

GM885

PAULA YOSHIOKA

Nomination to the Hawaii Medical
Education Council

Paula Yoshioka

April 5, 2012

Senator Jill N. Tokuda
Chair, Senate Committee on Education
State Capitol Room 218
Honolulu, Hawaii 96813

Dear Senator Tokuda:

RE: HAWAII MEDICAL EDUCATION COUNCIL APPOINTMENT

Thank you for the opportunity to be considered for an appointment to the Hawaii Medical Education Council.

I am applying to help address the waning supply of physicians in our state. As the Affordable Care Act (ACA) unfolds, we are seeing unprecedented change in the way health care is and will be delivered.

It is my hope that I can contribute my experience and dedication towards fulfilling the purpose of the HMEC. I am currently serving as a Senior Vice President, Corporate Development, for The Queen's Health Systems. I have 26+ years of health care experience that span a range of governmental, university and private organizations including working with employed, teaching and private physicians. I feel I can bring the benefit of this experience to the HMEC as these difficult workforce issues continue to be addressed.

The qualities I feel make me a highly qualified candidate are: 1) An ability to work with people of diverse backgrounds towards a common objective; 2) A great interest in the important role of education in health care; and 3) Objectivity in addressing issues at hand.

The recommendations I would make are three-fold: 1) Align residency programs' goals with State of Hawaii workforce future needs; 2) Build a workforce strategy for primary care and 3) Encourage an increased development of allied professional programs in the university to help address physician shortages.

The challenges I see facing our health care industry, specifically related to workforce needs are a result of how we are able to plan and provide health care for patient demand: 1) Hawaii citizens are an aging population that will demand a qualified and able workforce. By 2030, seniors are projected to account for 21% of Hawaii's population. We know that based on a University of Hawaii report on the Physician Workforce, (2010), there is a gap of

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April 5, 2012
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660+ physicians throughout the state with the size of these gaps becoming greater in the future. Nursing and other allied professions are at risk as well; 2) Lower reimbursements associated with health care reform: With Hawaii providers already feeling the impact of health care reform in the form of lower reimbursements, I believe it will be increasingly difficult to encourage young Hawaii graduates to the field of medicine; 3) Our ability to rapid respond to this changing and uncertain landscape. Even with the Supreme Court debating the constitutionality of the individual health care mandate of the Health Care Reform Act, health care costs are unsustainable and the model of health care must change. This includes how health care is delivered across a continuum of care that must be provided by well qualified medical professionals.

With respect to the sustainability of GME funding, the CMS (Centers for Medicaid and Medicare services) are the funders of residency direct and indirect costs. Given the difficult times and assuming no additional state funds can be infused, I offer two recommendations: 1) Aggressively push additional funded residency slots through our Congressional delegation; 2) Re-align state GME residency slots based on an assessment of higher priority areas.

Last, I do not see any conflicts of interest during my service on the HMEC. Although I am employed by The Queen's Health Systems, I view issues from a state system's perspective.

Thank you again for allowing me the opportunity to serve in this appointment. I appreciate your time and consideration.

Sincerely,

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Paula Yoshioka

GM885

TESTIMONY



SENATE COMMITTEE ON EDUCATION
Senator Jill Tokuda, Chair

Conference Room 225
April 16, 2012 at 1:15 p.m.

Testimony in support of GM 885, which nominates Paula Yoshioka to the Hawaii Medical Education Council

My name is George W. Greene, President and CEO of the Healthcare Association of Hawaii (HAH), whose membership includes all of the acute care hospitals in Hawaii, two-thirds of the long term care beds, home care agencies and hospices, and other related provider organizations. Our provider members employ more than 40,000 people statewide, delivering quality care to the people of Hawaii. Thank you for this opportunity to testify in support of the nomination of Paula Yoshioka to the Hawaii Medical Education Council.

The Hawaii Medical Education Council works to ensure the adequacy of health care training programs in Hawaii so that they are able to provide the health care workforce needed to address the health care needs of the people of Hawaii. Specifically, the Council monitors Hawaii's health care workforce and health care needs, particularly regarding physicians. The Council also monitors health care training programs, particularly regarding graduate medical education. Furthermore, the Council recommends to the Legislature and Board of Regents the changes needed to the state's health care training programs. Finally, the Council works with other agencies to develop a plan to ensure adequate funding of health care training programs in the state.

