

LATE TESTIMONY

Testimony of Donne Dawson
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Hawaii Film Office

Before the Senate Committee on Economic Development and Technology and
House Committee on Economic Revitalization, Business & Military Affairs

Thursday, Sept. 3, 2009
Hawaii State Capitol Rm 229

Chairs Fukunaga and McKelvey, Vice Chairs Baker and Choy, Members of the Committees, thank you for the invitation to be here today to speak on behalf of the Hawaii Film Office. I would like to acknowledge the hardworking members of my staff who are here today: Sandi Ichihara, Brent Anbe, and Kevin Inouye. Tammy Hasegawa, our film studio manager could not be here. I also want to acknowledge our longtime secretary Chuckie Kwak who retired in July after 40 years of service to the state, more than 30 of those spent as the founding staff member of the Hawaii Film Office.

Mahalo to my colleagues for so aptly setting the stage for the industry and the important work we do to support it. I am also grateful to all the members of the film industry and its supporters who collectively demonstrate the value of the work we do.

The core services that we are statutorily mandated to provide at the Hawaii Film Office are statewide film permitting and administration of the Act 88 tax credit program. Seems simple enough. But as my colleagues point out, those two functions are multi-faceted and complex and are surrounded by a myriad of other duties and mitigating crises, all of which work to support a very fast-paced, ever-changing and demanding industry.

Those who have come before me have eloquently stated many of the facts so I will cut to the chase and provide answers to specific questions asked of me by these committee chairs:

Since 2001, the year I started in this position, the film industry has generated more than a billion dollars in direct revenue for the state of Hawaii. If you take it back to the year 2000 which you've ask me to include, that figure is \$1.2 billion. Tax revenue for the state on that figure, \$142 million. Our record year 2007, the first full calendar year that the Act 88 production tax credit was in play, generated \$229 million in direct spend and led to a major feature film produced in every island county on top of the hit TV show Lost. In 2005, the year before Act 88 went into effect, revenue was just over \$100 million. As pointed out previously, that dollar impact grows significantly once it pumps through our economy.

The education and workforce development contribution mandated by the Act 88 production credit has been hugely successful and has provided valuable experience and exposure for our talented youth who see their future dreams in this industry. 40 public and charter schools have benefitted from these contributions. From the tiny charter school in Waimea known as Kanu o ka 'Aina, to the University of Hawaii's Academy for Creative Media and Community Colleges throughout the state, they have received cash or equipment contributions to their film and video programs, valuable on-set training and in the case of Roy Disney who produced the feature-length TransPac documentary Morning Light here, a standing room only animation seminar at UH.

In the case of Lost, they have made countless community contributions, individually and collectively, as part of that production's give back to Hawaii and their commitment to put down roots in our Islands, not to mention an immensely successful internship program for Kamehameha Schools as part of Lost's agreement to use Kamehameha lands for filming.

There is no doubt that our young people who have committed to this industry are depending on us to keep it thriving so they will have a place here at home to pursue their creative talent.

As for my staff, it's important that you understand what we do although explaining it in any kind of abbreviated fashion is impossible.

Those affected by the potential layoffs include myself, two film industry specialists, and one film industry professional who is my right hand on processing our tax credit forms and reports and tracking that information. Two of those individuals are filmmakers in their own right. The film industry specialists' primary duties are processing film permits for state jurisdictions on all islands. In the case of Sandi's senior position, she also tracks our statistics, oversees studio operations and our film office budget. These specialists are the go-to people for the film industry and the go-betweens for all the state agencies we support. We have a studio manager whose sole responsibility is running the Hawaii Film Studio and supporting the production's work there. With Lost currently in residence, the cost to run the facility is about \$144,000. Once Lost leaves if there is no tenant to take its place, that annual cost will rise to about \$224,000.

My job is to support them in their functions and when obstacles arise and crises occur, my job is to do whatever it takes to secure the permission and find resolution to the problems, whatever they may be. I'm the one they call on when things are NOT going well or fires need to be put out.

Collectively our staff possess nearly 50 years of on-the-job experience and institutional knowledge that cannot be replaced. Again, that does not include the

40 years knowledge that our branch secretary took with her when she retired. We are currently operating without a secretary.

