i. Provided expertise for development of endangered Short-tailed albatross & seabird handling protocols and training materials for Hawaii and international long-line fishing industry. Oiled wildlife rehabilitation manager for 11 international oiled wildlife response programs.
- January 1995 to Dec. 1996* The Wildlife Society (TWS), Hawai'i Chapter
BOARD MEMBER & TREASURER
 Energetically promote sound stewardship and conservation of Hawai'i's wildlife resources. Promoted professionalism in wildlife biology. Organized workshops, fund raising; developed a volunteer listing.

- March 1994 to Dec. 1994* Kaloko-Honokohau National Park, Kona Coast, Hawai'i
AVIAN BOTULISM REHABILITATION PROGRAM MANAGER
 Developed and directed rehabilitation program for 2 endangered and 2 migratory species of sick water birds. Supervised staff of 3 plus 5 volunteers. Reported on the project and follow up assistance to other islands with outbreaks.
- Dec. 1993 to Dec. 1994* State of Hawai'i, Department of Land & Natural Resources, Division of Forestry and Wildlife (DLNR/DOFAW)
SPECIALIZED VOLUNTEER
 Included rehabilitation work with injured 'Io and capture, banding, collection of biological data and samples, and record keeping for a state-wide Hawaiian forest birds avian malaria census.
- Dec. 1993 to April 1996* Hawai'i Audubon Society (HAS)
OILED WILDLIFE PROGRAM DIRECTOR
 Directed/facilitated efforts to prepare for wildlife recovery and rehabilitation in event of an oil or hazardous waste spill in Hawai'i. Provided resource identification, coordinated and trained response personnel and volunteers and provided reports and articles for documentation and education. Active in planning committees, drills and exercises.
- June 1993 to August 1993* Oceans of Hawai'i, Island of Hawai'i
INSTRUCTOR/ASSISTANT PROGRAM DESIGNER
 Developed/tested/taught curriculum for Hawaiian ocean science summer hands-on program for eighty 8-12 year olds.
- June 1988 to July 1993* Hyatt Regency Waikoloa, Island of Hawai'i
WILDLIFE MANAGER/ENVIRONMENTAL PROGRAMS COORDINATOR
 Developed facilities/programs for resort fish and wildlife inventories for all the Hawai'i region resorts. Authored guidelines for minimum standards of care/operating procedures for corporate publication/use. Supervised staff of 5, Division manager for staff of 80. Managed husbandry and interactive programs. Implemented educational, environmental, and public relations programs. Created endangered species rehabilitation and exhibit programs. Many successes.
- May 1982 to June 1988* Honolulu Zoo, City and County of Honolulu, O'ahu, Hawai'i
ZOO ANIMAL KEEPER
 Animal hospital veterinary technician and zoo keeper in the Reptile, Bird, and Mammal Sections. Assisted development of improved standards of care for wildlife inventory.

EDUCATION

- 1977 to 1980* Arizona State University, Tempe, Arizona
 Degree: Bachelor of Science Major: Wildlife Biology
- 1976 to 1978* University of Hawai'i at Manoa, O'ahu, Hawai'i
 Area of Study: Zoology, 45 credits completed

PROFESSIONAL MEMBERSHIPS

- Hawaii Oiled Wildlife Area Contingency Plan Working Group
- Hawaii West Nile Virus & Avian Influenza Prevention and Response Working Group
- Hawaii/Pacific Rim Regional Representative for the Pacific Seabird Group (PSG) 2006 to 2010
- International Wildlife Rehabilitation Council (IWRC) & National Wildlife Rehabilitators Association (NWRA)
- American Zoo and Aquarium Association (AZA)
- The Wildlife Society (TWS)

