

To: Senator Jill Tokuda, Chair
Senate Committee on Higher Education

From: Chuck Yim Gee, BOR candidate

Re.: Response to Your Questions

1. What motivated you to apply to be a member of the BOR, and how are you uniquely qualified to represent your geographic constituency?

I am currently a sitting regent on the BOR. My motivation for reappointment stems from personal desire to make use of the valuable experiences gained from serving on the board over the past 17 months. Because the UH plays a vital role in sustaining the socio-cultural, scientific advancement, environmental and economic life of our state, it is a unique institution that should be overseen by the best-qualified people comprising its BOR which represents the state's interests. Having enjoyed a long history of employment in distinguished universities on the mainland (Univ. of Denver, Oregon State, Michigan State) plus three decade of service in Hawaii as dean of the UHM School of Travel Industry Management, the College of Business and intermittently the EWC, I believe I have a keen perspective of the internal organization and operations (both academic and auxiliary), problems and issues of university administration and governance.

From a geographic constituency stance, I have served as a member of (or chaired) various strategic planning committees under former mayors Fasi and Harris and the current mayor of Honolulu, Mufi Hanneman, as well as serving on the boards of other voluntary organizations, including Kuakini Health System and boards of PATA-Hawaii, China-Hawaii Chamber of Commerce, etc. Through such service, I have gained an appreciation of the general economic, cultural, social and educational concerns of not only Oahu, but the state as a whole, and have often sought ways in which the UH might assist in solving community problems and contribute to its developmental interests.

By policy the BOR rotates its meetings among the ten campuses that comprise the UH system. On Oahu we have alternatively met at KCC, HCC, Windward CC, Leeward CC, UHM and UHWO. Aside from our normal business agenda, regents have opportunity to hear from administrators and faculty on each campus to learn their aspirations, accomplishments and concerns. Knowing their aspirations, as well as their individual campus strength and weaknesses, provides valuable insights about how regents individually and collectively can encourage these institutions to best serve the community we each represent and the state as a whole.

2. As a regent, what will be your top three priorities for the University?

Different times call for different priorities. Under the current economic climate, my top three priorities as a regent are to do everything possible to (a) attain financial stability, (b) seek revenue growth, and (3) support strategic programs that can lead to economic opportunities for community/state.

Financial stability is pre-condition to UH success. In the current term, it is about surviving without damaging the quality of education provided to students. In the long run, it is about achieving institutional excellence and growth. I believe in the promotion of accountability and constraints on university spending, fiscal conservatism in budget planning, user-pay policies (within reason), raising questions when audits disclose irregularities, and challenging hiring that is not directly related to teaching or research.

Along with fiscal conservation, it is also important to grow revenues. If the UH is an autonomous institution, then it must also achieve a higher degree of self-sufficiency, notwithstanding the state's responsibility of providing higher education opportunities for its citizens. Revenue growth can come from sources such as enrollment expansion, foundation investment yields, outside grants for research and overhead recapture. As an example of enrollment revenue, I currently sit on the BOR enrollment "cap" committee that considers the intake of non-resident students who are full-payers. UHM has already reached its current cap and UHH has exceeded it. Balancing the needs of residents against revenue issues requires an understanding of what is sound public policy versus what is fiduciary responsibility.

My third priority relates to supporting UH initiatives that create economic opportunities for Hawaii. Two examples that come to mind, for instance, would include the funding of the new Cancer Center of Hawaii on Oahu and the Mauna Kea Management Plan under UHH in order to pursue the TMT project. These institutions would have ability to generate millions of dollars in funded activities for our state beyond the university's goal of expanding human knowledge in medicine and of the universe.

Beyond the foregoing, other important priorities also come to mind. For instance, the backlog of deferred repairs and maintenance of buildings on every campus, particularly UHM, is a nagging challenge related to financial constraints. Not only are failing buildings a deterrent to the educational mission, but they also diminish our ability to secure greater overhead returns from research grants. Above all priorities remains the need to continuously promote quality and excellence. Without quality, what remains in education is only cost and expense, not results.

- 3. In looking at the University's strategic plan and the goals laid out by President Greenwood in her State of the University system, what particular areas are of interest to you and how will your particular skill sets and experience help to move these areas forward?**

Much of what I have answered in Q 3 squares with President Greenwood's vision for the UH system. I was appointed to the very board that determined her hire, thus it is not too surprising that some of the other regents and I would share many of the same aspirations or expectations for the UH. In her State of the University message, Pres. Greenwood stated a goal of expanding UH graduation output by some 25% from its current level. While the local jobs market might not be able to absorb the increased number of graduates in the near term, I am of the opinion that more and better educated citizens does ultimately contribute to building stronger communities. In the short term it also creates a competitive environment for hiring better qualified people who comprise tomorrow's leaders for key industries in our state--healthcare, technology, tourism, film and creative fields, education & training export, small and medium-enterprises, and entrepreneurship, among others.