Since 2001, we have supported more than 7,000 film, television, and commercial projects; a \$7.3 million renovation of the Hawaii Film Studio; a competitive and hard-won production tax credit that since it went into effect in 2006 has generated more than \$400 million in direct expenditures.

We process close to 1,000 state permits a year to support filming on the state's 1.3 million acres of fast lands and 3,184 square miles of submerged lands, the waters three miles out from every island. Our consolidated film permitting system, established by the Legislature, is the only one of its kind in the country. The memoranda of agreement we have with DLNR and DOT are also unique in their call for mutual cooperation between departments and centralized film permitting coordination in our office all because of the state's belief in the economic value of this industry and the other state agencies' inability to handle this function directly. We've been there before and it doesn't work. Most of the permits we process are standard permits that can represent anywhere from a couple of locations to, in the case of Lost, close to 70 different locations with complicated filming sequences, set construction and logistical challenges. The exact filming activity at each one of these locations, with our assistance, must be fully described, vetted and approved by whatever state agency has jurisdiction over the land. It's been said already, to do this in the kind of efficient manner that the industry demands requires in-depth knowledge of film production, federal, state and county jurisdictions, and community, environmental and cultural sensitivities along the way.

A third of those permits we issue are annual permits for local filming businesses. The volume of annual permits has more than doubled in the last year due to the new rules regarding beach wedding permits. And we are in the midst of a program to coordinate with DLNR to ensure we do not have conflicts between wedding permits and film permits issued for the same location.

In this age of technological advancements, many people have asked why we cannot "automate" our film permitting function online. Great idea, not practical. Anyone who knows this business knows there is lots of hand-holding that goes with the issuance of these permits. It's conceivable that state annual permits could be processed online and we are already in discussions with eHawaii to make that happen. But for the lion share of permits we facilitate, you simply cannot deal with the level of detail that film permits require in electronic format.

When LOST decided to stop in Hawaii and scout on its way to Australia, they fell in love with a location that they absolutely had to have. Our job was to secure permission from DLNR to plant the pieces of a widebody plane on the beach for several months so they could make the show work. It took a lot of negotiating with several agencies but we secured permission finally the day before the plane parts

showed up at Sand Island. More than \$400 million later, LOST is engaged in its 6th and final season, an amazing commitment to the state of Hawaii.

Dreamworks feature "Tropic Thunder," which spent \$68 million on the island of Kauai, quite simply would not have shot the entire film there if there was no state film office to support. We had to walk the production through three months of state approvals to make it happen. The biggest of those approvals was securing a challenging permit from the state water commission to construct two large temporary bridges that played a major role in the film. We had to receive approvals from some 14 federal, state and county agencies to make it happen.

We are statutorily mandated to certify the credits for the Act 88 tax credit program and that requires specific knowledge and skill-set to manage effectively and efficiently. We work closely with Department of Taxation on a daily basis to market and implement the tax credit to industry. It is critically important to our industry and provides us excellent measure of our success, but without an efficient film permitting process in place and the ability to get things done for production on the ground, the tax credits mean nothing. Producers are not going to take advantage of any tax credits if filming becomes time consuming and difficult. They simply will not take on the liability of filming anywhere without a film permit. It's too much of a risk. And as it's been said before, there are far too many choices out there for alternative filming destinations.

Finally, as my county counterparts have mentioned, an unprecedented amount of potential business is knocking on our doorstep right now, collectively representing, on top of LOST, 12 feature films, two potential TV series, and at least 6 major commercial shoots. All told, nearly \$200 million to be spent in Hawaii over the next 12 months. There is no doubt that without the Hawaii Film Office, all this potential business will take their millions and go someplace else. I am hopeful that our government will recognize the tremendous value in what this industry has to offer the state, what it takes to make it happen successfully, and brush off the welcome mat and leave it at the door.

DEPARTMENT OF PLANNING AND ECONOMIC DEVELOPMENT • 1978 ANNUAL REPORT •



LATE TESTIMONY
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STATE OF HAWAII

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HAWAII FILM OFFICE

The DPED's Hawaii Film Office was officially established July 6, 1978. It had been apparent for some time prior to that date that the film industry--motion picture and television production--had become one of the State's most promising economic activities. It brings millions of dollars into Hawaii each year, creates employment, and helps promote tourism.