LINDA S. ELLIOTT

SPILL RESPONSES MANAGED OR DIRECTED:

| | | | | | |
|--|-----------------|------|-----------|----------------|--------|
| 1. Metrolink , Long Beach, California | Feb. | 1995 | 130 hours | IBRRC | Super |
| 2. Pribilof Islands/Citrus , Alaska | Feb.-Mar. | 1996 | 195 hours | IBRRC | Super |
| 3. Waiau Pipeline , Oahu, Hawaii | May-Jun. | 1996 | 195 hours | IBRRC/Chevron | Direct |
| 4. Cordigliera , Port Elizabeth, South Africa | Nov.1996-Jan. | 1997 | 400 hours | IBRRC/IFAW | Super |
| 5. Santa Cruz fish/vegetable oil , California | Oct.-Dec. | 1997 | 260 hours | IBRRC | Super |
| 6. Pt. Reyes Mystery spill #2 , California | Dec. 1997-Mar. | 1998 | 260 hours | IBRRC | Super |
| 7. SPM Hose spill , Oahu, Hawaii | Sept.-Oct. | 1998 | 520 hours | IBRRC/Tesoro | Direct |
| 8. New Carissa , Coos Bay, Waldport, Oregon | Feb.-Mar. | 1999 | 195 hours | IBRRC | Super |
| 9. Stuyvesant , Humbolt Bay, California | Sept. | 1999 | 195 hours | IBRRC | Super |
| 10. BEI Sulfuric Acid spill , Oahu, Hawaii | Dec. | 1999 | 130 hours | IBRRC/BEI | Direct |
| 11. Erika , Brittany, France | Jan. | 2000 | 195 hours | IFAW/IBRRC | Super |
| 12. Treasure , Cape Town, South Africa | Jun.-Sept. | 2000 | 650 hours | IFAW/IBRRC | Direct |
| 13. Jessica , Galapagos Islands, Ecuador | Jan. | 2001 | 195 hours | IFAW/IBRRC | Direct |
| 14. Ehime Maru #1 , Oahu, Hawaii | Feb. | 2001 | 130 hours | IBRRC/Navy | Direct |
| 15. Ehime Maru #2 , Oahu, Hawaii | Aug.-Oct. | 2001 | 390 hours | IBRRC/Navy | Direct |
| 16. Prestige , Galicia, Spain | Nov.2002 – Jan. | 2003 | 390 hours | IFAW/IBRRC | Super |
| 17. Wabamun Lake , Alberta, Canada | Aug.-Sept. | 2005 | 450 hours | FOCUS WILDLIFE | Super |

VOLUNTEER & ADVANCED TRAINING COURSES COORDINATED & INSTRUCTED:

| | | | | |
|-------------------------------|------|------|-----------------------------|--|
| 1. General Volunteer Training | Feb. | 1993 | Oahu, Hawaii | Clean Islands Council (CIC)/SeaLife Par |
| 2. General Volunteer Training | May | 1994 | Oahu, Maui, Kauai, & Hawaii | National Audubon Society, Hawaii Audul Hyatt Resorts Hawaii/IBRRC/CIC |
| 3. Advanced Training | Feb. | 1995 | Midway Atoll, Hawaii | US Navy/IBRRC |
| 4. Advanced Training | Jun. | 1995 | Guam | ORRT/USCG/Guam Wildlife Agency/IBF |
| 5. Advanced Training | Oct. | 1997 | Midway Atoll, Hawaii | US FWS/Morgan & Taylor/IBRRC |
| 6. Advanced Training | May | 1999 | Midway Atoll, Hawaii | USFWS/IBRRC/ Hawaii Division of Fore Wildlife(DOFAW) |
| 7. Advanced Training | Apr. | 2001 | Oahu, Hawaii | DOFAW/IBRRC/CIC |
| 8. Advanced Training | Mar. | 2004 | Oahu, Hawaii | US FWS-NCTC/IBRRC/CIC |
| 9. Advanced Training | Jun. | 2005 | Oahu, Hawaii | US FWS/Hawaii Wildlife Center/Focus V |

