House District 1,2,3,4,5

Senate District 1.2.4

THE TWENTY-SEVENTH LEGISLATURE APPLICATION FOR GRANTS & SUBSIDIES CHAPTER 42F. HAWAII REVISED STATUTES

Log No:		

Octiate District 1,2,4	CHAPTER 42F, HAW	All REVISED STATUTES			
Type of Grant or Subsidy Request:				For Legislature's Use Only	
X GRANT REQUEST OPERATING	☐ GRANT R	EQUEST – CAPITAL	SUBSII	DY REQUEST	
"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and				ties of the recipient and	
permit the community to benefit from those activit	ties.			·	
"Subsidy" means an award of state funds by the lincurred by the organization or individual in provid	"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.				
"Recipient" means any organization or person rec	eiving a grant or subsidy				
STATE DEPARTMENT OR AGENCY RELATED TO THIS I	REQUEST (LEAVE BLANK IF	unknown):			
STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOV	vn):				
1. APPLICANT INFORMATION:		2. CONTACT PERSON FOR MA' APPLICATION:	TTERS INVOLVING	G THIS	
Legal Name of Requesting Organization or Individ	lual:	Name GEORGE YOKOYAM	ΙA		
Hawaii County Economic Opportunity Coun	ncil	Title Resource Mobilizer			
Dba: Same as Above		Phone # <u>808-961-2681 ext</u>	t 107		
Street Address: 47 Rainbow Drive, Hilo, HI	96720	Fax # <u>808-935-9213</u>			
Mailing Address: 47 Rainbow Drive, Hilo, HI	96720	e-mail <u>hceocgy@hawaii.rr</u>	r.com		
3. Type of business entity:		6. DESCRIPTIVE TITLE OF APP	LICANT'S REQUE	ST:	
X Non profit Corporation For profit Corporation Limited Liability Company Sole Proprietorship/Individual		OFFER SCHOOL REFERRED STUDENTS ACCESS TO QUAI PROVIDES ACADEMIC ASSIS MULTICULTURAL KNOWLEI	LITY AFTERSCH TANCE, SOCIA	HOOL PROGRAM WHICH L INTERACTION,	
		7. AMOUNT OF STATE FUNDS R	FOURSTED.		
4. FEDERAL TAX ID #: 5. STATE TAX ID #:		A AMAGON OF SAME OF ONE	EQUESTED.		
		FISCAL YEAR 2014: \$ 632,0	000		
8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST: NEW SERVICE (PRESENTLY DOES NOT EXIST) SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST: STATE \$ 632,000 FEDERAL \$ COUNTY \$ PRIVATE/OTHER \$					
TYPE NAME & TITLE OF AUTHORIZED DEODESCRITATIVE:					

Application for Grants and Subsidies

I. Background and Summary

1. A brief description of the applicant's background:

Hawaii County Economic Opportunity Council (HCEOC) is a private non-profit organization established in 1965 under the provisions of the Economic Opportunity Action of 1964, as amended, and qualifies as a charitable and education organization under 501c(3) of the Internal Revenue Code.

The Council's purpose is the alleviation, elimination and prevention of poverty condition in the County of Hawaii by mobilizing and channeling private and public resources into anti-poverty actions, to stimulate new and effective approaches to the solution of problems, to strengthen communication, mutual understanding, planning, coordination and implementation of anti-poverty programs in the community, and to educate children and youth to become responsible contributing adults in society.

2. The goals and objectives related to the request:

A. Goal:

Funding request for the Language Arts Multicultural Program (LAMP) is to raise the achievement of school referred underachieving 3rd and 4th grade students to their respective age and grade levels by enhancing their ability to independently think and learn to the level of meeting or exceeding proficiency scale of established Hawaii Standard Assessment to qualify for status of "good standing".

B. Objectives:

80% of school referred underachievers will have enhanced their inherent ability to independently think and learn to the level of achievers as measured by pre/mid/post tests.

Objective 1: Language Development

80% of the students will gain a minimum of 2 percentile points per year in reading comprehension based on a pre/post Stanford Diagnostic Reading Test.

80% of the students will attain 4.5 on the Stanford Achievement Writing Assessment pre/post assessment.

80% of the students will attain 4.5 on the Keaukaha Oral Language Test based on listening and speaking skills measured by pre/post test.

80% of the students will gain basic computer knowledge as measured by pre/post test.

Objective 3: Multicultural Understanding

95% of the LAMP students will make positive attitudinal changes about peers of other ethnic groups as measured by LAMP teacher's attitudinal observations rating worksheets maintained throughout the project period.

90% of LAMP students will improve their socialization skills with peers of other ethnic groups as determined by pre/post teacher LAMP teacher administered student socialization observation rating sheet.

Objective 4: Parent Development

95% of parents participating in LAMP will gain knowledge and understanding of the school system and LAMP as measured by pre/post questionnaire.

90% of the parents will participate in the after school LAMP activities at least 10 times during the year and become sensitive and responsive to the needs of their children.

3. The public purpose and need to be served:

A. Public Purpose:

Public Purpose stems from the 1949 territorial legislative mandate to abolish the dual standard schools to attain educational parity for all schools in the territory of Hawaii, the 1976 acknowledgment by our Department of Education in its Desegregation Plan that states, "with the school population comprised of minority group children whose ethnic, multi-ethnic heritages are "non western," there continues to be some unmet needs for supplementary services to overcome inherit, disadvantages," and more recently the national mandate of "No Child Left Behind" in the education of our students.