With a full-time office capable of promoting and coordinating the film industry, it is expected that an accelerated growth rate will occur in Hawaii's film and television production. Over the years, filmmaking in Hawaii has had a sporadic, seemingly tenuous nature because there was no central point of coordination. The Film Office has filled that void. Its existence has made people both in and out of the film industry more aware of the State's official interest in seeing that the industry grows and thrives. It also provides the framework for promoting Hawaii's advantages as a film center and serves as a source of assistance and information.

A position was transferred from the Office of the Director to manage the Film Office. Two staff members of the DPED Information Office were placed in the office on a loan basis.

Both prior to its formal designation and thereafter, the Film Office had a busy year. It assisted, in varying ways, in the production of 60 feature film and television productions,

including the highly successful Hawaii Five-0 television series. Among these were such feature films as: Going Coconuts (with Donny and Marie Osmond); Maui; Seven; and one Japanese feature, Invitation From a Beach. Major television productions included: Pearl (a six-hour mini-series); Sticking Together (a pilot and six episodes); a Captain and Tennile special; Sword of Justice; Fantasy Island; the Islander; and NBC 20/20. Pre-production assistance was given to two major feature films scheduled for completion in 1979--The Day the World Ended, and Volcano, both to be filmed on location on the Island of Hawaii.

During 1978 the gross budgets for Hawaii productions totaled about \$45 million. Direct local spending for movie and TV productions was estimated to be about \$22 million. Taking into account multiplier effects, it is estimated that the Hawaii motion picture and television production industry contributed more than \$58.2 million in spending and generated 1,610 jobs in 1978. Similarly an estimated \$2 million in local taxes was generated.

Also apparent during the year was an increase in productions other than feature films and TV series or specials. There was an impressive increase in the number of documentary films made in Hawaii, as there was in industrial films, corporate annual report films, educational films and television commercials. The Film Office has paid particular attention to generating increased activity in the latter category because of the great promotional impact of television advertising on a national scale, particularly in relation to tourism. An effort was made to encourage major advertising agencies on the U. S. Mainland and in Canada to film more of their nationally-telecast commercial spots in Hawaii.

Japanese advertising agencies were very active in Hawaii during 1978, continuing to show a great interest in the Islands as a filming site. Other foreign commercials filmed in Hawaii included those from Germany, England, and Canada.

In addition to its more obvious functions, the Hawaii Film Office was engaged in a variety of other activities during the year. These included: assisting DPED's various divisions in the preparation of slide shows, e.g., one dealing with DPED's Aquaculture Program which advises interested persons how to become fish farmers, one of the most promising of occupations in today's economy.

The Film Office also produced a slide presentation for the State Office of Tourism for use in encouraging the Pacific Area Travel Association to relocate its San Francisco headquarters in

Hawaii. Assistance also was given to the Office of Tourism in coordinating an international PATA meeting, the PATA Travel Research Seminar, held in Honolulu in early December.

Another slide show project was the updating of the DPED presentation outlining the functions of the Department, used for legislative, general informational and educational purposes.

Informal discussions were held in the latter part of the year with the Hawaiian Telephone Company's Engineering Department regarding anticipated needs of Hawaii's television industry in terms of satellite transmission. Because the Film Office expects a gradual increase in live television programming from Hawaii via satellite, it expressed support for the company's tentative plan to develop a mobile earth station which would allow direct transmission to a satellite from the scene of a sports or special news event. Such an earth station would greatly enhance Hawaii's capability to respond on short notice and would make any transmissions of this kind more reliable and less costly.

Assistance was given in publicizing the establishment in Honolulu of the world's first commercial pulsed laser portrait studio and holography advertising production plant. The new firm is expected to employ up to 50 persons within five years, supplying holograms worldwide.

Efforts were made to encourage identifying contacts with potential employers in the local film industry, as part of the long-range objective of the DPED to promote jobs in the Islands. Also to this end, the Film Office initiated discussions about developing training programs within the University of Hawaii and its community colleges.

Among its other activities in 1978, the Film Office listed the following:

Assisted in the preparation of a 22-page special Hawaii supplement to The Hollywood Reporter, trade journal of the film industry, depicting the State's desire to become a major production center.

Helped local sources planning a full-service film production center on Oahu, which would be a major attraction for new film activity.

The Film Office was pleased to note that one of the television productions which it assisted--Damien--a one-actor play written by Island author Aldyth Morris, was the only nationally televised Public Broadcasting Service show to win a 1978 prestigious Christopher Award.

