	District 16 THE TWENTY-SEVENTH LEGISLATURE  APPLICATION FOR GRANTS & SUBSIDIES  District 7 CHAPTER 42F, HAWAII REVISED STATUTES  Log No:							
Type of Great or S	Inteldy Regulact.	OHAI TER 421 , HAV	All REVIOLD OTATOTES		For Legislature's Use Only			
Type of Grant or S	QUEST – OPERATING	⊠ GRANT R	EQUEST – CAPITAL	Subsi	IDY REQUEST			
	award of state funds by the le penefit from those activities.	egislature, by an appropriati	on to a specified recipient, to support t	the activit	ies of the recipient and permit			
	n award of state funds by the or individual in providing a s		ation to a recipient specified in the app all members of the public.	oropriation	n, to reduce the costs incurred			
"Recipient" means	any organization or person r	eceiving a grant or subsidy.						
	T OR AGENCY RELATED TO THI		unknown):					
STATE PROGRAM I	.D. NO. (LEAVE BLANK IF UNKN	own):						
1. APPLICANT INFO	DRMATION:		2. CONTACT PERSON FOR MATTERS I APPLICATION:	INVOLVIN	G THIS			
Legal Name of Red	uesting Organization or Indiv HABITAT FOR HUMANITY		Name STEPHEN L. SPEARS					
Dba:	KAUAI HABITAT FOR HUN	MANITY INC.	Title EXECUTIVE DIRECTOR					
Street Address:	1-3410 KAUMUALII HIGHV HANAPEPE, HI 96716	VAY	Phone # <u>(808) 335-0296 ext. 112</u>					
Mailing Address:	P.O. BOX 28		Fax #(808) 335-0569					
	ELEELE, HI 96705		e-mail <u>stephens@kauaihabitat.or</u>	rg				
3. Type of busine	SS ENTITY:		6. DESCRIPTIVE TITLE OF APPLICANT	T'S REQUE	EST:			
☐ FOR P	PROFIT CORPORATION ROFIT CORPORATION ED LIABILITY COMPANY PROPRIETORSHIP/INDIVIDUAL		`Ele`ele lluna affordal	ble ho	using subdivision			
			7. AMOUNT OF STATE FUNDS REQUES	TED:				
4. FEDERAL TAX ID 5. STATE TAX ID #:			7. AMOUNT OF STATE PENDS REQUES	TED.				
			FISCAL YEAR 2014: \$ 1,000,000					
New Service (F	ICE DESCRIBED IN THIS REQUE PRESENTLY DOES NOT EXIST) CE (PRESENTLY IN OPERATION)	SPECIFY THE A	MOUNT BY SOURCES OF FUNDS AVAILABLE THIS REQUEST: STATE \$ FEDERAL \$ 2,120,400 COUNTY \$ PRIVATE/OTHER \$	E.				
TYPE NAME & TITLE OF AUTH	HORIZED REPRESENTATIVE:	STEPHEN L. S	SPEARS, EXECUTIVE DIRECTOR	ī	1 - 28 · 13			

# **Application for Grants and Subsidies**

### I. Background and Summary

### 1. Applicant background:

Kaua`i Habitat for Humanity (KHfH) is an anti-poverty, ecumenical nonprofit organization that builds affordable housing for low-income people on Kaua`i. KHfH assembles all the resources and acts as a general contractor for our partner families. We believe that our partner families are the agents of their own success and our role is to help them access the benefits of home ownership. Since our founding in 1992 in the wake of hurricane `Iniki, we have built 108 affordable homes and rehabilitated 19 substandard homes around the island. We also bought 24 acres of land in `Ele`ele, submitted designs and plans to Kaua`i County for permitting, and put in some of the required land improvements and infrastructure – sewer line, highway turn lanes, and a water line – to provide fee simple home ownership opportunities to 125 low-income Kaua`i families. The first phase of development was completed in 2009 with 18 homes built by the new homeowners with help from KHfH and many volunteers.

### 2. Goals and objectives:

This project addresses Phase 2 of our `Ele`ele Iluna affordable housing subdivision. The overall purpose of this project is to create 107 more fee-simple home ownership opportunities for low-income Kaua`i families. Land infrastructure must come first.

<u>Goal:</u> Make land improvements and install infrastructure on 21 acres in `Ele`ele owned by KHfH, creating 107 more buildable lots.

### **Objectives:**

- 1) Prepare buildable lots in two increments: 48 lots by 2014 and 59 lots by 2017.
- 2) Recruit, select and prepare 107 new first-time homeowners among eligible Kaua`i families to become Habitat for Humanity partner families.
- 3) Build 107 affordable homes with homeowner families, volunteers and professional construction staff.

### 3. Public purpose and need:

This land infrastructure project will create the remaining 107 lots in our `Ele`ele Iluna affordable housing subdivision. This will provide a home ownership opportunity on feesimple land for 107 more low-income Kaua`i families. Home ownership, like good health and education, creates stable families and communities, and helps families accumulate assets that contribute to their wellbeing for generations to come.

It is understood that the need for affordable housing is chronic and pervasive over all areas of the island and across a wide range of income levels and family sizes. There is not one solution to providing more affordable housing, but many. Kaua`i Habitat for Humanity serves the niche of the working poor – families who fall between 30-80% of the Adjusted Median Income for Kaua`i County. It is our self-help model and ability to assemble substantial private support in the form of money, services, materials and volunteer labor that makes our building cost-per-square-foot so low. At \$65 per square foot, we are likely the lowest-cost builder on the island.

And because we are, at our core, an anti-poverty organization, our mission is to reach out and work with motivated families at the lowest income range for home ownership. Our partner families may not qualify for conventional loans, but we work intensively with them to reduce debt, improve their credit rating, and fulfill their mortgage obligations. None of the other affordable housing builders on Kaua`i work as intensively with low-income families the way we do. We believe that our partner families are the agents of their own success and it is our role to help them prepare for and take advantage of the benefits of home ownership.

### 4. Target population:

Our target population includes low- to very-low income families that are at or between 30-80% of the Adjusted Median Income for Kaua`i County. The table below represents the 2013 income range and family size for the population we serve.