A. Elliott

LINDA S. ELLIOTT

PUBLICATIONS, REPORTS & POPULAR ARTICLES:

- Elliott L. 1991. Wildlife and Aquatics Manual. Hyatt Hotels and Resorts. Distributed to Hyatt Hotels and Resorts Corporation on December 5, 1991. 55 pp.
- Elliott L. 1995. Oiled Wildlife Recovery and Rehabilitation Program. *'Elepaio: Journal of the Hawaii Audubon Society*. 55(5): 29-30.
- Elliott L., Hurley N. 1995. Developing Oiled Bird Rehabilitation For The Tropical Pacific. Proceedings of the *Fourth International Conference on the Effects of Oil on Wildlife*. 77-78.
- Elliott L. 1996. Waiau Oil Spill Response. *'Elepaio: Journal of the Hawaii Audubon Society*. 56(7): 54-55.
- Demarest H.E., Elliott L.S. 1997. Birds of the Hawaiian Archipelago: Oil Spill Exposure Risk. Proceedings of the *Fifth International Conference on the Effects of Oil on Wildlife*. 7-31.
- Flint E., Elliott L. 1997. Seabird Oilings by Mystery Spills in the Northwestern Hawaiian Islands. Proceedings of the *Fifth International Conference on the Effects of Oil on Wildlife*. 72.
- Elliott L., Sangiacomo W. 1999. Tesoro Single Point Mooring Hose Spill of August 24, 1998, Oiled Wildlife Response Report for September 8 to October 24, 1998. Honolulu, Hawai'i. 9 pp.
- Elliott L. 1999. Brewer Environmental Sulfuric Acid Spill, November 27, 1999 Wildlife Monitoring Program Report. Honolulu, Hawai'i. 4 pp.
- Elliott L. 2000. Oiled Wildlife Response Volunteers: A Hawai'i Example. *'Elepaio: Journal of the Hawaii Audubon Society*. 60(1): 1-4.
- Massey G., Elliott L. 2000. Current Status of Hawai'i's Oiled Wildlife Response Plan. Poster presented at the *Hawai'i Conservation Conference*, August 17-18, 2000, Honolulu, Hawai'i.
- Averett M., Callahan B., Elliott L. 2000. Island Responses: Three examples of Remote Capture, Stabilization and Transport of Oiled Birds. Proceedings of the *Sixth International Conference on the Effects of Oil on Wildlife*. 6 pp.
- Elliott L, Massey J.G. 2000. A Hawaii Response for Oiled Red-footed and Brown Boobies. Proceedings of the *Sixth International Conference on the Effects of Oil on Wildlife*. 5 pp.
- Elliott, L. 2000. REGIONAL REPORTS-Pacific Rim. *Pacific Seabirds, A Publication of the Pacific Seabird Group*. 27(2): 89.
- Massey G., Elliott L. 2001. Oiled Wildlife Response in the Hawaiian Archipelago. Presented at the April 2001 Hawaii Audubon Society public presentations. Honolulu, Hawaii.
- Elliott, L. 2001. REGIONAL REPORTS-Pacific Rim. *Pacific Seabirds, A Publication of the Pacific Seabird Group*. 28(2): 97-98.
- VanderWerf E.A., Elliott L., Fretz S. 2003. Observations on the Abundance of Seabirds during the Ehime Maru Relocation and Oil Spill, O'ahu, Hawai'i. Proceedings of the *Seventh International Conference on the Effects of Oil on Wildlife*. 9 pp.
- Clumpner C., Elliott L. 2003. Rehabilitation of Northern Gannets during the Prestige Oil Spill. Proceedings of the *Seventh International Conference on the Effects of Oil on Wildlife*.
- Elliott L., Holcomb J., Ziccardi M. 2003. Compilation & Analysis of Band Return Data from Oiled Bird Responses by International Bird Rescue Research Center (IBRRC) from 1972 to Present Poster