- TABLE 2 - LATE TESTIMONY
CBED LOAN & GRANT RECIPIENTS
1990 to 2000

Community-Based Organizations	Project/Activities	Amount	Type of Financing	Effective Date/Status
Statewide				
Hawaii Alliance for Community-Based Economic Development (HACBED)	Establish a Community Development financial Institution (CDFI) as a finance and technical assistance mechanism that supports community-based organizations involved in increasing self-determination and provide employment and self-employment opportunities	\$35,000	POD	4/19/94 Closed
		24,500	PMG	2/18/96 Closed
Rural Community Assistance Corporation	Plan, organize, and conduct a statewide community-based economic development-training institute to improve the capacity of fledgling and established non-profit organizations. The institute consisted of on-island workshops and an overall training conference bringing in community representatives statewide. It also included a needs assessment survey and plans for follow-up projects.	40,000	PMG	1/28/98 Closed
Hawaii Organic Farmers Association	Proposed an educational training and information manual in tropical/organic agricultural research and training and post harvest treatment that could start and sustain organic communities and its members.	17,500	POD	2/15/00 Open
Hawaii Alliance for Community-Based Economic Development (HACBED)	Grant to plan, develop and conduct training weekend sessions Held over a 9-month period to build the capacity of community-Based organizations in fiscal management, program administration, organizational management, project design and Evaluation, facilitation, negotiation, resource mobilization and systems thinking strategies.	24,500	PMG	9/18/00 Open
Island of Molokai				
Molokai Community Development Corporation	Planning and feasibility analysis of specific CBED projects.	15,000	POD	11/23/93 Closed
Ke Kua aina Hanauna Hou	Limu production and processing, training, establishment of a community packing and processing facility, and development of a cooperative marketing effort for a network of agriculture/aquaculture related businesses.	36,000	PMG	9/1/92 Closed
		60,000	Loan	9/20/94 Open
Molokai Sea Farms	Finfish hatchery activities to support community-based aquaculture initiatives.	23,000	PMG	11/1/92 Closed
Molokai Community Service Council	Planning and development of a community-based economic strategic plan as part of the Empowerment Zone application. Proposes to clean and rehabilitate the Old Molokai Electric Company Plant and establish a community recreation center featuring a bowling enter, theaters, and retail establishments.	15,000	POD	11/12/98 Closed
		20,000	PMG	6/1/99 Open
Island of Kauai				
Hawaiian Farmers of Hanalei	Planning and feasibility analysis of specific projects with emphasis on kalo production and processing micro-enterprise.	15,000	POD	12/31/93 Closed
Hui Hookipa O Kauai	Planning and feasibility analysis of specific cultural tourism business venture.	15,000	POD	5/13/94 Closed

PMG=[project] Matching Grant for planning a specific project
 POD=[Initial] Planning and Organizational Development Grant

