House District All Senate District All

## THE TWENTY-SIXTH LEGISLATURE HAWAII STATE LEGISLATURE **APPLICATION FOR GRANTS & SUBSIDIES**

Log No: 39-0

CHAPTER 42F, HAV	For Legislature's Use Only	
Type of Grant or Subsidy Request:		RECO JAN 2 8 2011
X GRANT REQUEST – OPERATING GRANT F	REQUEST – CAPITAL SUI	UBSIDY REQUEST
"Grant" means an award of state funds by the legislature, by an appropria permit the community to benefit from those activities.	ation to a specified recipient, to support the ac	ctivities of the recipient and
"Subsidy" means an award of state funds by the legislature, by an appropincurred by the organization or individual in providing a service available t		ation, to reduce the costs
"Recipient" means any organization or person receiving a grant or subsid	ly.	
STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK I	IF UNKNOWN): DEPARTMENT OF HEALTH	
STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN):	<del>-</del>	
1. Applicant information:	2. CONTACT PERSON FOR MATTERS INVOLVAPPLICATION:	VING THIS
Legal Name of Requesting Organization or Individual: Hawaii Primary Care Association	Name ELIZABETH GIESTING	
Dba:	Title Chief Executive Officer	
Street Address: 345 Queen St., Suite 601	Phone # 808-791-7820	<u> </u>
Honolulu, HI 96813	Fax # <u>808-524-0347</u>	
Mailing Address:	e-mail bgiesting@hawaiipca.net	
3. TYPE OF BUSINESS ENTITY:  X NON PROFIT CORPORATION  FOR PROFIT CORPORATION  LIMITED LIABILITY COMPANY  Sole Proprietorship/Individual	6. DESCRIPTIVE TITLE OF APPLICANT'S REGISTED HAWAII IMMIGRANT HEALTH INITIATIVE, W significantly increase access to primental health services for low-incomigrants to who are uninsured bed for Medicaid.	vhose goal is to rimary medical, dental, and come immigrants and
4. Federal tax id #:  5. State tax id #:	7. AMOUNT OF STATE FUNDS REQUESTED:  FY 2011-2012: \$ _550,000	
8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:		
☐ New Service (PRESENTLY DOES NOT EXIST)  SPECIFY THE	: AMOUNT BY SOURCES OF FUNDS AVAILABLE OF THIS REQUEST:	·
WAS IN EXISTENCE FROM 1997 UNTIL STATE FUNDING CANCELLED IN 2009.	STATE \$ 550,000  FEDERAL \$ COUNTY \$ PRIVATE/OTHER \$	
	ETH GIESTING	
	KECUTIVE OFFICER	DATE SIGNED

## **Background & Summary**

## **Brief Description of Applicant**

The Hawai'i Primary Care Association (HPCA), incorporated in 1988, is a private, nonprofit corporation under the laws of the State of Hawai'i. Our mission is to improve the health of communities by advocating for, expanding access to, and sustaining high quality care through the statewide network of community health centers. HPCA's unique role is to create a forum for health center collaboration and act as chief collective voice for community health centers with policy-makers and the public, manage subcontracted funds to the community health centers for various purposes, provide diverse training and technical assistance opportunities, lead efforts in acquisition and use of health information technology, and support projects that enhance healthcare access and quality. HPCA's agenda to improve and expand access and quality through community health centers in Hawai'i is as follows:

- Maintaining and strengthening existing Community Health Centers.
- Support expansion of existing and development of new Community Health Centers.
- Surveillance of Community Health Center needs and the health care environment.
- Assist with training, recruitment and retention and other workforce needs.
- Provide a forum for collaboration and serve as a liaison to other agencies.
- Improve clinical quality and monitoring of clinical outcomes.
- Leverage and increase resources that support Community Health Centers and the underserved.

## **Goals and Objectives Related to Request**

The **goal** of this request is to significantly increase access to primary medical, dental, and mental health services for low-income immigrants and migrants to who are uninsured because they do not qualify for Medicaid.