	Affordable Housing Guidelines								
	AGI for Kaua`i County 2013								
Family Size	30% of Median	50% of Median	80% of Median						
1	\$18,200	\$30,300	\$48,450						
2	\$20,800	\$34,600	\$55,350						
3	\$23,400	\$38,950	\$62,250						
4	\$25,950	\$43,250	\$69,150						
5	\$28,050	\$46,750	\$74,700						
6	\$30,150	\$50,200	\$80,250						
7	\$32,200	\$53,650	\$85,750						
8	\$34,300	\$57,100	\$91,300						

Page 2 of 9

We have already built 108 homes and rehabilitated 19 substandard homes for Kaua`i families within our target population. We verify their income levels by looking at several years of income tax statements and wage records for all working adults in the family. In general, the families we work with are people who work in low wage jobs, have large families, and/or live on a fixed income of retirement or disability payments. It is important to us that they meet a basic threshold of income level because they will assume a mortgage for their new home and they must have enough income to make their monthly payment to us.

Families in our Target Population must reside on Kaua`i, must be first-time home buyers, must meet the income eligibility as stated above, must demonstrate a need for improved housing, and must be willing to work for this opportunity by contributing at least 700 hours of their own labor. There are no other requirements or restrictions for application. In the past, about 80% of our homeowners have been Native Hawaiian families; this is a function of our building frequently on DHHL land. Our `Ele`ele Iluna subdivision will be open to all eligible Kauaians because it is on fee simple land.

Other current affordable housing projects on Kaua`i target those at 80-120% of AMI, are rental units, or are workforce housing developments for specific employee groups. There are few opportunities to increase home ownership for most families in our Target Population. Their income level and lack of enough savings for a traditional down payment often put home ownership out of their reach. They usually remain renters. Owning their own home is an opportunity that changes their lives and improves the community they live in.

There are now over 1,900 families on Kaua'i that have registered their interest in partnering with Kaua'i Habitat for Humanity to build an affordable home.

### 5. Geographic coverage:

This project serves the entire island of Kaua`i. It is located in `Ele`ele between Halewili Road and Kaumuali`i Highway.

### II. Service Summary and Outcomes

### 1. Scope of work, tasks and responsibilities:

Infrastructure and house construction on a small section of `Ele`ele Iluna was previously completed in 2009. The scope of work is to develop the remaining 21 acres from raw cane land into buildable lots. This includes:

- Land improvements (clearing and grubbing, grading, drainage, detention basin)
- Erosion control
- Sewer and storm drainage systems
- Utilities: water and electrical
- Surface improvements: road

In order to make the most efficient use of the capital available to us and to put more families into housing as soon as possible, we will proceed with the rest of our subdivision project in two increments – Sub-phase A and B.

Responsibilities will be assigned to KHfH Project Manager, Esaki Surveying and Mapping, Construction Company Project Manager, and to the County of Kaua`i for final inspections. Please see the attached Schedule A for an outline of tasks.

### 2. Projected Timeline:

This project is "shovel-ready" and we are ready to begin by 7/15/2013. This project will also create construction jobs on Kaua`i for its duration.

Please see the attached Schedule A for a timeline for the construction tasks of this project.

### 3. Quality Assurance and Evaluation

Project will be monitored weekly, if not daily, by the KHfH Project Manager. Built into the construction project timeline are check points where the construction work is examined and approval given or denied. Final subdivision certification is given by the County of Kaua`i at the end of each Sub-Phase.

### 4. Measure(s) of effectiveness:

We will measure the effectiveness of our efforts on this project by checking our progress against the two timelines outlined in Schedules A and B. Once our project is bid out, a contractor selected, and a contract signed (by 7/15/2013), we will have a more detailed list of tasks, their sequence and responsibility, and completion dates. The KHfH Project Manager will monitor progress and remain in constant communication with the Construction Company Project Manager. Current scheduled start date is 7/15/2013 with completion of Sub-Phase A by 5/15/2014. Commencement of the infrastructure project is the green light for us to proceed with recruiting and selecting the next batch of homeowners.

Ultimately, this is a project about creating affordable home ownership opportunities for 107 more hard-working Kaua`i families. We offer the timeline of Schedule B as a way we will chart our progress towards this goal.

### III. Financial

### **Budget**

### 1. Budget and cost of request

Please see attached Page 10 Budget form; also see attached Estimated Construction Costs Budget.

2. Anticipated quarterly funding requests for the fiscal year 2013-2014.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$ 0	\$ 0	\$ 800,000	\$ 200,000	\$1,000,000

3. Listing of all other sources of funding to be obtained for fiscal year 2013-2014

In-house capital campaign from individual donors and corporations for infrastructure and funds for home building.

4. Listing of all state and federal tax credits granted within the prior three years and listing of all state and federal tax credits applied for or anticipated applying for pertaining to capital project, if applicable.

None.

### IV. Experience and Capability

### A. Necessary Skills and Experience

Kaua`i Habitat for Humanity is a locally-governed affiliate of Habitat for Humanity International. KHfH employs 11 full-time employees. It manages and directs the work of several hundred volunteers. All staff have proven experience to carry out their respective duties and to oversee the work of volunteers under their supervision. The Executive Director, Stephen Spears, has been in his position since 2007. He has been affiliated with KHfH for 20 years as a volunteer, board member, and twice as an Interim Executive Director. There are 10 members of the Board of Directors who meet monthly to review and approve the business of the organization. The service area is the entire island of Kaua`i. KHfH has an annual operating budget of approx. \$1.5 million and assets of approx. \$5 million.

KHfH has already completed Phase 1 of `Ele`ele Iluna, both infrastructure and construction of 17 houses, as well as the off-site improvements for Phase II. Preliminary planning for Phase II has already occurred and met with approval by Kaua`i County Planning Department. We do not anticipate any problems obtaining the required permits.

Stephen Spears, Executive Director of KHfH will assume overall management of this project with assistance from Wayne Wada and Dennis Esaki of Esaki Mapping and Surveying. Day-to-day management will be delegated to licensed contractors chosen to fulfill all or parts of project. Please see attached resumes for Stephen Spears and Dennis Esaki.

Esaki Mapping and Surveying has ample experience on Kaua'i with subdivision development like our project. See their statement of qualifications.

Please see attached Schedule C for a list of previous experience managing and executing related projects in the last three years.

### **B.** Facilities

KHfH offices are located at 1-3410 Kaumuali`i Highway in Hanapēpē on Kaua`i. In addition to administrative offices and a ReStore®, there is a large baseyard at this location where materials and equipment are stored, and where prefabrication of walls and trusses can take place. The site of this affordable housing project is located nearby in `Ele`ele. KHfH owns the 21-acre parcel free and clear. KHfH administrative offices and ReStore® meet ADA requirements.

