

**TESTIMONY**

**GM790**

**HTH  
Confirmation Hearing**



*Kahi Mohala  
Behavioral Health*

A Sutter Health Affiliate

91-2301 Old Fort Weaver Road  
Ewa Beach, Hawaii 96706  
Phone: (808) 671-8511  
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March 28, 2012

Office of Senator Josh Green, M.D.  
Hawaii State Capitol, Room 222  
State Capitol  
Honolulu, HI 96813

Via: email [green4@capitol.hawaii.gov](mailto:green4@capitol.hawaii.gov) and fax 808.586.9391

It is an honor to be considered for an appointment to the Statewide Health Coordinating Council. On the following pages, you will find my response to the questions posed in your 3/14/12 letter.

I welcome the opportunity to make a contribution as an active and eager member of the Statewide Health Coordinating Council. Having spent my entire professional career (30 years) in healthcare administration in Hawaii, I have a strong understanding of our healthcare delivery system and have a commitment to serving the people of Hawaii.

With warmest aloha,

Leonard Licina



*Kahi Mohala*  
*Behavioral Health*

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My response to questions posed in your 3/14/12 letter:

(1) Why do you wish to be a member of the Statewide Health Coordinating Council?

I firmly believe in the work of the Council, including its charge to prepare and revise as necessary the state health services and facilities plan and I have a long-standing commitment to the promotion of statewide health services.

(2) How do you perceive the role and responsibilities of a member of the Statewide Health Coordinating Council?

The Council's statutory authority is advisory, but I would view my role and responsibility as an active, engaged and hard-working contributor with the highest degree of diligence and commitment to public service. I believe that the Council has broad responsibility to put the health care interests of the people of Hawaii first and foremost.

(3) Given your understanding of the role and responsibilities of a member of the Statewide Health Coordinating Council, why do you believe that you are qualified for the position? Please include a brief statement of your skills, expertise, or knowledge that would aid in your decision-making ability as a member of the Statewide Health Coordinating Council.

I have served as the Chief Executive Officer of Kahi Mohala Behavioral Health for more than five years and prior to that served as its Chief Financial Officer for twelve years. I am acutely aware of the difficult choices that Hawaii residents must make in health care, mental health and all aspects of well-being based on costs. I am a "hard-nosed optimist" who can bring my financial services background to the Council, along with my deep familiarity with the provision of mental health services in the state of Hawaii. I have a long history of working closely with the state Department of Health and the Department of Human Services.

(4) What do you hope to accomplish during your term of service?

I would like to be a positive contributor to the Council in its advisory capacity. I would like the Council to have a meaningful contribution to making healthcare services more affordable and accessible to a greater proportion of Hawaii residents.

(5) Name three qualities that best describe you and that would make you stand out. How would these qualities benefit the Statewide Health Coordinating Council?

I am practical and "real world oriented", which will help the Council keep grounded in what is realistic and achievable.

I am "results-oriented" and do not ask of others to contribute in terms of diligence, hard work and expertise, that which I am not willing to do myself. I will bring a "roll up my sleeves" attitude to engaging in meaningful discussion and dialog.



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I am an eternal optimist and believe that basic, affordable and accessible healthcare is a fundamental right of all Hawaii residents.

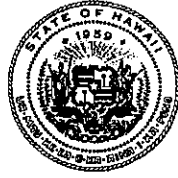
(6) Name one previous experience that would make you stand out. How would this benefit the Statewide Health Coordinating Council?

Serving as the CEO of the state's only free-standing psychiatric hospital during a time of incredible economic pressure, state and federal budget cuts and increased demands for mental health services has been the most challenging job of my life, but uniquely qualifies me for this role.

(7) Can you foresee any possible conflicts of interests that could arise during your service on the Statewide Health Coordinating

I do not foresee that my work in the mental health services field as creating a conflict, I feel that it will enhance my work for the Council.