The **objective** is to subsidize the cost of primary care services provided to migrants and immigrants by federally qualified health centers (also known as FQHCs, community health centers, or CHCs) and enhance the health centers' capacity to provide high quality preventive services as Patient-Centered Health Care Homes. Services will be available on six islands for uninsured immigrants and migrants whose incomes and assets would qualify them for Medicaid. Up to 1500 uninsured immigrants and migrants will be aided by these funds during fiscal year 2011.

#### Public Purpose and Need Served by Program

Two essential public purposes are served by this proposed program:

- Humanitarian. Because low income uninsured people are not able to pay for essential health care services themselves, the program provides reliable access to such care. This will reduce unnecessary suffering, economic loss, and permanent disability among people already disadvantaged.
- 2. <u>Economic</u>. Research shows that federally qualified health centers save more than \$2000 per patient per year in health care costs. We estimate that this program will save the state and our hospitals statewide up to \$30 million by reducing uncompensated care at emergency rooms, in hospitals, or elsewhere in the system.

## **Target Population**

The target population for this program is immigrants who have been in the country for less than five years who would have qualified for Medicaid but for the bar on participating in federal means-tested benefits. The program also targets Pacific Islander migrants who may be unable to enroll in Medicaid.

#### **Geographic Coverage**

Our project will work through federally qualified health centers that have a statewide presence, serving more than 1 in 10 Hawaii residents at 55 locations on six islands.

## **Service Summary and Outcomes**

## Scope of work, tasks, responsibilities

The Hawaii Primary Care Association will subcontract with all interested federally qualified health centers to provide primary care services for low income uninsured Hawaii residents.

Patients who are eligible will be:

- Are immigrants or migrants.
- Hawaii residents.
- Have no insurance for the health services they need.
- Demonstrate incomes and assets that would have qualified them for Medicaid had they been eligible for that program.

Services provided may include:

- Primary medical, dental, and mental health care.
- Prescription drugs.
- Chronic disease management including education, counseling, and status monitoring and control.

#### **Timeline**

Services will be provided during fiscal year 2012.

#### **Quality Assurance and Evaluation**

HPCA's subcontracts with FQHCs will specify reporting requirements associated with payment. See specific measures below. HPCA will monitor subcontractor performance both by requiring data in quarterly reports submitted for reimbursement and by making an annual monitoring and technical assistance visit to each subcontracting health center.

HPCA is uniquely able to support performance improvement as indicated by FQHC reports and program monitoring as we are also the only organization in Hawaii whose mission and federal resources are aimed at improving community health center capacity, clinical performance, and adoption of the Patient-Centered Health Care Home model.

#### Measures of Effectiveness

Activities subcontractors will be required to report will include:

- Specific patient demographic information;
- Number and type of clinical visit; and
- Number and type of prescriptions filled;

Clinical outcomes that will be measured will be negotiated with the Department of Health and will be from among the identified measures in the comprehensive list attached as Appendix 1. Measures selected will be aligned with DOH priorities, meaningful use requirements, and data required by the federal government from all FQHCs.

Reports will be submitted to the Department of Health on a quarterly basis that indicate activity levels, performance on agreed-upon measures, and any problems or changes encountered.

## **Financial**

See attached for details. Anticipated quarterly funding requests for FY 2011-12 are as follows:

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$137,500	\$137,500	\$137,500	\$137,500	\$550,000

## **Experience and Capability**

#### **Necessary Skills & Experience**

HPCA has a history of successful contract management with federal and state governments, including those where funds are subcontracted to FQHCs and payments are made strictly according to contract deliverables. Services under these contracts have included training and technical assistance to enable FQHCs to meet contract requirements as well as disbursement of funds, data collection, and reporting to funding agencies. HPCA managed services under the Immigrant Health Initiative from its inception in 1997 until DHS cancelled funding in 2008.

