

**TESTIMONY**

**GM792**

**HTH**  
**Confirmation Hearing**

TESTIMONY  
OF  
CLINTON YEE  
TO THE  
SENATE COMMITTEE  
ON HEALTH  
ON  
March 30, 2012  
GM 792

Submitting for consideration and confirmation to the Statewide Health Coordinating Council, Gubernatorial Nominee, CLINTON YEE, for a term to expire June 30, 2015.

Chair Green and members of the Committee, thank you for the opportunity to appear before you today.

I want to thank Governor Neil Abercrombie for nominating me. I truly consider this an honor and a privilege to be considered for a position on the Statewide Health Coordinating Council.

I also want to extend a warm mahalo to everyone that submitted letters of support on my behalf and to everyone here in attendance lending me their support and aloha.

First a little background about me. I was born, raised and educated in Hawaii. I have a Bachelor in Business Administration – major in accounting and a Master of Accounting (concentration in taxation) from the University of Hawaii at Manoa. After graduation I joined KPMG, LLP, auditing companies primarily in the healthcare, electric utility, construction and retail industries. During the last twelve

years I have worked in the healthcare provider industry at the Queen's Health Systems and Hawaii Pacific Health. During this time my responsibilities included financial reporting, accounting, treasury, accounts payable, payroll, government reimbursement and taxes. During my career, I have developed technical accounting, auditing, finance, general business and analytical skills. In addition, my experience during the last twelve years at large healthcare systems provides a unique perspective into healthcare needs from the provider's perspective. I am also involved with the capital development and monitoring process at the Queen's Health Systems. I believe that this experience may be beneficial in a role as a member of the Statewide Health Coordinating Council.

I believe that some of my current professional responsibilities, knowledge and past experiences will be beneficial to the Statewide Health Coordinating Council in providing meaningful comments, questions and recommendations that will assist the State Health Planning and Development Agency (SHPDA) in carrying out its responsibilities. I also believe that by giving back to my community, I can assist in the evolution of the Health Care industry in the state. I also look forward to gaining a better understanding of SHPDA and the Health Services and Facilities Plan.

In closing, I would like to thank this Committee for the hard work you do for the State of Hawaii and for giving me the opportunity to be here today. Thank you for considering my nomination. Again, thank you to everyone who submitted testimony on my behalf and to those who are here supporting me today.

At this time, I would be happy to answer any questions the Committee may have.

March 28, 2012

Office of Senator Josh Green, M.D.

Hawaii State Capitol, Room 222

Green4@capitol.hawaii.gov

Ms. Mailene Oakland-Tialavea,

I am writing in response to your letter dated March 14, 2012 requesting additional information. The following provides my responses to the questions:

- (1) Why do you wish to be a member of the Statewide Health Coordinating Council?

I first learned that there were openings on the Statewide Health Coordinating Council from a colleague at the Queen’s Health Systems. After contemplating the position, I realized that participation on the Statewide Health Coordinating Council may allow me to help ensure access to healthcare on a broader level, along with providing networking opportunities.

- (2) How do you perceive the role and responsibilities of a member of the Statewide Health Coordinating Council?

I understand that the State Health Planning and Development Agency (SHPDA) administers the Certificate of Need (CON) process and the periodic update of the State Health Plan. As I member of the Statewide Health Coordinating Council, I believe that my role would be to assist in reviewing CON applications providing comments, asking questions and making recommendations to SHPDA. In addition, I would assist in preparing and revising the Health Services and Facilities Plan.

- (3) Given your understanding of the role and responsibilities of a member of the Statewide Health Coordinating Council, why do you believe that you are qualified for the position? Please include a brief statement of your skills, expertise, or knowledge that would aid in your decision making ability as a member of the Statewide Health Coordinating Council.

I have a Bachelor in Business Administration – major in accounting and a Master of Accounting (concentration in taxation) from the University of Hawaii at Manoa. After graduation I joined KPMG, LLP, auditing companies primarily in the healthcare, electric utility, construction and retail industries. During the last twelve years I have worked in the healthcare provider industry

at the Queen's Health Systems and Hawaii Pacific Health. During this time my responsibilities included financial reporting, accounting, accounts payable, payroll, government reimbursement and taxes. During my career, I have developed technical accounting, auditing, finance, general business and analytical skills. In addition, my experience during the last twelve years at large healthcare systems provides a unique perspective into healthcare needs from the provider's perspective. I am also involved with the capital budget and monitoring process at Queen's Health Systems. I believe that this experience may be beneficial in a role as a member of the Statewide Health Coordinating Council.

- (4) What do you hope to accomplish during your term of service?

While performing reviews of CON applications, I hope to provide meaningful comments, questions and recommendations that will assist SHPDA in carrying out its responsibilities. I also hope to gain a better understanding of SHPDA and the Health Services and Facilities Plan.

- (5) Name three qualities that best describe you and that would make you stand out. How would these qualities benefit the Statewide Health Coordinating Council?

Reliability – I can be counted on to get assignments done on time and correctly. In relation to the Statewide Health Coordinating Council, I will be committed to performing my duties with the upmost care.