### V. Personnel: Project Organization and Staffing

### A. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

In addition to Stephen Spears, Executive Director and the KHfH Project Manager, other staff members will be involved in this project. They include:

- Robert McNamara, Construction Superintendent
- Nicole Jacintho, Office Manager
- Catherine Shiningstar Ka`auwai, Family Support

All of the above named staff have ample professional experience and training for their positions and have been continuously employed by KHfH for many years and also worked on Phase 1 of the `Ele`ele Iluna subdivision project. They provide great continuity and competency as we proceed to initiate Phase 2. Their resumes are attached.

### **B.** Organization Chart

See attached organization chart.

### VI. Other

### A. Litigation

Not applicable.

### **B.** Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that applicant possesses relevant to this request.

Kaua'i Habitat for Humanity is an affiliate in good standing of Habitat for Humanity International. For this project, KHfH is working with Esaki Surveying and Mapping, a licensed engineering firm on Kaua'i. We will select a construction company that is licensed by the state of Hawaii to perform all work outlined in our request for bids.

### **BUDGET REQUEST BY SOURCE OF FUNDS**

(Period: July 1, 2013 to June 30, 2014)

Applicant: KAUAI HABITAT FOR HUMANITY INC.

В	UDGET	Total State	T		ı	
	ATEGORIES	Funds Requested	HOME Funds	EDI Hud Funds		
ľ	ATEGORIEG	(a)	(b)	(c)	(d)	
Α.	PERSONNEL COST					
	1. Salaries	0		ľ		
ı	2. Payroll Taxes & Assessments	0				
ı	3. Fringe Benefits	0				
	TOTAL PERSONNEL COST	0				
В.	OTHER CURRENT EXPENSES					
	1. Airfare, Inter-Island	- 0				
	2. Insurance	0				
	3. Lease/Rental of Equipment	0				
	4. Lease/Rental of Space	0				
	5. Staff Training	0				
	6. Supplies	0				
ı	7. Telecommunication	0				
	8. Utilities	0				
	9					
	10					
	12					
	13					
	14					
	15					
	16					
ı	17					
l	18					
ı	19					
	20					
_	TOTAL OTHER CURRENT EXPENSES					
C.	EQUIPMENT PURCHASES	0				
D.	MOTOR VEHICLE PURCHASES	0				
E.	CAPITAL	1,000,000	1,920,000	204,000		
ТО	TAL (A+B+C+D+E)	1,000,000	1,920,000	204,000		
			Budget Prepared	Ву:		
so	URCES OF FUNDING					
	(a) Total State Funds Requested	1,000,000	STPEHEN L. SPEAR:	9	308-335-0296 ext. 112	
			Name (Please type or		Phone Phone	
	(b) HOME FUNDS	1,320,000				
	(c) EDI HUD	204,000	2/	1800 11 17		
	(d)		Signature of Authorize	ed Official U	Date	
			STEPHEN L. SPEAR	S, EXECUTIVE DIRECTOR		
TO	TAL BUDGET	3,124,000	Name and Title (Please type or print)			

### Applicant: KAUAI HABITAT FOR HUMANITY INC.

Period: July 1, 2013 to June 30, 2014

POSITION TITLE	FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
NOT APPLICABLE				\$ -
				\$ -
				\$ -
				\$ -
,				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
TOTAL:				0.00
JUSTIFICATION/COMMENTS:				

## **BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES**

Applicant:
Applicant.

Period: July 1, 2013 to June 30, 2014

DESCRIPTION EQUIPMENT		NO. OF	COST PER	TOTAL COST	TOTAL BUDGETED
NOT APPLICABLE				\$ -	0
				\$ -	
				\$ -	
				\$ -	
				\$ -	
	TOTAL:				0
JUSTIFICATION/COMMENTS:					
	· 				
DESCRIPTION		NO. OF	COST PER	TOTAL	TOTAL

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	OTAL	TOTAL BUDGETED
			\$ -	0
			\$ -	
TOTAL:				0

JUSTIFICATION/COMM	ENITC:

# BUDGET JUSTIFICATION CAPITAL PROJECT DETAILS

Applicant: KAUAI HABITAT FOR HUMANITY INC.

TOTAL:

Period: July 1, 2013 to June 30, 2014

2,006,131

### **FUNDING AMOUNT REQUESTED** ALL SOURCES OF FUNDS STATE FUNDS OTHER SOURCES OF **FUNDING REQUIRED IN** FUNDS REQUESTED (1) RECEIVED IN PRIOR YEARS REQUESTED SUCCEEDING YEARS TOTAL PROJECT COST FY: 2011-2012 FY: 2012-2013 FY:2013-2014 FY:2013-2014 FY:2014-2015 FY:2015-2016 **PLANS** 572,911 LAND ACQUISITION 15,500 31,000 DESIGN 1,417,720 280,000 1,000,000 2,093,000 CONSTRUCTION **EQUIPMENT**

### JUSTIFICATION/COMMENTS:

(1) The amounts listed under Other Sources of Funding have been secured. See pg. 10 Budget Request by Source of Funds, columns (b) and (c)

1,000,000

2,124,000

280,000

### DECLARATION STATEMENT OF APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO CHAPTER 42F, HAWAI'I REVISED STATUTES

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawai'i Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawai'i Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

KAUAI HABITAT FOR HUMANITY INC.	
(Typed Name of Individual or Organization)	
	JANUARY 25, 2013
(Signature)	(Date)
STEPHEN L. SPEARS	EXECUTIVE DIRECTOR
(Typed Name)	(Title)

# Schedules A, B, and C

### KAUAI HABITAT FOR HUMANITY, INC ELEELE ILUNA SUBDIVISION PHASE II 107 BUILDING LOTS, 1 PARK



(Schedule Update 1/25/13)