President Greenwood also mentioned globalism in her message. In the future all great universities will become "global universities" with outreach to serve not only its communities at home, but the world at large. UHM and UHH to some extent have achieved certain aspects of regional/world outreach through research and training. My own background in international tourism development has contributed to this goal. I also serve on a BOR task group to further explore and pursue an umbrella international education policy for the UH.

4. We are currently faced with an unprecedented budget crisis. What ideas do you have for generating revenue for the University and how we approach any cuts that have to be made within the budget?

My response to this question is partially covered under Q 2 wherein I stated that fiscal constraints and conservatism are my priorities in considering UH requests brought before the BOR. As regent, I have voted affirmatively only to program changes that require no new resources or through internal tradeoffs and to new projects when they can be executed through external funding. I tend to raise hard questions to requests that have not been accompanied by business plans nor carefully analyzed for possible unintended consequences over the long term.

My ideas for revenue generation include expanding out-of-state enrollment (with an important proviso that qualified local students must always be given higher priority for admission), encouraging exportation of training services and educational tourism, pursuing projects such as the TMT that accrue to the state's need for long-term economic development, and research that can provide funds to cover university overhead

Over my 30 years of service at the UHM, I have often faced difficult budgetary problems. The shortfall years tend to outnumber surplus ones in my own experience, thus addressing budget cuts and doing more with less does not come as a novelty for me. The severity of cuts and whether adequate authority is assigned at each level to directly deal with problems can mean the difference between making wiser decisions

or simply acquiesce and pray for better times. Transparency of governance, fostering trust among constituencies, and delegation of real authority and demanding accountability from top down, especially at the operating levels where the “rubber meets the road” are important factors in weathering a crisis responsibly. Through their policies and decisions, regents can influence intercampus cooperation and responsible behavior affecting mutually-agreed upon educational goals and strategic priorities.

Budgetary cuts, as a rule, must first be addressed at the UH president’s level with advice from the BOR, keeping in mind the principles of “least harm” and “fairness” (to the extent possible) in allocating reductions across the system. Each campus should have its own internal decisional processes and plans developed with input from all affected groups--faculty, program heads, specialists, and when appropriate, student representation as well. Regents have a responsibility to raise thoughtful questions about the overall impact of resource reductions on the ability of the university to fulfill its mission and deliver critical services to students, community and contractual agencies. When core programs that serve state needs are in jeopardy, regents have a responsibility to express their concerns and ask that alternatives be considered as tradeoffs. The current crisis will likely be a lingering one calling for greater sacrifices and cooperation from everyone. Regents must demonstrate leadership and adequate oversight to assure that the UH mission will be met—not to use budgetary problems as excuse for failure.

5. How do you view the role of the system as it relates to the 10 campuses? Do you feel that the relationship as it exists now should be changed? How will you ensure equity of resources across all campuses?

With the current administration and BOR functioning in harmony, the systems approach seems to function well. Earlier I thought that the community colleges and the senior universities might each be better served by separate boards. But when I take into account the periodic financial exigencies that occur in the state with expected impact on UH budgets, I am persuaded that the systems approach tends to achieve greater efficiencies by eliminating unwarranted duplication of programs and to a degree, competition for scarce resources among campuses. What duplication that exists may be attributed to the unique situation of an island state with non-contiguous borders; under the systems approach every proposal is carefully vetted in decision-making at the BOR level. The smoother transfer from UH community colleges to UH senior universities is a goal that is being hastened by new initiatives through the system. The accomplishment of Maui CC to Maui College, as another example, might not have been as acceptable had it not been for cooperation and collaboration between Maui and Manoa through the UH system. The P-20 initiative is yet another instance of the UH system at work in partnering with DOE to achieve greater educational attainments at all levels.

