

GM 515

Submitting for consideration and confirmation to the
Adjutant General of the Department of Defense,
Gubernatorial Nominee, MAJOR GENERAL DARRYLL D.M.
WONG, for a term to expire December 1, 2014.

DANIEL K. AKAKA
HAWAII

WASHINGTON OFFICE:
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United States Senate

WASHINGTON, DC 20510-1103

February 16, 2011

COMMITTEES:
ARMED SERVICES
BANKING, HOUSING AND
URBAN AFFAIRS
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
INDIAN AFFAIRS
VETERANS' AFFAIRS

Honorable Will C. Espero
Chair, Committee on Public Safety,
Government Operations, and Military Affairs
Hawaii State Senate
State Capitol
Honolulu, HI 96813

Dear Senator Espero:

I am writing in strong support of Major General Darryll D.M. Wong to be the Adjutant General for the State of Hawaii.

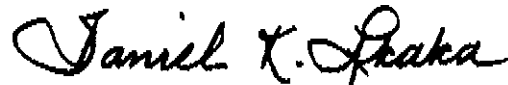
General Wong has been Commander of the Hawaii Air National Guard since 2003. As the Commander, he commanded the 8th largest Air National Guard unit in the nation with three operational flying squadrons and the Hawaii Regional Operations Control Center. He was instrumental in creating the 201st Signal Intelligence Squadron, which provides linguists in Asia Pacific languages. The establishment of the 201st Signal Intelligence Squadron created 44 additional positions, diversified jobs for the Hawaii Air National Guard members, and expanded the role of Hawaii Air National Guard. He successfully made a case for the Hawaii Air National Guard to take over 100% of the maintenance activities for the new Active Associate KC-135 unit. His efforts resulted in manpower savings of approximately \$6 million annually, while maintaining capability, and creating and retaining jobs, which had an overall positive economic impact. General Gary North, Commander, Pacific Air Forces, lauded the results. He also played a significant role in the conversion of the Hawaii National Guard to be the only Air National Guard unit to operate an F-22 squadron, resulting in over \$140 million in military construction in Hawaii and a new Total Force Integration association. This ensured a continued strategic focus and a leading edge Air Force presence in Hawaii.

General Wong has worked well with the Hawaii Congressional Delegation for over 10 years to address issues affecting the Hawaii Air National Guard. He has excellent leadership skills and I am confident that the State of Hawaii will greatly benefit from his experience and wisdom in these times of great challenges. I believe that General Wong will bring an unequalled professionalism and commitment to the position. He has always articulated the needs of the Hawaii Air National Guard well. He has a reputation of being a problem solver and has earned the respect of his colleagues. He is also well known to the leadership of the National Guard Bureau. The Chief, General Craig R. McKinley, described General Wong's selection as "outstanding". I wholeheartedly agree with General McKinley and cannot think of an individual more qualified and capable of fulfilling the obligations and responsibilities of this position than General Wong.

Honorable Will C. Espero
February 16, 2011
Page 2

I have no doubt that General Wong will be a great asset to the State of Hawaii as the Adjutant General and strongly support his nomination without reservation. Thank you for your consideration.

Aloha pumehana,

A handwritten signature in black ink that reads "Daniel K. Akaka". The signature is written in a cursive, flowing style.

DANIEL K. AKAKA
U.S. Senator

Congress of the United States
House of Representatives
Washington, DC 20515-1101

To: The Honorable Will Espero, Chair
The Honorable Michele Kidani, Vice Chair
Members of the Senate Committee on Public Safety, Government Operations, and
Military Affairs

Re: GM515 (Darryll D. M. Wong)
Date: Thursday, February 17, 2011
Time: 2:45 p.m.
Place: State Capitol, Room 224

Chair Espero, Vice Chair Kidani, and members of the committee:

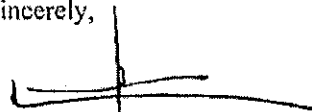
I write today in support of Major General Darryll D. M. Wong to be confirmed as Adjutant General for the State Department of Defense. I ask that you and the members of the committee give his nomination your fullest consideration and support.

As a member of the House Committee on Armed Services, I have a strong interest in building a partnership with our state to guarantee public safety and support for our military installations. I have the utmost respect for Major General Wong and his service in the National Guard.

I thank you and the committee for your dedication to considering highly qualified, talented individuals for public service to our state. I believe you will fund such an individual in Major General Darryll Wong.

Thank you for this opportunity to testify.

Sincerely,



COLLEEN HANABUSA
Member of Congress



EXECUTIVE CHAMBERS

HONOLULU

NEIL ABERCROMBIE
GOVERNOR

Testimony on GM 515
Confirmation of Major General Darryll D.M. Wong
Adjutant General, Department of Defense

Governor Neil Abercrombie

SENATE COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS
AND MILITARY AFFAIRS
Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

February 17, 2011
2:45 p.m. Room 224

Chair Espero, Vice Chair Kidani and committee members, I respectfully ask for your favorable support of my nominee Major General Darryll D.M. Wong as the Adjutant General for the Department of Defense.

Since being appointed on December 15, 2010, Major General Wong has shown tremendous leadership skills within the DOD. His management abilities and skillset are exactly what is needed in the DOD to move the state forward. He also understands the challenges ahead and that it will take all of us to make a difference.

Major General Wong is the right person to lead the DOD and I am proud to have him as a member of my team to ensure a New Day in Hawaii.

Thank you for your consideration to confirm this leader.

Senator Will Espero

State Capitol, Room 231

415 S. Beretania Street

Honolulu, Hawaii, 96813

Subject: Letter of Support for the Confirmation of Major General Darryll D. M. Wong for the position of State Adjutant General, State of Hawaii.

Dear Chairman Espero, Vice Chairman Kidani and members of the Senate Public Safety, Government Operations, and Military Affairs Committee:

I am writing to express my strong support for the confirmation of Major General Darryl D.M. Wong for the position of State Adjutant General for the State of Hawaii. I have had the good fortune to have known General Wong since the early years of his career and can attest to the fact that he is the right man for the job. He is intelligent, a good listener, a man of vision and a person who get things done. He is a strong and capable leader who has the passion and commitment to move the State Department of Defense to greater heights, even in these times of limit resources.

General Wong has been in the military for thirty seven years, twenty six of which has been in the Hawaii Air National Guard. He has worked well with his people and has a compassion for their needs. He has also been very successful in his relationship with members and leaders of the active Air Force and members and leaders of the National Guard Bureau. Many of the recent improvements in the Hawaii Air National Guard are the result of his efforts. Equipment changes, force structure additions and improvements in ways of doing business with the military and the Pentagon have been successful because of his efforts and the efforts of his people.

Yet, General Wong has not forgotten the subtle differences between a citizen soldier and airman and people in the active military. Our Guard Members have to work extra hard to balance the needs of their civilian jobs, the needs of their families and the needs of the National Guard. Whether if it's a State emergency or the need to go into combat in Iraq and Afghanistan, they are there - and they have made all of us from Hawaii proud. General Wong is a Guardsman and he will insure that our troops will have the equipment, training, leadership and care that they deserve.


As the Director of State Civil Defense, I am aware that General Wong has spent much of his time with the Deputy Director in learning the emergency management system for the State of Hawaii. I can assure you that he is aware of the importance of being prepared for any contingency and has worked hard to sharpen his skills in meeting that requirement.

The needs of our veterans continue to increase and General Wong will have a tough job in helping the Office of Veteran's services in their efforts to assist the veterans of this State. Homelessness of our veterans continues to be a problem especially during these times of limited funding. I have seen his

efforts to help and the compassion he has for those who have served our nation. I know that he will continue to work hard in this worthy effort and will need your help wherever possible.

I strongly urge you to vote in favor of General Wong's confirmation. He is an experienced leader who has learned that, especially in these changing times, building a strong team is a necessity and collaboration and partnering with other services and other agencies is a must. He is the right person for the job and will work hard to incorporate the State of Hawaii's vision for a better and safer Hawaii.

Sincerely,

A handwritten signature in black ink, appearing to read "E.V. Richardson". The signature is fluid and cursive, with a prominent initial "E.V." and a long, sweeping tail on the "n" of "Richardson".

Major General Edward V. Richardson USAF (Ret)

Retired Hawaii State Adjutant General.



14 February 2011

Senator Will Espero
Chair, Public Safety, Government Operations, and Military Affairs
Hawaii State Capitol

Chair Will Espero, Vice Chair Michelle Kidani, and members of the Public Safety, Government Operations, and Military Affairs:

I strongly support Governor Abercrombie's nomination of Major General Darryll Wong to serve as the Adjutant General for the State of Hawaii.

General Wong was my top recommendation to Governor Abercrombie for my replacement as Adjutant General. He led the Hawaii Air National Guard (HIANG) through the most complex and comprehensive force structure change in their history these past 8 years. Gen Wong served as the point man for the stationing of new C-17 airlift replacing aging C-130 aircraft before his promotion to Brigadier General. He was also instrumental in convincing General Paul Hester, former Commander Pacific Air Forces, to shift the F-22 fighter squadron planned for Guam to Hickam AFB and place this unit in the Hawaii Air National Guard. With the impending transfer of an active duty refueling squadron from Grand Forks Air Force Base to the HIANG as a result of Base Realignment and Closure (BRAC) by the end of the year, Gen Wong convinced Gen Howie Chandler, former Commander Pacific Air Forces, to allow the HIANG to perform all of the maintenance for the additional four aircraft joining our fleet. Instead of 100 aircraft maintenance personnel transferring to Hawaii, the HIANG can do all the maintenance if the Air Force would increase our manning by 45. Gen North, current Commander of Pacific Air Forces agreed to Gen Wong's proposal and transferred \$5M to the National Guard to pay for the 45 additional high paying jobs for our State.

Gen Wong is a respected General Officer at the national level and has served as the Chair of the Air National Guard's Strategic Planning System and held membership on the Secretary of the Air Force's Reserve Forces Policy Committee. He is currently nominated by President Obama and General Craig McKinley, Chief National Guard Bureau, to replace me on Secretary Gates' Reserve Forces Policy Board. This is an important appointment because Hawaii will have a voice at the highest level in the Department of Defense. Only four Adjutant Generals are appointed to serve on this board and most of my colleagues come from east coast states. Gen Wong has consistently demonstrated outstanding leadership and understands the requirements of the Hawaii Army National Guard (HIARNG) and State Civil Defense. He knows the job of the Adjutant General because I have appointed him as acting Adjutant General for the many occasions where I am required to be out of State.

I know of no better General Officer in the Hawaii National Guard to serve as Adjutant General.

Sincerely,



Robert G.F. Lee
Major General
US Army (Retired)
(Former Adjutant General)



NATIONAL GUARD BUREAU
1636 DEFENSE PENTAGON
WASHINGTON DC 20301-1636

NGB-ZA

FEB 10 2011

MEMORANDUM FOR Senator Will Espero, Chairman, Senator Michelle Kidani, Vice-Chair and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee

SUBJECT: GM #515 Nomination for Major General Darryll D. M. Wong for Adjutant General Hawaii State Department of Defense

1. It is my distinct honor to provide this letter of support for the nomination of Major General Darryll D. M. Wong for his confirmation as the Adjutant General for the State of Hawaii. I have known Gen Wong for over 15 years and your State could not have picked a more qualified and more respected individual.
2. During my tenure as the Director of the Air National Guard I tasked him to lead my Strategic Planning Steering Committee that rewrote the Strategic Plan for the Air National Guard in 2008. His ability to bring together and fuse the thoughts of 54 States and Territories was unprecedented and produced a path that we are still following today.
3. I most recently asked Gen Wong to become a member of the Air Reserve Policy Committee that answers directly to the Secretary of the Air Force. As a result of his innovative and visionary thinking, I also assigned him as a member on my Joint Diversity Council as a trusted advisor.
4. I consider Gen Wong to be one of the finest and most gifted General Officers that I have had the pleasure to work with. I support his nomination without reservation.
5. Questions regarding this memorandum may be addressed to Lieutenant Colonel Edward E. Black at 703-693-6107 or Edward.E.Black@us.army.mil.


CRAIG R. MCKINLEY
General, USAF
Chief, National Guard Bureau



NATIONAL GUARD BUREAU

1411 JEFFERSON DAVIS HIGHWAY
ARLINGTON VA 22202-3231

Lieutenant General Harry M. Wyatt III
Director, Air National Guard
1000 Air Force Pentagon, Room 4E126
Washington, DC 20330-1000

Senator Will Espero
State Capitol, Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero, Chairman, Members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee

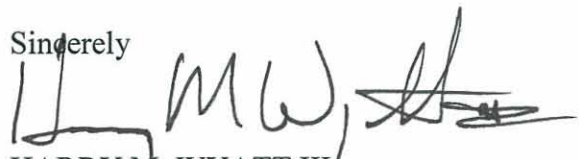
It is my pleasure to endorse Major General Darryll D. M. Wong's nomination to serve as the Adjutant General of Hawaii. I understand how important it is for you to have an Adjutant General who has been engaged in Washington and has developed the confidence and relationships of key leadership in the Air Force, National Guard Bureau, and Congress that can help Hawaii.

The National Guard has changed dramatically in the past few years and is still evolving. Maj Gen Wong is a visionary leader that has worked very hard with the Air Force and the National Guard Bureau to posture the Hawaii Air National Guard into missions that will set us way into the future and provide great capability to you as the Governor of Hawaii in times of natural disaster.

Maj Gen Wong understands programming and the corporate system in the Pentagon which is essential in continuing to improve the National Guard in Hawaii. He is a dedicated leader that has the respect and confidence of the leadership in the Air National Guard and the Air Force. His vision and leadership were key to establishing the first ever Air Force C-17 Associate Unit in Hawaii.

If selected to serve as the Adjutant General for Hawaii, Maj Gen Wong would serve this nation with honor and distinction.

Sincerely


HARRY M. WYATT III
Lieutenant General, USAF



U.S. Department of Justice
United States Marshals Service
District of Hawaii
300 Ala Moana Blvd C-101

Honolulu, HI 96850

January 13, 2010

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, HI 96813

**Re: Letter of Support-Major General Darryll D.M. Wong
For the Adjutant General-State of Hawaii**

Dear Senator Will Espero, Chairman, and members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee:

It is with great pleasure to strongly endorse the nomination of Major General (MG) Darryll D.M. Wong, Commander of the Hawaii Air National Guard for the position of Adjutant General, State of Hawaii.

I have known MG Darryll Wong for the past 20 years while serving as the (Drill Status) Commander of the 154th Security Police Forces, Hawaii Air National Guard. I retired from the Hawaii National Guard and Honolulu Police Department in 1999. I am the current United States Marshal for the District of Hawaii, nominated by President Barack Obama on January 20, 2010.

I will be able to attest to the outstanding character of Major General Darryll Wong, because I have worked with him as a HIANG Staff member. He has always been observed to conduct himself with the highest moral and ethical standards. He possesses all the characteristics to be a great leader of the Hawaii National Guard: Intelligence, Compassion and Energy.

Major General Wong's tenure with the Hawaii Air National Guard can be graded as exemplary. He has helped me during my tenure as the US Attorney's Law Enforcement Coordinator. In 2000, his outstanding assistance helped me coordinate "Operation Powerball" the multi jurisdiction round up of 78 drug dealers in Maui. The element of "surprise" was achieved because of the transport of local law enforcement via military C-130 aircraft from Honolulu to Maui arriving in the early morning hours. Normally, the drug dealers are warned by friends and family from linked to the airlines and car rental companies. Due to the assistance of Major General Wong and his personnel, the Task Force arrested 78 "Methamphetamine Dealers" in Operation Powerball.

Major General Darryll Wong
Page 2

Major General Wong is a strong supporter of the Department of Justice and the Honolulu Police Department's Weed and Seed Program. In this program we work collaboratively with other island police departments and communities to rid drug dealers and "seed" the community with productive programs. The community eventually sustains itself. He has supported the Governor's esteemed, Hawaii Counterdrug Program in Maui, Hawaii Island, Honolulu and Kauai, with Hawaii National Guard resources.

General Wong has exhibited a strong compassion for those less fortunate in the community. His assistance with the Wounded Warrior canoe regatta in 2009 at Rainbow Marina-Pearl Harbor hosted 416 military paddlers which was highly successful and listed in OC 16 and the Pacific Paddler magazine.

In 2010 he helped support the Jimmy Buffett's Wounded Warrior Canoe Regatta, with proceeds to benefit our Wounded Warriors, to be sent to the next Adjutant General, hopefully Major General Darryll Wong.

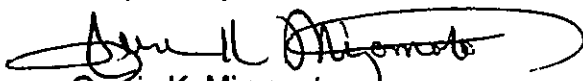
MG Wong has been a part of Civil Defense contingencies and will be able to work with the State Civil Defense, now. He has prior experience with disasters such as Hurricane Iniki and Iwa. He has worked with local law enforcement in preparation to manage the Asian Development Bank. He is well qualified to manage and lead on all contingencies. He also knows the National Incident Command Structure and will be a huge asset during the 2011 Asian Pacific Economic Council.

Major General Wong is a graduate of Maryknoll High School and graduated from the University of Hawaii in Geology. He also holds a Master of Arts in Business from the University of Hawaii.

As a Statesman, General Wong has the formal education in International and National studies, a mandate in today's environment.

Major General Darryll D.M. Wong is the right person to lead the Hawaii National Guard (Army-Air) and the State Civil Defense. He is well suited to become the next Adjutant General of the State of Hawaii.

Respectfully,



Gervin K. Miyamoto
United States Marshal
District of Hawaii



UNITED STATES TRANSPORTATION COMMAND

508 SCOTT DRIVE
SCOTT AIR FORCE BASE, ILLINOIS 62225-5357

10 January 2011

The Honorable Will Espero
Chairman, Public Safety, Government
Operations and Military Affairs Committee
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Mr. Espero

Major General Darryll Wong has my strongest endorsement to be the next Adjutant General of the State of Hawaii. Our professional working relationship goes back to our days as Lieutenants at Norton Air Force Base (AFB), California....I have the utmost respect and praise for his accomplishments and personal leadership qualities.