Analytical Abilities – During my work experiences I have developed strong analytical abilities. This quality should assist in evaluating complex proposals and issues.

Healthcare provider experience – With approximately twelve years of healthcare provider experience, I should be able to evaluate issues from the unique provider perspective.

- (6) Name one previous experience that would make you stand out. How would this benefit the Statewide Health Coordinating Council.

One important project was the implementation of an accelerated financial statement closing timeline that enabled us to complete our financial audit in early October, as opposed to the previous late November timing. The project involved coordination of various personnel and resulted in a much more efficient audit process. This is one simple example that illustrates my strong analytical abilities that may be of benefit to the Statewide Health Planning Council.

- (7) Can you foresee any possible conflicts of interest that could arise during your service on the Statewide Health Coordinating Council? How would you overcome any possible conflicts of interest?

My assumption is that CON applications from the Queen's Health Systems would result in an instance of a conflict of interest - particularly if making recommendations to SHPDA. In addition, there will be instances in which a CON application involves a project/service in direct competition with the Queen's Health Systems. In these instances, I would notify the Council of the conflict and excuse myself from discussion or recommendations related to this matter.

Should you require additional information or have any questions, please contact me at 691-5272 or [clyee@queens.org](mailto:clyee@queens.org).

Sincerely,

Clinton Yee

Corporate Controller

NEIL ABERCROMBIE  
GOVERNOR OF HAWAII



LORETTA J. FUDDY, A.C.S.W., M.P.H.  
DIRECTOR OF HEALTH

STATE OF HAWAII  
DEPARTMENT OF HEALTH  
P.O. Box 3378  
HONOLULU, HAWAII 96801-3378

In reply, please refer to:  
File:

**Senate Committee on Health**

**GM 792, Gubernatorial Nominee to the  
Statewide Health Coordinating Council**

**Testimony of Loretta J. Fuddy, A.C.S.W., M.P.H.  
Director of Health**

**Friday, March 30, 2012  
2:45 p.m.**

1 **Department's Position:** The Department of Health supports the nomination and confirmation  
2 of Clinton Yee to the Statewide Health Coordinating Council (SHCC).

3 **Fiscal Implications:** None

4 **Purpose and Justification:** The purpose is for the consideration and confirmation to the  
5 SHCC Gubernatorial Nominee, Clinton Yee. Mr. Yee has a strong financial background in the  
6 health care industry. He is the Corporate Controller at the Queen's Health Systems/The  
7 Queen's Medical Center. Prior to serving at Queen's Health Systems, he was the Controller at  
8 Hawaii Pacific Health; a healthcare consultant with the Hawaii Health Systems Corporation;  
9 and Assurance Senior Manager at KPMG LLP-Honolulu.

10 With Mr. Yee's experiences in the financial arena, we are looking forward to the  
11 valuable expertise he will bring to the SHCC. We ask for your support on the confirmation of  
12 Mr. Yee to the Statewide Health Coordinating Council.



# THE QUEEN'S HEALTH SYSTEMS

1301 Punchbowl Street • Honolulu, Hawaii 96813 • Phone (808) 691-5900

SUBMITTED BY: PAULA YOSHIOKA  
SUBMITTED ON: 3/28 @ 1:03PM

Senator Josh Green, MD, Chair  
Senator Clarence K. Nishihara, Vice-Chair  
**SENATE COMMITTEE ON HEALTH**

March 30, 2012 – 2:45 p.m.  
State Capitol, Conference Room 229

**In Support of GM 792, Statewide Health Coordinating Council, Gubernatorial Nominee,  
CLINTON YEE**

Chair Green, Vice-Chair Nishihara, and Members of the Committee:

This is to provide my strong support in confirming Mr. Clinton Yee to a Senate confirmation as a member of the Statewide Health Coordinating Council.

I have known Mr. Yee in my role as Executive VP and now Senior VP of The Queen's Health Systems (QHS) since 2006 when he accepted an appointment as the QHS Corporate Controller. Since 1988, Mr. Yee has held increasingly responsible positions in the health care industry; first as an Assurance Senior Manager with KPMG, LLP with advisory service responsibilities to particular hospitals in Hawaii, as the Controller for Hawaii Pacific Health and now as a Corporate Controller.

Mr. Yee brings a solid background of healthcare finance and accounting that includes complex financial system analytics, cost reporting, debt financing and refinancing transactions. Because he must work closely with service line vice presidents and other program directors, he has the exposure to and knowledge of health care capital needs. He leads the capital budgeting process and understands how decisions for new hospital programs and expanded levels of service are made. He is very aware of the need for quality and the necessity of appropriate levels of health care in our community.

As a person, Mr. Yee is always very professional and pleasant. He carries a very strong work ethic and is a person of integrity. I hope you will strongly consider his nomination. I believe he will make an outstanding contribution to the work of the SHCC.





SENATE COMMITTEE ON HEALTH  
Senator Josh Green, M.D., Chair

Conference Room 229  
March 30, 2012 at 2:45 p.m.