Community-Based Organizations	Project/Activities	Amount	Type of Financing	Effective Date/Status
Island of Kauai continue				
Kauai Alliance of Culture, Humanities and the Arts (Kauai Society of Artists)	Develop and release of a marketing brochure of scheduled events and other information promoting Kauai's culture and arts groups.	14,870	PMG	9/25/96 Closed
Hanapepe Economic Alliance, Inc.	Planning and feasibility analysis of specific CBED projects.	14,176	POD	1/30/97 Closed
Anahola Homesteaders Council	Survey and organize Anahola's Hawaiian Homestead lessees and assisting them develop individual farm plans to successfully start and operate an agribusiness. Activities include training, organizational strategic planning, and overall feasibility analysis and business plan development.	15,000	POD	9/22/97 Closed
Kauai Chamber of Commerce	Planning and feasibility analysis of a business resource center designed to assist small businesses, community-based organizations, and non-profit associations by providing training, technical assistance, and a referral service. Activities include developing a business plan detailing site location and development, organizational structure and management, and operations.	15,000	POD	9/22/97 Closed
Garden Island Resource Conservation & Development	Creation of a community-based Strategic Plan for education, criminal justice, economic development, housing, health care, water and sewer, etc. The Strategic Plan identifies projects given priority by the community for implementation over the next ten years. The Strategic Plan is part of the application for designation of Kauai as a federal Rural Empowerment Zone.	20,000	POD	10/28/98 Closed
West Kauai Main Street	Planning and design of the rehabilitation of the commercial retail sites located in the Waimea Theatre. This project is part of the overall renovation of the facility into a community center and business establishment.	13,600	PMG	6/30/98 Closed
Kauai Food Bank, Inc.	Grant for development of a Feasibility Analysis and Business Plan for expanding sales of Hui Mea'ai products.	10,000	POD	8/7/00 Open
Kauai North Shore Business Council	Grant for strategic planning of a community development corporation for economic development projects to include A Business Plan for an economic development project.	10,000	PMG	11/16/00 Open
Island of Lanai				
Lanai Community Development Council	Planning and feasibility analysis of a micro-enterprise development program to support LCDC community marketplace, aquaculture, and community farming projects.	15,000	POD	6/30/93 Closed
Laulima Kuha'o	Develop a farm plan for up to 100 acres of State Agricultural Park lands on Lanai to include boosting community membership and establishing a farmer's market.	15,000	POD	6/1/99 Open
Island of Maui				
Hina-Malailena	Construction of the Hana Village Marketplace, a community-based commercial center for resident-owned businesses, and development of centralized business support services.	50,000	PMG	9/1/92 Closed
	Completion of interior improvements to the Hana Village Marketplace and start-up operating capital.	50,000 100,000	PMG Loan	5/14/98-Closed Open
Maui Malama Pono	Production of a CBED training video with emphasis on kalo production as a culturally appropriate and viable development strategy.	10,000	PMG	1/2/93 Closed
Campaign Recycle Maui	Establishment of a community-based resource recycling and composting business. Planning and feasibility analysis of a micro-enterprise development program to support sustainable agriculture and environment-related businesses.	15,000 75,000 50,000	POD Loan Loan	12/31/93-Closed 3/17/94-Open 5/15/95-Open

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Community-Based Organizations	Project/Activities	Amount	Type of Financing	Effective Date/Status
Island of Maui continue				
Hana Community Health Center	Developing a business plan to help sustain the Center and provide health-related business opportunities.	10,000	POD	4/29/97 Closed
Maui Economic Opportunity	Planning a micro-enterprise loan program. Includes training and organizing lending groups for new business development.	15,000	PMG	8/18/97 Open
Island of Oahu				
The Immigrant Center	Establishment of a micro-enterprise development program for immigrants and refugee and to assist them to become more economically and socially self-sufficient through community-based economic development initiatives.	15,000 25,000 20,000	POD Loan PMG	9/1/92-Closed Open 6/6/94-Closed
Hui Ulu Mea Ai	Continue to develop its business incubator service in Waiahole as a mean of generating additional opportunities and support for the local businesses in this community. Develop an operating procedure and policy manual for the management of a community-based food-processing incubator for use by other shared-used kitchens.	36,000 23,900 10,000	PMG Loan PMG	9/1/92- Closed 12/8/92-Open 12/26/95-Closed
Kokua Country Foods Cooperative	Relocation and expansion of Kokua market, a consumer cooperative store. Loan funds used in purchasing equipment and other material for the new store.	75,000	Loan	10/30/92 Closed
Parents and Children Together (PACT)	Relocation and expansion of the community store at Kuhio Park Terrace. Also, establishment of a micro-enterprise development program for KPT residents and develop the store as a business incubator.	50,000 25,000 20,000	PMG PMG Loan	3/19/93-Closed 12/31/93-Closed Closed
Waianae Coast Community Alternative Development Corporation (WCCADC)	Family-based development through a backyard aquaculture project and the development of the Ka'ala Cultural Learning Center as an economically viable cultural community anchor.	50,000	PMG	4/14/97 Closed
Boke Aquaculture Farm	Production and processing of freshwater snails for the gourmet market. Construction of a community certified kitchen for food - processing businesses.	100,000	Loan	5/29/93 Closed
Waianae Coast Coalition	Planning and feasibility analysis of specific projects related to micro-enterprise development and recycling. Establishment of a community development Business Center promoting start-up of micro-enterprise, developing locally based small businesses, and developing marketing strategies for locally produced goods and services.	10,000 13,000	POD POD	6/30/93-Closed Closed
The People's Workshop, Inc.	Planning and feasibility analysis of a micro-enterprise development program that will be integrated into the community's effort to convert a public housing project into a tenant-owned and operated venture.	15,000	POD	1/7/94 Closed
Laotian Community Center of Hawaii	Planning and feasibility analysis of a self-employment program and center for business and cultural development. Implementation of their business plan to secure a training and warehousing activity for members and their goods. Other activities include providing technical assistance and training to members interested in other business opportunities including agriculture and crafts.	15,000 25,000 20,000	POD Loan PMG	2/24/94-Closed 11/1/94-Open 12/6/94- Closed
Samoan Service Providers Association	Planning and feasibility analysis of a self-employment program and center for business and cultural development. Current plans include developing a Samoan Cultural Center providing their community with retail training and space. Development and implementation of their Samoan Marketplace and business training center.	15,000 15,000	POD POD	6/24/94-Closed 11/12/98-Closed
Koolauloa Hawaiian Civic Club (dba friends of Malaekahana)	Renovation of Malaekahana State Park. Marketing analysis to determine the feasibility of converting the park into a self-sustaining cultural eco-tourism activity for the native Hawaiians to preserve their culture.	15,000	PMG Loan	12/1/94-Closed 11/7/94-Closed