B. Need to be Served:

Based on the assessment conducted, needs were identified as critical to the success potential of underachieving students at the elementary level. Frankly put, the problem is intensified by the following factors:

- Notwithstanding the fact that we have exceptionally capable DOE teachers, minority group children comprise the majority of the school population, and teachers who are educated in the Anglo-American style of teaching have a tendency to focus teaching methods on the average English proficient students who are already autonomous learners.
- Placed in the above situation, teachers need assistance to effectively teach our underachieving minority group students in the regular classroom.
- There is a critical need for teaching strategies to reduce educational barriers, the impact of which is the greatest upon immigrant children, as well as, local Filipino, Hawaiian, Portuguese, Samoan, Puerto Rican, and Micronesian children.
- Because of the wide gap between manners of behavior and cultural values existing within schools and homes of minority groups, the child faces one set of standards at home and an entirely different set at school. There is a need to reinforce the child's self-concept and awareness of the total environment.
- There is a need for parent involvement. Minority group parents are
 hesitant because of language and social barriers to familiarize
 themselves with the local school system and are unaware of the
 problems their children face and of the resources available to resolve
 these problems.
- There is a need to develop strategies for positive family and community engagement to help minority students to overcome educational disadvantages by educating student in terms of a culturally diverse society as opposed to the melting pot for everyone to come out the same.
- Finally, the gist of the salient need is to assist students to develop their skills in the art of learning to become independent thinkers and learners by adding a new component, the psycho instructional dimension to the regular DOE classroom curriculum, specifically for the underachieving minority group students to raise their academic achievement to the level of achievers.

4. Describe the target population to be served:

Target population to be served is third and fourth grade underachieving students referred exclusively by DOE classroom teachers of schools with majority population composed of minority group students with low scores on the Stanford Achievement Tests and high percentage of free or reduced lunches served.

5. Describe the geographic coverage:

In agreement with the Area Superintendent the targeted seven elementary schools are: Na'alehu, Keonepoko, Kea'au, Mountain View, Pahala, Hilo Union and Chiefess Kapiolani. Criteria used for selection of schools to be served are on the most recent DOE Hawaii Content and performance Standards (HCPS) scores and schools with students from low-income families based on free or reduced lunch served in 2011-2012 school year.

	HCPS Readin	g Proficiency	HCPS Math	Proficiency	Free or
	Grade	Grade	Grade	Grade	Reduced
School	3	4	3	4	Lunch
Naalehu	42%	45%	44%	42%	92.5%
Keonepoko	54%	70%	51%	61%	90.2%
Keaau	70%	65%	71%	64%	78.2%
Mt. View	65%	47%	70%	38%	90.5%
Pahala	25%	47%	42%	45%	81.6%
Kapiolani	62%	72%	56%	50%	82.7%
HiloUnion	42%	33%	42%	45%	90.1%

II. Service Summary and Outcomes

1. Describe the scope of work, tasks and responsibilities:

A. Scope of Work

LAMP uses alternative measurers for learning, i.e., the positive behavioral development of underachieving students that enhances academic achievement by stimulating their natural and inherent ability to develop steps in learning how to learn.

LAMP serves 3rd and 4th grade underachieving students in seven elementary schools in Area 1 and 2 under the Area Superintendents, principals and teachers of targeted schools.

<u>In-School Activities</u>: LAMP staff assists DOE teachers in classroom, particularly being vigilant of the performance of underachieving students so LAMP staff is prepared to provide remedy in after-school sessions.

After School Sessions: Emphasis on fostering internality in students; homework completion; cultural activities; use of computer and other manipulatives, games requiring concentration, musical instruments, and parent participation in activities.

Expected Outcome: The program will contribute to the attainment of status on accountability ranking as measured by Hawaii Content Performance Standards for the underachieving student in the seven selected schools.

Special Project Features: LAMP includes a psycho-instructional dimension woven into the cultural and linguistic components to foster internality and autonomous learning in underachieving students based on Locus of Control expounded by James A. Vasquez, Ph.D. and DOE Hawaii English Program, and historical research conducted by applicant on education of minority students.

Note: Contingent on the amount of available funding, LAM served a maximum of seven schools. Due to lack of funds, presently only one school, Naalehu Elementary, with the highest need, is being served with Hawaii County government funds. LAMP has been in existence for 35 years and served from one school to seven schools depending on the amount of funds mobilized.

B. Tasks

Eight hours per day, five days per week, for a period of 12 months using one DOE classroom per school at the seven selected schools for three-hours in school classroom assistance to DOE teachers, three hours after-school activities. The remaining two-hours are divided for one-hour preparation time and one-hour parent engagement and driving time.

Materials to be used in after-school activities will be applicant's LAMP instructional manual, books, laptop computers and other manipulatives to bring about independent thinkers and learners.

LAMP Staff Training: Most critical aspects for success of LAMP are a well trained staff that can adhere to the habitual tasks of the daily routine. Most of the former staff, presently receiving unemployment benefits, will be recalled to work and will undergo intensive 5-day refresher course in LAMP with the high expectation that all staff will successfully pass the test administered at the end of the training.

Training in LAMP will cover:

- Locus of Control as expounded by James A. Vasquez, Ph.D.
- The Hawaiian English Program utilized by the DOE in the 1970's as presented to us by Elaine Kono, Ph.D., DOE Program Specialist on autonomous learners at the beginning of LAMP implementation 35 years ago.
- Historical research on minority children, particularly the significance of children of low-income families of non-English speaking oriental field hands, some illiterate in their own language, excelling in public schools despite the generally accepted view that children of low-income families are externally oriented underachievers; however, research on the laborers' children indicated otherwise, that income of a family is not related to student's failure in school work, that the most crucial element in academic achievement is a strengthened family unit with parental affection and encouragement.

C. Responsibilities:

<u>In-school activities</u>: LAMP staff will be directly supervised by the regular DOE classroom teacher exclusively to assist the teacher in classroom work particularly to work with identified underachievers so that the classroom teacher can provide equal teaching time to all students.

<u>After-school LAMP activities</u>: The LAMP teacher is responsible for activities to be carried out by the LAMP center with assistance of the LAMP aide to enhance and develop independent thinkers and learners, and to deliver them to the regular classroom for the professional, certified, DOE teachers to teach them in regular classroom curriculum.

<u>Program Manager</u> oversees the program activities in each of the seven LAMP centers in the targeted schools and monitors and evaluates program activities by gathering data, periodic visits to the LAMP centers to ascertain that all interventions are being carried out in a timely manner, and prepares progress reports as required to the DOE.