While stationed at Norton AFB, Darryll flew the C-141 aircraft in the historic "baby and refugee airlift missions" during the last days of the Vietnam War. He later switched to a completely new and very difficult arena as a maintenance officer overseeing fighter aircraft operations at Hickam AFB, wherein he ran high-visibility and critical flight line maintenance operations. In 1993, he went back to flying, this time as a combat crew instructor pilot and flight commander. Each step of his diverse career led him through challenging experiences in leadership and technical excellence, preparing him for his latest efforts as Commander and Chief of Staff of the Hawaii Air National Guard, and presently as the Air National Guard Assistant to the Commander, Pacific Air Forces.

Over the past ten years, I have had the honor of working closely with Darryll on a number of Total Force initiatives to include the bed-down of the C-17 aircraft at Hickam AFB. His ability to bring the team together as a Total Force has created opportunities that not only directly benefit the war fighter, but also undoubtedly serve the State of Hawaii well. This year has been a banner year for U.S. Transportation Command in the plus-up of 30,000 additional troops in Afghanistan, the redeployment of troops out of Iraq, humanitarian assistance to the Haitians, followed by routing critical flights around the Icelandic volcano and a coup in a critical Asian partner nation. Major General Wong, as one of the key architects of the 2008 Air National Guard Strategic Plan, integrated strategic Air National Guard forces and made them available worldwide. The years of investment, foresight, and planning provided the foundation whereby our U.S. joint and total forces are able to achieve success with our coalition partners.

As I visit our U.S. Armed Forces around the world, I am constantly reminded of the criticality of the Total Force...and how much a leader like Major General Wong can impact our current and future capabilities. A tireless, visionary military leader, he has motivated his teams through the years to excel and surpass every challenge. Darryll has my highest recommendation for the position of Adjutant General of Hawaii. An outstanding role model and exemplary military officer with an astounding career, he a credit to our Nation's Armed Forces.

Sincerely

A handwritten signature in cursive script, reading "Duncan J. McNabb", is positioned above the typed name.

DUNCAN J. McNABB
General, USAF
Commander



**DEPARTMENT OF THE AIR FORCE
PACIFIC AIR FORCES**

9 Jan 2011

General Gary L. North
PACAF/CC
25 E Street, Suite G-214
Joint Base Pearl Harbor-Hickam HI 96853-5420

The Honorable Will Espero
Chairman of the Public Safety, Military Affairs and
Intergovernmental Affairs Committee
Hawaii State Senate
State Capitol Room 231
415 South Beretania Street
Honolulu, HI 96813

Dear Chairman Espero and members of the committee

It is my distinct pleasure to provide my strongest recommendation of Major General Darryll Wong, Commander of the Hawaii Air National Guard, for the position of Adjutant General for the State of Hawaii. The men and women of the Pacific Air Forces and the joint team here in PACOM were very pleased to see Gen Wong selected by the governor. I have watched and worked alongside General Wong as a senior General Officer for over six years and his exceptional leadership, strategic planning and visionary focus on protecting Hawaii and integrating the Hawaii Guard into state and joint service missions is unmatched. In my current role as the Commander of Pacific Air Forces, General Wong serves on my staff as my Air National Guard Assistant. This is an additional duty for him, and complements his current position as the Commander of the Hawaii Air National Guard—Darryll excels in both positions. He is the most experienced and respected General Officer on my staff and is known throughout the command. He presents as a strategic thinker, enabled leader, and his years of military experience are enhanced by his intelligence, sincerity, professionalism and outstanding people skills. I cannot think of anyone who is more qualified, or more ready to take the position of Adjutant General than General Darryll Wong.


Darryll has the exceptional ability to build partnerships and ensure each and every person and group he engages can work to common goals, finding win-win solutions for success. His work with the Alaska, Guam, and the Hawaii Air National Guard leadership in leveraging their resources to best support PACAF's priorities and missions is simply outstanding. We enjoy the most collaborative and congenial relationships between the AF and the ANG in the Pacific because of his dedicated leadership and efforts. Frankly, it is the finest I have seen in thirty-four years of service.

The Hawaii Air National Guard is an exemplary organization, well respected within the Air Force. It is noteworthy that General Wong, working alongside the state government, national and military leadership, played an integral part in the congressional leadership efforts to bring the F-22 and C-17 missions to the Hawaii National Guard. His strategic and programmatic skills focuses the men and women of the Air National Guard every day, making the Guard Ohana a unit that is globally recognized in both peacetime humanitarian missions, defense of the homeland in Operation Noble Eagle employment, PACOM and PACAF exercises, and in combat employment in the CENTCOM theater of operations. Gen Wong also clearly understands the importance of our relationships with partner nations in the Pacific. I have the utmost confidence in his abilities to represent the Pacific Air Forces as a senior General Officer in theater security engagement and bilateral and multi-lateral events in countries we are building key partnerships with—countries such as Thailand, India, Sri Lanka, and Singapore. His ability to foster relationships will bring many future opportunities for the State of Hawaii and the National Guard to become an integral center of gravity in the Pacific, especially as our nation and our national and state leadership focuses on the strategy of shaping our common interests with an eye to the Pacific.

The State of Hawaii will not find a more qualified, trusted, and competent General Officer than Major General Darryll Wong as their Adjutant General. We are at a critical juncture in time and his leadership as the Adjutant General of the State of Hawaii exactly what would take the Hawaii National Guard to the level of excellence and readiness needed in the coming years. Darryll has my strongest recommendation. I have the fullest confidence in his leadership, selfless service, integrity and devotion to the State of Hawaii, its leadership, and the men and women of the Hawaii National Guard.

Please contact me if there is anything else I can provide in leadership examples to support your decision making as you choose your next senior leader for the Adjutant General position. I can always be reached for any further discussion at 449-4500. It would be my honor to work alongside him in the leadership role as Hawaii's Adjutant General.

Very respectfully



GARY L. NORTH
General, USAF
Commander



**DEPARTMENT OF THE AIR FORCE
HEADQUARTERS AIR MOBILITY COMMAND**

5 January 2011

The Honorable Will Espero
Hawaii Senate
State Capitol, Room 231
415 South Beretania Street
Honolulu, Hawaii 96813

General Raymond Johns
Commander, Air Mobility Command
402 Scott Drive, Unit 3EC
Scott AFB, Illinois 62225

Sir Dear Mr. Will Espero, Chairman, and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee

It is my honor and privilege to give Major General Darryll D. M. Wong my highest endorsement for Hawaii's next Adjutant General. Major General Wong has served with distinction during his Air Force career. As the Chief of Staff and Commander of the Hawaii Air National Guard, his leadership has ensured that Hawaii's Airmen are prepared to respond around the globe, anytime and anywhere.

I have worked extensively with Major General Wong over the past 10 years. He was the National Guard advisor during my tenure as the Air Force Deputy Chief of Staff for Strategic Planning and Programs. General McKinley, Chief of the National Guard Bureau, graciously offered me the choice of any Guardsmen to work with and I enthusiastically selected Darryll Wong. He is a visionary leader who understands the critical intricacies of strategy to task, resourcing, and governance. In my view there is no other National Guard officer with Darryll's breadth and depth of experience. He is highly regarded and respected across the Adjutant General community and our Air Force.

I respectfully offer Major General Wong is precisely the person to serve as Hawaii's Adjutant General. He has a unique charisma, keen intellect and a deep personal humility. A brilliant leader who always instills a deep sense of excellence and commitment in those he leads, I can think of no one better suited. There are simply none better. Please know, he has my strongest personal and professional recommendation. If you have any questions, please contact me at 618-229-3200 or raymond.johns@scott.af.mil.

Sincerely


RAYMOND E. JOHNS, JR., Commander
General, USAF



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY, PACIFIC
FORT SHAFTER, HAWAII 96858-5100

APCG

9 February 2011

MEMORANDUM FOR Senator Will Espero, State Capitol, Room 231, 415 South Beretania Street, Honolulu, Hawaii 96813

SUBJECT: Endorsement of Major General Darryll Wong

1. The purpose of this letter is to provide the strongest possible endorsement for Major General Darryll Wong for State Adjutant General for the State of Hawaii. He possesses all the necessary skills and dedication to assume the position. I have worked closely with him over the last three years during which I have found his judgment on complex issues sound, his ability to work across multiple areas outstanding and his demeanor under stress extremely calm.
2. Major General Wong has excelled throughout his career. From his service in Vietnam to his work with the US Army Pacific on matters of homeland defense, he has been a leader who is greatly respected. He is equally adept in international relations as demonstrated by his work with issues related to engagements with China. Most important he is an expert in State Civil Defense.
3. The State of Hawaii and the Nation will benefit from his experience. He should be confirmed as soon as possible.

A handwritten signature in black ink that reads "Benjamin R. Mixon".

Benjamin R. Mixon
Lieutenant General, US Army
Commanding General

CF:
MG Darryll Wong



**COMMANDER, U.S. PACIFIC COMMAND
(USPACOM)
CAMP H.M. SMITH, HAWAII 96861-4028**

16 February 2011

MEMORANDUM FOR Senator Will Espero, Chairman, Senator Michelle Kidani, Vice Chair and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee

SUBJECT: GM #515 Nomination for Major General Darryll D. M. Wong for Adjutant General Hawaii State Department of Defense

1. It is with great pleasure that I provide this letter of support for the nomination of Major General Darryll D.M. Wong as the next Adjutant General for the Hawaii State Department of Defense.
2. General Wong's responsibilities as Commander Hawaii Air National Guard and related work experiences at the National level have paid great dividends for the United States Air Force, National Guard Bureau and the Hawaii National Guard. His interactions with active duty and International partners have prepared him for any challenge that may come his way as State Adjutant General. On and off duty, he highly demonstrates and exemplifies the United States Air Force and Hawaii Guard core values; Integrity, Service, and Excellence.
3. He welcomes all challenges presented to him with enthusiasm and perseverance which are characteristics found in United States military leaders. General Wong is respected by his peers as a leader, a team member, and a friend. He is a committed volunteer within the community as well as a humbled family man. He has reflected great service to his community, his country, and the United States Air Force.
4. When I think of the future of the Hawaii Guard, I know if General Wong is confirmed that the State and the Hawaii National Guard will be in good hands. His abilities are apparent in everything he does, and it is these abilities that will make him an outstanding State Adjutant General.
5. I support his nomination without any reservation. Any questions may be addressed to myself at (808) 477-7820 or email at: peter.pawling@pacom.mil

PETER S. PAWLING
Major General
US Pacific Command



JOINT FORCE HEADQUARTERS
HAWAII ARMY NATIONAL GUARD

3949 DIAMOND HEAD ROAD, HONOLULU, HAWAII 96816-4495

January 13, 2011

Honorable Will Espero
State Capitol, Room 231
415 South Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero:


I am seeking your support for the confirmation of Major General Darryll Wong as our next Adjutant General for the State of Hawaii. I have had the opportunity to serve with Major General Wong for over ten years while serving as a member of the Hawaii Army National Guard. I am extremely confident that he is absolutely the right person to lead our Hawaii Army and Air National Guard, State Civil Defense, Office of Veterans Services, and Youth Challenge Program into the future.

Most importantly, Major General Wong is fully engaged at the highest levels in the Department of Defense, and has earned the confidence of General Craig McKinley, Chief of the National Guard Bureau, while he served as the Assistant to the Deputy Chief of Staff for Strategic Plans and Programs at the United States Air Force Headquarters in Washington D.C. With his leadership experience at the National level and as the previous Commander of the Hawaii Air National Guard, Major General Wong will be able to make informed decisions concerning the mobilizations, deployments, re-deployments, and reorganizations of our units in the Hawaii National Guard.

The Hawaii Army National Guard is a seasoned combat-ready force fully capable of accomplishing the National and State requirements when called. Major General Darryll Wong has earned our respect, and we will be honored to serve with him as the next Adjutant General for our great State of Hawaii.

Should you have any questions, please contact me at gary.hara@us.army.mil, or my Chief of Staff, Colonel Kurt Jackson, at (808) 672-1012.

Sincerely,


Gary M. Hara
Brigadier General, Hawaii
Army National Guard
Commanding



**HAWAII AIR NATIONAL GUARD
SENIOR NON-COMMISSIONED OFFICER COUNCIL (TOP-3)
360 Mamala Bay Drive
Hickam Air Force Base, Hawaii 96853**

January 15, 2011

MEMORANDUM FOR: Senator Will Espero
State Capitol, Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

FROM: HIANG TOP-3 Council

SUBJECT: Letter of Recommendation for Maj Gen Darryll D.M. Wong

The Top-3 Council comprised of over 900 senior enlisted members of the Hawaii Air National Guard (HIANG) provides a viable, comprehensive forum to establish and enhance leadership, esprit de corps, and quality of life programs for the enlisted members of the HIANG. This council is also a bridge between the enlisted force and the HIANG Commander on policies, procedures, programs and initiatives that affect all enlisted members and it is with great enthusiasm and pleasure that the HIANG Top-3 Council recommend Maj Gen Darryll Wong as the next State of Hawaii, Dept of Defense Adjutant General.

As the HIANG Commander, Maj Gen Wong has been the pillar of our organization and is a role model for all. Commanding over 2,500 members he has been at the forefront of many new initiatives, leading the most diverse of all Air National Guard Wings in this country comprised of three operational flying squadrons, a communications group, and weather flight. He has been responsible for transforming the HIANG to better meet the security needs of both our country and state while ensuring we remain relevant, reliable, and ready. His accomplishments are many during his tenure but most importantly are his leadership, core values, integrity, hard work and dedication the Hawaii National Guard. He far exceeds those of his peers and we believe he is the best qualified candidate for the job. We are confident Maj Gen Wong is ready to lead the Hawaii National Guard's soldiers and airman to greater heights while ensuring the State of Hawaii is safe. He is a proven leader, one we trust to lead us as the next State of Hawaii, Adjutant General. He is ready.

It is our sincere hope that you will consider Maj Gen Darryll D.M. Wong for this distinguished, highly important position. I would be more than happy to answer any questions you might have about this subject. You can reach me at (808) 256-3340. Thank you for your time sir.

Sincerely,

A handwritten signature in black ink that reads "Alan Bergeson". The signature is written in a cursive style.

ALAN T. BERGESON, CMSgt, HIANG
President, Top-3 Council
Hawaii Air National Guard



HAWAII AIR NATIONAL GUARD
HEADQUARTERS HAWAII AIR NATIONAL GUARD
3949 DIAMOND HEAD ROAD, HONOLULU, HAWAII 96816-4495

JAN - 5 2011

Senator Will Espero
State Capitol Room 231
451 S. Beretania Street
Honolulu, Hawaii 96813

Dear Chairman Espero and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee:

It is an honor to provide this letter of recommendation for Major General Darryll Wong to serve as Hawaii's Adjutant General. I have worked with and for General Wong for the past fifteen years. I have witnessed first hand that he has the experience and ability to lead the Hawaii Department of Defense in its primary mission of providing for the security of the citizens of Hawaii. He served as the Commander of the Hawaii Air National Guard (HIANG) during a period of great change and progress. He is a strategic thinker and man of action who positioned the HIANG to accept and be successful in important new missions for aircraft (C-17, F-22 and KC-135), intelligence, and command and control. All these missions enhance the Guard's ability to respond to state requirements in times of natural or man-made disaster.

General Wong succeeded in bringing these new and expanded missions to Hawaii through his great ability to network, form coalitions and partner with Congressional delegations, active duty partners, state legislators and Guardsmen and women from all 54 states and territories. He will bring this capability and success to Hawaii's Homeland Security programs, State Civil Defense, the Hawaii National Guard and the State Office of Veteran's Affairs.

While extremely successful, General Wong remains the most humble man I know. He is respected by his subordinates, peers, and superiors as a man of great honor and integrity - with a heart for taking care of people. In short, General Wong has the experience, in place relationships, and the respect of all who he works with. For these reasons, I am writing this unsolicited letter of recommendation for General Wong to serve as our Adjutant General. He will take care of the people of Hawaii and of the Department of Defense.

Sincerely

ANN M. GREENLE, Brig Gen, HIANG
Assistant Adjutant General, Air



**OFFICE OF THE SENIOR ENLISTED LEADER
HEADQUARTERS HAWAII NATIONAL GUARD
3949 DIAMOND HEAD ROAD, HONOLULU, HAWAII 96816-4495**



Personal Data - Privacy Act 1974 (Title 5 USC 552a)

10 Jan 11

MEMORANDUM FOR the Honorable Senator Will Espero, Chairman, and members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee

FROM: CMSgt Robert S.K. Lee, Hawaii National Guard – Senior Enlisted Leader (SEL)

SUBJECT: Letter of Support for Maj Gen Darryll D.M. Wong, Adjutant General, Hawaii National Guard (HING)

Dear Senator Espero:

As the SEL of the HING, I represent over 4800 enlisted members. I am charged with ensuring the pulse of our enlisted membership is provided by timely and concise feedback to the HING Commander. Quality of life, morale and welfare, professional growth and development, policies, procedures, programs and initiatives, family readiness to include the health and well being are the primary concerns that our HING Commander passionately addresses with regards to our enlisted force. It is an honor and pleasure to provide this letter of support on behalf of Maj Gen Darryll D.M. Wong, for confirmation as the next State of Hawaii, Dept of Defense Adjutant General.