Involvement with

									vement	
Begin	End	Phase	Units	Time Months	Status of Task	Task	CTY	Esaki		Habitat Proj. Mgr
11/15/2008	4/30/2009	A		5.50	Completed	Revised Subdivision with sub Phases (Phase II)		Yes		Yes
6/15/2009		A			Completed	empleted Submission of Construction Plans Phase II to County		Yes		Yes
6/15/2009	12/31/2012	A		40.00	Completed	completed Approval of Construction Plans by County		Yes		Yes
10/1/2008	6/30/2012	Α		44.00	Completed	Offsite sewer, water and Highway Improvements		Yes		Yes
1/1/2012	7/15/2012	Α		1.00	Completed	Preparation of RFP Detention Basin		Yes		Yes
8/1/2012	8/23/2012	A		0.75	Completed	Bid offering for Detention Basin				Yes
8/23/2012	10/15/2012	Α		1.90	Complete	Review and accept Dentention Bids, sign contracts				Yes
4/1/2012	2/28/2013	Α		7.50	Inprocess	Preparation of RFP for SubPhase A Yes			Yes	
12/15/2012	2/28/2013	Α		6.00		Onsite Construction Detention Basin yes yes		yes	yes	
2/28/2013	3/31/2013	Α		0.50		Bid offering for onsite SubPhase "A" construction				Yes
3/31/2013	4/15/2013	Α		0.50		Review and accept Bids, sign contracts				Yes
7/15/2013	4/1/2014	Α		10.50		Onsite SubPhase "A" construction				Yes
4/1/2014	5/15/2014	Α		2.50		Certification by County, Final Subdivision	Yes	Yes	Yes	Yes
5/1/2014	4/30/2015	A	12	12.00		Begin First group of 12 HOMES Construction (Start prefabing in warehouse prior to Cert. from county)				Yes
5/1/2015	4/30/2016	Α	12	12.00		Begin Second group of 12 HOMES Construction		Yes		Yes
5/1/2016	4/30/2017	Α	12	12.00		Begin Third group of 12 HOMES Construction Yes		Yes		Yes
11/1/2016	11/21/2016	В		0.70		Bid offering for SubPhase "B" onsite construction				Yes
11/21/2016	12/15/2016	В		0.70		Review and accept Bids	-016			
1/1/2017	12/31/2017	В		12.00		Onsite Construction	Yes	Yes	Yes	Yes
5/1/2017	4/30/2018	Α	12	12.00		Begin Fourth (last) group of 12 HOMES Construction	Yes	Yes	Yes	Yes
12/31/2017	2/28/2018	В		2.00		Certification by County, Final Subdivision	Yes	Yes	Yes	Yes
5/1/2018	4/30/2019	В	15	12.00		Begin First group of 15 HOMES Construction (Start prefabing in warehouse prior to Cert. from county)				Yes
5/1/2019	4/30/2020	В	15	12.00		Begin Second group of 15 HOMES Construction			Yes	
5/1/2020	4/30/2021	В	15	12.00		Begin Third group of 15 HOMES Construction				Yes
5/1/2021	4/30/2022	The second second second	14	12.00		Begin Fourth (last) group of 14 HOMES Construction Subdivision Finished				Yes

Phase II	Α	48 lots
1	В	59 lots
		=====
		107 Plus a park lot

Item not started in Black
Item in process in Orange
Completed item in Blue

# KAUAI HABITAT FOR HUMANITY, INC ELEELE ILUNA SUBDIVISION PHASE II 107 BUILDING LOTS, 1 PARK Family Selection Timeline

**SCHEDULE B** 

(Schedule Update 1/25/13)

Begin	End	Phase	Time	Task	
			Months		Homeowners
	4/30/2011			18 Homes from Phase I Built	16
			-		and the second second
10/1/2013	CONTRACTOR DESCRIPTION OF THE PARTY OF THE P	Α		Begin Selection for First Group of 12 Home	12
1/1/2014				Inhouse, Funding approval, USDA or other	
5/1/2014	4/30/2015		12.00	Begin First group of 12 HOMES Construction	
10/1/2014	2/28/2015	Α	6.00	Begin Selection for Second Group of 12 Home	12
1/1/2015	4/30/2015		4.00	Inhouse, Funding approval, USDA or other	
5/1/2015	4/30/2016		12.00	Begin Second group of 12 HOMES Construction	
10/1/2015	2/28/2016	Α	6.00	Begin Selection for Third Group of 12 Home	12
1/1/2016	4/30/2016		COLUMN TO THE RESIDENCE	Inhouse, Funding approval, USDA or other	
5/1/2016	4/30/2017			Begin Third group of 12 HOMES Construction	
10/1/2016	2/28/2017	Α	6.00	Begin Selection for Fourth Group of 12 Home	12
1/1/2017	4/30/2017		The Colombia Colombia Colombia	Inhouse, Funding approval, USDA or other	
5/1/2017	4/30/2018			Begin Fourth (last) group of 12 HOMES Construction	
10/1/2017	2/28/2018	В	6.00	Begin Selection for fifth Group of 14 Home	14
1/1/2018			NAME OF TAXABLE PARTY.	Inhouse, Funding approval, USDA or other	
5/1/2018	4/30/2019		The second secon	Begin Fifth group of 14 HOMES Construction	
10/1/2018	2/28/2019	В	6.00	Begin Selection for sixth Group of 15 Home	15
1/1/2019			A CONTRACTOR OF THE PARTY OF TH	Inhouse, Funding approval, USDA or other	
5/1/2019				Begin Sixth group of 15 HOMES Construction	
10/1/2019	2/28/2020	D	6.00	Begin Selection for seventh Group of 15 Home	15
1/1/2019		0		Inhouse, Funding approval, USDA or other	13
5/1/2020	4/30/2021			Begin Seventh group of 15 HOMES Construction	
10/1/2020	2/28/2021	В	AND THE RESIDENCE	Begin Selection for Eight Group of 15 Home	15
1/1/2021	4/30/2021		March Control of the	Inhouse, Funding approval, USDA or other	
5/1/2021	4/30/2022		12.00	Begin Eight group of 15 HOMES Construction	
	4/30/2022			Subdivision Finished	123
				Lots sold on open market	2
				Total Lots	125

## Kaua'i Habitat for Humanity Schedule C

Schedule C

### **Previous Experience with Related Projects**

1. Project title: Eleele Iluna - Off-site Water Line

Year project was funded:

2011

Date project started: 7/1/2011

Date completed:

6/13/2012

Total grant/loan amount:

\$200,000

Source:

CDBG, administered by County of Kauai

### Brief description of project:

We are developing a 125 lot subdivision for low income residents of Kaua'i. The existing water line near the property was inadequate to handle the additional 125 households. Kaua'i County required us to install a 1,570 foot 12" water line along the state road up to the property line of our subdivision. Notice to Proceed was just granted on Oct. 20, 2011. Project was started in fall of 2011 and completed and inspected by June 13, 2012. Improvements were transferred over to Kaua'i County Department of Water.

### 2. Project title: Eleele Iluna – Halewili Highway Improvements

Year project was funded:

2010

Date project started: 7/1/2010

Date completed:

6/30/2011

Total grant/loan amount:

\$ 130,000

Source:

CDBG, administered by County of Kauai

### Brief description of project:

Halewili Road Improvements Project created acceleration and de-acceleration lanes from Halewili Road into the Eleele Iluna affordable housing subdivision. Specific tasks included erosion control, clearing and grubbing, excavation, subgrade, aggregate base, AC paving, shoulder backing, signs, marking, striping and traffic control. No major problems in completion.