Ensuring equity of resources across all campuses is not a simple arithmetic exercise. Beyond the question of fairness, decisions on who gets what must be based on needs, individual campus initiatives and leadership, opportunity windows and long term returns to stakeholders. For example, significant enrollment growth was experienced within the community colleges and UHH, while smaller gains occurred at UHWO and UHM. A greater percentage of state resources were allocated to the cc's on the basis of need. For a different example, the BOR approved the expenditure of \$53 million for a College of Pharmacy for UHH. On its face, the decision would seem unsupportable in view of the limited numbers of students served and unmet needs on other campuses. But the facts indicate that the COP constitutes a strategic program for UHH, a window of opportunity and a long term need for accredited pharmacists in Hawaii and throughout the nation. This year, for instance, 1,200 qualified applications (both in- and out-of state) were received by the COP for 90 slots. Outside endowments are also promising for this new COP program. Summing up, resource decisions are made on the basis of both needs and returns for the greater good.

6. What kind of relationship do you feel should exist between the University and the Legislature? More specifically, how you view the relationship between the BOR and the Legislature?

The Board of Regents represents the state's unique system of higher education; its mandate and fiduciary responsibilities extends only to the governance and accomplishment of the mission of the UH. The Legislature, on the other hand, represents the interests of all the citizens of the state, including the right of citizens' access to quality higher education. While the UH is an autonomous body, it is ultimately accountable to the people of Hawaii and in this larger sense to the legislative and executive branches of government as well. The relationship between the UH and the Legislature, therefore, should be one of shared accountability, open communications and working together to achieve the best possible, or optimum, quality University of Hawaii that (a) compares well in standards to peer institutions across the nation, (b) is competitive in attracting students and research funding, (c) contributes to the generation of intellectual excitement and new knowledge, (d) serves the economic interest of our communities/state, (e) serve as one of the outreach bridges to the Asia-Pacific region which is destined to play an ever-increasing role in the future of Hawaii, among other strategic goals.

Whenever legislators have questions or concerns, these will generally be brought to the attention of UH administrators or others in a position to answer questions directly. On the other hand, the BOR can and should take a proactive role in encouraging dialog exchange between the legislative committees representing higher education and to work towards common goals. When legislators see problems of non-performance or perceived lack of accountability within the system, these should be voiced to the BOR for investigation and corrective action. The autonomy of the UH is tacit, but "territorial ownership" behavior defeats working towards common goals

and educational objectives. Ultimately, we all work for the same boss—the people of Hawaii.

7. Do you have any real or perceived conflicts of interests to disclose?

No. I am careful to reclude myself from any voting that presents a potential conflict of interest. This happened only once when the UHM executed a favorable lease of clinical facilities from Kuakini Medical Center for the JABSOM. Since I serve on the Kuakini Health System and KMC boards, I disclosed the fact and did not vote.

U N I V E R S I T Y O F H A W A I I ' I A T M A N O A

The William S. Richardson School of Law

March 28, 2010

Jill N. Tokuda, Chair
Higher Education Committee
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

Re: Testimony in Support of the Nomination of Dr. Chuck Gee to be a Regent for the University of Hawaii.

Dear Senator Tokuda:

My name is Lawrence C. Foster. I am a Professor of Law and Former Dean at the William S. Richardson School of Law. I am on leave this semester and living in Shanghai, China, so I will not be able to testify in person.

I am writing in strong support of the nomination of Dr. Chuck Gee to be a Regent for the University of Hawaii. I have known Chuck socially and professionally for around thirty years. For many years, we were both Deans at Manoa, so I had the opportunity to work very closely with him on a professional basis.

I believe he would make an excellent Regent. Because of his lengthy tenure at the UH School of Travel Industry and Management, he is very knowledgeable about the inner workings of the University. And, as a former Dean, he is well-versed in the interactions between the Regents and the University.

Chuck also works very well with others. He was widely respected among his fellow Deans at Manoa for his wisdom and good sense of humor. He is not at all judgmental and does not rush into a decision.

Chuck is also widely respected in the Hawaii community. I had always known this, but it became even more apparent when I had the honor to serve as Chair of the Search Committee to select his replacement as Dean. As the committee gathered input from the community regarding the qualities of the ideal dean, many simply said, "find someone just like Dean Gee!"

In sum, I strongly support the nomination of Dr. Chuck Gee.

Lawrence C. Foster
Professor of Law & Former Dean



UNIVERSITY
OF HAWAII
HILO

April 9, 2010

Jill N. Tokuda, Chair
Committee on Higher Education
Hawaii State Senate
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

SUBJECT: Confirmation of Chuck Gee, University of Hawaii Board of Regents

Dear Chair Tokuda:

I am writing to support the confirmation of Chuck Gee's reappointment to the University of Hawaii Board of Regents.

As Dean Emeritus of the UH Manoa School of Travel Industry Management, Chuck Gee has gained broad knowledge of the university system over decades of outstanding service. An excellent speaker, he represents the university well in many diverse venues. He is also adept at building positive relationships with business and governmental organizations, from which the university greatly benefits.

