

MAR 04 2010

SENATE CONCURRENT RESOLUTION

REQUESTING A STUDY TO DETERMINE IF SAVINGS MAY BE ACHIEVED BY
HAVING THE HIGHWAYS, HARBORS, AND AIRPORTS DIVISIONS SHARE
CERTAIN COMMON FUNCTIONS.

1 WHEREAS, House Concurrent Resolution No. 76, S.D. 1, 2009,
2 established a Task Force on Reinventing Government to examine
3 the current operations and organization of state government and
4 make recommendations on making state government more efficient;
5 and

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7 WHEREAS, the Task Force on Reinventing Government organized
8 a Department of Transportation/Transportation Subcommittee
9 (Subcommittee) to examine issues germane to transportation in
10 the State; and

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12 WHEREAS, among the recommendations of the Subcommittee was
13 to realize efficiency and savings through shared functions,
14 rationalization of positions, and increased accountability
15 within the Department of Transportation (DOT); and

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17 WHEREAS, the finding of the Subcommittee, as included in
18 the Report of the Task Force on Reinventing Government, stated:

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20 "The Subcommittee finds that Hawaii's DOT is
21 the only state transportation department in the
22 United States that oversees all three modes of
23 transportation: airports, harbors, and highways.
24 In other states, these three modes are usually
25 administered separately and are often supported
26 by dedicated, independent authorities. On the
27 other hand, Hawaii DOT's consolidated structure
28 could allow for shared functions and economies of
29 scale; however, that has not happened to date.

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31 The Subcommittee further finds that some
32 savings may be achieved by having the three



1 divisions share functions such as planning,
2 administration, and personnel, rather than
3 replicating those functions within each division.
4 It has also been observed that there may be an
5 excess number of staff, particularly in the
6 lower-ranking, clerical levels. Similarly, it
7 has been mentioned that the organizational
8 structure of the DOT has not changed
9 significantly for decades. Some positions are
10 obsolete, while newer disciplines, such as
11 environmental studies and economic analysis, are
12 not staffed."; and
13

14 WHEREAS, the Legislature believes that the DOT may be
15 needlessly duplicating administrative functions common to each
16 of the three divisions and consolidation of those functions may
17 be in order, in accordance with the recommendation of the
18 Subcommittee; now, therefore,
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20 BE IT RESOLVED by the Senate of the Twenty-fifth
21 Legislature of the State of Hawaii, Regular Session of 2010, the
22 House of Representatives concurring, that the Legislative
23 Reference Bureau is requested to conduct a study, with the
24 assistance of the Department of Transportation, to determine if
25 savings may be achieved by having the Highways, Harbors, and
26 Airports Divisions of the Department of Transportation share
27 certain functions common to all three divisions; and
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29 BE IT FURTHER RESOLVED that the study include a
30 determination of whether functions such as planning,
31 administration, and personnel might be consolidated rather than
32 replicating those functions within each division; and
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34 BE IT FURTHER RESOLVED that the study include, but not be
35 limited to:
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- 37 (1) An assessment of whether there may be an excess number
38 of staff, particularly at lower-ranking, clerical
39 levels; and
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41 (2) A determination of whether positions are obsolete, in
42 view of the fact that newer disciplines such as
43 environmental studies and economic analysis, are not
44 currently adequately staffed; and



1 BE IT FURTHER RESOLVED that the Legislative Reference
 2 Bureau report its findings and recommendations, including
 3 proposed legislation, if any, to the Legislature no later than
 4 twenty days prior to the convening of the Regular Session of
 5 2011; and

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 7 BE IT FURTHER RESOLVED that certified copies of this
 8 Concurrent Resolution be transmitted to the Director of the
 9 Legislative Reference Bureau, the Director of Transportation,
 10 and the Chair of the Task Force on Reinventing Government.
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