### 3. Project title: Eleele Iluna – Sewer Line

Year project was funded:

2009

Date project started: 7/1/2009 Date completed:

08/31/2010

Total grant/loan amount:

\$364,510

Source:

CDBG, administered by County of Kauai

Brief description of project:

Construction of offsite sewer line to support Kaua`i Habitat's 125 lot subdivision of affordable homes for Kaua`i residents; homeowners will be 125 families between 30-80% AMI for Kaua`i County. No major problems in completion.

### 4. Project title: Solar Water Heating Systems and Home Insulation

Year project was funded 2008 Date project started: 7/3/2008 Date completed: 6/30/2012

Total grant/loan amount: \$215,880 Source: USDA – Rural Utilities Service

### Brief description of project:

To reduce the energy costs of low-income homeowners, install hot water heaters and insulation and weatherization in 40 new or retrofitted homes. Our original application was to provide these energy saving features for 27 new house and 13 retro-fitted houses. Due to changes in building schedule, 41 homes were completed, including 12 new and 29 retrofits.

### 5. Project title: 'Ele'ele Iluna Phase 1 Infrastructure and 16 Houses

Year project was funded: 2005-2007

Date project started: 9/1/2005 Date completed: 6/30/2009

Total grant/loan amount: \$1,147,000 infrastructure; \$1,300,000 houses

Sources: Philanthropic donations; loans from Federal Home Loan Bank, OHA, and

Hawaii Habitat State Support Organization revolving loan fund

### Brief description of project:

The first phase of our subdivision required some land improvements and infrastructure on 3 acres of our initial 24 acre parcel. We added sewer and water lines, electrical lines, widened and re-paved existing road and added a cul-de-sac. We then selected 16 low-income families from among over 500 applications as the new homeowners. Together we built 16 new houses using volunteer and some paid labor. All homes were completed and occupied by June 30, 2009.

# Attachment to Item III-1

**Budget & Cost of Request** 

Estimated Construction Costs Budget

ESTIMAT	ED CONSTRUCT	ION CO	STS							
ELEELE L	UNA PHASE 2 IN	CREME	NT 1							
L	Lot 1 to 15, 17 to 20, 80 to	108								
	Inc. A	Inc. A		Inc.	Α	Increment B	Incre	ement B	<b>Total Cost</b>	
Total 48 Lots	Quantity	Unit	Unit Cost		Cost	Quantity		Cost		
Other Cost for Lots				\$	502,300		\$	17,400	\$	519,700
Water Dept FRC		Per Lot	4600.0	\$	487,600					487,600
Water Dept Meters Installation Charge	49	Per Lot	300.0	\$	14,700	58	\$	17,400		32,100
LandScaping										-
										-
MOBILIZATION				\$	30,000		\$	15,000	\$	45,000
1 Mobilization		Ls	\$ 15,000	\$	30,000	1	\$	15,000		45,000
										-
SURVEY & CONSTRUCTION STAKING				\$	54,000		\$	7,500	\$	61,500
2 Engineering Cost		EA	46500.0		46,500	0.000	\$	-		46,500
2 Survey & Construction Staking	1	LS	15000.0	\$	7,500	0.500	\$	7,500		15,000
										-
EROSION CONTROL				\$	218,607		\$	241,654	\$	460,261
4 Dust Fence	1465.000		35.00	-	20,200	1,650.000		57,750		77,950
5 Filter Fabric Fence	2710.000		7.00		18,970	2,260.000	\$	15,820		34,790
6 Stabilized Construction Entrancew/Reten			5,000.00		10,000					10,000
Gravel Bags	1.000	THE RESERVE OF THE PERSON NAMED IN THE PERSON	500.00		500					500
9 Grassing for Lots	402230.000	Sq Ft	0.42	\$	168,937	400,200.000	\$	168,084		337,021
EARTHWORK		The same		\$	686,505		\$	1,043,495	\$	1,730,000
10 Clearing and Grubbing	11.167		\$ 15,000		167,505	10.508		157,620		325,125
11 Excavation for Roadways and Lots	14400.000	c.yd	\$ 35	****	504,000	7,465.000		261,275		765,275
12 Import Fill			\$ 40			15,615.000	\$	624,600		624,600
Detention Basin, including. access Road	4 000		4 4 5 0 0 0		45.000					45.000
13 and Ramp	1.000	IS	\$ 15,000	\$	15,000		\$	-		15,000
SEWER SYSTEM				\$	518,000		\$	455,550	C	973,550
	1615.000	Cu Vd	\$ 180	-	290,700	1,300.000	-	234,000	Ф	524,700
Excavation 14 8" PVC Main	1510.000		\$ 70		105,700	1,010.000		70,700		176,400
6" PVC Main	1310.000	Lin Ft	\$ 50		103,700	315.000		15,750	1	15,750
15 Clean Out	48.000		\$ 1,500		72,000	57.000	***************************************	85,500		157,500
16 Sewer Manhole	8.000		\$ 6,200		49,600	8.000		49,600		99,200
To Sewer Marmole	0.000	Lacii	Ψ 0,200	- 4	43,000	0.000	Ψ	43,000		99,200
DRAINAGE			SERVICE VIEW	\$	654,875		\$	393,175	\$	1,048,050
17 Inlet Boxes				1	50 1,07 0		1	300,110		1,0 10,000
Excavation	3405.000	CU Yd	\$ 45	\$	153,225	3,155.000	\$	141,975		295,200
12" HDPE Drain lines		Lin Ft		\$	1,950		1	771,070		1,950
Connect to Existing 36" Drainline	00,000	Ls	\$ 5,000		.,000	1.000	\$	5,000		5,000
18 18" HDPE Drain lines	1075.000			\$	43,000	640.000		25,600		68,600
24" HDPE Drain lines	540.000			\$	29,700	200.000		11,000		40,700
19 36" Drain lines	1250.000			\$	100,000	1,240.000		99,200		199,200
20 Headwalls				1			1			
21 Storm Drain Manholes	9.000	Each	\$ 7,000	\$	63,000	0.000	\$			63,000
Storm Drain Manholes Inc B		Each	\$ 6,400			6.000		38,400		38,400
Storm Drain Manholes State Type A	1.000	Each	\$ 8,000		8,000	1.000		8,000		16,000