Maj Gen Wong possesses an unparalleled passion to serve in uniform which is evident by the devotion he displays towards the organization. Commanding over 2500 officers and enlisted, the HING is the most complex and diverse Air National Guard entity across the nation. Comprised of 3 separate flying missions, support components, combat communications, air operation and intelligence capabilities which demand competent, visionary and intuitive leadership of which Maj Gen Wong is known for. Integrity, service and excellence are the attributes Maj Gen Wong possesses in leading by example and living the United States Air Force's core values every day. The Hawaii National Guard requires a leader that will put the needs of the organization first while possessing impeccable leadership capabilities, which Maj Gen Wong clearly demonstrates day in and day out.

The enlisted men and women of the HING strongly believe Maj Gen Wong will continue to take the Hawaii National Guard to new heights of excellence, while ensuring the safety and security of our state and nation is paramount as the Adjutant General of the State of Hawaii.


Sincerely,
ROBERT S.K. LEE III, CMSgt, HING
Senior Enlisted Leader



HAWAII AIR NATIONAL GUARD
HEADQUARTERS 154TH WING

12 November 2010

CMSgt Willie P. Rafael
154th Wing Command Chief Master Sergeant
Hawaii Air National Guard
360 Mamala Bay Drive
JBPH-H Honolulu, HI 96853

The Confirmation Committee,

I am pleased to endorse Major General Darryll D. M. Wong for The Adjutant's General (TAG) position. He has been the Commander of the Hawaii Air National Guard (HIANG) for the past several years. During his tenure he has shaped the institution's strategy and direction and drove performance to high standards by sharing vision, values, and accountability, no other HIANG commander has done in the past.

Maj. Gen. Wong is a great mentor and coach for growth and success and inspires trust among his leadership team and all members of the HIANG. He promotes collaboration and teamwork within and with other Armed Services, Major Commands (MAJCOM) and the National Guard Bureau (NGB) to achieve the mission. He negotiates for and accesses additional systems and resources when necessary for a critical response or mission accomplishment. Maj. Gen. Wong assures that effective controls are developed and maintained to ensure the integrity of the organization and holds self and others accountable for rules and responsibilities.

Major General Wong has a Win/Win attitude and he embraces change and transformation to lead the organization. He will be a great TAG! Please feel free to contact me, if you have any questions or concerns.

Sincerely

A handwritten signature in black ink, appearing to read "Willie P. Rafael".

WILLIE P. RAFAEL, CMSgt, HIANG



**HEADQUARTERS
CIVIL AIR PATROL, HAWAII WING**
United States Air Force Auxiliary
419 Lele Street
Honolulu, Hawaii 96820



**TESTIMONY TO THE
Committee on Public Safety, Government Operations,
And Military Affairs**

CONFIRMATION HEARING FOR

**Major General Darryl Wong
Hawaii State Adjutant General**

**Thursday, 17 February 2011
2:45PM
Conference Room 224**

FROM

**Stanley Y. Fernandez, Colonel, CAP
Director, Government Affairs**

TO

**Mr .Chair, Senator Espero
Vice Chair, Senator Kidani
And
Members of the Committee**

I AM TESTIFYING IN SUPPORT OF CONFIRMING Major General Darryl D.K.Wong, for the position of the Hawaii State Adjutant General. I personally know Major General Wong and had the privilege to work with him in his position as the Commander, of the Hawaii Air National Guard. General Wong's strong support for the Hawaii Civil Air Patrol enabled CAP to achieve many of its mission operations and training for the State of Hawaii. Major General Wong was a former Cadet, in the Civil Air Patrol, while attending Maryknoll High School. He got his initial exposure for military discipline through the Maryknoll Civil Air Patrol. He attended the University

of Hawaii Air Force Reserve Officers Training Corps program and was commissioned as a Second Lieutenant in the Air Force and flew-C-141 cargo aircraft in the Vietnam War and later became a member of the Hawaii Air National Guard. In the Hawaii Air Guard, he rose and achieved the rank of Major General and became the Commander. He is indeed a pride of the Civil Air Patrol program in Hawaii.

As the Commander of the Hawaii Air Guard he was responsible for developing the Hawaii Air National Guard's strategic and contingency operational plans. He included the Civil Air Patrol of Hawaii to fly their CAP Cessna single engine aircraft to penetrate and test the Hawaii Air Defense system. He supported the use of CAP aircraft to provide aerial warning to swimmers, surfers, campers, and to residents who reside in low inundated areas which may be affected by an impending tsunami.

Major General Wong supports the Hawaii CAP cadet program and has spoken on many occasions to our cadets and members on the merits of CAP and the mission of the Civil Air Patrol.

Major General Darryl D.K. Wong is the outstanding leader which Hawaii needs to sustain and maintain the superb record that the Hawaii Guard has achieved for our state and nation. *I urge your strong support* to confirm this outstanding leader as the Hawaii State Adjutant General. Thank you for allowing me to testify.

STANLEY Y. FERNANDEZ, SR, Colonel, CAP
Director, Government Relations
Civil Air Patrol, Hawaii Wing
Phone: (808)456-5578
(808)256-5988(cell)
Email: sonnyfernan@msn.com



**HEADQUARTERS
HAWAII WING, CIVIL AIR PATROL
UNITED STATES AIR FORCE AUXILIARY
419 Lele Street
Honolulu, HI 96819-1821
(808) 836-3417
FAX (808) 834-6595**



5 January 2011

Senator Will Espero, Chairperson
Members of the Public Safety, Military Affairs, & Intergovernmental Affairs Committee
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero & Committee Members:

Civil Air Patrol (CAP) is the official Auxiliary of the U.S. Air Force – with three Congressionally-mandated missions: cadet programs, aerospace education and emergency services. CAP's Hawaii Wing boasts over five hundred volunteer members with squadrons on Oahu, Kauai, Maui and the Big Island.

I write this letter in strong support of Major General Darryll D.M. Wong's nomination to serve as the Hawaii Adjutant General. I have known MG Wong and have had the pleasure to work with him in his role as the Commanding Officer of the Hawaii Air National Guard. MG Wong is a long-time supporter of the CAP; in fact, he was a cadet member of CAP in the early 1960s!

CAP works closely with the Hawaii Air National Guard and State Civil Defense in support of one another. We are partnering in an effort to bring the CAP Surrogate Predator Mission to Hawaii to upgrade the capabilities of the CAP in support of Civil Defense. In Hawaii, CAP's primary emergency services mission is to provide early-warning for Tsunamis in support of Hawaii Civil Defense. MG Wong has promoted the goal of CAP's Cadet Program which is to develop young people into responsible citizens and aerospace leaders. MG Wong has supported our efforts to promote the three Congressionally-mandated CAP missions.

Major General Darryll D.M. Wong's military record, and service to the State and Nation are clearly exemplary. The entire State of Hawaii and our Nation would benefit from his appointment as Adjutant General. I am honored to provide this endorsement.

With respect and aloha,

A handwritten signature in cursive script, appearing to read "Roger M. Cairnes".

ROGER M. CAIRES
Colonel, CAP
Hawaii Wing Commander



HEADQUARTERS
66TH COMPOSITE SQUADRON
CIVIL AIR PATROL
United States Air Force Auxiliary
10 Hickam Ct, Bldg. 2094
Joint Base Pearl Harbor-Hickam, HI 96853



17 February 2011

TESTIMONY Before the: **SENATE COMMITTEE ON PUBLIC SAFETY,
GOVERNMENT OPERATIONS, AND MILITARY AFFAIRS**

FROM 66TH SQUADRON COMMANDER, Lieutenant Colonel Carswell Ross,
CAP

Support for consideration and confirmation of MAJOR GENERAL DARRYLL D.M. WONG,
for Adjutant General of the Department of Defense for a term to expire December 1, 2014.

Good afternoon, Chair Will Espero, Vice Chair Michelle Kidani and members of the Committee.

I am Carswell Ross, commander of the 66th Composite Squadron located on Joint Base Pearl Harbor-Hickam. My squadron supports confirmation of Major General Darryll D.M. Wong to be the Adjutant General of the Department of Defense.

You most likely have read Major General Wong's distinguished resume and accomplishment. I would like to share that this love of and enthusiasm for flying began as a cadet member of the Hawaii Civil Air Patrol (CAP). It is this type of opportunity that my 40 cadets obtain through their membership in the CAP. There are CAP members in all walks of life, they are mechanics, members of the armed forces, teachers, possibly your next-door neighbor. We seek to train these cadets to become responsible individuals with values that encourage community service.

Major General Wong has lived these values and has given back to our cadets by affording them to experience various aspects of military life and the joy of serving their community. We strongly support this long time CAP member.

Thank you for this opportunity to share another side of Major General Wong's life.

Testimony to the Senate Committee on
Public Safety, Government Operations, and Military Affairs
Thursday February 17, 2011, 2:45p.m.
State Capitol Conference Room 224

RE: Submitting for consideration and confirmation to the Adjutant General of the Department of Defense , Gubernatorial Nominee, MAJOR GENERAL DARRYLL D.M. WONG, for a term to expire December 1, 2014.

Dear Chair Espero, Vice Chair Kidani and Members of the Committee:

My name is Gregory Jackson, Jr., and I am honored to be the incoming Director of the Office of Veteran's Services, for the State of Hawaii. Because I do not assume my position until one day after your currently scheduled hearing, I submit this testimony as an individual citizen. I urge your support for the confirmation of MAJOR GENERAL DARRYLL D.M. WONG to the position of Adjutant General for the Department of Defense for the State of Hawaii.

Major General Wong is a distinguished Air Force officer whose military accomplishments speak volumes about his quality as a person, and his ability as an Airman and an officer. Major General Wong's military career spans a period of almost 40 years. His service in the Hawaii Air National Guard alone covers more than 25 years. In this time, Major General Wong has held positions as an Aircraft Commander, Aircraft Maintenance Officer, Executive Officer, Staff Officer, Combat Crew Instructor Pilot, Operations Officer, Director of Operations, Chief of Staff and now as Adjutant General. Major General Wong is a veteran of the Vietnam War and he has earned the Kosovo Campaign Medal. Likewise, Major General Wong's education has been extensive and accomplished. This includes multiple receiving graduate degrees in management and administration, attending numerous professional military education leadership courses and colleges and attending the Program for National and International Security Management at the John F. Kennedy School for Government, Harvard University, Cambridge Massachusetts. In short, it appears Major General Wong could not be more qualified for the position of Adjutant General for the Department of Defense for the State of Hawaii.

With his outstanding service as a war veteran, and exceptional experience as a leader, Major General Darryll Wong has proven himself to be able to serve as our State Adjutant General. I am honored to support his nomination, and I am excited to work for him within his department.

Thank you for this opportunity to testify in support of Major General Darryll D.M. Wong.

STATE OF HAWAII
DEPARTMENT OF DEFENSE

TESTIMONY

Submitting for consideration and confirmation
To the Adjutant General of the Department of Defense,
Gubernatorial Nominee,
MAJOR GENERAL DARRYLL D.M. WONG, for a term to expire
December 1, 2014

SENATE COMMITTEE ON PUBLIC SAFETY,
GOVERNMENT OPERATIONS, AND MILITARY AFFAIRS

February 17, 2011

BY

OFFICE OF VETERANS' SERVICES

Good afternoon, Chair Will Espero, Vice Chair Michelle Kidani and members of the Committee.

I am Carswell Ross, Veterans Services Coordinator, representing Mark Moses, the Director of the Office of Veterans Services (OVS). OVS supports confirmation of Major General Darryll D.M. Wong to be the Adjutant General of the Department of Defense.

Major General Wong served as the Chief of Staff, Hawaii Air National Guard and Commander, Headquarters, Hawaii Air National Guard Honolulu, Hawaii from September 2003 to present; he also held the position of Deputy Chief of Staff for Strategic Plans and Programs, Headquarters U.S. Air Force, Washington, D.C. from December 2007 – July 2008; he recently completed his appointment as Air National Guard Assistant to Commander, Pacific Air Forces, Hickam Air Force Base, Hawaii from July 2008 – January 2011.

General Wong received his commission in May 1972 as a distinguished graduate from the Air Force Reserve Officer Training Corps Program at the University of

Hawaii. While on active duty, he flew C-141's during the final years of the Vietnam War, he also participated in the closing of United States bases in Thailand, and the baby and refugee airlift as a member of the 53rd Military Airlift Squadron, Norton Air Force Base, and California. He served as Squadron Scheduler, Training Officer, and a member of the Airlift Control Element unit.

General Wong joined the Hawaii Air National Guard in November 1984 as a Flight Line Maintenance Officer overseeing F-4 operations and the eventual conversion to the F-15. He is a Command Pilot and Instructor Pilot with more than 3,000 hours in the C-17, KC-135R, C-141A, T-38 and T-37. He was awarded many major awards and decorations during his military career such as the Meritorious Services Medal, Air Force Commendation Medal, Vietnam Service Medal, Kosovo Campaign Medal, just to name a few.

With his outstanding military career, status a war veteran, and exceptional experience as a leader, Major General Darryll Wong has proven himself to be able to serve as our State Adjutant General. The State Office of Veterans' Services strongly supports his nomination.

Thank you for giving me the opportunity to testify in support of Major General Darryll D.M. Wong's confirmation and consideration.

Honorable State Senator Will Espero
Chairman, Public Safety, Military Affairs & Intergovernmental Affairs Committee Hawaii
State Capitol, Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero

I write this letter in strong support of Major General Darryl D.M. Wong's confirmation to serve as the Hawaii Adjutant General. I personally know Major General Wong and the privilege to work with him in his role as the Commander of the Hawaii Air National Guard. He was a former Civil Air Patrol cadet while attending Maryknoll High School, attended the University of Hawaii Air Force ROTC program, commissioned as a 2nd Lieutenant in the Air Force and flew C-141's in the Vietnam War and later a member of the Hawaii Air National Guard which he rose and achieved the rank of Major General. He is indeed a pride of the Civil Air Patrol of Hawaii.

As Commander of the Hawaii Air Guard, he was responsible for developing the Hawaii Air National Guard's strategic and contingency operational plans. In this respect he included the Civil Air Patrol of Hawaii to fly CAP Cessna aircraft to penetrate the Hawaii Air Defense system and wholly supports the Tsunami efforts of the CAP. Major General Wong supports wholly the cadet program and has spoken in several occasions to our members and promotes the merits and the mission of the Civil Air Patrol.

Major General Darryl D.M. Wong is the leader which the Hawaii Guard needs to continue the outstanding record that the Hawaii National Guard has achieved. I urge your strong support in confirming this outstanding leader as the next Hawaii Adjutant General. Thank you.

/-S-/

DARRYL C.K. CHOY, Lt Colonel, CAP
Director of Personnel

Hawaii Wing HQ Civil Air Patrol

United States Air Force Auxiliary

February 15, 2011

To: Honorable Will Espero, Chair and the Honorable Michele Kidani, Vice Chair, Senate committee on Public Safety, Government Operations, and Military Affairs

Re: Submitting for consideration and confirmation to the Adjutant General of the Department of Defense, Gubernatorial Nominee, MAJOR GENERAL DARRYLL D. M. WONG, for a term to expire December 1, 2014

Dear Senators:

I write in strong support of the nomination of Major General Darryll Wong for the position of The Adjutant General (TAG) of the State of Hawaii.

I worked with General Wong in the Hawaii Air National Guard (HIANG) for nearly ten years, first as a fellow staff officer at the headquarters and then as his Chief of Staff when he became Commander of the HIANG. I have seen him at work in a variety of different contexts and have enormous respect for his dedication to duty, work ethic, and seemingly boundless energy as well as for his experience, integrity, knowledge, and insight. He has been not only an effective leader of the HIANG and part of leadership teams in the state Department of Defense, Pacific Air Forces (PACAF), and the National Guard Bureau but also a very likeable and persuasive colleague to those with whom he has worked.

General Wong has what I consider to be a prerequisite experience for the TAG job: he served on active duty as an officer in the Air Force for a number of years early in his career. He knows intimately the active duty culture, which is a great plus for a TAG in a state so dominated by the military services in a job that requires lots of interaction and cooperation with the active duty military. He has also served all of his Air National Guard career as a traditional member—a part-timer who also had a civilian career—which is the status of most of our Hawaii Army and Air National Guard members, and it is vital that the Hawaii National Guard (HING) leadership knows well and understands the special challenges faced by their traditional soldiers and airmen who must balance the demands of two jobs as well as family as they serve the HING and pursue their civilian careers.

Over the past decade, General Wong has worked at the headquarters level of the HING and as commander of HIANG for over half of that time. I know how hard he worked to set the course for the organization, to communicate a vision to the men and women of the HIANG that he articulated clearly and returned to again and again to guide the work and decisions at every level of the organization. He conferred with past leadership of HIANG as well as with trusted colleagues at the National Guard Bureau and in the Air Force, and he reached out to HIANG members at all levels to get input and feedback on the very important projects and programs of the HIANG. He had a very clear vision of the future for Hawaii at a time when many states were losing flying missions and the Air Force was making unilateral decisions about missions and equipment without conferring with the Guard. He made key friends and allies and worked to understand the challenging context of the time and how to work within it. The projects he championed and initiated have been outstanding successes: Eagle Vision, an intelligence mission

for the HIANG, HIANG augmentation to the PACAF operations center, the C-4 cargo plane associate unit, and most recently the F-22 associate unit wherein the HIANG actually owns the Air Forces' state-of-the-art airplanes. Of course, he didn't accomplish all that alone but worked very successfully with the myriad personalities and power centers to sell them on the capabilities of Hawaii's men and women in the Guard. General Wong is very well liked and respected among his colleagues and superiors in the military and works very effectively with them as well as with civilian governmental officials and staffs.