Finally, the scope of work encompasses interventions based on Locus of Control, the Hawaii English program and research in historical aspects of non-English speaking plantation laborers' children excelling in public schools as a result of parent affection and encouragement with a strengthened family unit.

Note: LAMP interventions are not a duplication of the regular DOE classroom interventions.

<u>Locus of Control</u>: Quite apart from basic intelligence, the internal individual is characterized by a number of traits that facilitate learning. Included are such critical traits as persistence in the face of failure, self-reliance, higher aspirations, expectancy of success, achievement motivation, susceptibility to reinforcement, and test-taking skills.

The attribution of causality or "How do you explain your success and failures?"

- Internals tend to say things like:
 - "I succeeded because I tried"
 - "I failed because I did not try hard enough"
 - "I succeeded because I have the ability to learn in that area"
 - "I did well because I'm smart"

Thus, they see self as responsible for both success and failure. They attribute success and failure <u>internally</u>. Effort and/or ability are the factors they see at work to produce outcomes.

- Externals tend to say things like,
 - "Everything is going my way this semester. That's why I'm doing well"
 - "I really lucked out on that last test"
 - "I got a bad grade because the teacher didn't like me"
 - "The teacher threw us a curve. That was a hard test."

Thus, the <u>external</u> factors are responsible for their successes and failures. They do not perceive themselves as being in charge. They believe luck, task difficulty, "powerful others" are the main factors in determining their outcomes.

Importance of Locus of Control to learning:

- The Coleman Report found Locus of Control to be a very strong predictor of academic achievement for minority students.
- Many studies have reported that African American, Hispanic, and Native American students tend to be external on locus of control assessments.
- Traits of the internal student (Note: these are not particularly related to intelligence as assessed by standard IQ tests):
 - > Self reliance
 - > Level of aspiration
 - > Expectancy of success
 - > Achievement motivation

- > Intensity of work
- > Persistence in face of failure
- > Response of reinforcement
- > Performance under skill (vs chance) conditions
- > Test-taking skills
- Building on poor experience

Inter-related factors of Locus of Control:

- Cause and effect relationships
- Success experience
- Achievement motivation
- Activities requiring internal attribution
- Goal setting

Related factors from DOE developed Hawaii English Program curriculum on autonomous learners as presented to applicant by Elaine Kono, Ph.D., DOE Staff Specialist at the onset of LAMP 35 years ago.

Pertinent information from applicant's historical research on why oriental students, particularly Chinese and Japanese backgrounds excelled in public schools, notwithstanding the fact that they were from low-income, non-English speaking families of plantation laborers, many illiterate in their own language led us to include parental involvement in providing affection and encouragement to child.

Session for Students Well Below Proficiency: Session starts with Cause and Effect Relationship; for example, teacher describes a house is on fire and asks the students what caused the fire. Students learn that for every effect there is a cause, that the cause must precede the effect. Teacher describes other cause and effect examples.

Success Experience: John is seen studying for a math test – John succeeds in passing the test. LAMP Staff ask the students, Why did John succeed? The underachieving, externally-oriented students will understand that there is a correlation between trying hard and succeeding. "Try hard may succeed – not try hard, may not succeed."

More examples are offered to the students during the session.

For every success achieved by the student, no matter how minor, the student feels good, "I did it." Success brings praise by teacher. Parents and students are both motivated to try for more success, realizing that there is a relationship between feeling good an experiencing success.

Emphasis is placed on activities requiring internal attribution. Once students understand cause and effect, success experience and achievement motivation, students will come to realize that success is due to his/her own effort, or failure is due to his/her own lack of effort, not what teachers or others do to him/her. By this process, the student will be on his/her way to become independent thinkers and learners.

<u>Knowledge Retention</u>: After-school sessions will include daily review of what students learned in the classroom. LAMP Staff will ask each student what s/he has learned in the regular classroom today. Parents will also be asked to question students of lessons learned in regular classroom and LAMP class. Through this process, students' retention span of lessons-learned will be prolonged.

Students meeting proficiency or exceeding proficiency: Underachieving students referred to LAMP who have academically achieved to the point of meeting proficiency of higher will be referred to classroom teacher and parent for determination of whether to continue in LAMP or to the re-enter the mainstream of regular classroom life.

<u>Parent involvement</u>: For parents' convenience, LAMP students are transported daily by staff to students' homes. However, the most crucial aspects of this endeavor are the opportunity for Staff to meet the parent in person, to report on the progress of the child, and to discuss problems, if any, so that parent is kept abreast on their child's status.

LAMP Staff will encourage parents each day to ask the child what s/he was learned in school and in LAMP class as a form of review to prolong what the child has learned. Staff will also send a weekly letter to parent regarding their child's progress and any as-yet unmet needs, as well as making telephone calls to parent of needs requiring immediate attention.

Staff will inform students of the progress s/he has made, praise the student of his/her accomplishments, discuss with student the items needing improvement, encourage student to become inquisitive and/or to conduct research on questions requiring an explanation or answer.

DOE classroom teacher and school: LAMP Staff are in daily contact with the classroom teacher/school. Identification of student needs is on-going by both LAMP Staff and classroom teacher, so that they are aware of each specific student needs.

Assessment of Student Progress

Weekly assessment of student progress is based on daily activities compiled for the week. Assessment will include:

- Progress in homework completion to the point of doing homework independently without being helped. When confronted with difficult items, the student will conduct his/her own research by means of a dictionary, encyclopedia, computer, or other reference source.
- Progress in reading, in usage of words, in writing short stories and poems, in reading and comprehending instructions for other subjects such as math and science, in communication skills, in speaking before an audience, in computer usage, and progress in the reduction of hostility and anti-social behavior in classroom, in socialization with peers and in becoming a team member.