In addition to being extremely knowledgeable about the university and the community, he is wise, articulate, and forward thinking -- all attributes we need on the Board of Regents.

I am particularly impressed with his international reputation and his many years of outreach to Asian and Pacific countries. To university leaders striving to internationalize our universities, Chuck Gee's career presents a shining example of the benefits of the global perspective. Under his leadership, the School of Travel Industry Management became the leader in all aspects of travel industry studies in the Asia-Pacific region. He brings this wider perspective to his work on the Board of Regents.

Chuck Gee is well qualified to be serve as a UH regent. I urge you to confirm his reappointment.

Sincerely,



Rose Tseng,
Chancellor

Edwin H. Mookini Library

200 W. KAWILI STREET
HILO, HAWAII 96720-4091
PHONE: (808) 933-3577
FAX: (808) 933-3329



The American Chamber of Commerce in Shanghai
上海美國商會

March 27, 2010

The Hon. Jill N. Tokuda, Chair
Senate Higher Education Committee
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing in support of the re-nomination of Dr. Chuck Gee to the Board of Regents of the University of Hawaii and urge the members of the Senate Committee on Higher Education to confirm Dr. Gee.

I have known Dr. Gee for over thirty years and have had the pleasure of working together with him on numerous projects and initiatives when I served as the Executive Director of the Pacific and Asian Affairs Council, the Director of the Office of International Relations for the State of Hawaii, and as the Executive Policy Assistant to the Governor of the State of Hawaii for International and National Affairs.

I found Dr. Gee to be of the highest integrity whose leadership skills and substantive knowledge far exceeded that of his peers—winning him the admiration of professionals and students alike from around the world. His tenure as Dean of the School of Tourism Industry and Management gave him a unique perspective of the role of the University not only as a teaching and research institution, but also as catalyst for economic development for the State of Hawaii in its most important industry—namely, tourism. Not only has Dr. Gee been recognized around the world for his efforts, he was recently recognized by the *Honolulu Star Bulletin* as one of the 100 people who made a difference in the State of Hawaii during the 20th Century.

Dr. Gee's previous experience and tenure on the Board Regents clearly merit both his re-nomination and re-appointment. He has actively been involved in the Committees/Task Forces on which he sat including Academic Affairs, Budget Planning, Finance and Facilities, Regent Development and Leadership, International Programs and on the Career and Technical Education Advisory Council. And, most importantly, he never missed a meeting of the Board of Regents.

I strongly urge your confirmation of Dr. Chuck Gee for the Board of Regents of the University of Hawaii.

Warm regards,

Brenda Lei Foster
President

THE ESTATE OF JAMES CAMPBELL

March 29, 2010

The Honorable Jill N. Tokuda
The State Senate
Higher Education Committee, Chair
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing on behalf of Dr. Chuck Gee, who is being considered for re-nomination to the UH Board of Regents.

I have known Dr. Gee for approximately 35 years—initially in my role as Dean of the UH College of Business Administration and, later, as the Vice President for Academic Affairs. In every instance, I was—and continue to be—impressed with his professionalism, academic and industry expertise, and good cheer. Over many years, he has been an outstanding ambassador for the University, with exceptional contributions in Asia/Pacific. Moreover, I have every expectation that he will continue to serve the University of Hawaii in an exemplary manner and strongly recommend his reappointment.

Sincerely yours,


David A. Heenan
Trustee



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April 3, 2010

Ms. Jill Tokuda, Chair
Higher Education Committee
415 South Beretania Street
Honolulu, Hawaii 96813

Dear Senator Tokuda:

We heard the wonderful news that Dean Emeritus Chuck Gee was being re-nominated to serve on the UH Board of Regents, and we are writing to support his re-nomination to this important post.

I have known Chuck Gee for many years since our industry has benefited from the many good things that he has done for our tourism. Not only is he a technically competent individual, but he also truly believes in making Hawaii a better place, and is willing to serve our community in this meaningful way. His many years at the University as an academic, as well as person who worked very closely with the tourism industry, both here and especially in Asia, has proven to be a great asset to the Board of Regents during his first term of office. I am sure that he will do an even better job in his second term now that he better understands the roles and responsibilities of a regent.

Dean Gee has received many awards, mostly from institutions and agencies outside of Hawaii for his many good deeds over the years. Many of these awards were due to things that he did for the good of Hawaii as well as for the rest of the world. These national and international awards recognize the good work and experience he gained while volunteering his time to the many good causes he served. These experiences and his network can be invaluable to the University as well as to the Board of Regents.