General Wong has not been focused solely on military operations and equipment, however. He has an abiding concern for his community and encouraged HIANG units to perform community service projects when they could. He personally led the organization in supporting the Troy Barboza Law Enforcement Torch Run, which benefits Special Olympics, with spectacular results—each year HIANG comes out in force to match and sometimes exceed the numbers from the Honolulu Police Department. General Wong supported efforts to establish the Air Force Star Base program in Hawaii to provide upper elementary/intermediate school students with this excellent STEM education opportunity. He also championed Hawaii's Youth Challenge program, which the National Guard runs to provide an alternate route for high school graduation to the at-risk population in our state. When I served on the board of directors of the Joint Venture Education Forum (JVEF), representing the HIANG in this partnership organization that brings together the military components, community stakeholders, and the Hawaii Department of Education for the betterment of education in Hawaii, I always had his full support. In my new position as the Hawaii State Commissioner for the Interstate Compact on Educational Opportunity for Military Children, I can count on him to help me spread the word about the compact and other educational issues in Hawaii to HIANG members, who, since they work so closely with the active duty in the associate units, serve as communicators and ambassadors for our local educational institutions.

General Wong has great respect for our military veterans and for those who have served as commanders before him. On his many trips to Washington DC, he always met with active and retired generals of the Air Force and the Air and Army National Guard, seeking to more fully understand the background and context of the many important issues that impacted our Hawaii National Guard and conveying the story of the HIANG's many accomplishments and potential for the future. He repeatedly expressed his confidence and strong belief in the ability and competence of our local National Guard units to excel in their state and federal missions, and they rarely disappointed under his leadership, stepping up to vital new missions as they also maintained their long-standing mission of emergency response and the defense of Hawaii.

I have found Darryll Wong to be a most dedicated professional, constantly seeking knowledge and understanding, taking advantage of any learning opportunity, enormously interested and involved in a wide array of activities in support of our community and the military and defense of our state and nation. Major General Darryll Wong would make an outstanding TAG for the State of Hawaii. I respectfully ask the Committee to recommend confirmation.

Kathleen F. Berg, Brigadier General (Retired)
Air National Guard



Sandwich Isles
Communications, Inc.

A Waimana Company

January 19, 2011

Senator Will Espero
Chairman
Public Safety, Government Operations and Military Affairs Committee
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Re: Letter of Support – Confirmation of Major General Darryll Wong as the
Adjutant General, State of Hawaii, Department of Defense

Dear Chairman Espero, Vice Chairman Kidani, and members of the Public Safety, Government Operations and Military Affairs Committee:

My name is Robert Kalani Uichi Kihune, a retired U.S. Navy Vice Admiral, a recently retired Trustee of the Kamehameha Schools, and currently the Chief Executive Officer of Sandwich Isles Communications, Inc.

The purpose of this letter is to provide my strongest support for Major General Darryll Wong, who until recently was the Commander of the Hawai'i Air National Guard, for confirmation as the State of Hawaii Adjutant General. I have known MGen Wong both professionally and personally during his tenure as the Commander of the Hawai'i Air National Guard and there is no question that MGen Wong is a superior leader who possesses the requisite qualifications and experience to transition the Hawaii National Guard into a military and first response and disaster recovery force that will meet both local as well as the national/international needs of a rapidly changing world.

His background and experience in the U.S. Air Force and the Hawaii National Guard have spanned the full gamut of operational, headquarters, and command tours that have not only provided a close relationship with top officials in the Washington, D.C. military and political scene, but also with the thousands of young men and women who serve in the Hawaii National Guard. I have personally seen the positive leadership style of MGen Wong during some of my

Senator Will Espero

January 19, 2011

Page 2

orientation flights and visits to his facilities. He is a leader who truly portrays to his troops, by his very personable and caring nature, that our people are the most important assets in the military, even when showcasing his new aircraft and technology like the C-17 and the F-22.

While tending to his significant duties in the National Guard, MGen Wong has made the time to participate in community services with the Special Olympics Hawaii, as well as coaching volleyball at Maryknoll, Kamehameha, and Punahou high schools in the past. He is an accomplished athlete, who played basketball and volleyball, and also paddled in canoe races. A pilot with Aloha Airlines for over 30 years until it ceased operations, MGen Wong continues to fly as a senior pilot with Aloha Air Cargo. I wanted to specifically recap some of his community service and experience because I believe it not only portrays his health and stamina in such a wide array of activities, but also his genuine interest in the health and welfare of Hawaii and particularly in our young people. He is definitely a role model to both the men and women in the National Guard and the young people of Hawaii.

I could fill a couple more pages with a thousand adjectives to positively describe MGen Wong in an effort to further justify why he should be confirmed as the State of Hawaii Adjutant General. But let me summarize by stating that there is no question he is truly an outstanding leader. But more importantly, he is a leader who has the necessary intelligence and skills to guide and implement the strategic direction of the Hawaii National Guard for at least the next decade.

Therefore, I most strongly recommend that you confirm Major General Wong as the State of Hawaii Adjutant General.

Very respectfully,



Robert K. U. Kihune
Vice Admiral, USN (Retired)

RKUK:jgc

cc: Senator Michelle N. Kidani
Senator Rosalyn H. Baker
Senator Pohai Ryan
Senator Sam Slom

5 January 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero, Chairman, and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee:

This letter is in support of Major General Darryll Wong's confirmation as State Adjutant General. My name is Vern T. Miyagi and I recently retired from the Hawaii Army National Guard after 37 years of commissioned service.

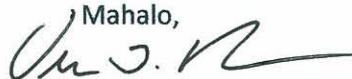
I have known and worked with MG Wong for over 15 years while he and I served in the Hawaii National Guard. I have witnessed the many positive changes in the Hawaii Air National Guard (HIANG) resulting from his personal leadership. The HIANG now has the most diversified capabilities of all states with fighter (F-22 Raptor), transport (C-17) and refueling (KC-135) units. Hawaii is the only state with these three capabilities and our HIANG is now better positioned for critical relevance in national contingencies and disaster response missions. This relevance has brought significant economic resources, structure, and capabilities to our state.

MG Wong's credibility is well recognized and appreciated by the active duty military leadership here in Hawaii and at the national level. As the Air National Guard (ANG) Assistant to the Commander, Pacific Air Forces and the Chair of the ANG Strategic Planning System Steering Committee he has brought the active component military and the state much closer together. This will continue to be important in our operational deployments and disaster response efforts.

MG Wong has been a significant factor in U. S. Pacific Command's engagement in the Asia Pacific. He has led disaster management events between with the People's Republic of China, U. S. Pacific Command, and the University of Hawaii. MG Wong has significant experience in supporting civil authorities in disaster response operations, both in domestic and international events. This experience is critical in leading the state's response efforts and coordinating active military support during hurricane or other disaster events.

The Hawaii National Guard has dramatically changed over the last eight years. Multiple operational deployments of over 90% of our soldiers and airmen have increased our readiness and capabilities. We need to sustain this readiness and our relevance to both domestic and national missions. MG Wong has been instrumental in all of these developments and his experience will be important in leading the State Department of Defense in the future.

If you have any questions, I can be reached at 294-0807 or vmiyagi@gmail.com.

Mahalo,

Vern T. Miyagi
Major General
U. S. Army (Retired)

KENJI SUMIDA, BRIG GEN (RET), USAF
1296 Aloha Oe Drive, Kailua HI 96734; Ph: 261-2270

January 10, 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Chairman Espero and members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee:

I would like to take this opportunity to respectfully ask for your support for the confirmation of Major General Darryll Wong as the Adjutant General of the State of Hawaii. Having served in the Hawaii Air National Guard for over 35 years with my last assignment as Commander of the Hawaii Air National Guard, I fully understand the important role the Adjutant General plays as head of the State of Hawaii Department of Defense.

As you may know, both Army and Air National Guards have served and continue to serve both Federal and State jurisdictions in ensuring the security and safety of our nation, our State and our local communities. Our citizen soldiers and airmen have distinguished themselves in the war on terrorism, as well as in responding to natural disasters not only in Hawaii, but in other countries as well. These men and women deserve the best in leadership that our State can provide, and in my mind, Major General Darryll Wong is unquestionably the most qualified person to provide that leadership.

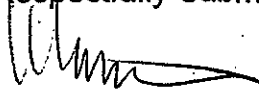
In serving as the Commander of the Hawaii Air National Guard for the last nine years, General Wong has demonstrated in so many ways his outstanding leadership. General Wong is an intensely loyal man who combines seemingly contradictory characteristics - aggressive when the situation dictates, yet humble and always courteous in his dealings with superiors as well as subordinates. He is visionary who thinks "outside the box", but at the same time respects and recognizes traditions and programs that have proven to be successful in the past. These characteristics have served him well in earning and retaining the credibility and respect of the highest Air Force and Air National Guard leadership in Washington, D.C, in Hawaii and our allies, particularly in the Asia-Pacific Region. The close relationships and credibility he has gained with those leaders have contributed in no small way to the successes the Hawaii Air National Guard has enjoyed, and the resources that have flowed into our State from Washington, D.C., bringing in revenues that create jobs, local purchases

and taxes. Under his leadership, the Hawaii Air National Guard has gained recognition as one of the most diversified and capable units in the United States.

I know that General Wong will apply these same outstanding leadership abilities in improving and expanding the Hawaii's Army National Guard, Civil Defense and Veteran's Affairs. You will have made a wise decision on behalf of the people of Hawaii when you confirm General Darryll Wong as Adjutant General of the State of Hawaii.

Thank you for the opportunity to offer my endorsement of his appointment.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Kenji Sumida', with a long horizontal flourish extending to the right.

Kenji Sumida,
Brig Gen (ret.) USAF



MAJOR GENERAL H. RAY STARLING, USAF (RET)

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, HI 96813

January 5, 2011

RE: Recommendation in support of Major General Darryll D. M. Wong to be Adjutant General

Dear Senator Will Espero, Chairman, and members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee:

I am honored to recommend confirmation of Major General Darryll D.M. Wong to serve as Hawaii's next Adjutant General. In my opinion, Major General Wong is the best qualified candidate for Adjutant General that I have seen in my 30 year military association with Hawaii. I have no doubt that Governor Abercrombie and the state would be extremely well-served by having Major General Wong as Hawaii's senior military leader.

I have known Darryll professionally as a military leader and an Air National Guard colleague for the past 15 years. During that time, I have had occasion to give legal counsel to Darryll and to observe his decision processes in the various command positions he has held. I have also seen his leadership skills in action, dealing with the constantly changing challenges that face military commanders today. I am genuinely impressed by Darryll's complete mastery of all the necessary competencies of an outstanding leader.

Equally important, Darryll is well-known and respected at the Pentagon, US Pacific Command and in Hawaii as a get-the-job-done leader. His Senior Executive Profile is an impressive, but very accurate testament to the significant contributions he has personally made to the welfare of the state and nation. Additionally, his vision of Hawaii's future needs has always been forward-leaning and on-target, such as his strong promotion of energy awareness, conservation and efficiency long before these concepts were fashionable.

In short summary, Darryll has all of the essential qualities needed for the highest command - and more. He is a natural leader who sincerely cares about his leadership responsibilities, as well as the needs of those he leads. His leadership skills blend the best of Hawaiian culture and the Aloha spirit with the high tech world of today's national security. His continuous education and training to improve his capabilities sets the example for those he leads, as does his personal adherence to the highest standards of military fitness and bearing.

Finally, among his superiors, peers and subordinates, Darryll enjoys the highest reputation for character and integrity. I have always known him to speak honestly, with candor, respect and a strong sense of doing what is right for Hawaii. He is a model officer and gentleman who is unmatched in proven capability, experience and leadership qualities by the other candidates for this position.

For these reasons and a well-documented record of his proven leadership excellence and success, I give my strongest endorsement to Major General Darryll D.M. Wong to be Hawaii's next Adjutant General. In my opinion, Major General Wong will serve the state, the nation and the Abercrombie team exceptionally well.

Respectfully submitted,

H. Ray Starling, Major General, USAF (Ret)

Honorable Senator Will Espero
State Capitol Room 231
415 South Beretania Street
Honoulu, Hawaii 96813

14 January, 2011

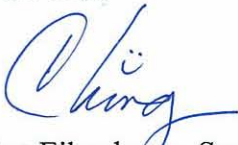
Dear Senator Espero,

Salaam and greetings from Kabul, Afghanistan!

This is Ching Eikenberry, wife of Karl Eikenberry, U.S. ambassador to Afghanistan. I am writing to acknowledge and recommend a superb individual, also a friend of ours, Major General Darryll Wong, for you to consider for the position of the next Adjutant General for the state. Darryll is well known both in the community and overseas. I had the good fortune to work with him closely on many trips to China conducted by the Office of the Secretary of Defense in the last 5 years. I don't think I need to brag about his credential and rich experiences (I am sure you will be getting his CV), but I do like to emphasize that from working side by side with him, I know Darryll has the very temperament for this important job. He gets along with everyone we encountered (especially some of the "tough" Chinese PLA officers); and he has the incredible talent seemed to know just when to push which button. A big part of our work in the military to military exchange programs are administrated in Washington D.C. and Darryll has established seamless relationship with them. And quite frankly, he has saved us a few times from potentially unfavorable conditions. I sincerely believe Darryll is your best choice not only for the continuity, but also to bring this important task to a higher level.

Well, Senator Espero, my husband and I hope we will have an opportunity to host you in our residence in Kabul. As the war is winding down, there are still many brave young men and women from Hawaii who we are certain would love to meet their senators and representatives in Afghanistan.

All the best,



Ching Eikenberry, Spouse
Ambassador Karl Eikenberry
US Embassy Kabul, Afghanistan

From: Quizon, Ramon M SMSgt USAF PACAF PACAF/ANG Forces PACAF
[ramon.quizon@hickam.af.mil]
Sent: Tuesday, February 15, 2011 2:09 PM
To: PGM Testimony
Subject: GM 515 SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE ADJUTANT GENERAL OF THE DEPT. OF DEFENSE, GUBERNATORIAL NOMINEE, MAJOR GENERAL DARRYLL D.M. WONG, FOR A TERM TO EXPIRE DEC. 1, 2014 Thursday, February 17, 2011 at 2:45PM in Room 224

Dear Mr. Chairman and distinguished members, I appreciate the opportunity to testify in support of GM 515 SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE ADJUTANT GENERAL OF THE DEPT. OF DEFENSE, GUBERNATORIAL NOMINEE, MAJOR GENERAL DARRYLL D.M. WONG, FOR A TERM TO EXPIRE DEC. 1, 2014

I'm Senior Master Sergeant Ramon Maui Quizon, a member in good standing with the Hawaii Air National Guard, and current Vice President-Air, Hawaii National Guard Enlisted Association, representing over 4,000 enlisted men and women of the Hawaii Army and Air National Guard.

I am deeply honored to have served under the command of Major General Wong while he was assigned as Commander, Hawaii Air National Guard. General Wong has a long and distinguished career, and to our benefit, has had the responsibility of steadfastly leading the over 2,500 enlisted airmen of the Hawaii Air National Guard in their peacetime and war-fighting activities spread over half the globe.

Through his visionary leadership, the Hawaii Air National Guard has and continues to enjoy a string of successes, from combat contingencies in air expeditionary forces deployment, humanitarian and disaster relief efforts, acquisition of increased personnel and equipment, and a positive contribution to our local community.

The Hawaii Air National Guard (HIANG) has two missions. In performing its State mission, the HIANG provides organized, trained units to protect Hawaii's citizens and property, preserve peace, and ensure public safety in response to natural or human-caused disasters. Its Federal mission is to provide operationally-ready combat units, combat support units and qualified personnel for active duty in the U.S. Air Force in time of war, national emergencies, or operational contingency. Our ability to successfully carry out our mission requirements lies largely on the dedication and commitment of each and every Airman in the Hawaii ANG – and by the strong hand of an astute and respected leader. That leader has been and is embodied by Major General Darryll Wong.

Mr. Chairman, as a senior enlisted leader with over 27 years of service in the Hawaii Air National Guard, I am sure that the role of The Adjutant General is a difficult job to do well, and an easy job to do poorly. I am also certain the job requires a great deal of skill, tact, and professionalism. If confirmed, I have no doubt Major General Wong will pledge to do his best in the execution of those responsibilities in leading the office of The Adjutant General, and in working with the Pacific Air Forces, the National Guard Bureau, the Hawaii National Guard's Army and Air leadership, the State of Hawaii Department of Defense employees, and this Legislature.

Mr. Chairman and distinguished members, thank you again for giving me the opportunity to testify in support of Major General Darryll D. M. Wong's nomination to be The Adjutant General, State of Hawaii.

//SIGNED//

R.MAUI QUIZON, SMSgt, USAF

Executive Assistant, PACAF/RG

CELL: 228-0915

DSN: 449-3864

COMM: 808-449-3864

FAX: 449-3866

EMAIL: ramon.quizon@hickam.af.mil

February 15, 2011

The Honorable Senator Will Espero, Chair
Committee on Public Safety, Government Operations, & Military Affairs
Twenty-Sixth State Legislature
State Capital, Room 224
Honolulu, Hawaii 96813

Dear Senator Espero and Committee Members:

Subject: Governor's Message (GM) 515
Confirmation of Major General Darryll D.M. Wong
Adjutant General of the Department of Defense

I am writing in support of the confirmation of Major General Darryll Wong as Adjutant General of the Department of Defense (DOD).

Having served in the Hawaii Air National Guard (HIANG) for the past 12 1/2 years, I worked directly with or directly for General Wong for nine of those years. For my first four and a half years in the HIANG, I was assigned to the Headquarters (HQ) HIANG and worked with then Colonel Darryll Wong as he initiated and led the conversion from old C-130 aircraft to the top of the line C-17 aircraft. This conversion not only ensured the HIANG would have a relevant aircraft to fly for decades to come, but also built a new model of partnership with our active duty Air Force counterparts that led to much closer integration of Air National Guard and active duty forces across the country.