The next steps of each student will differ, determined by the ability of students to accelerate learning, but by end of the project period, most, if not all, of the students will have augmented their academic and individual performance including improvements in grades; writing short stories and poems; and reading books geared toward student's age and grade level.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service:

July 2013

- Approval from Area Superintendents for the seven selected schools to be served
- Conduct five-day intensive refresher training for LAMP Staff: seven teachers and eight Aides
- Meet principals of seven selected schools
- Conduct home visits to meet parents for LAMP Orientation

August 2013

- Orientation of DOE classroom teachers on LAMP
- Commencement of in-school LAMP activities
- Commencement of after-school LAMP activities
- Administer pre-test to LAMP students

September – November 2013

Continue LAMP interventions

December 2013

- Administer mid-test to LAMP students
- Report pre- and mid-test results to DOE

January – April 2014

Continue LAMP interventions

May 2014

- Administer post-test to LAMP students
- Submit annual report and LAMP accomplishments to DOE

June 2014

• Prepare for next school year by obtaining list of school referred underachievers to be served, making home visits to become acquainted with developing rapport with parents and students.

3. Quality assurance and evaluation plans:

The academic objectives, which include those relative to reading comprehension, writing, speaking and listening improvement will be evaluated using pre and post measures, namely the Stanford Diagnostic Reading Test (SDRT), Stanford Writing Assessment, and the Keaukaha Oral Language Test (KOLT). Improvement in social skills and in attitude will be determined using teacher prepared checklists. Substance abuse and negative peer pressure resistance education will also enhance our students' knowledge base and will be tested via role-playing activities, written and oral tests.

During the monthly meetings, the LAMP staff will regularly assess the effectiveness of LAMP Program, review test administration procedures, refine teaching skills, introduce new teaching material and strategies, and improve skills to assess student growth.

Other informal evaluative measures to determine the effectiveness of LAMP Program are:

- Classroom observation of LAMP staffs' instructions with follow up.
- Evaluative comments by the Program Coordinator on staffs' monthly reports.
- Analyze past lessons as a group and offer suggestions.

The LAMP Teacher and Aide will:

- Maintain daily homework logs of work completed by target students in the after-school segment of Program.
- Maintain tutoring logs of students tutored during the morning hours in the DOE classrooms.
- Keep attendance records.
- Keep anecdotal records.
- Maintain logs of LAMP parents contacted by staff.

- Maintain individual student folders for each child that will include test results, anecdotal records, attendance, etc.
- Complete and submit monthly reports using appropriate format.
- Complete and submit required reports and final report as required by funding agency and Program Coordinator.

The Program Coordinator will:

- Prepare written comments on each monthly report.
- Conduct monthly meetings for the LAMP personnel.
- Make quarterly visits to each LAMP center and follow up with a written evaluation.
- Submit quarterly reports and a final report to the funding agency to document results of the pre/post testing and to report level of achievement by students in meeting project goals.
- Prepare requests for proposals as necessary.
- Prepare the LAMP budget and monitor program expenditures.

Agency Quality Assurance Plan is attached.

4. Measure(s) of Effectiveness:

COMPONENT	OBJECTIVE	METHODOLOY
Reading Comprehension	70% of the program's students will gain a minimum of 2 percentile per year as measured by the Stanford Diagnostic Reading Test (SDRT), comprehension subtest.	Pre and post test will be administered to measure student progress in reading comprehension.
SAT Writing Assessment	80% of the program's students will attain a 4.5 on the SAT Writing Assessment or gain one point in writing skills as measured by the Stanford Achievement Test Writing Assessment on a seven point scale, one being low.	Pre and post test will be administered to measure student progress in writing.
Keaukaha Oral Language Test (KOLT) Listening/Speaking	70% of LAMP students will attain 4.5 on the KOLT or gain one point in listening/speaking skills as measured by the KOLT on a seven point scale, with one being low.	Pre and post test will be administered to measure student progress in listening/speaking.
		:

COMPONENT	OBJECTIVE	METHODOLOY
Multicultural Awareness/Attitude	80% of the program's students will achieve 80% on the teacher made LAMP Teacher's Attitudinal Observation Worksheet or make an increase of 10% between the pre and post scores.	LAMP teacher's observations on student's multicultural awareness and attitude
Socialization	90% of LAMP students will improve in their socialization skills by 10%.	Administration of LAMP teacher's assessment on the Student Socialization Evaluation.
Parent Contact	100% of the parents of the project students will be contacted by the LAMP staff at a minimum of four (4) times during the year.	Contacts with parents are conducted in person, telephone, email, or by other means shall be documented and tallied for the parent contacts report.

III. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

Please see attached budget forms.

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2014.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$158,000	\$158,000	\$158,000	\$158,000	\$632,000

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2014.

HCEOC actively seeks and competes for federal, state, county, and foundation grants for the continuation of the Language Arts Multicultural Program.

Presently, one LAMP center (Naalehu) is being funded by the County of Hawaii.

4. NO APPLICABLE state and federal tax credits granted within the prior three years.

IV. Experience and Capability

Historical aspects of LAMP

The LAMP has been successfully field-tested and operated for over 35 years in various Department of Education schools in Hawaii County, producing an established history with the DOE. LAMP is designed to help underachieving, school-referred third and fourth grade students become independent life-long thinkers and learners. The majority of students are from low-income families and minority backgrounds. Student achievement is measured by pre- and post-tests administered to LAMP students and demonstrate clear gains in reading, writing, speaking, and socialization.

Evidence of Positive Impact: Honor Roll recognition of LAMP students NOTE: DOE discontinued Honor Roll recognition at the close of the 2004-05 academic year.