NEIL ABERCROMBIE  
GOVERNOR OF HAWAII



LORETTA J. FUDDY, A.C.S.W., M.P.H.  
DIRECTOR OF HEALTH

STATE OF HAWAII  
DEPARTMENT OF HEALTH  
P.O. Box 3378  
HONOLULU, HAWAII 96801-3378

In reply, please refer to:  
File:

**Senate Committee on Health**

**GM 790, Gubernatorial Nominee to the  
Statewide Health Coordinating Council**

**Testimony of Loretta J. Fuddy, A.C.S.W., M.P.H.  
Director of Health**

**Friday, March 30, 2012  
2:45 p.m.**

1 **Department's Position:** The Department of Health supports the nomination and confirmation  
2 of Leonard Licina to the Statewide Health Coordinating Council (SHCC).

3 **Fiscal Implications:** None

4 **Purpose and Justification:** The purpose is for the consideration and confirmation to the  
5 SHCC Gubernatorial Nominee, Leonard Licina. Mr. Licina is the Chief Executive Officer of  
6 Sutter Health Pacific dba Kahi Mohala Hospital. He previously served as the Chief Financial  
7 Officer of Kahi Mohala Hospital. Prior to that, he was the Chief Operating Officer of Mana  
8 Institute; and Controller of Rehabilitation Hospital of the Pacific. He is active in the community;  
9 he is a Board member of the Healthcare Financial Management Association, Hawaii Chapter  
10 and received the "Founders Medal of Honor" in 2008. He is a member of the CEO committee  
11 of the Healthcare Association of Hawaii; member of the Healthcare and Health Insurance  
12 Exchange committees of the Chamber of Commerce of Hawaii, and member of the Honolulu  
13 Rotary. He was also a past den leader for the Mililani Cub Scouts.

14 We ask for your support on the confirmation of Mr. Licina to the Statewide Health  
15 Coordinating Council.



SENATE COMMITTEE ON HEALTH  
Senator Josh Green, M.D., Chair

Conference Room 229  
March 30, 2012 at 2:45 p.m.

**Testimony in support of GM 790, which nominates Leonard Licina to the Statewide Health Coordinating Council**

My name is George W. Greene, President and CEO of the Healthcare Association of Hawaii (HAH), whose membership includes all of the acute care hospitals in Hawaii, two-thirds of the long term care beds, home care agencies and hospices, and other related provider organizations. Our provider members employ more than 40,000 people statewide, delivering quality care to the people of Hawaii. Thank you for this opportunity to testify in support of the nomination of Leonard Licina to the Statewide Health Coordinating Council.

I have worked directly with Mr. Licina on various health care issues, as Mr. Licina is currently the Chief Executive Officer of one of our member institutions, Kahi Mohala Hospital, Hawaii's only freestanding, community-based, not for profit psychiatric hospital. He has contributed significantly to discussions of matters of importance to the Association. Previously in his career he served as the Chief Operating Officer of Mana Institute, a group of health-related companies including a health research institute and medical laboratory. He also served as the Controller of the Rehabilitation Hospital of the Pacific.

In addition, Mr. Licina is involved in community affairs, having served as a board member of the Hawaii Chapter of the Healthcare Financial Management Association, a member of the H2P2/PSC Behavioral Health Chapter Subcommittee of the State Health Planning & Development Agency, a member of the Healthcare and Health Insurance Exchange Committees of the Chamber of Commerce of Hawaii, a leader of Mililani Cub Scouts Troop 546, and a member of the Honolulu Rotary Club.

Mr. Licina has a broad understanding of health care, particularly in the mental health arena, along with a general understanding of community concerns. I am confident that he will participate enthusiastically in the activities of the Statewide Health Coordinating Council and will serve with dignity, wisdom, and integrity.

For the foregoing reasons, the Healthcare Association supports GM 790.

**Green4 - Mailene**

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**From:** mailinglist@capitol.hawaii.gov  
**Sent:** Friday, March 30, 2012 8:57 AM  
**To:** HTHTestimony  
**Cc:** cabc@lava.net  
**Subject:** Testimony for GM790 on 3/30/2012 2:45:00 PM

Testimony for HTH 3/30/2012 2:45:00 PM GM790

Conference room: 229  
Testifier position: Support  
Testifier will be present: No  
Submitted by: Carolann Biederman  
Organization: Individual  
E-mail: [cabc@lava.net](mailto:cabc@lava.net)  
Submitted on: 3/30/2012

**Comments:**

Leonard Licina is a dedicated, respected and knowledgeable health care leader in this community. With nearly three decades of experience to share, he would be an important asset to help our state move forward with important health initiatives.