After leaving HQ HIANG for another assignment, I returned several years later to serve as the Director of Plans and Programs under General Wong who was then the Commander, HIANG. During the next four and a half years, I was able to watch General Wong implement his longer term strategy to ensure the HIANG took on the most relevant missions. This included converting from our aging F-15 fighters to the USAF's premier F-22 fighters, increasing the number of KC-135 refueling aircraft from eight to 12, creating a new command & control unit that directs all contingencies and war fighting operations in the Pacific outside of Korea, and creating a new intelligence unit. All of these initiatives were multiple years in the making and took significant vision and persistence to develop.

Overall, General Wong's key strength is his vision. While he may leave the fine details to others, he builds a vision that ensures longer term relevance to the nation and state while simultaneously adding new and marketable jobs for Hawaii's citizens. Additionally, General Wong has a strong network of senior level general officers that he knows extremely well and has access to contacts that few others in the Hawaii National Guard possess. This would be invaluable to not only the HIANG, but the Hawaii Army National Guard, State Civil Defense, entire State DOD and the State of Hawaii overall.

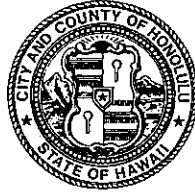
I respectfully request this committee confirm Major General Wong for the Adjutant General position with the State DOD.

Sincerely,



Ryan Okahara
Deputy Comptroller
Department of Accounting and General Services

POLICE DEPARTMENT
CITY AND COUNTY OF HONOLULU
801 SOUTH BERETANIA STREET · HONOLULU, HAWAII 96813
TELEPHONE: (808) 529-3111 · INTERNET: www.honolulu-pd.org



PETER B. CARLISLE
MAYOR

LOUIS M. KEALOHA
CHIEF

DELBERT T. TATSUYAMA
RANDAL K. MACADANGDANG
DEPUTY CHIEFS

OUR REFERENCE

LMK-AL

January 12, 2011

The Honorable Will Espero, Chair
and Members
Public Safety and Military Affairs Committee
The Senate
State Capitol, Room 207
415 South Beretania Street
Honolulu, Hawaii 96813

Re: Letter in Support of Major General Darryll D.M. Wong
for the Adjutant General, State of Hawaii

Dear Chair Espero and Members:

This letter is written in strong support of Major General Darryll D.M. Wong for the position of Adjutant General for the State of Hawaii. I have met with General Wong several times during my tenure as Chief of Police and believe that he will serve the State of Hawaii as Adjutant General with honor, pride, and integrity.

Major General Wong is a strong supporter of local, state, and federal law enforcement. In 2000, he assisted in "Operation Powerball," which was a multi-jurisdiction operation that resulted in the arrest of 78 wanted drug offenders. Major General Wong has also supported the Honolulu Police Department's Weed and Seed program and the Troy Barboza Special Olympics run.

I am confident that Major General Wong will work collaboratively with the Honolulu Police Department to prepare for the upcoming Asian Pacific Economic Cooperation event in November 2011. I am certain that Major General Wong has demonstrated, through his actions, that he is committed to ensure that Hawaii will always be a safe place to live, work, and play.

The Honorable Will Espero
and Members
January 12, 2011
Page 2

I respectfully ask for your support in the selection of Major General Darryl D.M. Wong for Adjutant General for the State of Hawaii. Given the time and opportunity, General Wong will prove that he is the best and most qualified person for this important role.

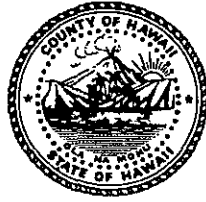
Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Louis M. Kealoaha". The signature is fluid and cursive, with a large, stylized initial "L" and "K".

LOUIS M. KEALOHA
Chief of Police

William P. Ken oi
Mayor



Harry S. Kubojiri
Police Chief

Paul K. Ferreira
Deputy Police Chief

County of Hawai`i

POLICE DEPARTMENT

349 Kapi`olani Street • Hilo, Hawai`i 96720-3998
(808) 935-3311 • Fax (808) 961-2389

January 6, 2011

Senator Will Espero
State Capitol, Room 231
415 South Beretania Street
Honolulu, Hawai`i 96813

Dear Senator Espero, Chairman, and Members of the Public, Safety, Military Affairs
and Intergovernmental Affairs Committee:

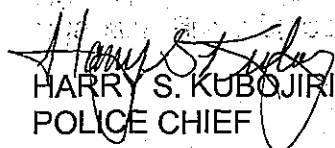
It is with great pleasure that I write this letter of support for Major General Darryll D. M. Wong to be appointed as Adjutant General, Robert G. F. Lee's successor.

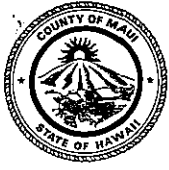
The Hawai`i Air National Guard has played an instrumental role in law enforcement's fight against drug trafficking. Under the direction of Major General Wong, the Hawai`i Air National Guard has worked jointly with Federal, State and County law enforcement agencies. The air support provided by Air National Guardsmen has led to successful drug missions not only in Hawai`i, but also in Guam.

As the Chief of Staff, Major General Wong is responsible for developing strategic and contingency operational plans. He also commands an organization of over 2,500 personnel. Operations under Major General Wong include air defense of the Hawaiian Islands, as well as weather flights. His knowledge and experience in these areas make him a well qualified candidate to serve as the Director of State Civil Defense, as well as Homeland Security Advisor.

It is Major General Wong's lifelong commitment to serve our country and protect the welfare and freedoms shared by all citizens that I offer a high recommendation for Major General Darryll D. M. Wong without reservation.

Sincerely,


HARRY S. KUBOJIRI
POLICE CHIEF



ALAN M. ARAKAWA
MAYOR

OUR REFERENCE
YOUR REFERENCE

POLICE DEPARTMENT COUNTY OF MAUI

55 MAHALANI STREET
WAILUKU, HAWAII 96793
(808) 244-6400
FAX (808) 244-6411

January 6, 2011



GARY A. YABUTA
CHIEF OF POLICE

CLAYTON N.Y.W. TOM
DEPUTY CHIEF OF POLICE

The Honorable Will Espero, Chair
and Members of the Public Safety, Military Affairs
and Intergovernmental Affairs
The Senate
State Capital
415 S. Beretania St., Rm. 231
Honolulu, HI 96813

**Re: Letter of Support for Major General Darryll M. Wong
for the Adjutant General-State of Hawaii**

Dear Chair Espero and Members:

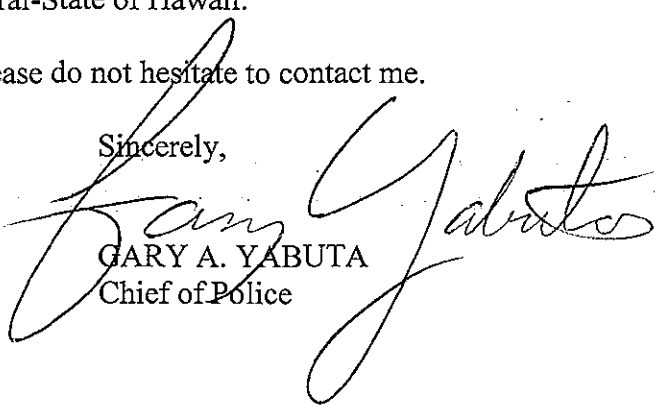
The Maui Police Department would like to express our endorsement for Major General Darryll M. Wong, Commander of the Hawaii Air National Guard, for the position of Adjutant General, State of Hawaii.

Our support for Major General Wong is based on our continuous relationship, in which the Air National Guard, under his command, has incorporated highly technical and motivated National Guard personnel with our Vice Narcotics staff, thereby enhancing our narcotics interdiction efforts and criminal intelligence gathering. During complex narcotics interdiction operations that many times transcended outside of Maui County, Major Wong authorized clandestine military air transports of our equipment and personnel to target sites throughout the state.

The cooperation and leadership of Major General Wong and the Hawaii Air National Guard has impacted the quality of life for Maui County and the state of Hawaii. His capabilities and leadership will further benefit all of Hawaii law enforcement, should he be appointed and confirmed as our next Adjutant General-State of Hawaii.

If you have any questions, please do not hesitate to contact me.

Sincerely,


GARY A. YABUTA
Chief of Police

December 29, 2010

Senator Will Espero
Chairperson
Transportation, Military Affairs and Government Operations Committee

SUBJECT: Written Testimony on behalf of Major General Darryll D.M. Wong for the position of The Adjutant General, State of Hawaii

Honorable Senator Espero and committee members,

It is my honor to recommend to you Major General Darryll Wong as the Adjutant General for the State of Hawaii. I have known General Wong for over 35 years and I have had the privilege of interacting with him as an athlete and as a member of the Hawaii National Guard. He is a person of unquestionable integrity, exceptional dedication and has developed into a quality strategic-visionary leader. Without question he has the experience, leadership, background to include the conviction and character to steer the Department of Defense, State of Hawaii on a successful course. He is a proven performer with increasing levels of responsibilities throughout his career in the military. His enthusiasm and optimism coupled with his ability to forecast and prepare for the future is an awesome combination we must take full advantage of. His strategic-visionary leadership is of critical important when it comes to overseeing the Civil Defense, Homeland Security and the National Guard.

With my service in the military of 33+ years ending as the Deputy Commander of the 29th Enhance Separate Infantry Brigade (Light), I have interacted with General Wong throughout my career in the Hawaii National Guard to include State Emergencies, such as, Hurricane Iniki as the Task Force Command and during 9/11 as the Ground Forces Component Commander. Darryll has always stepped up to the plate when needed the most. His accomplishments and proven results and leadership style inspires soldiers and airmen to excel. He has been a pleasure to work with as his leadership style and knowledge create a collaborative environment making it easy to come to quick and effective decisions.

General Wong's many key leadership positions and accomplishments makes him the right person, at the right time, to head the Department of Defense, Office of Homeland Security, and Director of State Civil Defense. His experience, leadership style, vision, and the ability to foster a collaborative environment is the right mix for such a critical position. There are no weaknesses in this armor.

It is my honor to recommend to you this exceptional strategic leader. He will without a doubt serve the State of Hawaii well.

Sincerely,



Hon. Raymond Jardine Jr., MS, MSS, DBA
President & CEO, Native Hawaiian Veterans, LLC (Hawaii New Small Business of the Year 2010)
Vice Chair, National Veterans Business Development Corporation (Presidential Appointment)
Board of Directors, National Guard Association of the United States (NGAUS)
Chairman, Native Hawaiian Organizations Association
Chairman, Kina'ole Foundation
Chairman, Veterans for Obama, Hawaii
Colonel (retired) U.S. Army
Former President, Hawaii National Guard Association (HNGA)

THE CHAMBER OF COMMERCE OF HAWAII

1132 Bishop Street, Suite 402

Honolulu, Hawaii 96813

Testimony to the Senate Committee on Public Safety, Military Affairs, and
Intergovernmental Affairs

Thursday, February 17, 2011

2:45 PM

Conference Room 224

RE: GM 515, SUBMITTING FOR CONSIDERATION AND CONFIRMATION TO THE
ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE, GUBERNATORIAL
NOMINEE, MAJOR GENERAL DARRYLL O.M. WONG, FOR A TERM TO EXPIRE
DECEMBER 1, 2014

Chair Espero, Vice Chair Kidani, and members of the committee.

My name is Charles Ota and I am the Vice President for Military Affairs at The Chamber of Commerce of Hawaii. I am here to testify that the Military Affairs Council (MAC) supports confirming the appointment of Major General Darryll to the position of Adjutant General of the State Department of Defense.

General Wong recently served as the Commander of the Hawaii Air National Guard when the 154th Wing transformed its missions and operations to become a primary provider of air support for the Pacific Air Forces.

In recent years, the air guard added a new unit of eight new C-17 airlift aircraft, increased its fleet of air refueling tankers by adding four KC-135 aircraft, and became the first overseas base to receive the Air Force's newest fighter aircraft, the F-22. This effort to build up and modernize the air guard has yet to be completed as much more work is required to construct support infrastructure for the new aircraft and complete the conversion to associate Air Force – Air National Guard operations. No other air national guard wing has a more diverse mission than the Hawaii Air National Guard.

General Wong has proved his outstanding leadership capabilities during this period of remarkable change, and gained invaluable experience in partnering

with the US Air Force. Coupled with his years of service in the State Department of Defense, we believe that General Wong is fully qualified to lead the Hawaii Air National Guard, Hawaii Army National Guard, State Office of Civil Defense, State Veterans Services, and Hawaii Youth Challenge Program, through this most critical period for the department of defense.

The Chamber and the MAC respectfully recommend that Major General Darryll Wong be confirmed as the State Adjutant General.

Thank you for this opportunity to testify.



**The Chamber of
Commerce of Hawaii**

Since 1850

10 January 2011

The Honorable Will Espero
Hawaii State Senator
Chair, Senate Committee on Public Safety and Military Affairs
Hawaii State Capitol, Room 207
Honolulu, HI 96813

Dear Senator Espero:

Attached is a copy of a letter that I forwarded to Governor Neil Abercrombie recommending the appointment of Major General Darryll Wong to the position of State Adjutant General.

I humbly ask for your endorsement of General Wong as the Adjutant General during the Senate confirmation process. He has the experience and knowledge to successfully lead the Hawaii Army National Guard and Hawaii Air National Guard, as well as the State Office of Civil Defense, Veterans Services, and Hawaii Youth Challenge Program, through its most difficult period of change.

This is especially true of the air guard as it converts air defense operations to the world's most sophisticated fighter aircraft, the F-22, completes the bed-down of its C-17 unit, adds four more KC-135s to its tanker fleet, and becomes a fully operational active-reserve unit responsible for supporting the air mission of the Pacific Air Forces.

No other air national guard wing has a more diverse aircraft inventory or a more varied mission than the Hawaii Air National Guard.

I highly recommend that Major General Darryll Wong be confirmed as the State Adjutant General.

Sincerely,

Charles M. Ota
Vice President, Military Affairs
The Chamber of Commerce of Hawaii

December 7, 2010

The Honorable Neil Abercrombie
Governor, State of Hawaii
Hawaii State Capitol
415 Beretania Street
Honolulu, HI 96813

Dear Governor Abercrombie:

This is my personal letter of recommendation for the appointment of Major General Darryll D. M. Wong, Commander of the Hawaii Air National Guard, as the next Adjutant General for the State of Hawaii.

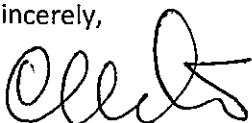
The Hawaii National Guard units are combat tested and are in the midst of transforming units for the 21st century. The ongoing transformation of the air guard is likely to be the more complex because it involves the final bed down of C-17 airlift operations and the conversion to the world's most sophisticated fighter aircraft, the F-22. Both the C-17 and F-22 units are in joint association with the US Air Force, and, along with its KC-135 air refueling tankers, are part of the Air Expeditionary Force concept that will have aircraft and aircrews on call for Air Force missions around the globe.

The air guard transformation will involve the completion of a number of major infrastructure upgrades to accommodate the F-22s and the construction of a new training runway in Kona for the C-17s. The adjutant general will play a key role in securing HQ Air Force approvals and congressional funding, both of which General Wong is well versed in securing.

Hawaii is very fortunate to have the availability of General Wong to serve as the Adjutant General and direct the transformation of the Hawaii Army National Guard and Hawaii Air National Guard. General Wong has worked closely with General Howie Chandler, the immediate past Commander of the Pacific Air Forces, and General Gary North, the current Commander, in successfully implementing the plans to transform the air guard's mission to the C-17 and F-22 operations. He was also responsible for securing 45 new full time air guard positions to accommodate the addition of four KC-135 aircraft, making the air guard the primary source for air refueling missions for the Pacific.

Hawaii may have other individuals qualified to serve as the adjutant general, but none more qualified than General Wong to meet the challenges facing Hawaii's National Guard over the next decade. I highly recommend his selection.

Sincerely,



Charles M. Ota
Vice President, Military Affairs
The Chamber of Commerce of Hawaii



January 5, 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

SUBJECT: Letter of Recommendation for the Confirmation of Major General Darryll D.M. Wong to the Position of Hawaii Adjutant General

Dear Senator Espero, Chairman, and Members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee:

I am writing to place my full support behind the confirmation of Major General Darryll D.M. Wong for the position of Adjutant General for the State of Hawaii. Major General Wong has the ability and the passion necessary to execute the position effectively as well as a clear and defined vision of what is needed to protect and support Hawaii, as well as enhance Hawaii's profile, nationally and globally.

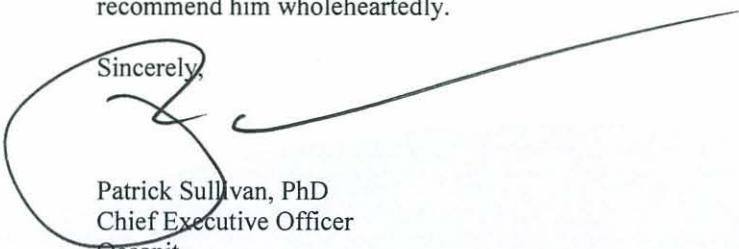
When I first met General Wong I was impressed by his forward-leaning approach to military preparedness, his anticipation of future needs and his openness to new approaches and ideas. As the Commander for the Hawaii Air National Guard, his dedication to the welfare of his airmen has led him to constantly seek any technological advantage that can be leveraged to give them the best equipment possible.

General Wong also has a passion for taking care of the people of Hawaii. He is consistently finding ways to improve the capability of the Guard not only for contingencies but also to build more capability and capacity to help the State in times of natural disasters. I have seen how he connects Hawaii with the Guard and the Pentagon so he stays current on developments and approaches being introduced across the country. This has resulted in his ability to reach out across various parts of the US military to get feedback or coordinate issues, as well as garner national support for Hawaii-based initiatives.

