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## HOUSE CONCURRENT RESOLUTION

REQUESTING A STUDY TO DETERMINE IF SAVINGS MAY BE ACHIEVED BY  
HAVING THE HIGHWAYS, HARBORS, AND AIRPORTS DIVISIONS SHARE  
CERTAIN COMMON FUNCTIONS.

1           WHEREAS, House Concurrent Resolution No. 76, S.D. 1, 2009,  
2 established a Task Force on Reinventing Government to examine  
3 the current operations and organization of state government and  
4 make recommendations on making state government more efficient;  
5 and

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7           WHEREAS, the Task Force on Reinventing Government organized  
8 a Department of Transportation/Transportation Subcommittee  
9 (Subcommittee) to examine issues germane to transportation in  
10 the State; and

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12           WHEREAS, among the recommendations of the Subcommittee was  
13 to realize efficiency and savings through shared functions,  
14 rationalization of positions, and increased accountability  
15 within the Department of Transportation (DOT); and

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17           WHEREAS, the finding of the Subcommittee, as included in  
18 the Report of the Task Force on Reinventing Government, stated:

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20           "The Subcommittee finds that Hawaii's DOT is  
21 the only state transportation department in the  
22 United States that oversees all three modes of  
23 transportation: airports, harbors, and highways.  
24 In other states, these three modes are usually  
25 administered separately and are often supported  
26 by dedicated, independent authorities. On the  
27 other hand, Hawaii DOT's consolidated structure  
28 could allow for shared functions and economies of  
29 scale; however, that has not happened to date.

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31           The Subcommittee further finds that some  
32 savings may be achieved by having the three



1 divisions share functions such as planning,  
2 administration, and personnel, rather than  
3 replicating those functions within each division.  
4 It has also been observed that there may be an  
5 excess number of staff, particularly in the  
6 lower-ranking, clerical levels. Similarly, it  
7 has been mentioned that the organizational  
8 structure of the DOT has not changed  
9 significantly for decades. Some positions are  
10 obsolete, while newer disciplines, such as  
11 environmental studies and economic analysis, are  
12 not staffed."; and  
13

14 WHEREAS, the Legislature believes that the DOT may be  
15 needlessly duplicating administrative functions common to each  
16 of the three divisions and consolidation of those functions may  
17 be in order, in accordance with the recommendation of the  
18 Subcommittee; now, therefore,  
19

20 BE IT RESOLVED by the House of Representatives of the  
21 Twenty-fifth Legislature of the State of Hawaii, Regular Session  
22 of 2010, the Senate concurring, that the Legislative Reference  
23 Bureau is requested to conduct a study, with the assistance of  
24 the Department of Transportation, to determine if savings may be  
25 achieved by having the Highways, Harbors, and Airports Divisions  
26 of the Department of Transportation share certain functions  
27 common to all three divisions; and  
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29 BE IT FURTHER RESOLVED that the study include a  
30 determination of whether functions such as planning,  
31 administration, and personnel might be consolidated rather than  
32 replicating those functions within each division; and  
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34 BE IT FURTHER RESOLVED that the study include, but not be  
35 limited to:  
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- 37 (1) An assessment of whether there may be an excess number  
38 of staff, particularly at lower-ranking, clerical  
39 levels; and  
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41 (2) A determination of whether positions are obsolete, in  
42 view of the fact that newer disciplines such as  
43 environmental studies and economic analysis, are not  
44 currently adequately staffed; and



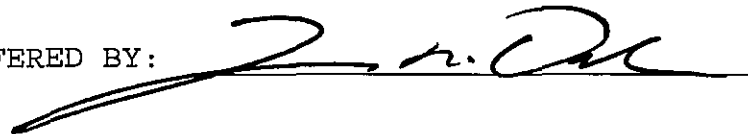
# H.C.R. NO. 196

1 BE IT FURTHER RESOLVED that the Legislative Reference  
2 Bureau report its findings and recommendations, including  
3 proposed legislation, if any, to the Legislature no later than  
4 twenty days prior to the convening of the Regular Session of  
5 2011; and

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7 BE IT FURTHER RESOLVED that certified copies of this  
8 Concurrent Resolution be transmitted to the Director of the  
9 Legislative Reference Bureau, the Director of Transportation,  
10 and the Chair of the Task Force on Reinventing Government.

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OFFERED BY:



MAR 08 2010