In the 2004-05 school year, 40.4% (21 of 52) of LAMP students attained Honor Roll (reference: Data derived from Honor Roll list published in local newspaper):

Chiefess Kapiolani - 8 of 26, or 30.7% Honor Rollees

LAMP Student Name	GPA	Distinction
Alvin Abadilla	4.0	Principal's Honor Roll
Wyatt Dudoit	3.5+	Honor Roll
Justin Cascon	4.0	Principal's Honor Roll
Jason Galzote	4.0	Principal's Honor Roll
Shanelle Lessary-Picar	3.5+	Honor Roll
Jeremy Nethon	3.5+	Honor Roll
Manaola Pousima	3.5+	Honor Roll
Tiffany Ramangmou	4.0	Principal's Honor Roll

Kea'au Elementary – 13 of 26, or 50% Honor Rollees

LAMP Student Name	GPA	Distinction
Mayrose Acupan	3.5+	Honor Roll
Treyven Ah Quin-Fely	3.5+	Honor Roll
Alyssa Areola	4.0	Honor Roll
Ridge Cabaccang	3.5+	Honor Roll
Michelle Calingangan	3.5+	Honor Roll
Justin Calso	4.0	Principal's Honor Roll
Liezel Dela Cruz	3.5+	Honor Roll
Mahina Homalon	3.5+	Honor Roll

Arman Navaroo	3.5+	Honor Roll	
Talon Ota	3.5+	Honor Roll	
Nick Pagtama	3.5+	Honor Roll	
Angelica Panlasigui	3.5+	Honor Roll	
Stacia Young-Lopez	3.5+	Honor Roll	

Considering the fact that students were school-referred, academically-underachieving students who had been performing well below their respective age and grade levels, their accomplishments serve as salient evidence of the effectiveness of LAMP.

Pre- and post-Stanford Achievement Tests were administered each year. Majority of the students made gains in test scores Reading Comprehension and Writing. Copies of test scores are attached to this application.

Pre- and Post-speaking, attitudinal, socialization test and survey show vast improvements by LAMP students.

Letters of testimonial information on the positive impact of LAMP:

Of the hundreds of testimonial letters in applicant's possession, applicant submits six letters from principals, DOE teachers and grateful parents as attachments to this application.

Funding for LAMP: 1976 - Present

Federal Funds

1989-90

Federal grants were awarded in national competition.

Throughout the years, HCEOC has demonstrated its capacity to operate educational programs in support of Hawaii County schools.

1976-77	Bilingual Projects	\$208,604
1977-78	Bilingual Projects	\$351,884
1978-79	Bilingual Projects	\$270,192
1981-83	Bilingual Projects	\$184,000
State Funds		
Year	Title	Amount
1981-82	Language Arts Multicultural Program	\$150,000
1982-83	Language Arts Multicultural Program	\$150,000
1983-84	Language Arts Multicultural Program	\$144,450
1984-85	Language Arts Multicultural Program	\$160,500
1985-86	Language Arts Multicultural Program	\$170,291
1986-87	Language Arts Multicultural Program	\$181,189
1988-89	Language Arts Multicultural Program	\$181,189
	1977-78 1978-79 1981-83 State Funds Year 1981-82 1982-83 1982-83 1983-84 1984-85 1985-86	Bilingual Projects Bilingual Projects Bilingual Projects Bilingual Projects Bilingual Projects State Funds Year Title Language Arts Multicultural Program

Language Arts Multicultural Program

15

\$237,846

Amount

1990-91	Language Arts Multicultural Program	\$247,262
1991-92	Language Arts Multicultural Program	\$256,972
1992-93	Language Arts Multicultural Program	\$269,064
1993-94	Language Arts Multicultural Program	\$269,064
1994-95	Language Arts Multicultural Program	\$269,064
1995-96	Language Arts Multicultural Program	\$215,251
1996-97	Language Arts Multicultural Program	\$210,494
1997-98	Language Arts Multicultural Program	\$138,750
2000-01	Language Arts Multicultural Program	\$138,750
2001-02	Language Arts Multicultural Program	\$168,827
2002-03	Language Arts Multicultural Program	\$119,655
2003-04	Language Arts Multicultural Program	\$121,244
2004-05	Language Arts Multicultural Program	\$148,159
2005-06	Language Arts Multicultural Program	\$178,941
2006-07	Language Arts Multicultural Program	\$185,000
2007-09	Language Arts Multicultural Program	\$225,000
2009-10	American Recovery and Reinvestment Act	\$411,972
2010-11	County of Hawaii Non-Profit Grant	\$ 70,000
2010-11	Community Services Block Grant	\$ 70,000
2011-12	County of Hawaii Non-Profit Grant	\$ 45,000
2011-12	Community Services Block Grant	\$ 45,000
2012-13	County of Hawaii Non-Profit Grant	\$ 45,000
2012-13	Community Services Block Grant	\$ 45,000

NOTE: for the 2009-2010 school year, no funds for LAMP were appropriated. However, HCEOC was able to continue LAMP from January 2010 with ARRA funds for six months, serving seven elementary schools. For 2011-2012, County funds allowed LAMP for one school, Na'alehu.

B. Facilities

Each LAMP uses classroom space provided by participant schools. No additional facilities are needed.

V. Personnel: Project Organization and Staffing

A. Proposed Staffing, Staff Qualifications, Supervision and Training

Proposed Staffing

The LAMP Program will require one Program Manager and fifteen (15) full-time positions which consist of seven (7) teachers and eight (8) aides for the following schools:

White there

School	Teacher	Aide
Naalehu	1	2
Keonepoko	1	1
Keeau	1	1
Mt. View	1	1
Pahala	1	1
Chiefess Kapiolani	1	1
Hilo Union	1	1
Total	7	8

Proposed client number is 26 students per center divided by staff of 2 = 13 students per one adult per center. In Naalehu, the program will be expanded to include 39 students and 3 adults since over 50% of the student population are 1^{st} or 2^{nd} year U.S. students from Marshall Islands or Mexico who are in the process of learning English.

Staff Qualifications

The Program Manager shall supervise and monitor LAMP Teachers and Aides periodically to provide support and will meet with Teachers on a monthly basis as part of monitoring and evaluation process.