Most importantly, General Wong is extremely committed to Hawaii and has been building Hawaii's next generation by nurturing keiki interest in math and sciences, in addition to increasing competency in technology and innovation. The Star Base Program established in Kau, Hawaii, is a direct result of his vision. His partnering with the Air Force has created new and relevant missions, which will result in more jobs in Hawaii. He consistently reaches out to the private sector to better understand local and national needs and then turns this into career enhancing skills for his airmen, which contributes toward building Hawaii's technology-based work force.

He is the right person for this job and he will integrate your strategic vision with that of the private sector to create a very responsive Hawaii defense. Major General Wong has the people skills, the knowledge, and the respect of everyone. You will not find anyone more qualified to take on this important role and I recommend him wholeheartedly.

Sincerely,



Patrick Sullivan, PhD
Chief Executive Officer
Oceanit



Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

February 10, 2010

Senator Will Espero, Chairman, Senator Michelle Kidani, Vice-Chair and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee

This letter is written in support for the nomination of Major General Darryll D. M. Wong to the position of Adjutant General for the State Department of Defense (GM #515).

I have known Major General Wong through both my affiliation with him at Aloha Airlines, the Air National Guard since the mid-1990s and now at Aloha Air Cargo. I have been his direct supervisor at Aloha since 2005. At the airline, Captain Wong was one of the most senior pilots and provided strong leadership to his flight crews and the pilot group. Captain Wong was always a conscientious pilot who worked diligently to improve safety throughout his career. His involvement as a member of the Air Line Pilots Association (ALPA) Safety committee during the Aloha 243 accident was representative of that work. Additionally, Captain Wong served as a pilot accident investigator for an Island Air Flight 1712 on Molokai. Throughout the years at Aloha Captain Wong was always well respected by the pilots and flight attendants who flew with him. If there were issues, he was always took the time to listen and provided great advice. He was a mentor to many since he was always approachable and gave thoughtful consideration. At the same time if issues needed to be brought to management's attention Captain Wong was the one to discuss it with us. Not only would he bring the issue but he would also give suggestions on how it could be handled. As a frontline manager I always appreciated his efforts in maintaining a strong safety culture. If you have any questions I can be reached at (808) 836-4225.

Respectfully,

A handwritten signature in black ink, appearing to read "Roland Smith", written over a faint circular stamp.

Roland Smith
Senior Director-Flight Operations
Aloha Air Cargo



Galen Enterprise LLC

Galen I. Ho
President

December 4, 2010

Senator Will Espero

Chairman, Public Safety, Military affairs, and Intergovernmental Affairs
Committee

State Capitol Room 231

415 Beretania Street

Honolulu, HI 96813

Dear Will (and members of the Committee),

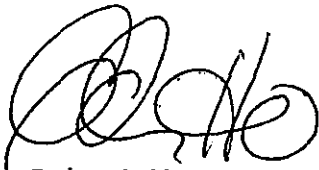
I am writing to personally strongly support the appointment of Major General Darryll Wong as your next Adjutant General for the State of Hawaii. As you are aware, Darryll is currently the Commander of the Hawaii Air National Guard and has personally overseen the integration and transition of the new C-17 fleet and F-22 aircraft squadron into the Air Guard force structure here in Hawaii with flawless performance. Darryll brings this proven operational experience and leadership to the job as your Adjutant General and with the heavy demands of the Middle East conflicts as well as the ever growing Asia Pacific national demands (especially in the arena of Tanker assets), he represents contemporary know-how and a dedication to getting our people trained properly.

On a personal note, I have served with Darryll over the past two years on the Maryknoll School Board, where he is currently both the Alumni president and

Board member representing Alumni affairs. He is well respected for his caring for the school, especially in athletics, as well as effectively representing his alumnus constituency. I know that he will truly bring a keen sense of Community and Ohana to the Adjutant General's job as he represents the State of Hawaii. In these troubled and chaotic times, that requires the readiness of our National Guard forces as well as being prepared for unforeseen Civil emergencies, I can think of no better individual to support the State of Hawaii and provide the kind of Adjutant General leadership we need

I appreciate your consideration and support for Darryll in the upcoming confirmation hearings. Thank You for what you do for Hawaii....and supporting my participation on the DBEDT Aerospace Advisory Council.

Sincerely,



Galen I. Ho

President & Owner

Galen Enterprise LLC



P.O. Box 3295 • Honolulu, Hawaii 96801 • Ph: (808) 943-8808 • Fax: (808) 943-8814 www.specialolympicshawaii.org

January 5, 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, HI 96813

Dear Senator Will Espero, Chairman, and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee;

I am honored to give my endorsement for Major General Darryll Wong to serve as the Adjutant General for the State of Hawaii. I have had the privilege of working with General Wong since 2005. Through his leadership, the Hawaii Air National Guard has done more to support the athletes of Special Olympics Hawaii than at any other time in the 27 years I have been associated with Special Olympics Hawaii. Because of General Wong, volunteerism in the Guard has grown from a handful of people to over a thousand Guard members and their families today.

General Wong's enthusiastic support of community volunteerism has been the catalytic force behind our military engagement, not just in Hawaii, but literally all over the world. His leadership and commitment to the Special Olympics Hawaii program has been incredible - not only with the Hawaii Air National Guard, and the regular Air Force, but with all military branches! By showing other programs how one person, in a commanding role, can have such a significant impact on the athletes of Special Olympics Hawaii and the Hawaii Law Enforcement Torch Run efforts, others learned to reach out and initiate partnerships with the military for their Law Enforcement Torch Runs. This has been the focus of several presentations at the LETR International Conferences; teaching programs to develop and foster military involvement at the local, state, provincial and international level. We have now seen partnerships grow, and Torch Runs take place in Kadena AF Base in Japan, as well as in Iraq and Afghanistan.

Today in Hawaii, the Hawaii Air National Guard supports the athletes of Special Olympics Hawaii in many ways, from presenting medals to our athletes at competitions, selling Torch Run t-shirts to helping with LETR events such as Cop On Top, Tip A Cop, Fueling Dreams....anything the law enforcement community does for Special Olympics - you will find Guard members actively participating.

Special Olympics has opened up a world where our athletes can achieve goals through sports competition. Our program has built self-esteem, instilled pride and brought joy to our athletes. Many athletes talk about lonely, friendless, hopeless lives before Special Olympics - and how participation in Special Olympics has transformed their entire lifestyle. Special Olympics



Created by the Joseph P. Kennedy, Jr. Foundation

Authorized and Accredited by Special Olympics Inc. for the benefit of Children and Adults with intellectual disabilities.

athletes and their families have overcome discrimination and barriers few of us can understand. Our athletes are bullied in schools, and called names too cruel to repeat. Yet when these athletes receive a medal on the award stand from a HIANG officer in uniform, our athletes grow "larger", they stand up taller, they feel accepted and important. I have watched it happen over and over again.

When Special Olympics Hawaii learned that it could be possible under federal guidelines to have military support in flying our neighbor island athletes to our State Holiday Classic which was being held at Hickam AFB in December, we approached General Wong to see if it could happen. And in 2006, the Guard included transporting the athletes of Maui, Kauai, Kona and Hilo to the Hickam Air Force Base for our State Games as part of their training flight exercises. Since 2006, this "athlete air lift" has flown over 1,140 athletes and coaches to our Holiday Classic Games that is held on Hickam AFB. This was a tremendous budget savings for neighbor islands, where many are struggling to find ways to fund their programs. (Because everything in Special Olympics is provided free of charge to the athletes and families – including airfare, which has always been a tremendous burden to these small Special Olympics neighbor island programs).

People like General Wong are a rare and special gift. General Wong has the strength and proven leadership ability to be in charge of one of the largest and most diversified Air National Guard Wings in the world, and yet has the compassion to lead by example in showing his command the importance of acceptance of all people and volunteerism in their community.

General Wong and the Hawaii National Guard have made a difference in the lives of over 2,100 children and adults with Intellectual disabilities. I am honored to endorse Major General Darryll Wong for the Adjutant General position for the State of Hawaii.

Please give me a call or email if there is anything further I can provide. On behalf of our athletes, their families and friends, mahalo nui loa.

Sincerely,

A handwritten signature in black ink that reads "Nancy Bottelo". The signature is written in a cursive, flowing style.

Nancy Bottelo
President and CEO



16010 N. 28th Avenue
Phoenix, AZ 85053
Main: 1-888-874-9378
www.triwest.com

5 January 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, Hawaii 96813

Dear Senator Will Espero, Chairman, and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee:

I am writing to express my support for Major General Darryll D. M. Wong as the next State of Hawaii Adjutant General.

Major General Wong is a visionary leader who has brought the Hawaii Air National Guard to the leading edge of military readiness and capability in the Pacific. He has demonstrated outstanding abilities to lead collaboratively and seek joint opportunities as evidenced by the C-17 and F-22 operations with the Air Force in Hawaii and the Pacific.

Over shadowing his operational and leadership excellence, is his deep caring for the State of Hawaii, and the Hawaii National Guard soldiers, airmen, and their families. As the Vice President of Hawaii Operations for TriWest Healthcare Alliance (Department of Defense Managed Care Support Contractor responsible for providing the TRICARE program in the 21-state West Region), I have worked with Major General Wong for more than five years and have come to know him as a man who sincerely strives to do what's right to support the Hawaii National Guard Ohana.

Major General Wong's military experience, integrity, professionalism, and caring, provide the right foundation for the next State of Hawaii Adjutant General. I thank you for considering Major General Wong, and believe that he is the right person for the job. Mahalo!

Sincerely,

A handwritten signature in blue ink, appearing to read "Karl S. Kiyokawa", written over a faint, larger version of the same signature.

Karl S. Kiyokawa
Vice President Hawaii Operations
TriWest Healthcare Alliance

TRICARE West Region

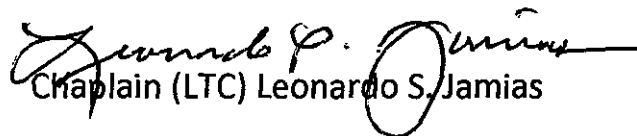
"Whatever It Takes"

12 January 2011

To the Honorable Senator Will Espero, Chairman Military Affairs

SUBJECT: In support of Major General Daryll D.M. Wong, The Adjutant General,
The State of Hawaii

1. MG Wong is the highest regarded prominent senior military leader, who has my sacred confidence to lead the State of Hawaii Department of Defense.
2. MG Wong's vast knowledge and long experience is widely known, and his good judgment and fairness are eminent amongst his peers.
3. Please confirm him as The Adjutant General, State of Hawaii.


Chaplain (LTC) Leonardo S. Jamias

TAKUSHI WONG LEE & YEE
A LAW CORPORATION

DAVIES PACIFIC CENTER
841 BISHOP STREET, SUITE 1540
HONOLULU, HAWAII 96813
PHONE: (808) 543-9800
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DICKSON C. H. LEE
email: lee@twly.org

JAMES N. H. YEE
email: yee@twly.org

Of Counsel:

ROY E. TAKUSHI
email: takushi@twly.org

ALFRED M. K. WONG
email: alwong@twly.org

January 24, 2011

Senator Will Espero
Chairman, Public Safety, Military Affairs and Intergovernmental Affairs Committee
State Capitol, Room 231
514 S. Beretania Street
Honolulu, Hawaii 96813

Re: Letter of Support for Senate Confirmation for Adjutant General

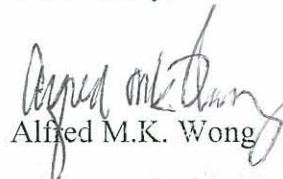
Dear Senator Espero:

This letter is in support of Major General Darryll D.M. Wong in conjunction with the Senate confirmation hearings on the appointment of General Wong as State Adjutant General.

I have known General Wong for many years and have worked with him closely for the last two and a half years in my capacity as Chair of the Maryknoll School Board and later as a fellow Board member. General Wong served as a Board member and Chair of the Maryknoll Alumni Council. During this time, he instituted many new programs to strengthen the alumni participation and created added benefits for active alumni members. He also contributed to the long range planning for Maryknoll School.

I highly recommend that Major General Darryll D.M. Wong be confirmed as the Adjutant General for the State of Hawaii.

Yours Truly,


Alfred M.K. Wong

ROBERT J. FISHMAN

700 Richards Street, #1103, Honolulu, Hawaii 96813

(808) 741-4911 fishmanrobert@hotmail.com

January 5, 2011

Honorable Will Espero, Chair and Members

Senate Committee on Public Safety, Military Affairs, and Intergovernmental Affairs

State Capitol

Honolulu, Hawaii 96813

Dear Chairman Espero and Members of the Committee,

It is my pleasure to provide strong endorsement for Major General Darryll D.M. Wong's confirmation as Adjutant General of Hawaii. I have known General Wong since 2006 as I served as an advisor to the Hawaii National Guard in various roles. And throughout, my impressions were shared by all that he is the highest caliber of military commander and public servant.

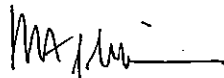
As legislators, you are aware of how many ways the Hawaii National Guard has transformed over the past few years. Darryll's career in this era has paced these changes and has given him a broad comprehension of the new environment, both from the local as well as the national level. He will be able to hit the ground running with confidence and focus.

His resume outlines his service to Hawaii and the nation, but what the resume cannot communicate is the professionalism he has always demonstrated and the unmistakable loyalty to his leadership and mission that is always shown to him by his seniors, subordinates and peers. He is clearly a military leader for the modern era, with a solid balance of knowledge and experience in facing our state's current developing challenges in civil defense and homeland security as well as in national defense issues and military tactics.

I know for a fact that he has earned high esteem from senior US military leaders, including the Chief, National Guard Bureau. His dedication has helped Hawaii benefit from the nation's investment here in military equipment, construction, and personnel. In his career as a commercial airline pilot, he has earned the respect of his peers and industry alike as a true professional in the field of aviation safety and flight operations. In addition, he served with distinction as the senior military officer for the US Pacific Command in providing humanitarian assistance to victims of natural disasters in China.

I believe that Governor Abercrombie has made a fine choice in Major General Wong as his Adjutant General and that he is uniquely qualified for this critical post at this time in Hawaii's history. I know you will be able to trust in his competence, integrity, and fidelity, should you confirm him.


Very respectfully,



Bob Fishman

ALAN S. HAYASHI
207-4 Kawaihae Street
Honolulu, Hawaii 96825

January 6, 2011


The Honorable Will Espero
Senator, State of Hawaii
Hawaii State Capitol, Room 231
415 Beretania Street
Honolulu, Hawaii 96813

Dear Senator Espero and members of the Public Safety, Military Affairs, and Intergovernmental Affairs Committee:

I am writing to personally endorse a military man of the highest stature, character, and ideals, for the position of The Adjutant General of the State of Hawaii (TAG). Major General Darryll Wong, Chief of Staff of the Hawaii Air National Guard, is no stranger to you and to those of us who work with the military. While Hawaii is fortunate to have several capable general officers who could serve as the TAG, I feel that General Wong would represent the TAG position and the Governor's office as the best qualified candidate.

As a member of the Chamber of Commerce Military Affairs Council, I have been continually impressed by General Wong's broad and immediate grasp of issues / situations, and his willingness to collaborate toward a solution. Besides being an excellent Military leader (Major General Bob Lee recently stated that General Wong's inspections were always rated "superior"), General Wong has the temperament, respect, and ability to work with the community and the legislature on issues that often require diplomacy, political tact, and strategic solutions.


General Wong is also active in the Community, currently serving as the President of the Maryknoll Alumni Association. Maryknoll School just recently completed a major fundraising and building campaign which resulted in the completion of major educational facilities on the campus.

General Wong is well respected in the military and has among others, excellent relationships with Air Force General Howie Chandler, and General Gary North, current commander Pacific Air Forces. He worked closely with both in the planning and implementing the transformation to National Guard ownership the C17 and F22 airframes. General Wong was also instrumental in upgrading the

Hawaii Air Guard's KC-135 tanker operations to its current state as the primary source for air refueling missions in the Pacific area.

As we move forward into the "Pacific century," with major powers on the Pacific rim threatening our sea lanes and security, the complete transformation of the National Guard to an air mobile unit capable of protecting not only the home front, but also the national security, will require the TAG securing Air Force approval on issues, and support for funding of infrastructure and operations. General Wong is respected, knowledgeable, and capable to assist the Governor's office in securing the needed military support and funding.

All best wishes as you assist in structuring the administration to face the challenges of the next four years. I am positive General Wong will be an excellent TAG choice and an asset to the administration, legislature, and State of Hawaii.

Aloha


Alan S. Hayashi
Director Public Affairs
BAE Systems Spectral Solutions

Dee Jay Mailer
3320 Kaohinani Drive, Honolulu, Hawaii 96817

January 5, 2011

Senator Will Espero
State Capitol Room 231
415 S. Beretania Street
Honolulu, HI 96813

Dear Senator Espero, Chairman and members of the Public Safety, Military Affairs and Intergovernmental Affairs Committee:

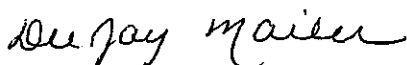
It is a privilege to recommend Major General Darryll D. Wong to the very important position of **State Adjutant General for our State**. Having known Major General Wong throughout his tenure, I am aware of the responsibilities of such a position and the character required. Major General Wong has both the ability to make the decisions required of the position and the character to sustain positive and supportive relationships in all communities within our State.

His leadership of Hawai'i's Air National Guard has been one marked by high dedication to the Guard's mission of readiness during peace and war and equal dedication to serving our communities (especially the youth of Hawai'i for which he models and shares continually the possibilities for leadership that spur their aspirations). He is also an inspirational leader for the women and men under his command, assuring their competence in their field AND their service to the people of Hawai'i. He has provided experiences in Hawaiian culture and leadership for his people, helping them understand the preciousness of our State as a remarkable contributor of the greater world we live in.