ESTIMATED	CONSTRUCT	ION CO	STS	- 9-7							
ELEELE LUN	NA PHASE 2 IN	ICREME	NT	1							
Lot	1 to 15, 17 to 20, 80 t	o 108									
	Inc. A	Inc. A			Inc.	Α	Increment B	Incre	ment B	<b>Total Cost</b>	
Total 48 Lots	Quantity	Unit	U	nit Cost		Cost	Quantity		Cost		
Standard Type "G2" Drain inlet	12.000		\$	8,000	\$	96,000	8.000		64,000		160,000
Standard Type "G3" Drain inlet	1.000	Each	\$	10,000	\$	10,000					10,000
CRM Drain Inlet Structure	1.000	Each	\$	30,000		30,000					30,000
CRM Drain outlet Structure	4.000		\$	30,000		120,000					120,000
WATER SYSTEM	ALLES TO BE				\$	241,160	DEFECT OF STREET	\$	199,560	\$	440,720
Excavation	1010.000	Cu Yd	\$	50	\$	50,500	610.000	\$	30,500		81,000
22 8" Ductile Iron Pipe, including Fittings	1585.000		\$	59	\$	93,515	455.000	\$	26,845		120,360
6" Ductile Iron Pipe, including Fittings		Lin Ft	\$	54		3,240	665.000		35,910		39,150
23 Fire Hydrant Assembly (complete)		Each	\$	2,250		6,750	3.000		6,750		13,500
24 Single service lateral		Each	\$	1,025		9,225	3.000		3,075		12,300
25 Double service lateral	20.000		\$	1,750		35,000	22.000		38,500		73,500
Triple service lateral		Each	\$	2,500	7	,300	4.000		10,000		10,000
Concrete Reaction Blocks	7.000	Each	\$	500	\$	3,500	8.000		4,000		7,500
8" Gate Valve	and the same of th	Each	\$	2,050		8,200	1.000	-	2,050		10,250
6" Gate Valve	3.000		\$	1,810		5,430	3.000	-	5,430		10,860
2 1/2" Cleanout Assembly		Each	\$	1,500		1,500	1.000		1,500		3,000
1" Air Relase Valve Assembly	1.000	Each	\$	1,300	1	.,	1.000		1,300		1,300
Connection to Existing 8" Water Stubout	1.000		\$	1,500	\$	1,500		\$	-		1,500
Connection to Existing 6" Water Stubout	1.000	LS	\$	6,000	<del>                                     </del>	.,,000	1.000	\$	6,000		6,000
Remove Existing 8" Cap with 2/12" IPT Tap	1.000		\$	250	\$	250	1.000	\$			250
Remove Existing 2 1/2" Cleanout Assembly			\$	250		250		\$			250
Flushing, Chlorination and Testing Inc B	1.000	LS	\$	27,700	T		1.000	\$	27,700		27,700
Flushing, Chlorination and Testing inc A	1.000		\$	22,300	\$	22,300	1.000	1	21,100		22,300
ROAD CONSTRUCTION	1.000		T	22,000	\$	318,093		\$	157,603	\$	475,696
27 2" A.C Pavement	4590.000	Sa Yd	\$	25	\$	114,750	2,855.000		71,375		186,125
8" Aggregate Base Course	4590.000		\$	20		91,800	2,855.000		57,100		148,900
6" Compated Subgrade	4590.000		\$	5		22,950	2,855.000		14,275		37,225
Saw-Cut Existing A.C. Pavement	1.000		\$	2,000		2,000		Ť	1.,		2,000
Standard Centerline Survey Monument	5.000		\$	770		3,850	3.000	\$	2,310		6,160
End of Road Barricade		lin Ft	\$	1,500		66,000	0.000	Ψ	2,010		66,000
Grassing of Roadway Shoulders	45250.000		Ψ	0.37		16,743	33,900.000	\$	12,543		29,286
28 24' wide A.C. Pavement	40200.000	3911	-	0.07	Ψ	10,740	00,000.000	Ψ	12,040		20,200
20 24 Wide A.C. Favernent			-		+	***************************************	40	-			
STRIPING & SIGNAGE					\$	2,620		\$	280	\$	2,900
Regulatory Signs	8 000	Each	\$	140	+	1,120	2.000	\$	280	Ψ	1,400
29 Fire Hydrant Pavement Reflector	0.000	Luon		1.10	Ť	1,120	2.000	Ť			1,100
30 Street Name Signs			-		-				***************************************		
Pavement Striping	1.000	ls	\$	1,500	\$	1,500					1,500
1 avenient outputs	1.500		Ψ	1,000	-	1,000					1,000
Miscellaneous					\$	89,375		\$		\$	89,375
Traffic Control	1.000		\$	20,000		20,000					20,000
CMU Retaining Wall		Lin Ft	\$	300		49,500					49,500
6' Chain Link Fencew/ Double Swing Date	795.000	Lin Ft	\$	25	\$	19,875					19,875
ELECTRICAL					\$	40,000		\$		\$	40,000
31 Pole Charge with KIUC	1	EA		40000.0	)	40000				186	40,000

	ESTIMATE	D CONSTRUCT	TON COS	STS								
	ELEELE LU	NA PHASE 2 IN	ICREME	NT 1								
	Lo	t 1 to 15, 17 to 20, 80 t	o 108									
	Inc. A Inc.				Inc. A		Increment B		Increment B		Total Cost	
	Total 48 Lots ( refundable after homes are connected)	Quantity	Unit	Unit Cost		Cost		Quantity		Cost		
			Subtotals		\$	3,355,534			\$	2,531,217	\$	5,886,751
		3338434										
			TOTAL BA	ASE BID:								
			Cost per l	ot NOT Paid			H					
					******							······
-					Alrea	ady Paid		48		59		
			Unit	Unit Cost		vard 107 Lots		lots		lots	***************************************	
	Completed Items for Project											
1	Land Purchase Cost	48	Per Lot	12298.8	\$	1,315,975	1	590344		725631		
2	Engineering Cost		EA	113000.0	¢	113,000	<u> </u>	50692		62308		
_	Engineering Cost		LA	113000.0	Ψ	113,000	+	30092		02300		
3	Offsite Sewer line		EA	560000.0	\$	525,603		251215		308785	TO THE RESIDENCE OF THE PARTY O	
4	Offsiet Water Line		EA	250000.0	\$	250,000		112150		137850		
5	Road Improvements		EA	225000.0	\$	226,379		100935		124065		
			355555		\$	2,430,957	\$	1,105,335	\$	1,358,640		
				Num of Lots				st for Phase				
	Total Lot Cost Less Overhead and Phase I Cost			48		92,935		4,460,868.68				
				59	\$	65,930	\$	3,889,857.42				
				107	Φ.	78,044	•	8,350,726.10				

# Attachment to Item IV-A

Experience & Capability Necessary Skills & Exper.