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Community-Based Organizations

Project/Activities

Amount

Type of Financing

Effective Date/Status

Island of Oahu continue

Uhane Noa Foundation (Kapa Aloha Perpetuation Association)	Planning and feasibility analysis to establish economic and business development opportunities that sustain the values and desired lifestyle of the community.	15,000	POD	12/17/95 Closed
Filcor of Hawaii	Development of a cultural marketplace for the Kalihi-Palama Filipino community.	15,000	POD	9/30/96 Closed
Waialua Farmer's Cooperative	Planning and feasibility analysis for the development of an economic development project for this community of Waialua's displaced sugar worker community. Concepts include open market development, diversified agricultural products, and business and technical training activities.	15,000	POD	11/8/96 Closed
Hale Kuai Cooperative	Planning and feasibility analysis of specific economic ventures that support the production and sale of native Hawaiian products.	14,994	POD	4/21/97 Closed
Tongan Market Place Association (dba Old Waipahu Market Place, Inc.)	Planning and feasibility analysis establishing a Tongan cultural center and market place in Waipahu. Development of a comprehensive business and marketing plan to promote the organization, the existing market place, provide member training, and plan the Association's Cultural Center vision.	15,000	POD	6/30/98 Closed
North Shore Country Market	Development of a permanent community-controlled open market for the North Shore community. Activities include site location, planning, and member training.	15,000	POD	11/25/97 Closed
Angel Enterprises Association	Development and feasibility planning for organizing members of the homeless and near homeless community into an association designed to strengthen capacity, provide technical assistance and training, and identify economic development projects. Concepts include micro-enterprise lending and business incubation programs.	15,000	POD	8/10/98 Closed
Mutual Assistance Association Center	Development of a self-sustaining Innovation Center and Program designed to educate and train the Laotian and other Hawaii youth in new products development, product testing, marketing and distribution.	15,000	POD	4/7/99 Open
Haleiwa Main Street Business Association	Development of a Resource Center / Museum at the Old Waialua Court House in Haleiwa. The project involves a strategic planning meeting to determine the desired function and layout of a museum project, a feasibility study for such a project, and a business and marketing plan.	15,000	POD	6/1/99 Closed
Friends of Waialua Town	Grant for planning and developing economic development Opportunities for the Waialua community through community strategic planning, the development of a community development corporation, selection and feasibility analysis of an economic development project, and completion of a business plan for that project.	15,000	POD	7/24/99 Open
Hale Kuai Cooperative	Grant to expand marketing and promotional activities to include: writing, designing, layout and printing of advertising materials for advertising publications and broadcast entities.	20,000	PMG	8/7/00 Open
Mutual Housing Association of Hawaii, Inc.	Grant to develop a needs assessment, market study, financial feasibility analysis, business plan and training for a call center development in the Lihue Court Housing Project on Kauai.	10,000	POD	8/7/00
Ewa Paahana Community Development Council	Grant to assist in the financing of one to two feasibility analyses and business plans for up to two economic development projects proposed by the community development corporation.	10,000	POD	9/14/00 Open
Greater East Honolulu Community Alliance	Grant to assist in the financing for development of marketing and advertising materials and related costs.	15,000	POD	10/26/00 Open