Program Manager

- Knowledge of legislative process
- Knowledge of teaching and instructional methods, processes, and practices
- Skill in use of general office equipment, computer, and software applications.
- Skill to correct, edit, and proofread instructional materials and documents
- Ability and skill to plan, organize, and present instructional presentations and demonstrations to staff
- Ability to work cooperatively as an effective team member of HCEOC and the DOE
- College graduate in the field of Education or in a related field with two years of progressively responsible experience in a related field
- Excellent verbal and written skills
- Detailed oriented. Must be able to maintain records and submit reports, and other information accurately
- Knowledgeable of community, agencies, and organizations within the area they serve
- Must have the ability to relate and communicate effectively to minority groups, people, and community
- Must possess a valid driver's license and have daily access to a vehicle.

LAMP Teacher

- College graduate, preferably meeting DOE certification requirements.
- Able to speak Standard English and has knowledge of at least one other community tongue.
- Skill in use of general office equipment, computer, and software applications.
- Knowledge of the cultural and social values of Hawaii's ethnic groups.
- Ability to communicate with target parents and students.
- Skill to correct, edit, and proofread instructional materials and documents.
- Ability and skill to plan and organize events and transportation
- Ability to work cooperatively as an effective team member of HCEOC and the DOE.
- Excellent verbal and written skills.
- Detail oriented. Must be able to maintain records and input data for reports.
- Knowledgeable of community, agencies, and organizations within the area they serve.
- Must have the ability to relate and communicate effectively to minority groups, people, and community.
- Must possess a valid driver's license and have daily access to a vehicle

The LAMP Teacher will supervise and provide guidance and support to the Aide. The Program Coordinator will meet with the Teacher and Aide on a monthly basis.

LAMP Teacher Aide

- High School graduate.
- Speaks standard English and has knowledge of at least one other common community tongue.
- Desire to work with children.
- Detail oriented to keep accurate daily, monthly reports.
- Meets health and physical condition requirements.

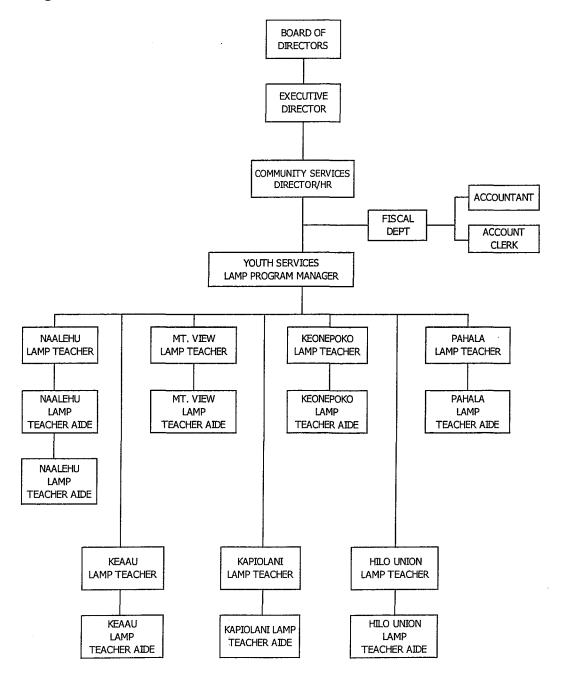
Supervision and Training

Supervision: The Program Coordinator will conduct on site visits to each center at a minimum of four times a year routinely according to a schedule. Unannounced visits may also be conducted. After each visit, the Program Coordinator will issue a written report to the LAMP personnel to comment on various aspects of the visit, make suggestions to improve on the implementation of lesson and activities observed.

Training: Every LAMP Teacher and Aide will be expected to attend monthly workshop/training sessions. During these monthly meetings, an array of topics ranging from instructional strategies to proper administration of tests will be presented. Staff will have opportunities to discuss, prepare plans, practice

presenting mini lessons, and evaluate each other's lessons and presentations. Part of the training will include make site visits to possible field trip locations, introducing cultural speakers, and upgrading the teachers' skills in evaluating, writing, and reporting.

B. Organization Chart



Agency organizational chart attached.

VI. Other

A. Litigation

Not applicable.

B. Licensure or Accreditation

Not applicable.

ATTACHMENTS

- Quality Assurance and Evaluation Plan
- Budget Request By Source of Funds Page 4
- Personnel-Salaries and Wages Budget Justification Page 5
- Equipment and Motor Vehicles Budget Justification Page 6
- Capital Project Details Budget Justification Page 7
- Declaration Statement Page 8
- Agency Organizational Chart

Hawaii County Economic Opportunity Council Quality Assurance Plan

Purpose: To provide guidance for evaluating the effectiveness of the programs conducted by the Hawaii County Economic Opportunity Council. Program evaluation is an important component of HCEOC's effort to assure that a program is operating as intended and achieving results.

A program evaluation is a thorough examination of the program and its effectiveness using statistical and analytical tools. It also uses expertise within and outside the program under review to enhance the analytical properties and to add credence to the evaluation and recommendations.

HCEOC' communication efforts, its impact and effectiveness in the community will be done. The evaluation will review publicity, the agency's activity with the media, the web site and other public communication efforts.

Objectives:

- 1. Each program at HCEOC will develop outcomes/goals for each participant. The program will monitor the program at periodic intervals. The information obtained will be used to evaluate the program and to initiate changes when needed.
- 2. Performance Measurement System (self assessment tool) will be developed for each program. The Performance Measurement System will be used to determine overall effectiveness of the program. Surveys, regarding programs, activities and or projects; customer service, development, finance, shall be an essential component of the Performance Management Tool.

Verification and Validation of Data

HCEOC's program activities require reliable financial and human resources information to assess agency operation and performance results and to make good management decisions. HCEOC will put maximum effort to ensure the accuracy of program information and any analysis of the information.

HCEOC shall continually review the information it collects in various databases for accuracy by using software tracking programs and program reviews of a sample of records. In addition, management shall conduct analyses regularly to review the information collected in order to identify any anomalies that indicate erroneous entries requiring correction to collection procedures.