**Testimony in support of GM 792, which nominates Clinton Yee to the Statewide Health Coordinating Council**

My name is George W. Greene, President and CEO of the Healthcare Association of Hawaii (HAH), whose membership includes all of the acute care hospitals in Hawaii, two-thirds of the long term care beds, home care agencies and hospices, and other related provider organizations. Our provider members employ more than 40,000 people statewide, delivering quality care to the people of Hawaii. Thank you for this opportunity to testify in support of the nomination of Clinton Yee to the Statewide Health Coordinating Council.

Mr. Yee is the Corporate Controller of Queen’s Health Systems and the Queen’s Medical Center, which is a member of the Healthcare Association of Hawaii. As such, I am familiar with Mr. Yee and can vouch for his broad understanding of health care. Previously in his professional career he served as the Controller for Hawaii Pacific Health, a consultant to the Hawaii Health Systems Corporation, and as a Manager of KPMG who had such clients as the St. Francis Medical Center, Hawaii Health Systems Corporation, and Wahiawa Hospital Association.

I am confident that Mr. Yee will participate enthusiastically in the activities of the Statewide Health Coordinating Council and will serve with dignity, wisdom, and integrity.

For the foregoing reasons, the Healthcare Association supports GM 792.



## THE QUEEN'S HEALTH SYSTEMS

1301 Punchbowl Street • Honolulu, Hawaii 96813 • Phone (808) 691-5900

March 28, 2012

Senator Josh Green, M.D.  
Chairman of the Committee on Health  
Hawaii State Capital  
415 South Beretania Street, Room 222  
Honolulu, Hawaii 96813

Re: Clinton Y. L. Yee  
Nomination to the Statewide Health Coordinating Council

Dear Senator Green:

This letter is written in support of the nomination of Clinton Y. L. Yee to the Statewide Health Coordinating Council.

I have had the privilege of working directly with Mr. Yee, in his capacity as Corporate Controller of The Queen's Health Systems ("Queen's"), during the past 5 years. Mr. Yee has a strong knowledge of the healthcare industry and proven leadership skills. He is routinely involved in business and regulatory initiatives that are undertaken by Queen's. During his career, he has worked, either directly or in an external accountant role, with most of the hospitals in Hawaii which provides him with a unique understanding of the common challenges that face the healthcare community of our State. His work ethics and moral character are exemplary.

I strongly support Mr. Yee's nomination. I firmly believe that his 23+ years of experience serving the Hawaii healthcare industry combined with his passion to serve the community will be an asset to the Statewide Health Coordinating Council.

Sincerely,

Richard C. Keene  
Senior Vice President and  
Chief Financial Officer

RCK:so

Before the Senate Committee on Health

Friday, March 30, 2012

2:45 p.m.

Conference Room 229

Testimony in Support of  
Clinton Yee for the  
Statewide Health Coordinating Council

Testimony of Nelson Lau

Chair Green, Vice Chair Nishihara and Committee members:

My name is Nelson Lau. I strongly support the nomination of Clinton Yee to the Statewide Health Coordinating Council. I have known Clinton for over 20 years, both personally and professionally. For as long as I have known Clinton, he has always exhibited a hard working and honest approach. He is well respected by those he works with. Clinton's experience in healthcare spans his entire professional career. He focused in healthcare while working with me at KPMG and continued his career in healthcare at Hawaii Pacific Health and most recently with The Queen's Health System/The Queen's Medical Center. I believe Clinton's background, education and experience in the healthcare industry will provide the Council the expertise needed to carry out its mission.

For these reasons, I urge you to confirm Clinton Yee's nomination to the Statewide Health Coordinating Council.

Please do not hesitate to contact me if you have any questions.

Respectfully submitted,



Nelson Lau

Terri Fujii  
919 Kahena Street, Honolulu, HI 96825

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Before the Senate Committee on Health

Friday, March 30, 2012  
2:45 p.m.  
Conference Room 229

Testimony in Support of  
Clinton Yee for the  
Statewide Health Coordinating Council

Testimony of Terri Fujii

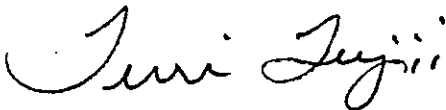
Chair Green, Vice Chair Nishihara and Committee members:

My name is Terri Fujii and I am the Office Managing Partner of the Honolulu office of Ernst & Young LLP. I also served on the Statewide Health Coordinating Council for two terms. I support the nomination of Clinton Yee to the Statewide Health Coordinating Council. I have worked with Clinton for the past 12 years during his tenure as controller at Hawaii Pacific Health and as the corporate controller at The Queen's Health Systems.

Clinton's experiences make him an excellent candidate for the Statewide Health Coordinating Council, particularly due to his knowledge and understanding of healthcare financial matters. He has experience in working with two of the largest health systems in Hawaii, which has provided him with experience in not only the financial matters, but in operational, regulatory and other matters impacting healthcare entities in Hawaii.

For these reasons, I urge you to confirm Clinton Yee's nomination to the Statewide Health Coordinating Council.

Respectfully submitted,



Terri Fujii