Current or recent contracts with the Department of Human Services include:

				Annual
HPCA Name	Contract #	Title	Amount	Amounts
		Education and Outreach		Over 3 years:
		Services for the State of Hawaii,		Yr 1: 1,250,000
	DHS-08-MQD-	Department of Human		Yr 2: 800,000
DHS-Outreach	5163/56970	Services, Med-QUEST Division.	\$2,797,785	Yr 3: 747,785
				Over 3 years:
			! i	Yr 1: 409,050
		Outreach Services and		Yr 2: 180,375
	DHS-08-MQD-	Strategies to Identify Uninsured		Yr 3: 120,250 (8
DHS-HCK	5164/57421	Children	\$709,675	months)
				HPCA managed
				contracts from
		Hawaii Immigrant Health		1997-2009.
]		Services for Department of		\$550,000 was
ĺ	DHS-08-MQD-	Human Services, Med-QUEST		annual contract
DHS-IHI	5121/56670	Division.	\$550,000	amount.

ASO Log No. 09-   Childhood Rural Asthma   Yr 2: 141,000   DOH-Asthma   169   Project   \$407,886   Yr 3: 174,000	DOH-Asthma	_	l .		Over 3 years: Yr 1: 92,886 Yr 2: 141,000 Yr 3: 174,000
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#### **Facilities**

HPCA occupies adequate office space in an ADA-compliant downtown office building.

## **Personnel: Project Organization & Staffing**

## Proposed Staffing, Qualifications, Supervision, Training

The Hawaii Primary Care Association is adequately staffed by individuals with the appropriate professional credentials and experience to manage the program, subcontracts, and reporting successfully. These include:

- Chief Executive Officer Beth Giesting, with more than 16 years experience working with the Hawaii Primary Care Association and community health centers. She provides overall program oversight.
- **Chief Financial Officer** Tricia Siarot, who has been in that position for eight years. She oversees all fiscal services including budgeting and allocations, contract payments, and reporting to funders.
- **Chief Operating Officer** Kathy Suzuki-Kitagawa, who has worked with HPCA since 2000 and functions as contracts and compliance officer.
- **Performance monitoring and improvement** staff will be primarily Robert Hirokawa and Cristina Vocalan who have public health, epidemiology, and clinical credentials.

Additional support staff will ensure data collection, in-put, reporting, and fiscal management and control.

## **Organization Chart**

See chart attached as Appendix 2.

## Other

Litigation. None pending.

**Licensure or Accreditation**. Not applicable.

## **BUDGET REQUEST BY SOURCE OF FUNDS**

(Period: July 1, 2011 to June 30, 2012)

Applicant: Hawaii Primary Care Association

	UDGET	Total State		· ****	
C	ATEGORIES	Funds Requested (a)	(b)	(c)	(d)
	DEDOONNEL OOST	(a)	(b)	(0)	(u)
Α.	PERSONNEL COST				
	1. Salaries			_	
	2. Payroll Taxes & Assessments				
	Fringe Benefits				
	TOTAL PERSONNEL COST				
B.	OTHER CURRENT EXPENSES				
	Airfare, Inter-Island				
	2. Insurance				
	Lease/Rental of Equipment				
	4. Lease/Rental of Space				
	5. Staff Training				
	6. Supplies				
	7. Telecommunication				
	8. Utilities				
	9. Contractual Services-Subcontracts	495,000			
	10. Management Fee	55,000		_	
	11				
	12				
	13				
	14				
	15				
	16				
	17				
	18				
	19				
	20				
	TOTAL OTHER CURRENT EXPENSES	550,000			
C.	EQUIPMENT PURCHASES	000,000			
D.	MOTOR VEHICLE PURCHASES				+
	CAPITAL	····		<u> </u>	
TO	TAL (A+B+C+D+E)	550,000			
			Budget Prepared	By:	
90	LIDGES OF ELINDING		J - 1,	•	ł
30	URCES OF FUNDING				
	(a) Total State Funds Requested		Tricia Siarot		536-8442
	(b)		Name (Please type or p	orint)	Phone
	(c) (d)		Signature of Authorized	Official /	Date
	TAL BUDGET		ELIZAB	ETH GIES XECUTIVE	TING) OFFICER