HCEOC shall utilize software systems that enable the agency to collect information more rapidly and accurately by eliminating the need to enter information multiple times before it can be reviewed and analyzed. In addition, a series of edit checks shall be used to determine the accuracy of data entered from program staff. HCEOC shall utilize a software system that ensures ease of data entry and incorporates a number of checks to prevent the entry of incorrect data.

HCEOC shall maintain quality guidelines and internal procedures which ensure its ability to verify and validate the quality of data before it is released to the public and funding sources. All information received shall be used to improve HCEOC's systems and data.

GRANT PROPOSAL

- 1. Prior to any grant application submission, HCEOC will ensure that it has the staff and expertise to accomplish the requirement of the grant.
 - a. The Request for Proposal (RFP) will be distributed to all individual who will be involved in the management of the grant.
 - b. A meeting to discuss HCEOC's participation will be held. Each proposed participant will be assigned an area to research, compile information and write a draft of their area for inclusion in the proposal.
 - c. Each manager will develop questions which should be addressed prior to any submission.
 - d. The program manager for the grant will develop outcomes and indicators (if not provided in the RFP) for tracking the grant program participant's progress.
 - e. Utilizing the outcomes and indicators, the program manager will develop a Performance Management tool (forms, charts, guidelines for reporting findings, recommendations for corrective action when objectives are not met, etc).
 - f. All Federal grants shall utilize an independent third party evaluator.
 - g. All grant proposals shall be approved by the Board of Director prior to submission.
 - 2. The Executive Director will meet with all management and program staff to discuss the individual submissions.

GRANT AWARD

Upon grant award, all management staff will meet to review the grant and to discuss the grant requirement. This will insure that any staff involved understands the requirement.

PERFORMANCE MANAGEMENT SYSTEM

- 1. All staff will receive training on the grant, the monitoring and self assessment tools and procedure for reporting noncompliance with the terms of the grant.
- 2. All staff involved in the grant will receive a packet of the self assessment tools.

GRANT PERFORMANCE

- 1. Participant Eligibility What are the requirements for inclusion in the grant?
- 2. Participant Recruitment
 - a. Recruitment Who will be recruited? How will the participants be recruited? Once accepted, how will they be evaluated? What will be the procedure for dealing with failing or non-performing participants? If the number of participants do not meet the objectives established in the grant, what procedure(s) will be utilized to increase participation?

b. Monitoring – How many people were contacted? How many of the people contacted were accepted/included in the grant? If monitoring reveal a failure to meet established objectives/goals, what corrective actions should be initiated?

ADMINISTRATION/MANAGEMENT

Financial Management Practices

1. Board Participation

- a. HCEOC shall insure that all Board members clearly understand their roles and responsibilities for financial health.
- b. HCEOC shall insure the board receives and reviews complete financial information at every meeting
- c. Board in collaboration with the management staff regularly reviews short-term and long-term plans and goals.

2. Fiscal

- a. The financial management staff are qualified and knowledgeable
- b. There is a process in place to develop a well constructed and realistic budget.
- c. Financial reports are prepared in an accurate and timely manner.
- d. HCEOC has a regular plan for adequate cash balances, including cash flow and monitoring.
- e. HCEOC maintains cash balances or reserves appropriate for the organization.
- f. HCEOC maintains a system for tracking restricted or designated funds.
- g. HCEOC insures payroll tax deposits are timely.
- h. HCEOC insures bills are paid in a timely manner.
- i. There is a written financial policy in place including responsibility and authority for financial decisions.
- j. HCEOC insures that there are adequate and appropriate internal controls in place and maintained.
- k. HCEOC insures the financial system is in compliance with all required legal and funding reporting.
- 1. HCEOC insures that the agency has an annual financial audit.
- m. HCEOC's CFO shall ensure that the financial system data are complete and accurate.
- n. HCEOC's CFO shall ensure that documentation is maintained to support the transactions recorded in the general ledger. In addition, HCEOC shall ensure that timely, complete and accurate reconciliations are performed and that differences identified are researched and resolved.
- o. Program Mangers shall have the necessary information for operating the program.
- p. There is evidence of cost containment.

Human Resources and Staffing

- 1. HCEOC shall ensure that there is a formal human resources program.
- 2. HCEOC shall ensure that all employment practices comply with federal, state and local laws and regulations.
- 3. HCEOC shall provide to each employee a handbook of the personnel policies.

- 4. HCEOC shall have a formal grievance program.
- 5. HCEOC shall have a formal staff orientation and an exit interview program.
- 6. HCEOC Human Resource Office shall review time and attendance reporting to ensure that all employees report accurate and complete information to the audit clerk. HCEOC HR office shall ensure that timesheets with incorrect or incomplete information are returned to employees for correction before certifying time and attendance information. The reporting of time and attendance information shall comply with all funding source requirements.

PROGRAM MANANGEMENT

Outcome Evaluation

HCEOC shall have a formalized program self assessment system.

- a. All staff shall receive training concerning funding sources and the need for outcome measurements for client services and program activities.
- b. All staff shall understand the mission of the organization.
- c. Data collection:
 - 1. All direct service providers staff members shall receive training in the importance of the use of outcome evaluation for ongoing program and client services improvement.
 - 2. Outcome data shall be routinely collected, analyzed and shared throughout the agency.
 - 3. Data collection shall be part of the daily and/or weekly routine of the organization, shall be used to conduct program planning, target resources and improve delivery of service.
- d. Program evaluations shall be outcome driven.
 - 1. Self assessment checklist, to evaluate the quality and effectiveness of the program shall be used for all programs and activities. The focus of the evaluation shall be on the program beneficiaries (clients, participants) and what has been accomplished for them.
 - 2. All programs shall be evaluated at scheduled intervals.
 - 3. All program staff shall be trained on the evaluation tool. A copy of the self-assessment tool will be provided each program manager.
 - 4. The information gathered will be compiled and subjected to statistical analysis. The results of the analysis will be used to determine modifications are needed. If the analysis indicates that problems exists, the Program Manager in collaboration with the Program Director and the management staff will attempt to determine the reasons for the problems, and develop new procedures for program improvement.