I have had the distinct honor of watching Major General Wong take initiative to lead in so many ways, not necessarily required by the Guard, but certainly honored by its leadership. His recent graduation with a Master's Degree in Business through the University of Hawai'i's Executive MBA program is such an example. As a prior graduate of the program and one of Major General's biggest cheer leaders, I understand the commitment and stamina it takes to complete such aggressive studies while remaining employed full-time. He did so, and now has not only a strong military service record but also a foundation business, with an international context. He is very much the self-initiator in his professional development and in building strong community relationships. I have been to several functions for Hawaiian leadership hosted by the Guard and personally led by the Major General. His respected relationships with Hawaiian leaders make for strong bridges between the diverse opinions that hold Hawai'i's well-being in common.

Mahalo for the opportunity to share my thoughts about Major General Wong as a strong leader in the State of Hawai'i and who will, if given the opportunity, be a strong advisor and chief military officer for the new Administration.

Me ka ha'aha'a (with humility),



Dee Jay Mailer

MCCORRISTON MILLER MUKAI MACKINNON LLP

ATTORNEYS AT LAW

February 14, 2011

Via e-mail: PGMTestimony@Capitol.hawaii.gov

Senator Will Espero, Chairman
Senator Michelle Kidani, Vice Chair
Committee on Public Safety, Government Operations, and Military Affairs
State Capitol Building
415 South Beretania Street
Conference Room 224
Honolulu, Hawaii 96813

Re: Consideration and confirmation to the Adjutant General of the Department of Defense, Gubernatorial Nominee, Major General Darryll D.M. Wong

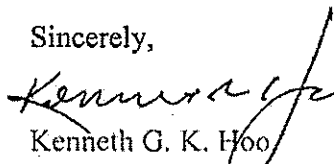
Dear Chair Espero, Vice Chair Kidani and Committee Members:

This letter is in support of the nomination of Major General Darryll D.M. Wong to the Adjutant General of the Department of Defense.

I have known Major General Wong for more than fifty years on both a personal and professional level, from childhood to the present. I have had the opportunity to observe Major General Wong progress from his student years to his career at Aloha Airlines and now with the Department of Defense. I can attest that he has the character, intelligence and experience to lead the Department of Defense and that the State of Hawaii and its people will be in safe hands under his leadership.

I strongly support his nomination.

Sincerely,



Kenneth G. K. Hoo

THE GAS COMPANY

P.O. Box 3000
Honolulu, Hawaii 96802-3000
www.hawaiigas.com

February 17, 2011

To: Chair, Senator Will Espero
Vice-Chair, Senator Michelle Kidani
Members of the Senate Committee on Public Safety, Government Operations &
Military Affairs

Re: **GM 515: Submitting for consideration and confirmation to the Adjutant General of the Department of Defense, Gubernatorial Nominee, MAJOR GENERAL DARRYLL D.M. WONG, for a term to expire December 1, 2014.**

Dear Ladies and Gentlemen:

Aloha and thank you for the opportunity to testify in support of Major General Darryll Wong's appointment to serve as the Adjutant General of the Department of Defense.

My name is Stephanie Ackerman and I am the Vice President of Public Policy & Communications at The Gas Company.

I have known Major General Darryll Wong since childhood and we have remained friends through our adulthood. From the time he was a civil air patrol cadet in high school through the time he rose to the rank of General for the Hawaii Air National Guard, he has consistently been a strong leader. Major General Wong and I also worked together at Aloha Airlines, where he was highly regarded by management and his peers for his integrity, work ethic, and pilot acumen. In addition to his professional career, he volunteered as a volleyball coach building the character of young teen boys, one of whom was my son.

Major General Wong is a man of strong principle, good character, a dedicated husband and father, community volunteer, and above all, a proven leader. He is the person we need to represent Hawaii's national security interests. He will do a great job in leading our troops and protecting Hawaii's people.

Please confirm Mr. Wong's appointment.

February 17, 2011

COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS, AND MILITARY AFFAIRS

Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

TESTIMONY IN SUPPORT

FOR CONSIDERATION AND CONFIRMATION TO
ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE,
GUBERNATORIAL NOMINEE,
MAJOR GENERAL DARRYLL D.M. WONG,
FOR A TERM TO EXPIRE DECEMBER 1, 2014

Testimony of Carlito P. Caliboso

I fully and absolutely support and recommend the selection, nomination, appointment and confirmation of DARRYLL D.M. WONG, MAJOR GENERAL, HAWAII AIR NATIONAL GUARD, as ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII.

I personally know that Major General Wong is very intelligent, conscientious, diligent, and of extremely high integrity. He is a well-respected member of our community. I have known Major General Wong since we were classmates in the Executive MBA program, Class of 2009, at the Shidler College of Business, University of Hawaii, where I found him to be a tremendous resource because of his wisdom, experience, class, and professionalism. He has exemplary leadership skills. He relates well with all types and levels of business people, professionals, and occupations, and with other leaders - within his field and in other fields.

Major General Wong is a patriot and is committed to defend the United States of America and the State of Hawaii. As the current Chief of Staff, Hawaii'i Air National Guard (HIANG), and as Commander, Hawaii Air National Guard, Hickam Air Force Base, Hawaii, he is clearly well-qualified and well-prepared to be State Adjutant General. I believe that he would be able to lead the State in times of crisis that could arise from natural disasters or man-made mayhem and malice. I would feel very confident that Major General Wong, with his compassion, and calm and confident demeanor, would be able to organize our defenses and lead them to help the State defend and recover in times of crisis and chaos.

We have a tremendous opportunity to have a leader of Major General Wong's caliber serve as our State Adjutant General and I hope that we take advantage of this opportunity so that we will be ready when the time of crisis inevitably arrives.

Respectfully submitted,



Carlito P. Caliboso
PO Box 4203
Honolulu, HI 96812
ccaliboso@gmail.com

February 17, 2011

COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS, AND MILITARY AFFAIRS

Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

GM 515
FOR CONSIDERATION AND CONFIRMATION TO
ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE,
GUBERNATORIAL NOMINEE,
MAJOR GENERAL DARRYLL D.M. WONG,
FOR A TERM TO EXPIRE DECEMBER 1, 2014

Testimony of

Matthew L. Myers

Honorable Chair Espero and Members of the Committee:

This submission constitutes testimony in support of DARRYLL D.M. WONG, MAJOR GENERAL, HAWAII AIR NATIONAL GUARD, as ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII for consideration and confirmation for a term to expire December 1, 2014.

The subject nominee warrants confirmation for the subject office based on the exceptional quality of their performance to date and contributions to the State of Hawaii.

As a consequence, I support and recommend the confirmation of DARRYLL D.M. WONG, MAJOR GENERAL, HAWAII AIR NATIONAL GUARD, as ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII.

Thank you.

Aloha,

Matthew L. Myers

FEBRUARY 17, 2011

**COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS, AND
MILITARY AFFAIRS**

**Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair**

G.M. 515

**Submitting for consideration and confirmation to the Adjutant General of the
Department of Defense, Gubernatorial Nominee, MAJOR GENERAL DARRYLL D.M.
WONG, for a term to expire December 1, 2014.**

TESTIMONY OF:

Christopher M. Letoto

Chair Espero, Vice Chair Kidani, and Members of the Senate Committee on Public Safety, Government Operations, and Military Affairs, I write in strong support of the confirmation of Major General Darryll D.M. Wong, to the Adjutant General of the Department of Defense.

I met Major General Wong while we were in the Executive MBA program at the University of Hawaii, Shidler College of Business and he quickly became a leader in our class. While performing his duties as the former Chief of Staff, and Commander of the Hawaii Air National Guard and being full-time student of this prestigious program, he succeeded in doing both as a result of his innovative solutions to difficult problems, enthusiasm, compassion, hard work, and humor. While a natural leader, General Wong is also a tremendous team player, always patient and willing to offer his assistance to his classmates. Not only did I learn a tremendous amount from this program, but General Wong taught me a tremendous amount about business, striving to be an individual with integrity, and treating others with the utmost respect.

Major General Wong's scholastic accomplishments, extensive experience in public service and commitment to our community, state and country prove that he has the attributes and the character to be confirmed to the Adjutant General of the Department of Defense. I have no doubt that if confirmed, he will continue to serve the people of Hawaii with integrity and I whole heartedly support his confirmation.

Thank you for your consideration.

Sincerely,

Christopher M. Letoto

February 17, 2011

COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS, AND MILITARY
AFFAIRS

Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

GM 515
FOR CONSIDERATION AND CONFIRMATION TO
ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE,
GUBERNATORIAL NOMINEE,
MAJOR GENERAL DARRYLL D.M. WONG,
FOR A TERM TO EXPIRE DECEMBER 1, 2014

Testimony of

Ramon Hollander

Honorable Chair Espero and Members of the Committee:

I whole heartedly support and recommend the confirmation of DARRYLL D.M. WONG, MAJOR GENERAL, HAWAII AIR NATIONAL GUARD, as ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII.

I can think of no better citizen of our beloved state than Major General Darryll Wong to handle the great responsibility of the office of ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII.

I trust the committee will unanimously confirm Major General Darryll Wong to this post for the benefit and safety of all citizens and those that visit our beautiful island home.

Thank you for allowing me to share my testimony.

Sincerely,

Ramon Hollander, MBA RRT

February 17, 2011

COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS, AND MILITARY
AFFAIRS

Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

GM 515
FOR CONSIDERATION AND CONFIRMATION TO
ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE,
GUBERNATORIAL NOMINEE,
MAJOR GENERAL DARRYLL D.M. WONG,
FOR A TERM TO EXPIRE DECEMBER 1, 2014

Testimony of

[Robert Bice]

Honorable Chair Espero and Members of the Committee:

I support and recommend the confirmation of DARRYLL D.M. WONG, MAJOR GENERAL, HAWAII AIR NATIONAL GUARD, as ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE OF THE STATE OF HAWAII.

General Wong secured an MBA degree from the University of Hawaii in 2009 that shows his commitment to personal growth. This is an indicator of the level of effort he brings to table. He has proven to be honest and reliable on a personal level and I contend this is also true in his public service. He has always been willing and ready when called upon for community or alumni service. I fully support Darryll Wong and ask that you support his confirmation.

Sincerely,

Robert Bice

George M. Waialeale

910 Kapahulu Avenue #703
Honolulu, Hawaii 96816
Email: geedubbyou@aol.com
Phone: (808) 383-0436

February 17, 2011

COMMITTEE ON PUBLIC SAFETY, GOVERNMENT OPERATIONS AND MILITARY AFFAIRS

GOVERNOR'S MESSAGE 515

CONFIRMATION OF MAJOR GENERAL DARRYLL D.M. WONG

Submitting for consideration and confirmation to the Adjutant General of the Department of Defense, Gubernatorial Nominee, Major General Darryll D.M. Wong, for a term to expire December 1, 2014.

Major General Wong has served with a long distinguished career. I believe he will take our National Guard units to a higher level.

With the possibility of more deployments, General Wong will insure our troops will be up to the task.

He will continue to improve our State's Civil Defense capability and insure their readiness.

I ask the Committee on Public Safety, Government Operations and Military Affairs to confirm the appointment of Major General Darryll Wong as Adjutant General of the Department of Defense.

Mahalo,

George M. Waialeale



IOLANI PALACE

PH (808) 522-0822 FAX (808) 532-1051

TESTIMONY OF KIPPEN DE ALBA CHU

COMMITTEE ON PUBLIC SAFETY, GOV'T OPERATIONS AND MILITARY AFFAIRS
Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair

Thursday, February 17, 2011
2:45 pm
Room 224

GM 515

Chair Espero, Vice Chair Kidani, and members of the Committee, thank you for this opportunity to **strongly support the nomination of Major General Darryll Wong** as the Adjutant General of the Department of Defense.

As the executive director of 'Iolani Palace, I have had the distinct pleasure of working with Gen. Wong as the commander of the Hawai'i Air National Guard (HIANG). Although many in our community may not know it, all of the men who volunteer their time as King

TO Senator Will Espero, Chair
Senator Michelle Kidani, Vice Chair
Committee on Public Safety, Government Operations, and Military Affairs

FROM: *Stella M.Q. Wong*
Stella M.Q. Wong

DATE of Hearing: Thursday February 17, 2011
2:45 p.m., Room 224

SUBJECT: **Submitting Testimony for GM 515**

Chair Senator Espero, Vice Chair Senator Kidani and members of the Committee on Public Safety, Government Operations, and Military Affairs my name is Stella Wong and I am the Vice President of Programs at Catholic Charities Hawai'i, however, to day I am testifying as a private citizen **in support of the appointment of Major General Darryll D.M. Wong to the Adjutant General of the Department of Defense.**

I fully support his appointment.

I have known Major General Darryll D. M. Wong for over 60 years as we grew up together in the same neighborhood. We attended and graduated from Maryknoll High School together and Mun Lun Chinese School.

Darryll would make an excellent adjutant general because he has integrity and honesty. He is skilled in what he does and he has always served this country with honor. Having grown up in these islands he also has a great love for Hawai'i and will serve the people and the state well.

I truly believe that he is the best person for the position.

Thank you for the opportunity to testify. Please feel free to contact me at 527-4888 or swong@catholiccharitieshawaii.org if I can provide any further information.

From: David.Snakenberg@blab.afcent.af.mil
Sent: Tuesday, February 15, 2011 1:24 AM
To: PGM Testimony
Subject: MG Wong's confirmation for TAG

To Whom it May Concern,

I most strongly oppose the confirmation of MG Wong as the next TAG of the Hawaii National Guard. I currently have an open formal IG reprisal complaint against MG Wong, as well as past Congressional filings. My initial IG complaint was filed in Nov 2009, and should be ruled on in Washington DC within the next few weeks.

I am a 39 year member of the Hawaii Air National Guard. I was drafted during Vietnam and will retire this Oct 2011, as a Colonel and a GS-14 Federal Technician. I have both enlisted and officer time. I was a traditional part time Guardsman from 1972 to 1988, when I became a full time air technician, I am currently on a 365 day deployment to Iraq. I have numerous combat tours to the Middle East and aircraft deployments around the globe. I have served as a full time Air Technician since 1988, after a 15 career as a high school teacher, coach and administrator. Have come up through the ranks, I know those in the HIANG who can serve as a successful TAG and those that can not.

I was a commissioned aircraft maintenance officer from 1981 to 2005, when I became the only non-rated 154th Wing Vice Commander. After a deployment to Afghanistan in 06-07, I became the HING State of Hawaii HRO, J-1 and currently am the J-4. I was also the first Air Guard HRO. I have also been a combat commander on title 10 orders while deployed to the desert. I am currently serving a the 332 AEW Director of Staff at Joint Base Balad, Iraq. I have work for and with MANY active, reserve and guard General Officers in my career. I have some very grounded knowledge as to what it take to be a successful general and leader, and I can tell you that MG Wong is seriously lacking in generalship, leadership and integrity. In fact, many full time Air Guardsmen were hoping he and BG Greenlee would both be gone from the HIANG with the turnover in TAGs recently.

For many years I was a peer, friend and maintenance mentor to MG Wong, when he came into the 154th Wing in the 1980s, as a major, just off active duty. Many of us held out high hopes for him as he move up the HIANG chain of command. Unfortunately he was never a commander at lower levels in the HIANG, until he became the HIANG Commander. As such he was very lacking in knowledge as to what Guard military and federal full time air technician programs and duties would be required of him. At some point, "he drank the cool aid" of his own self enlightenment, and all of those who helped mentor and get him to a GO level, our continued mentorship was no longer needed.

MG Wong is the wrong man for this critical job. His limited knowledge of how the HING organization works, and his past disregard for following established military and full time federal rules and regulation make him a poor choice for the next TAG. There are so many other career mil/air tech guardsmen out there as potential candidates, within the HING, to fill this critical post. MGs Pawling and Chaves, and BGs Kim, Osserman, Vincent and Logan immediately come to mind.

I sent my original objections to his nomination, to then Governor elect Abercrombie, but MG Wong was put forth anyway as the candidate. The last governor appoint a TAG and DAG that were both career reservist, who did not know anything about the Guard, and their roles and limitations as TAG and DAG, and created many of the problem areas that currently exist in the HING. Confirming MG Wong will only perpetuate the problems from the past 8 years. Confirm someone who has the trust, respect and confidence of the Army and Air Guard membership and who has been a federal full time guardsmen and commander in their own right. The full time federal military and air technician program DRIVE the success of the traditional national guard. To be an effective TAG or DAG, you have had to have been a career Guardsman and have had full time employment, as a federal air or military technician, to really know how the organization works and is governed. This was the fundamental problem we had the last 8 years with the past TAG and

DAG not knowing this fact and reality. It takes an accomplished career Guardsman, who has been a full timer technician to successfully lead a state guard organization.

If you confirm MG Wong as the next HING TAG, I truly believe you will live to regret that decision, as I know the men and women of the HING will for your selecting him. I retire from the Guard immediately after I return from this combat tour, due to age--- 62 years old. I risk nor gain any advantage with this selection, except to see this organization I spent a life time in, continue to succeed into the future, with quality leadership at the top, openly respected and trusted by the rank and file membership. MG Wong is not the person to accomplish this task. Mahalo, Col. Snake

V/R,
Col. David C. Snakenberg
332 AEW/DS
APO AE 09315-9997
DSN 318-433-3301

TESTIMONY OF
MAJOR GENERAL DARRYLL D. M. WONG

TO THE SENATE COMMITTEE ON PUBLIC SAFETY, GOVERNMENTAL OPERATIONS, AND
MILITARY AFFAIRS
THE TWENTY-SIXTH LEGISLATURE
REGULAR SESSION OF 2011

THURSDAY, FEBRUARY 17, 2011
2:45 PM
CONFERENCE ROOM 224

TESTIMONY ON GM 515 RELATING TO MAJOR GENERAL DARRYLL D. M. WONG FOR THE
POSITION OF ADJUTANT GENERAL OF THE DEPARTMENT OF DEFENSE

Chair Espero, Vice Chair Kidani, and members of the committee, thank you for giving me this opportunity to appear before you today.