# Appendix 1

**Measures of Effectiveness** 

Agency Name:	
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Column A Column B Column C Column D Column E Annual Performance Objective for Performance Objective for Fiscal Year 2010  1. At least 90% of children with outling immunizations (4 DTaP, 3 Polio (IPV), 1 MMR, 3 HB, 3 HPB, 1 TV, and 4 Pneumococcal conjugate) by 2 years of age. (Include children who turned turned the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the reporting year preceding their reporting year preceding their preporting year preceding their preporting year preceding their universe as years of age.	
Performance Baseline for Fiscal Year 2010.  1. At least 90% of children will have completed the following immunizations (4 DTaP, 3 Polio (IPV), 1 MMR, 3 HIB, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age. (Include children who turned 2 years old during the measurement who turned 2 years old during the measurement who turned 2 years old during the measurement whore turned 2 years old during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year should be either should be e	
Baseline for Fiscal Year 2010  1. At least 90% of children with lave completed the following immunizations (4 DTaP, 3 Polio (PV), 1 MMR, 3 HIB, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age. (Include children who turned 2 years old during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the reporting year reporting	
Performance Measure  1. At least 90% of children will have completed the following immunizations (4 DTaP, 3 Pollo (IPV), 1 MMR, 3 Hlg, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age.  (Include children who turned 2 years old during the measurement year and who turned 2 years old during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year sold during the measurement year sold during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one medical visit during the measurement year and had at least one had to following immunizations (4 DTaP, 3 Polio, 1 MMR, 3 HlB, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age is	
1. At least 90% of children will have completed the following immunizations (4 DTaP, 3 Polio (IPV), 1 MMR, 3 HIB, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age. (Include children who turned 2 years ond dudring the measurement who turned 2 years on medical visit during the reporting year and had at least one medical visit during the reporting year so needical visit during the reporting year should be either 10% of the	
children will have completed the following immunizations (4 DTaP, 3 Polio (IPV), 1 MMR, 3 HIB, 3 Hep B, 1 VZ, and 4 Pneumococcal conjugate) by 2 years of age.  (Include children who turned 2 years old during the wasurement who turned 2 years old during the measurement who turned 2 years on emedical visit during the reporting year and had at least one medical visit during the reporting year and had at least one medical visit during the reporting year and had at least one medical visit during the reporting year 10% of the	
second birthday.)  defined in (a) above, or 70 charts, whichever is greater.) (c) # of children that completed the specified immunizations was  (d) Percentage (c divided by b) of children who received their the specified basic immunizations by 2 yrs. old was9.	

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Column A	Column B	Column C	Column D	Column E	Column F	Column G
Problems (1986)		Annual	Annual	Annual	Annual	Applicant's approach in meeting the performance
	Baseline for	Performance Objective for	Performance Objective for	Performance Objective for	Performance Objective for	objectives, including the methodology proposed for data collection and reporting. (Attach additional sheets as
Performance	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	necessary).
Measure	2010	2011	2012	2013		
2. At least 80% of all children 2 years of age and under will have undergone screening for developmental delays, and autism.  Note: Developmental screening must be performed using either the PEDS (parents evaluation of developmental status) or ASQ (ages & stages questionnaire) tools. Autism screening must be performed using the M-CHAT (Modified Checklist for Autism in Toddlers) for autism.	(a) Number of children 2 years old and under was  (b) The number of charts randomly selected from a) is  (This number should be either 10% of the universe as defined in (a) above),or 70 charts, whichever is greater.)  (c) From the charts selected, the number of children 2 years old and under who received screening for developmental delays and autism was  (d) Percentage (c divided by b) of children who received	(a) The estimated proportion of all children 2 years old and under who will receive screening for developmental delays and autism is%.	(a) The estimated proportion of all children 2 years old and under who will receive screening for developmental delays and autism is%.	(a) The estimated proportion of all children 2 years old and under who will receive screening for developmental delays and autism is%		
	developmental/ autism screening was%. Specify					
	tools used:					
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Column A  Performance Measure	Baseline for Fiscal Year 2010	Column C Annual Performance Objective for Fiscal Year 2011	Column D Annual Performance Objective for Fiscal Year 2012	Column E Annual Performance Objective for Fiscal Year 2013	Column F Annual Performance Objective for Fiscal Year	Column G  Applicant's approach in meeting the performance objectives, including the methodology proposed for data collection and reporting. (Attach additional sheets as necessary).
3. At least 80% of all children age 6 to 12 months of age will have established a dental home and have received a comprehensive dental exam.	(a) Number of children ages 6 to 12 months was  (b) The number of charts randomly selected (This number should be either 10% of the universe as defined in (a) above, or 70 charts, whichever is greater.)  (c) From the charts selected, the number of children ages 6-12 months who established a dental home and received a comprehensive dental exam was  (d) Percentage (c divided by b) of children who established a dental home and received a comprehensive dental home and received a comprehensive dental exam was	(a) The estimated proportion of all children 6-12 months who will have established a dental home and received a comprehensive oral exam is%.	(a) The estimated proportion of all children 6-12 months who will have established a dental home and received a comprehensive oral exam is%.	(a) The estimated proportion of all children 6-12 months who will have established a dental home and received a comprehensive oral exam is%.		