We respectfully request your favorable consideration.

Aloha,

Dennis Y. Teranishi
Chief Executive Officer



2008 U. S. Small Business Administration
(SBA) Minority Small Business Champion -
National Winner

Founding Members (*Directors)

*Johnson W. K. Choi,
President & Managing Director/EVP & COO
Global Estate & Tax Consultant/CMC Consulting
Group Inc/Makel Motion Pictures LLC

*Melvyn Choy, Chairman
Durrant Media Five

*Yan Chun, Director
China Soong Ching Ling Foundation
Beijing/Shanghai / Dr. Sun Yat Sin Foundation HI

*Brenda Lei Foster, President & CEO
American Chamber of Commerce in Shanghai

*Chuck Y Gee, Dean Emeritus
University of Hawaii
School of Travel Industry Management

*Ken Hayashida, President
Kal Hawaii, Inc.

Kathy Hsiung, President
Cathay Kai Jewelry

*Manuel Menendez III, Manager
8M8 LLC / MCM Group Holdings Ltd

Kenji Mita, President
TEAVA momi, Inc.

Puonespun Sananikone, President & CEO
PacMar, Inc.

*Inam "Laura" Smith,
Former Sr. Financial Service Rep
Principal Financial Group

*Paul Tang, General Manager
Hyalit Regency Grand Cypress Resort
Ming Tong, Operation Manager
Pacific Height Partners

Thomas Tong, Former Director of Rooms
Kahala Mandarin Oriental Hawaii

Carol Tsal, President
Carol Tsal Investment, Inc.

*Natalie Tse, Esq
Attorney at Law

*Charlotte Vick, Former Sr. VP of Marketing
Starr Seigle Communication

*Gerhart Walch, Chairman and CEO
WSF Corporation

Sandra Yang, President
S & L International Inc

*Janice Zheng, Former Business Banker
First Hawaiian Bank

Honorary Ex-Officio Director

John Holman, Director
United States Dept of Commerce - Honolulu

Honorary Advisor

Janie M Fong, Director
California Office of Trade & Investment,
Office of the Governor

Jenny Qian, Director
Chancy Company Ltd - Hong Kong & China

Michael Y S Lee, Former Director
Hong Kong Economic & Trade Office in SF

Roberta Wong Leung, Dean
Shunde Polytechnic School of Hotel Management

Thomas M Masterson, Member/Owner
Vision 2047/Sr. Asian Regional Mgmt Executive
Hong Kong

Noia N Miyasaki, Managing Director
Falcone Center for Entrepreneurship

Terkild J Terkildsen, Founding & Board Member
Vision 2047/D Furniture Franchising A/S HK

中國夏威夷商會

China-Hawaii Chamber of Commerce
Hong Kong-Hawaii Chamber of Commerce
Hong Kong China Hawaii Chamber of Commerce
"Hawaii-China Guan Xi, We Get Things Done"

Johnson Choi
President & Executive Director
Brenda Foster
Vice President
Gerhart Walch
Vice President
Janice Zheng
Secretary
Natalie Tse
Treasurer

(Fax to 1-808-587-7220 - also email to sentokuda@capitol.hawaii.gov)

March 28 2010

Jill N. Tokuda, Chair
Higher Education Committee
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing "to support the re-nomination of Dr. Chuck Gee to the UH Board of Regents and urges the members of the Senate Committee on Higher Education to confirm the Governor's nomination." Dr. Gee's attendance record has been perfect. Dr. Gee has given highest priority to meetings of the BOR and 5 committee/task groups on which he sit, including Academic Affairs; Budget Planning, Finance & Facilities; Regent Development & Leadership; International Programs; and Career & Technical Education Advisory Council.

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii, and found that he was an exemplary dean who was always interested in the welfare of his students and did everything possible to help them achieve academic and personal success.

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a university for teaching, research and public service; vision in the building of a first-rate university; wisdom and insights about the governance of a university system; an understanding of the differences between the mission of community colleges and senior research campuses; importance of town-gown relationships; working with economic realities during tough times; educational productivity and accountability for use of taxpayers' funding of the system.

Dean Emeritus Chuck Gee public service over the years have extended beyond tourism, for example, over 20 years of service to health care on the boards of Kuakini Health System, Kuakini Medical Center, Kuakini Geriatric Center.