Ms. Yoshioka is currently the Senior Vice President of Corporate Development of the Queen's Health Systems, which is a member of the Healthcare Association of Hawaii. As such, I have worked with her on various projects, and I have been impressed with her knowledge and professionalism.

Ms. Yoshioka has many years of experience in the health care field, in both public and private organizations. For example, she served in various positions in the Department of Health, including as a Deputy Director. She also served in California's Department of Health Services.

I am confident that Ms. Yoshioka would serve on the Hawaii Medical Education Council with dignity, wisdom, and integrity.

For the foregoing reasons, the Healthcare Association supports GM 885.

Paula Yoshioka

April 5, 2012

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Chair, Senate Committee on Education
State Capitol Room 218
Honolulu, Hawaii 96813

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Paula Yoshioka



Hawaii Residency PROGRAMS, INC.

University of Hawai'i at Manoa, John A. Burns School of Medicine · The Queen's Medical Center · Kapi'olani Medical Center for Women & Children
Straub Clinic & Hospital · Kuakini Medical Center · Wahiawa General Hospital · Kaiser Foundation Hospital · Hawai'i Medical Center East

April 11, 2012

The Honorable Shan Tsutsui, President
and Members of the Senate
Twenty-Sixth State Legislature
State Capitol, Room 409
Honolulu, Hawaii 96813

RE: Paula Yoshioka
Gubernatorial Nominee for Hawaii Medical Education Council

Dear President Tsutsui and Members of the Senate:

I am writing to express my strongest professional and personal recommendation for Ms. Paula Yoshioka's request for appointment to the Hawaii Medical Education Council (HMEC).

I am the Chief Executive Officer for Hawaii Residency Programs, Inc., the employer and administrator for 240 Medical Residents in 17 ACGME Accredited Residency Training Programs in Hawaii. I have known Ms. Yoshioka for eight years. I initially worked with her in her previous position as Associate Chair for Finance in the University of Hawaii Department of Psychiatry. In that role, she became very familiar with the critical role of residency training to produce new physicians for Hawaii. I found then, and continue to find, that she has exceptional insight and wisdom in addressing this critical State challenge.

In 2006, Ms. Yoshioka was selected by Queen's Medical Center as its Executive Vice President. She continued to work with the residency programs to ensure that these programs met not only the needs of Queen's, but the overall health care needs of the people of Hawaii.

The people of Hawaii face enormous new challenges created by the Affordable Health Care Act as well as the existing challenges of our ever increasing physician work force shortage. HMEC can play an important role in identifying those challenges and responding to them, but it will require professionals with the appropriate health care background to truly understand their importance. Because of her

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background in both government and the health care industry, Ms. Yoshioka is highly qualified – indeed, almost uniquely qualified – to serve on this committee.

I do want to note that, from a personal perspective, Ms. Yoshioka is a person of exceptional substance and integrity. She does what she promises to do – and always does it well. Hence, I am very confident that she will serve the HMEC with commitment and dedication.

Thank you for your consideration of Ms. Yoshioka. Please feel free to contact me at 586-2895 and/or rphilpot@hawaii.edu if I can be of further assistance to the Committee in this regard.

Sincerely,

A handwritten signature in black ink, appearing to read "Richard Philpott", written in a cursive style.

Richard Philpott
Chief Executive Officer

RP/cmj

**Written Testimony
In Support of
Ms. Paula Yoshioka
By
Jerris Hedges, MD, MS, MMM**

Chair Tokuda, Vice-Chair Kidani, and members of the Senate Education Committee,

As chair of the Hawaii Medical Education Council, I would like to respectfully nominate Paula Yoshioka to represent hospitals at which accredited medical education programs are conducted. Ms. Yoshioka is an experienced senior executive at the Queen's Medical Center (QMC), and as such would bring a valuable perspective to the Council. As you may know the QMC is one of the primary hospital sites for training our medical students, residents and fellows.

Ms. Yoshioka also has had the experience of managing the Department of Psychiatry at University of Hawaii John A. Burns School Of Medicine. In this role she had direct involvement in medical education at all levels. She has been a longtime champion for quality medical education in Hawaii. Overall we believe she will be an outstanding addition to our efforts on behalf of the people of Hawaii.

Ms. Yoshioka's administrative experience at one of our foremost medical centers will add that perspective to the committee and enable us to more accurately identify and leverage resources within the health system to support medical education and state wide objectives.

Thank you for your favorable consideration.