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	Column G
Annual Annual Annual Applicant's approach	in meeting the performance
Performance   Performance   Performance   Objectives, including the	methodology proposed for data
Baseline for   Objective for   Objective for   Objective for   Collection and reporting	g. (Attach additional sheets as
Performance   Fiscal Year   Fi	ecessary).
Measure 2010 2011 2012 2013	
4. At least 80% of all children ages 2-18 with a BMI >85th% (overweight) will have healthy weight (nutrition and physical activity) counselling documented in record within the past year.  (b) The number of charts andomly selected from (a) is more the charts selected, the number of children ages 2-18 years with the charts selected, the number of children ages 2-18 years with the charts selected, the number of children ages 2-18 years assessed to be overweight was (d)Percentage (c divided by b) of children ages 2-18 years assessed to be overweight was necessary to children ages 2-18 years assessed to be overweight was necessary to children ages 2-18 years with BMI's that are overweight who will receive healthy weight (nutrition and physical activity) counseling documented in their medical records within the past year is greater.) (c) From the charts selected, the number of children ages 2-18 years assessed to be overweight was necessary to children ages 2-18 years assessed to the overweight was necessary to the number of children ages 2-18 years assessed to the overweight was necessary to the number of children ages 2-18 years assessed to the overweight was necessary to the number of children ages 2-18 years assessed to the overweight was necessary to the number of children ages 2-18 years assessed to the overweight was necessary to the number of children ages 2-18 years with BMI's that are overweight who will receive healthy weight (nutrition and physical activity) counseling documented in their medical records within the past year is	
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Note: Patient	universe	must include	both	insured	and	uninsured	patients
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Column A  Performance Measure	Baseline for Fiscal Year 2010	Column C Annual Performance Objective for Fiscal Year 2011	Column D  Annual Performance Objective for Fiscal Year 2012	Column E  Annual Performance Objective for Fiscal Year 2013	Column F Annual Performance Objective for Fiscal Year	objectives, inc	Column G s approach in meeting the poluding the methodology produced reporting. (Attach addition necessary).	oposed for data
		(a) The estimated proportion of adults with diabetes who will have HBA1C <7% is%.	(a) The estimated proportion of adults with diabetes who will have HBA1C <7% is%.	2013.  (a) The estimated proportion of adults with diabetes who will have HBA1C <7% is%.				