Chuck Gee has frequently served on government advisory bodies, both state and national, including chair of the State Tourism Training Council, and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce. An active board member of many tourism and service related organizations, he received the 1992 "Award of Excellence for Tourism Education" given by the National Tourism Administration of the People's Republic of China, the 1991 Grand Award of the Pacific Asia Travel Association (PATA) for Individual Educational Accomplishment, Life Member Award of PATA at the annual 1990 conference held in Vancouver, PATA's Presidential Award in 1986, the 1987 NOAH Award given by the Academy of Tourism Organizations, and a 1988 Travel Industry Hall of Leaders Award presented by the Travel Industry Association of America. In 1995, the State of Hawaii honored him as "State Manager of the Year". He was most recently recognized by the Honolulu Star-Bulletin as one of the 100 people who made a difference for the State of Hawaii during the 20th Century. He is the Director and Founding Members of the Hong Kong China Hawaii Chamber of Commerce in 2001.

Your favorable consideration will be deeply appreciated.

Sincerely,

Johnson W. K. Choi, MBA, RFC.
President - Hong Kong.China.Hawaii Chamber of Commerce
15 Collaboration Partners - 20,000 members worldwide
3072 Kahaloa Drive, Honolulu, Hawaii 96822

1188 Bishop St, Century Square, Suite 3403, Honolulu, Hawaii 96813, USA.

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Paul Tang
Vice President & Managing Director

Hyatt Regency Grand Cypress
Resort at Orlando
One Grand Cypress Boulevard
Orlando, FL 32836 USA

March 28 2010

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Jill N. Tokuda, Chair
Higher Education Committee
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing "to support the re-nomination of Dr. Chuck Gee to the UH Board of Regents and urge the members of the Senate Committee on Higher Education to confirm the Governor's nomination."

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii, School of Travel Industry Management. I have found that he was always interested in the welfare of his students and did everything possible to help them achieve academic and personal success.

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a University for teaching, research and public service; vision in the building of a first-rate University; wisdom and insight about the governance of a University system; an understanding of the differences between the mission of community colleges and senior research campuses; the importance of town-gown relationships; working with economic realities during tough times; educational productivity and accountability for use of taxpayers' funding.


Dean Emeritus Chuck Gee's public service over the years has extended beyond tourism, for example, over 20 years of service to health care on the boards of Kuakini Health System, Kuakini Medical Center, Kuakini Geriatric Center.

Chuck Gee has frequently served on government advisory bodies, both in the United State and abroad. Those appointments included the chair of the State Tourism Training Council and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce. He was also an active board member of many tourism and service related organizations. In 1992, he received the "Award of Excellence for Tourism Education" given by the National Tourism Administration of the People's Republic of China, the 1991 Grand Award of the Pacific Asia Travel Association (PATA) for Individual Educational Accomplishment. These are just examples of numerous recognitions he received during his tenure.

The State of Hawaii also honored him in 1995 as "State Manager of the Year". And most recently he was named by the Honolulu Star-Bulletin as one of the 100 people who made a difference for the State of Hawaii during the 20th Century.

Thank you for kind consideration.

Yours truly,



Paul Tang
Vice President & Managing Director
Hyatt Regency Grand Cypress



V2 Leadership Group Inc.
75 Brier Hills Drive, Piperton, TN 38017
www.v2leadership.com

March 26, 2010

Serrator Jill N Tokuda, Chair
Higher Education Committee
Hawaii State Capital, Room 230
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing "to support the re-nomination of Dr. Chuck Gee to the UH Board of Regents and urges the members of the Senate Committee of Higher Education to confirm the Governor's nomination." Dr. Gee's attendance record has been perfect, and he has given highest priority to meetings of the BOR and 5 committee/task groups on which he sit.

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii, and found that he was an exemplary dean who was always interested in the welfare of his students and did everything possible to help them achieve academic and personal success.

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a university for teaching, research and public service. He will contribute greatly by continuing his involvement as an active member of the UH Board of Regents.

Your favorable consideration will be greatly appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read 'Marco Chan', is written over a printed name.

Marco Chan

President, V2 Leadership Group

LATE

Hawai'i
Women's
Political
Caucus

P.O. Box 11946
Honolulu, Hawai'i 96828
(808) 732-4987

Faye Kennedy
President

Allicyn Hikida Tasaka
Vice President

Nanci Kreidman
Vice President

Carolyn Wilcox
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Pua Auyong White
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Amy Agbayani
Director

Diane Chang
Director

Gladys Gerlich-Hayes
Director

Joy Kobashigawa Lewis
Director

Alice Tucker
Director

A State Chapter of the
National Women's
Political Caucus

DATE: April 13, 2010

TO: Senator Jill Tokuda, Chair
Senate Higher Education Committee
Senator Norman Sakamoto, Vice Chair
and Committee Members

FROM: Faye Kennedy, President
Hawai'i Women's Political Caucus (HWPC)

RE: GM 377 Matthew Williams
GM 378 Chuck Gee
GM 379 Ronald Montgomery

Tuesday, 4/13/10 Room 329 1:15 p.m.