Resumes for: Stephen Spears Dennis Esaki

# Stephen L. Spears,

### Executive Director of Kauai Habitat for Humanity from 2001 to 2002 and 2007 to Present

Managed Non-Profit low-income home building. Managed construction and accounting staff, prepared all Financial statements, projections and forecasts.

### Consulting History with Habitat for Humanity International:

- Presented workshops at a few regional conferences covering topics related to accounting and computers.
- In 1990 I was hired by HFHI to make a recommendation whether to upgrade or scrap the existing donor management computer software.
- In 1991 I helped convert data from the old accounting software program and installed the newly purchased accounting software package.
- Then beginning January 1997 until March of 1998 I was project manager for the needs assessment process, software search, software selection, data conversion and implementation for HFHI current accounting software.
- In 2005 I was hired to be a project manger and perform an analyst of the current accounting process, improvement that could be made, areas not functioning properly and help with the design of a new reporting system to provide financial for there 150 department located in over 40 countries. After this task was completed I was project leader and also performed the training and upgrade there accounting software to the latest version

### Habitat Volunteer work below:

### Founded and served as president from 1992 to 1996 of Buckhannon River Habitat for Humanity

In early 1992 a group in Buckhannon, WV began the process of affiliation with HFHI. I served as president of Buckhannon River HFH from 1992 until 1996, six months before moving to live on Kauai. My experience over the year with Buckhannon River HFH included involvement with funding raising, publicity, family nurture, and construction committees.

### Treasurer of Almost Heaven Habitat for Humanity, Inc. (Circleville, WV) from 1988-1992

First I helped with estimating and planning for home renovations and also supervised work groups. In early 1988 I became a member on the board of directors and Treasurer serving until 1992.

# Member of the Affiliate Advisory Council, Habitat for Humanity International, representing Virginia, West Virginia and Maryland

I served as a member of the Affiliate Advisory Council for Habitat for Humanity International during 1991 and 1992. This advisory council was comprised of one representative from each HFHI region in the US. The Council's purpose was to communicate the needs of local HFH Affiliates to the Board of Directors of HFHI.

### Member of Affordable Housing Advisory Council for the Federal Home Loan Bank of Pittsburgh

I served as one of the two members from West Virginia in 1994 and 1995. The advisory council was set up by the FHLB system across the country as a result of the reforms after the Savings and Loans bailout in the late 80's.

### Hawaii Habitat Experience:

Prior to moving to Kauai in October of 1995 I volunteered for 4 weeks at Kauai HFH and then returned in February of 1996 for another 7 weeks to assist with accounting issues. After moving to Kauai in April of 1996 I have volunteered over the years for construction, accounting assistance, and miscellaneous office work. In 1996 at the request of KHFH I installed accounting software and helped with initial training on Molokai prior to affiliation. In 1996 and 1997 I also attended various meeting in Hilo and Honolulu during initial planning stages of the Hawaii Habitat State Organization.

### Other Habitat Experience:

From 1990 to 1996 at the request of Clare Martindale, region director for Habitat Mid Atlantic, I helped steering committees and prospective affiliates in West Virginia during their organizational stages. I would help by answering questions about Habitat at steering committee meetings and public speaking at early public awareness meetings. I also worked at other HFH projects including a Jimmy Carter Work Project in Waterloo, Ontario and a weeklong hurricane Hugo relief work project near Charleston, SC.

### For Profit Business Experience:

1990-2007 Computer Solutions,

1990-1998 Buckhannon, WV, 1998 - 2001 San Francisco, CA, 2001 to 2007 Kalaheo, HI *Owner/Operator* 

Solving problems for businesses of every size through application recommendation, custom application development, hardware recommendation, software implementation and training. Specialize in financial system automation, implementation of Navision Financials Software as a Certified Product Specialist and Solution Developer. Proficient in C/Side (version 1.2 to 4.0.)

### 1988-1990 **AdminiSoft,** Buckhannon, WV

Vice President Finance and Programming

Managed programming department. Responsible for application design and quality control. Financial forecasting and planning duties for AdminiSoft and Treasurer of MPL Corporation (the parent company of AdminiSoft).

## 1987 Upshur Coals Corporation, Adrian, WV

Controller

Managed accounting staff, prepared all financial statements, projections and forecasts, and oversaw personnel functions including benefit, insurance and retirement programs.

### 1978-1986 **West Virginia Wesleyan College,** Buckhannon, WV

Programmer 1986, Computer Operator, 1985-86

### Education West Virginia Wesleyan College, Buckhannon, WV

B.S. Computer Information Systems with business minor, 1986 Navision Certified Product Specialist and Solution Developer.

### Other:

- Oworked with the following Navision Solution Centers while living in San Francisco Bay area from 1998 to 2001: Beck Consulting, KLH Consulting and MITB. Mainly working as a Navision Implementer but also performing Navision version upgrades.
- ° Currently contracting for BMS in Atlanta and MITB, Performing Navision Implementation, Upgrades and on going client support.
- ° Habitat for Humanity Intl.

1991 Project manager and implementer of new accounting software.

1997 Needs Assessment, software search and internal project manager for implementing Navision 1.2 2005, Upgrade Navision version 2.0 to 4.0. Redesign financial reporting structure. (6 month project)

# ESAKI SURVEYING AND MAPPING, INC.

1610 Haleukana Street Lihue, Kauai, Hawaii 96766

Phone: (808) 246-0625 Fax: (808) 246-0229 EMail: esm@esakimap.com

### **QUALIFICATIONS:**

- 1. Topographic Surveying Work Concept:
  Esaki Surveying and Mapping, Inc.'s goal is to provide the best support required for engineering design. The work begins with the objective of the survey in mind and using modern surveying equipment.
- 2. Civil Engineering Concept: Provide the best design appropriate to the project while considering the construction cost. Civil Engineer since 1987.
- 3. Experience:

Esaki Surveying and Mapping, Inc. has extensive experience in the subject type of surveying since 1982. Work includes Lihue Airport, Nawiliwili Harbor, Kuhio Highway widening and improvements, Kaumualii Highway, Hawaiian Homelands. The principals have sixty-nine (69) years experience total.