I am honored and humbled to have this opportunity to be considered for the position of Adjutant General for the State DoD. I want to thank Governor Abercrombie for his faith in nominating me and giving me the opportunity to be considered by the Senate.

There are many who have supported me in my life that I would also like to acknowledge and thank. My wife Tiki, my children Tasha, Talia, Tyler, and Taryn, and my parents D. K. and Dorothy Wong. All have made countless sacrifices for me as well as been my support and sounding board when I needed advice. Their unconditional love has been a constant source of strength.

I am also grateful for Maj Gen (ret) Edward Richardson who had the vision and faith in me to bring me to the HQ of the Hawaii Air National Guard to mentor me. I'd like to thank my predecessor MG (ret) Robert Lee for his past leadership of this department. There are many more outside the military family that have had a strong influence in my life including Coach Tony Sellitto, Pete Velasco, Nappy Napoleon, and Andrew Lum that I also wish to thank. It is a combination of all of them that have raised me and had a positive influence on my life and how I think and make decisions.

I have been brought up with the values of a strong Chinese family as well as those of Maryknoll School. The combination has etched in my mind and heart a strong desire to serve. I understand that we are where we are because of those that came before us and as the next generation it is important for us to honor the past and work tirelessly to ensure the future. The term "Nobless Oblige" (much is given much is expected), is another term etched in my mind and heart. This is why I view my role as the Adjutant General, if given the opportunity to serve, not just as a job but as my "life". I will serve the people of Hawaii and will protect them and their property and ensure their safety as my singular focus.

I am a Vietnam veteran, I have served on active duty, worked in the Pentagon, led diplomatic missions to China for the military and led committees at the National level. I have been a traditional Guardsman for my entire time in the Hawaii Air National Guard. I flew for Aloha Airlines for 34 years till its closing. I have seen where the National Guard has been and have insights on where we need to go. We are moving into a post war era with the planned pull back from Iraq and Afghanistan. It will be important to help influence what the National Guard of the future will look like. The Hawaii Air National Guard missions are solid for the future and we should plan to add Cyber security in the out years. Our Army National Guard has a great plan for their future. It is important to keep that plan on track. Increasing their force structure will be a priority. The Adjutant Generals across the nation have a voice in these decisions.

Hawaii's Adjutant General is unique in that there are only 12 other States where the Adjutant General also performs the duties of Director of State Civil Defense and Homeland Security advisor to the Governor. Having those under one hat brings great synergy.

All my experiences from my time on active duty to commanding the Hawaii Air National Guard have helped me prepare for this position. I understand the stress our young adults and their families are under when they go off to war. When I returned from Vietnam, I experienced how we should never treat our veterans again. I worked in the Pentagon and gained the needed experience to operate at the national level and also worked closely with our congressional delegation. I led the rewrite of the Air National Guard strategic plan in 2008 and gained the respect of the TAGs when they all agreed to accept this plan. As the commander of the Hawaii Air National Guard (HIANG), I built a strategic plan, coordinated approvals at local and national levels and then implemented that plan putting the HIANG into solid missions for the next 20 years.

I have spent many hours in the State Civil Defense (SCD) emergency operations center on several occasions to monitor and coordinate the efforts of the National Guard with SCD during impending natural disasters. This allowed me to see how we might improve an already proven process.

My goal would be to place the over arching strategic direction of the State DoD towards ensuring the safety of the people of Hawaii. I will use the 2009 Hawaii Catastrophic All-Hazards Plan as our roadmap to achieving this goal. We will define all the capability gaps and work with the interagencies to fill those gaps. The Hawaii National Guard will align their strategic planning and future missions to this end. As we align everyone under a common goal, we will build a cohesive roadmap for allocating resources and support. This will also set in motion the process for us to work collaboratively and plan together. An important concept as we move forward will be building "Resilient Communities". We need our communities to take a proactive role in caring for themselves for the first day or so after a catastrophic event when emergency assistance may not yet be present. We will use this concept to raise awareness and increase preparation.

The State Department of Defense can be a catalyst for many of the goals of this administration and the State. We bring capabilities and resources in the areas of education,

economy, energy, and technology. For example, in education we have already brought in a STEM program called "Starbase". We would like to open more programs like this across the State. Another program we are researching is one called "cyberNEXS" that would be introduced at the high school and college level. In terms of the economy, we plan to bring more federal dollars through military construction projects, infrastructure improvement projects, Department of Homeland Security grants, and working with others to use Hawaii as a test bed for various technologies. In energy, the military on this island is leading the way and the Hawaii National Guard units will become part of this. All future National Guard military construction will be LEED Silver and incorporate many "green building" designs. We plan to teach our members to be more energy efficient in the work place and that will transfer to changing their habits in their own homes. In terms of technology, our future missions will encompass ever greater amounts of cutting edge technology. These capabilities will transfer to the State in communications, cyber defense, command and control, surveillance and finding updated technology for providing a "common operating picture:"

In closing, I'd like to express my appreciation to everyone who submitted testimony or who came to testify in person today. I thank the committee for giving me the opportunity to appear before you and for considering my nomination, and I look forward to answering any questions.

ANSWERS TO QUESTIONS FROM SENATOR WILL ESPERO
Chair, Senate Committee on Public Safety, Government Operations and
Military Affairs

SUBMITTED BY MAJOR GENERAL DARRYLL D. M. WONG
FEBRUARY 16, 2011

1. A description of your experiences in the field of Adjutant General or any related field.

The Adjutant General in Hawaii wears many hats. He commands the Army and Air Guard, oversees the Office of Veteran Services, and serves as both the Director of State Civil Defense and the Homeland Security Advisor to the Governor. This job spans both the military and civilian sectors. Its networks cover local agencies and groups as well as national organizations in the Departments of Defense and Homeland Security, FEMA, and the Office of Veterans Affairs.

The diversified experiences that helped prepare me for the Adjutant General's position started when I flew for the active duty AF during the Vietnam era. As a young adult going to war, I came to understand the stress that is put on our military members and their families at home. Etched in my mind and senses to this day is the smell of war and the sadness I saw as I flew body bags out of Vietnam and later refugees and babies during the final evacuation. As a Vietnam veteran returning home I also experienced how we should never treat our veterans.

After serving on active duty I came home to Hawaii and joined the Hawaii Air National Guard as a part time traditional Guardsman. During my early career in the Hawaii Air National Guard I learned to lead the enlisted force as a maintenance officer and later I returned to flying and trained the 203rd Air Refueling tanker unit to prepare to go to war. I took this unit to war as the Director of Operations when during our deployment to Istre, France the war in Kosovo broke out and we switched from flying peacetime missions over Bosnia to flying the first flights at night in the Kosovo War.

At the same time I was hired as a pilot by Aloha Airlines. I experienced the stress and sacrifices of being a traditional guardsman with a fulltime civilian job who worked a 12-day week every month due to training weekends. Aloha Airlines also taught me how employees' love for one another can bring a company together, sacrificing for each other when needed. I also learned how bad management, detached from their employees can ruin the lives of many for the financial gain for a few. During my 34 years at Aloha, flying to all the islands, I have become very aware of the individual character of each of our islands. I love the diversity of all the islands. I would see local residents across the entire state every day at work and I learned through interaction that each island has its own characteristic beauty, challenge, and personality.

I witnessed first hand the devastation of Hurricane Iniki while flying initial relief flights with Aloha Airlines delivering basic needs to the island and transporting people off the island. Later I deployed to Kauai leading Guardsmen clearing rubble. There I saw the important role the Guard has in responding to natural disasters.

In later years I was promoted to the Hawaii Air National Guard Headquarters where my experiences moved from managerial and tactical to more executive and strategic.

During my 9 years as the Commander of the Hawaii Air National Guard, I also worked additional jobs in Washington DC. I served as the Air National Guard Assistant to the AF Programmer. This office allocates money to future plans to make them operational. Another very important learning experience for me was leading the rewrite of the Air National Guard Strategic Plan in 2008. I learned to lead outside the comfort of Hawaii, at a National level, and with a diversified group of General Officers from across the United States. I learned how to bring the needs of many different States under one focus for the greater good. The plan's acceptance by the 54 Adjutants General from across the nation helped me gain credibility and the trust of ANG leadership to be nominated to serve on the Air Reserve Forces Policy Committee. This body advises the Secretary and Chief of the Air Force on a wide array of policy issues for both the active duty AF, AF Reserves and the ANG.

During the past 9 years I have also completed many exchanges with foreign countries. I led delegations to China on behalf of The Office of the Secretary of Defense on Environmental Protection and later hosted Chinese delegations here in Hawaii. US Army Pacific Joint Task Force Homeland Defense uses me for China engagements dealing with Disaster Mitigation. Pacific Air Forces sent me to Thailand, Philippines, Sri Lanka, and India to represent them during closing ceremonies for military exercises. My visits also allowed our Embassies in those nations to bring together NGO's and inter-agencies to discuss mutual concerns. These experiences have all taught me "diplomacy". Working with foreign countries is much like dealing with any group with diverse backgrounds and interests. I learned to work collaboratively to understand everyone's intent, keep cultural sensitivity at the fore front, and find win-win solutions. These experiences also broadened my perspective on the issues of environmental protection as well as disaster mitigation at a world level.

For almost 30 years, I coached local athletes in basketball and volleyball from 9 year olds to adults – at local, state and national levels. This experience taught me team building, motivation, and the love for our youth. I know how important it is for us to continue to nurture them. How important it is to link their goals to that of the team.

To cement my years of experience I entered the Executive MBA program at the University of Hawaii in 2007. Management of our limited resources is vitally

important in this critical time of doing more with less. I felt I needed to personally grow to in turn be able to grow our Hawaii Air National Guard.

I apologize in advance for this lengthy answer but it is important to me to explain how my life experiences have prepared me in a holistic way to become the Adjutant General in this new day and age. In a climate of declining budgets, a changing future for the National Guard post the deployments to the middle east, increasing growth of our veterans population, increasing trans national threats, increasing natural disasters due to "climate change", and the efficient use of Homeland Security money all require a broadly trained Adjutant General. One who can operate with respect at the national level yet understands the people of Hawaii and places their needs as the highest priority - leveraging life long experiences to achieve that end. One who has managed at the tactical, executive and strategic levels. A leader who can take a vision, break it into parts and lead the Department of Defense to achievement. In an age where no department works alone, we must have an understanding that we need to work collaboratively and transparently across the spectrum so that everyone's interest and intent are heard and win-win solutions are created. I believe my life of experiences have prepared me well to move this Department forward in an "innovative, efficient, collaborative and transparent" way while aligning with our Governor and Legislative Branch.

2. An assessment of your strengths and weakness

One of my strongest capabilities is my ability to translate vision into a strategic plan that accomplishes its objectives and also links everyone together - from the top down to the individual workers. Another strength that helps me accomplish objectives is my ability to be a good "diplomat." I work well with diverse agencies and groups of people to resolve issues and to get down (unemotionally) to the interests of everyone to find win-win solutions. I am very creative when it comes to problem solving. I will find new ways to solve old problems. I find the key is to be a good listener. Another strength I possess is being a "people" person. I have an ability to connect to people because I truly have an interest in them. I am also not afraid to make the hard decisions when needed. I outwardly appear very quiet but deep inside I am a fierce competitor who will find a way to succeed and be the best I can be. And lastly, an important strength I feel I possess is my ability to bring "energy" into an organization - motivating its members to new and greater achievements.

On the weakness side I believe I don't leverage technology enough to help me be more efficient with my time. I have a soft heart which sometimes makes hard decisions stressful for me. I find that I try to do too much. My first inclination is to always say "yes" to people who ask my help. Finally, I can slip into being a workaholic and upset the balance my life should have between work, family and relaxation.

3. An assessment of the department/agency's strengths and weakness. Please include an explanation of how the department/agency's strengths may be best utilized, as well as how the department/agency's weaknesses may be improved.

The strength of the State Department of Defense lies in its dedicated employees, both military and civilian. They are well trained, focused, and ready to accomplish their mission. This assessment is not subjective, but one substantiated on the military side through inspections and actual combat, for State Civil Defense by their outstanding readiness posture and responses whenever a natural or manmade disaster has occurred, and for Office of Veterans Affairs by their extensive and successful programs caring for our veterans. This department through its years of service and its roles in serving our state and nation is well integrated within the community and with other agencies of the State and Federal government. Lastly, this department has the respect of the National Guard Bureau, Department of Homeland Security, FEMA, and the Office of Veteran Affairs. I attribute this to both our Department's dedicated leadership and the men and women who work with these agencies on a daily basis and in times of a natural disaster.

The strength of this department can be best utilized by enabling it to leverage State matching dollars to bring in federal dollars to improve our facilities and continue programs that target our state's most at risk populations. Many of these programs match state funding at a three to one level. This funding directly transfers to jobs for our residents and programs that serve them. Most notable are highly successful programs for at risk youth, which during this time of budget cuts are in grave danger of closing. To continue these programs, an additional infusion of funds by the State and/or legislative approval is required.

Something that I believe can be both a Departmental strength and weakness are our long-term relationships with one another. It's strength in that we are a strong team forged through our years of experience together. I have also seen it become a weakness when it prevents us from making tough leadership decisions involving a person who we consider a friend. We are working hard to ensure our leadership training addresses this issue and that our processes and procedures are fairly and consistently followed.

I believe a general Department weakness is our civilian community's lack of understanding of the role of the National Guard, the equipment we have at our disposal and the process needed to use us for state requirements. We need to better educate and communicate to all stakeholders. I intend to develop a strategic communications plan to address this deficiency.

Looking ahead I see a potential threat to our future strength. Currently, we are doing very well filling our personnel requirements but two factors if not addressed could change this in the future. First, we have experienced almost 10 years of increased operations where we have asked our members to serve their nation and

they have responded. It has altered the balance of what the role and life of Guardsmen should be. It has been at a cost to their families and their employers. Going forward, we will ensure that we carefully manage our voluntary deployments to minimize negative consequences and ensure our members can be successful pursuing both a civilian and a Guard career. My second strength concern is the increasing difficulty recruiting for neighbor island vacancies. While we have many young people interested in joining the Guard, many are not able to pass the military entrance exam. Their test scores are too low and too many are disqualified for drug use. This Department will be a clear voice articulating the need for improving the education system on the neighbor islands. We will advocate and help implement STEM and drug demand reduction programs in these communities.

4. An overall vision for the department/agency, specifically what goals can be accomplished within the next four years and what types of annual benchmarks can be used to evaluate the department/agency's progress towards these goals.

For State Civil Defense, my goal is to identify all capability gaps in successfully implementing the 2009 Hawaii Catastrophic All-Hazards Concept Plan and take remedial action. The benchmarks are completion of the Operations Plan, identification of capability gaps, development and execution of strategies to fill those gaps, and finally successful implementation of the All-Hazards Plan. I view this as a continuing process where each year we will use the integrated Makani Pahili emergency response exercise to judge our current progress, continually improve our coordination processes, and identify further gaps.

For the Army and Air National Guard, our first goal is to continue to focus on war skills training to ensure we are always mission ready. This goal is evaluated through monthly status assessments, internal and external agency inspections, and actual combat deployments. We will also update service specific strategic plans to align current and future missions where applicable with capability gaps identified in the Hawaii Catastrophic plan. We intend to publish updated plans by 2012.

Additionally, each service has individual goals. For the Air National Guard, our goal is to complete military construction and training for the F-22 to bring that mission into Full Operational Capability by 2014. For the Army National Guard our ongoing goal is to successfully bring home the units currently deployed and prepare to deploy those that are in the queue for the next 4 years. We also intend to bring on the new Light Utility Helicopters, work to solidify a full-time mission to provide medical evacuation capability for island training ranges, and to increase force structure to at least 3,000. By their nature, the benchmark for these goals is successful completion.

Our first goal for the Office of Veteran Services is to sustain current infrastructure and complete projects already funded. Benchmarks are maintenance assessments and funding for repairs, as well as the successful completion of new projects. We

will also look to the future and work to open a veterans center at the University of Hawaii to better help veterans get into school using their GI Bill and then help them succeed while there. Benchmarks will be enrollment and retention numbers. Lastly, we plan to begin to implement new projects on the islands of Maui and Hawaii that have completed successful needs assessments. The benchmarks for these projects will be funding, plan development and implementation.

Lastly, one very important goal of this department is to reinstate the State Tuition Assistance Program, which helps defray the cost for our young Guardsmen to attend college in the University of Hawaii system. The benchmark for of this goal is the announcement by the current administration that the program will be funded once again.

5. The department/agency's top budgetary priority for the biennium.

In addition to funding the State Tuition Assistance Program, the department has two priorities for the biennium.

The first priority is funding to hire back positions lost in the recent budget cuts. This will allow our Department to run effectively which means we will be able to leverage large amounts of federal funds. For example, we can bring federal construction funds to the State of Hawaii but we need state funded project engineers to push those projects through. Additional state positions for Civil Defense would not only allow us to do our current jobs more effectively but would also provide time to submit multiple federal grants that in turn provide more funding and jobs for Hawaii.

Our other budgetary priority will be funding our participation in this year's APEC if state requirements are in excess of available federal funds.

6. An assessment of the department/agency staff morale, including the turnover rate for personnel

Across our department I assess the morale to be from good to excellent. In fulltime areas where manning has been cut too much, the workload is stressing our people; but because of their dedication morale is still good. For our military units, our members are excited about their jobs, volunteer for deployments and morale is excellent. Our guardsmen train together constantly and they take care of one another when they deploy.

Our turnover rate overall is very low. The retention rate of the Air National Guard is 94%. Our Army National Guard is slightly lower at around 80%. The Army Guard reports that many losses are due to their soldiers transferring to the active duty because they are unable to find good jobs here in Hawaii. Our civilian workforce turnover remains constant from previous years.