The Hawai'i Women's Political Caucus (HWPC) is very concerned and disappointed that Governor Lingle has nominated three men to serve on the UH Board of Regents at a time when fourteen of the fifteen regents are already men.

We find it shocking that our governor has shown so little regard for gender equity and diversity when there are so many qualified women available. The fact that she is the first female to hold this office in Hawai'i makes these nominations even more mystifying and disturbing. As there are more women than men enrolled in the UH system, this compounds the affront to our sense of fair play.

The HWPC is a multi-partisan organization committed to increasing the numbers of qualified women to elected and appointed offices and bettering the lives of women, families and marginalized groups. We consider education at every level to be fundamental to our mission.

While we are not commenting on any of the male nominees under consideration today, we appreciate the opportunity to express our very serious concerns about the lack of balance and gender equity reflected in these nominations.

DEVENS, NAKANO, SAITO, LEE, WONG & CHING

A JOURNALS ATTORNEY

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April 12, 2010

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VIA FACSIMILE 587-7220

Honorable Senator Jill Fukuda
Members of the Senate Committee on Higher Education

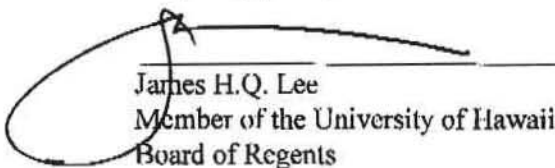
Re: Nomination of Dean Chuck Gee
University of Hawaii Board of Regents

This is a letter in support of Dean Chuck Gee's nomination to the University of Hawaii Board of Regents.

In my short term as a University of Hawaii regent, I have found Dean Gee to be a very competent and a well informed member of the University of Hawaii Board of Regents. He is very objective and considers all aspects of a matter before reaching a conclusion. His questions are inquisitive and thought provoking. His knowledge from his experience as the former Dean of the School of Travel Industry and Management provides the Board of Regents with valuable insights as to the workings of the University of Hawaii.

It is important that we have a dedicated educator such as Dean Gee on the Board of Regents. I hope that you will confirm his nomination.

Very truly yours,


James H.Q. Lee
Member of the University of Hawaii
Board of Regents

JHQL:mkn



LATE

April 10, 2010

Subject: Letter of Support for Chuck Gee

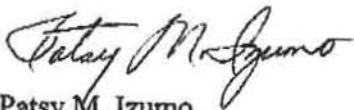
Dear Senator Tokuda,

Chuck Gee is an individual who possesses great integrity and honesty. He took the University of Hawaii's School of Travel, Industry and Management to international prominence and honor. Today Chuck Gee is highly sought after as an international consultant to major cities and nations. His stature, global recognition, and business acumen would be a continued asset to the Board of Regents.

On a personal note, Chuck Gee served as our mentor and advisor for our restaurant, Grand Cafe & Bakery. He worked closely with us to read our business plan, making suggestions and offering advice throughout the planning and developing stages. He assisted in interviewing our chefs and was a constant support in our early years. His time and efforts were generously given without compensation.

We ask that you reappoint Chuck Gee to the University of Hawaii's Board of Regents. Thank you.

Sincerely,



Patsy M. Izumo



Mona M. Chang Vierra

April 2, 2010

Jill N. Tokuda, Chair
Higher Education Committee
Hawaii State Capitol, Room 218
415 South Beretania Street
Honolulu, HI 96813

To The Honorable Senator Jill N. Tokuda:

This letter is to support the re-nomination to the Board of Regents of the University of Hawaii of Dean Emeritus, Chuck Gee. From my days as an undergraduate student at the University of Hawaii, Dean Emeritus, Chuck Gee was a shining example and role model to all Asian-American and local students alike. He was an inspiration to many of us and always cared about the welfare of his students and faculty.

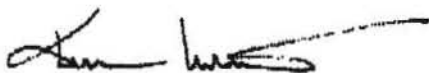
Dean Emeritus Chuck Gee has extensive knowledge about the university system and he has frequently served on government advisory bodies, both state and national, including chair of the State Tourism Training Council, and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce.