- 4. Qualification/Expense of Project Manager/Surveyor: Dennis M. Esaki, Registered Land Surveyor and Land Court Surveyor worked extensively in surveying from 1974. Topographic surveys performed throughout Hawaii, Guam, Palau and the Marshall Islands. Also, regularly attends continuing education seminars/classes. Wayne Wada, Vice President, Chief Engineer since 1987. Previous experience from 1973 -1987 at R.M. Towill Corporation.
- 5. Capability: Esaki Surveying and Mapping, Inc. have two (2) survey crews. The average annual gross income of the company is \$1,000,000.00.
- 6. Experiences in Intergraph CADD System: Esaki Surveying and Mapping, Inc. use Autocad.
- 7. Other Information:
  - -Esaki Surveying and Mapping, Inc. has two (2) Licensed Surveyors, a Licensed Architect and two (2) Licensed Civil Engineers on staff, two (2) Junior Civil Engineers, two (2) Drafts persons
  - -Our staff is local (Kauai) so there would be no interisland travel cost and all familiar with Kauai
  - -We have Hydrographic Survey experience, scuba capability and are experienced in photogrammetry surveying
  - -Modern surveying equipment including G.P.S capability.

# Attachment to Item V-A

Personnel
Proposed Staffing & Staff
Qualifications

Resumes for:
Robert McNamara
Nicole Jacintho
Catherine Ka'auwai

# ROBERT J. MCNAMARA JR.

Mr. McNamara was hired in 2001 to be a construction supervisor for Kauai Habitat. After working for Kauai Habitat for one year he was promoted to the position of Construction Superintendent to manage the entire construction process from pricing and ordering of materials to supervising the on-site construction supervisors. Since 2001 Robert has overseen the construction to completions of 29 homes. Prior to Roberts's employment with Kauai Habitat he had over 35 years of construction experience from concrete work on bridges to residential home construction.

### **SUMMARY OF QUALIFICATIONS**

- Coordinates and supervises all construction activities.
- Orders material and schedules inspection as necessary throughout the process.
- Maintains construction schedule, identifies and solves problems, and understands project plans.
- Maintains positive relationships with customers, contractors, suppliers and other employees.
- Coordinates construction volunteers.

Education Minot High School, Minot, ND

### PROFESSIONAL EXPERIENCE

**Construction Superintendent** Kauai Habitat for Humanity 2002-Present Responsible to manage the entire home construction process from pricing and ordering of materials to supervising the on-site construction supervisors

**Construction Supervisor** Kauai Habitat for Humanity 2001-2002 Responsible for site supervision of home building ensuring, that homes are built to building specifications and county permitting process. Supervise and coordinate with volunteers and homeowner partners to construct homes.

Lead Carpenter	JBC Construction	2000-2001
Carpenter	Unlimited Construction	2000-2001
Carpenter	Haylors Construction	1998-1999
Carpenters Union		1991-2000
Non/Union		1989-1991
Contractor	Self Employed	1985-1989

# NICOLE M. JACINTHO

Nicole is an asset to the Kauai Habitat for Humanity organization. She is well versed in various levels of operation responsibilities. She has been working for KHFH since graduating from high school, obtaining her knowledge through on the job training. She is always willing to learn new tasks and often takes initiative for learning new skills.

### **SUMMARY OF QUALIFICATIONS**

Skillful and dedicated **Office Manager** with extensive experience in the coordination, planning, and support of daily operational and administrative functions.

- Manage accounts payable, receivable, and payroll. Prepares expense reports, credit- card, payable and receivable reconciliations.
- Demonstrated capacity to provide comprehensive support for executive-level staff including scheduling meetings, coordinating travel, and effectively managing all essential tasks.
- \* Adept at developing and maintaining detailed administrative and procedural processes that reduce redundancy, improve accuracy and efficiency, and achieve organizational objectives.
- \* Highly focused and results-oriented in supporting complex, deadline-driven operations; able to identify goals and priorities and resolve issues in initial stages.
- Proficient in Microsoft Office System, Microsoft Navision accounting system, Microsoft Windows operating system.

### PROFESSIONAL EXPERIENCE

KAUAI HABITAT FOR HUMANITY

2002-Present

### Office Manager

Provide high-level administrative support to Executive director and staff through self directed day-to-day office operations.

Perform a variety of key responsibilities and oversight of all day-to-day operational functions, addressing the inquiries of prospective and current homeowners, Communicating with Board of Directors, Executive Director, and staff that include formulating and implementing policies and programs relating to the realization of the KHFH short and long-term vision and strategic plans.

• Directed all administrative and project support efforts. Scheduled all executive-level meetings and travel. Managed invoicing and billing processes.

KAUAI HABITAT FOR HUMANITY

1998-2002

### Bookkeeper

Highly organized and detail-focused with an exceptional track record of accurately handling financial reporting, Skilled in all aspects of recording transactions, posting debits and credits, reconciling accounts, and ensuring accuracy and completeness of data.

### Catherine Shiningstar Ka`auwai

PO Box 28 Ele`ele, HI 96705 808-335-0296

E-Mail: cshiningstar@kauaihabitat.org

### **Experience**

Executive Assistant/Family Support, January 2009 - Present Kaua`i Habitat for Humanity, Hanapepe, Hawai`i

- Gathering documents, payment history, etc. to create files for 50 home owner mortgage accounts that were delinquent.
- Creating a Resource List of all organizations & agencies offering support & guidance for families in need (ie financial education & counseling, solar energy programs, temporary bill paying assistance, etc.) to give to homeowners when appropriate.
- Contact home owners to see what their situations are & how we can support them to get back on track with their mortgage payments, prepare payment agreements between home owners and Kaua'i Habitat, and help many of them to get insurance for their homes.
- Continue to work with the home owners through encouraging notes on mortgage statements, payment reminder calls, etc.

### Education

Vancouver School of Theology, July 2005 – July 2009 (currently on sabbatical) Native Ministries Master in Divinity Program Vancouver, BC, Canada

• Ministerial training that not only helped me to learn how to work with people in strong, clear & compassionate ways, but also how to understand more intimately the indigenous perspective and ways, which are so deeply woven into our community on Kaua`i, which has helped me to have a much greater success working with our local home owners.

### Kawaikini New Century Charter School, August 2009 - Present Hawaiian Language & Cultural Program

 Training for families to more intimately learn the Hawaiian Language and Culture, which has enhanced greatly, from a local perspective, the training I received at V.S.T.

# Attachment to Item V-B

Personnel
Organization Chart



### ORGANIZATIONAL CHART