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Column A	Column B	Column C	Column D	Column E	Column F	Column G
Performance Measure	Baseline for Fiscal Year 2010	Annual Performance Objective for Fiscal Year 2011	Annual Performance Objective for Fiscal Year 2012	Annual Performance Objective for Fiscal Year 2013	Annual Performance Objective for Fiscal Year	Applicant's approach in meeting the performance objectives, including the methodology proposed for data collection and reporting. (Attach additional sheets as necessary).
6. At least 90% of adults 65 years or older will have at least one documented pneumococcal vaccination at age 65 or greater, and an annual seasonal influenza vaccination during prior influenza season.	(a) Number of adults aged 65 yrs. or older was  ———————————————————————————————————	(a) The estimated proportion of adults ages 65 yrs. or older who will have at least one documented pneumococcal vaccination at ≥ age 65, and an annual seasonal influenza vaccination during prior influenza season is%.	(a) The estimated proportion of adults ages 65 yrs. or older who will have at least one documented pneumococcal vaccination at ≥ age 65, and an annual seasonal influenza vaccination during prior influenza season is%.	(a) The estimated proportion of adults ages 65 yrs. or older who will have at least one documented pneumococcal vaccination at ≥ age 65, and an annual seasonal influenza vaccination during prior influenza season is%.		

Agency	Name:			

Column A  Performance Measure	Column B  Baseline for Fiscal Year 2010	Column C Annual Performance Objective for Fiscal Year 2011	Column D Annual Performance Objective for Fiscal Year 2012	Column E Annual Performance Objective for Fiscal Year 2013	Column F Annual Performance Objective for Fiscal Year	Column G  Applicant's approach in meeting the performance objectives, including the methodology proposed for data collection and reporting. (Attach additional sheets as necessary).
7. At least 50% of adults 18-75 years of age diagnosed with diabetes will have undergone depression screening.	(a) Actual number of adults with diabetes was ——————————————————————————————————	(a) The estimated proportion of adults with diabetes who will receive depression screening is%.	(a) The estimated proportion of adults with diabetes who will receive depression screening is%.	(a) The estimated proportion of adults with diabetes who will receive depression screening is%.		

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Annual Baseline for Fiscal Year 2010  8. Increase to all least 50% the proportion of adults ages 18-proportion of adults whose most froath whose most recent blood pressure was less than 14/900 was	Column A	Column B	Column C	Column D	Column E	Column F	Column G
Performance   Performance   Performance   Performance   Performance   Performance   Performance   Performance   Objective for   Objective fo				Annual	Annual		
Performance Massure 2010  8. Increase to at least 50% the solution agost 18-68 least 50% the solution agost 18-68 diagnosed with hypertension whose most recent blood pressure was less than 140/90.  140/90.  Piscal Year 2013  2012  2013  (a) Number of solution adults suit of the spirate proportion of adults with hypertension was present blood pressure will be less than 140/90 is			Control of the contro			A STATE OF THE PARTY OF THE PAR	objectives, including the methodology proposed for data
8. Increase to at least 50% the disages 18-86 (all sages 18-86) (a	Performance	COLUMN THE STATE OF THE STATE O					
least 50% the proportion of adults ages 18-86 diagnosed with hypertension whose most recent blood pressure was less than 140/90.  140/90.    best 16-86 diagnosed with hypertension whose most recent blood pressure was less than 140/90 is						i iscai i eai	necessary).
%.	8. Increase to at least 50% the proportion of adults ages 18-85 diagnosed with hypertension whose most recent blood pressure was less than	(a) Number of adults ages 18-85 with hypertension was  (b) The number of charts randomly selected from (a) is (This number should be either 10% of the universe as defined in (a) above),or 70 charts, whichever is greater.)  (c) From the charts selected, the number of adults ages 18-85 with hypertension pressure whose most recent blood pressure was less than 140/90 was  (d) Percentage (c divided by b) of adults with hypertension, whose most recent blood pressure was less than 140/90 was less than 140/90 was less than 140/90 was	(a) The estimated proportion of adults with hypertension whose most recent blood pressure will be less than 140/90	(a) The estimated proportion of adults with hypertension whose most recent blood pressure will be less than	(a) The estimated proportion of adults with hypertension whose most recent blood pressure will be less than		

Appendix 2

Hawai'i Primary Care Association Organization Chart