He is the recipient of many awards including:

- 1992 "Award of Excellence for Tourism Education" given by the National Tourism Administration of the People's Republic of China
- 1991 Grand Award of the Pacific Asia Travel Association (PATA) for Individual Educational Accomplishment, 1990 Life Member Award of PATA
- 1986 PATA's Presidential Award
- 1988 Travel Industry Hall of Leaders Award presented by the Travel Industry Association of America
- 1995 "State Manager of the Year" from the State of Hawaii
- He was most recently recognized by the Honolulu Star-Bulletin as one of the 100 people who made a difference for the State of Hawaii during the 20th Century

His accomplishments are many and his years of duty and exemplary service to the community, University of Hawaii and state government are well documented. His re-appointment to the Board of Regents for the University of Hawaii will allow him to continue to share his wisdom and experience for the benefit of all. Your favorable consideration will be deeply appreciated by many in our community and alumni.

Sincerely,



Kevin Iwamoto, Class of 1977
Vice President, Enterprise Strategy
StarCite, Inc.

Norman Sakamoto, Vice Chair
Higher Education Committee
Hawaii State Capitol, Room 230
415 South Beretania Street
Honolulu, HI 96813

Dear Senator Sakamoto:

I am writing "to support the re-nomination of Dr. Chuck Gee to the UH Board of Regents and to urge the members of the Senate Committee on Higher Education to confirm the Governor's nomination." Dr. Gee has served with great dedication and mission keeping in mind the needs of the community, undergraduates and graduates, faculty and administration, alumni and supporters of the University of Hawaii.

Both my wife and I are graduates of the University of Hawaii, School of Travel Industry Management and have known Dr. Gee since 1972, as undergraduate students. Dr. Gee has always stood out as an exemplary dean and teacher who took a sincere interest with the welfare of his students and went out-of-his-way in many cases, to do every thing possible to help them achieve academic and personal successes.

Dr. Gee's classes were challenging and provided useful application in my later years as a professional. He also provided guidance and coaching to "local" students like me who was raised in Waimanalo and had never left the islands, until I attended TIM 101 summer study-tour of Europe, and later as a proud recipient of a Travel Award to the National Restaurant Association convention in Chicago with stops in Los Angeles, Las Vegas and San Francisco. This TIM sponsored travel award was escorted and guided by Dr. Gee and was my first visit to the continental USA, and a true life changing experience. I have now been working alternately between Asia and the continental USA for over thirty years in hotel operations and asset management, but have maintained close ties to Hawaii through my family and friends, TIM alumni and faculty, and especially Dr. Gee.

I have personally witnessed Dr. Gee's great reputation in Asia by his peers in government and education through my various assignments in Kuala Lumpur, Manila, Bangkok Singapore, Tokyo, Shanghai, Hong Kong and Fiji. He has made a tremendous effort to keep in touch with the hundreds of TIM graduates working in international hotels, airlines, travel agencies, and government promotional boards. More importantly he has established the reputation of the TIM School as the most outstanding Tourism and Hospitality educational center in the Asia/Pacific region providing great value to my University of Hawaii degree.

Your favorable consideration will be deeply appreciated.
Sincerely,

Clyde G. Min
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A joint venture between GIC Real estate and Host Hotels & Resorts

Senator Jill Tokuda, Chair
Senator Norman Sakamoto, Vice-Chair
Committee on Higher Education

Sunday April 11, 2010

Support for GM378 Relating to Chuck Gee appointment to The UH Board of Regents

Dear Chair Tokuda and Committee members,

I am writing to express my enthusiastic support for Chuck Gee to serve a second term on the UH Board of Regents.

As a fellow regent, I have worked with Chuck Gee now for close to two years. I have continually been impressed with his vast knowledge of UH, his ability to ask probing questions, and his critical decision making skills. Having Mr. Gee on our board with his longevity in the UH system, his wealth of experience in other institutions and global settings, has offered the BOR a unique perspective that has enabled us to make better decisions.

Chuck Gee is also very mindful of the fiscal restraints the UH system operates under, and has made many suggestions on ways to manage our budget shortfalls. He also has a wonderful connection with the students and it is evident he was a very popular professor and Dean. Bringing the student perspective to the BOR has been very helpful.

Mr. Gee continues to be an ambassador for UH with his volunteer work in the travel industry both at home and abroad. His knowledge of Asia is vast, and has been pertinent to several discussions we have engaged in on the BOR.

Chuck Gee has served his first term as a regent in a very dedicated manner. He does not miss meetings, and is always thoroughly prepared. It has been a pleasure working with him and I urge you to vote yes for his confirmation.

Sincerely,

Teena Rasmussen
Member, UH Board of Regents