BUDGET REQUEST BY SOURCE OF FUNDS

(Period: July 1, 2013 to June 30, 2014)

Applicant: Hawaii County Economic Opportunity Council - LAMP

В	UDGET	Total State				
	ATEGORIES	Funds Requested				
		(a)	(b)	(c)	(d)	
Α.	PERSONNEL COST					
ł	1. Salaries	437,505			•	
	2. Payroll Taxes & Assessments	103,864				
	3. Fringe Benefits	21,438				
1	TOTAL PERSONNEL COST	562,807				
В.	OTHER CURRENT EXPENSES					
1	1. Airfare, Inter-Island	0				
ĺ	2. Insurance	3,000				
	3. Lease/Rental of Equipment	1,000				
l	4. Lease/Rental of Space	500				
1	5. Staff Training	1,200				
i	6. Supplies	5,000				
	7. Telecommunication	1,200				
ŀ	8. Utilities	2,500				
•	9. Data Processing	4,000				
l	10. Audit Fees	7,000				
	11. Physical Exam/Drug-testing	1,500				
	12. Criminal Background Check	400				
	13. Mileage - staff	5,000				
	14. Office & Yard Maintenance	0				
	15. Publication and Printing	4,000				
	16. Postage	800	 		·	
	17. Vehicle Gas & Oil	20,000				
	18. Vehicle Maintenance & Repair	3,000			,	
	19. Excursions	5,593				
	20					
	TOTAL OTHER CURRENT EXPENSES	65,693				
C.	EQUIPMENT PURCHASES	3,500				
D.	MOTOR VEHICLE PURCHASES	0				
E.	CAPITAL	0				
то	TAL (A+B+C+D+E)	632,000				
			Budget Prepared	Bv:		
COURCES OF FUNDING				-,.		
l SO	URCES OF FUNDING					
l	(a) Total State Funds Requested	632,000	Joy Yoshina		808-961-2681	
	(b)		Name (Diagrature or	nrint\	Phone	
	(c)				1/30/2013	
	(d)		Signature of Authorize	d Official	Date	
			Lester Seto, HCFOC II	nterim Executive Direct	or	
TOTAL BUDGET		632,000	Lester Seto, HCEOC Interim Executive Director Name and Title (Please type or print)			
TOTAL BODGET		032,000	Ivanic and Title (Fleasi	s type or bruith . '\' =	to the share to	
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BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant: Hawaii County Economic Opportunity Council - LAMP

Period: July 1, 2013 to June 30, 2014

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Executive Director	0.02	\$65,208.00	2%	\$ 1,304.00
Director of Community Services/HR	0.02	\$52,221.00	2%	\$ 1,044.00
Accountant	0.02	\$34,320.00	2%	\$ 686.00
Office Manager, Community Services	0.02	\$24,960.00	2%	\$ 499.00
Resource Mobilizer	0.25	\$16,248.00	5%	\$ 812.00
LAMP Manager	0.50	\$38,480.00	50.00%	\$ 19,240.00
LAMP Teacher - Naalehu	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Keonepoko	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Keeau	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Mt. View	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Pahala	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Kapiolani	1.00	\$35,360.00	100.00%	\$ 35,360.00
LAMP Teacher - Hilo Union	1.00	\$35,360.00	100.00%	\$ 35,360.00
TOTAL:			SUBTOTAL	 271,105.00
JUSTIFICATION/COMMENTS:			(Page 1 of 2)	

BUDGET JUSTIFICATION PERSONNEL - SALARIES AND WAGES

Applicant: Hawaii County Economic Opportunity Council - LAMP

Period: July 1, 2013 to June 30, 2014

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
LAMP Teacher Aide I - Naalehu	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide II - Naalehu	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide - Keonepoko	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide - Keeau	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide - Mt. View	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide - Pahala	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide- Kapiolani	1.00	\$20,800.00	100.00%	\$ 20,800.00
LAMP Teacher Aide - Hilo Union	1.00	\$20,800.00	100.00%	\$ 20,800.00
			i	
			SUB TOTAL PG 2	\$ 166,400.00
			SUB TOTAL PG 1	\$ 271,105.00
TOTAL:			TOTAL	437,505.00
JUSTIFICATION/COMMENTS:			(Page 2 of 2)	

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Applicant: Hawaii County Economic Opportunity Council - LAMP

Period: July 1, 2013 to June 30, 2014

DESCRIPTION EQUIPMENT		NO. OF ITEMS	COST PER	TOTAL COST		TOTAL BUDGETED
Laptops and software		7	\$500.00	\$ 3,500.00	\$	3,500.00
				\$ -		
				\$ -		
				\$ _		
				\$ 		
	TOTAL:	7		\$ 3,500.00	\$	3,500.00
USTIFICATION/COMMENTS:	IOIAL:			 3,500,00	Ι Ψ	3,500.

	RIPTION R VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
				\$ -	
				\$ -	
*				\$ -	
40				\$ -	
				\$ -	
#1 · ·	TOTAL:				

JUSTIFICATION/COMMENTS:

No motor vehicle funding requested for the LAMP program.

BUDGET JUSTIFICATION CAPITAL PROJECT DETAILS

Applicant: Hawaii County Economic Opportunity Council - LAMP

Period: July 1, 2013 to June 30, 2014

TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2009-2010	FY: 2010-2011	FY:2011-2012	FY:2011-2012	FY:2012-2013	FY:2013-2014
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION						
EQUIPMENT						
TOTAL:						

DECLARATION STATEMENT OF APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO CHAPTER 42F, HAWAI'I REVISED STATUTES

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and

Hawaii County Economic Opportunity Council

- b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

(Typed N	lame of Individual or Organ	nization)	
		01/30/2013	
	(Signature)	(Date)	
Lester Seto		Interim Executive Director	.*
<u> </u>	(Typed Name)	(Title)	 to a contract of the second contr
	(Typed Ivalle)	(Title)	