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Community-Based Organizations	Project/Activities	Amount	Type of Financing	Effective Date/Status
Island of Hawaii				
Kailiula Ohana Corporative	Development of community-supported agriculture (subscription farming) projects in the Ka'u area that integrate sustainable agriculture, aquaculture, and bio-energy conversion. Establishment of a micro-enterprise development program for businesses related to agriculture, agro-forestry, and recycling.	40,000	PMG	11/7/92-Closed
		25,000	PMG	12/31/93-Closed
Naalehu Main Street	Planning and feasibility analysis of specific CBED projects. Development of an internet marketing Webpage designed to bring agricultural buyers and sellers together through an electronic marketplace.	15,000	POD PMG (3 phase)	11/18/93-Closed
		48,000		4/26/96-Closed
		23,320		Open
		6,680		Open
Waimea Main Street	Planning and feasibility analysis of specific CBED project.	15,000	POD	12/31/93 Closed
Kona Coffee Council	Planning and feasibility analysis of specific economic ventures that support the coffee producing and processing community of the Kona area.	15,000	POD	3/31/94 Closed
Hamakua/North Hilo Agricultural Cooperative	Planning and feasibility analysis of acquiring former sugar lands, converting them to diversified agriculture, and developing support and training services for agribusinesses.	25,000	POD	6/6/94 Closed
Big Island Resource Conservation and Development	Planning and development of a self-employment program for the Hamakua community.	15,000	POD	6/24/94 Closed
Hamakua Health Center	Marketing analysis to determine the feasibility of structuring the Center as a community health services enterprise that would support businesses and training opportunities.	15,000	POD	6/30/94 Closed
The Dexter Cate Foundation (Free Association)	Planning and feasibility analysis for the development of self-help housing with viable economic development projects that will help the resident of 4 villages: Onekahakaha, Pu'u Maile, Breakwater, King's Landing.	21,000	POD	12/6/94 Closed
Big Island Health Related Services (Kohala Home Health)	Planning and feasibility analysis for a Center developing youth and seniors entrepreneurial skills and leading to establishment of small businesses and micro-enterprises.	15,000	POD	12/6/94 Closed
Hawaii County Economic Opportunity Council (Hana Lauilima Lahui O Kau)	Planning and feasibility analysis for the development of a cultural/economic center in either Pahala, Punahu'u or Honu'apo.	15,000	POD	6/30/95-Closed
		33,000	PMG	4/28/97-Closed
Haola, Inc. (Pana'ewa Hawaiian Home Lands Community Assoc.)	Marketing analysis to determine the feasibility of Kamoleau site as the gathering place and as a centralized location for community services and amenities.	15,000	POD	11/1/95 Closed
Hilo Downtown Improvement Association	Consolidation of existing Hilo improvement and general plans and the development of an economic development project contributing to the rehabilitation of Downtown Hilo.	15,000	POD	11/21/96 Closed
Mainstreet Pahoa Association, Inc.	Planning and feasibility analysis for the development of a Pahoa Village park, museum, and retail center.	15,000	POD	12/2/96 Closed
Kau Gallery Cooperative	Planning and feasibility analysis of an arts and crafts business incubator project.	15,000	POD	2/11/97 Closed
Naalehu Theatre	Consolidation of existing Hilo improvement and general plans and the development of an economic development project contributing to the rehabilitation of Downtown Hilo.	15,000	POD	3/13/97 Closed
PATH People's Advocacy for Trails Hawaii	Planning and feasibility analysis activities for the development of an island-wide bicycle/pedestrian trail linking communities and promoting eco-tourism activities. Plans include partnerships between communities, private sector, and government agencies to initially develop a test trail in the Kailua-Kona area.	15,000	POD	5/21/97 Closed

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Community-Based Organizations	Project/Activities	Amount	Type of Financing	Effective Date/Status
Island of Hawaii continue				
Kona Sportfishing Promotional Group	Planning and feasibility analysis activities for the development of an island-wide bicycle/pedestrian trail linking communities and promoting ecotourism activities. Plans include partnerships between communities, private sector, and government agencies to initially develop a test trail in the Kailua-Kona area.	15,000	POD	5/21/97 Closed
Big Island Sustainable Communities Association	Research and plan the development of a community micro-enterprise loan program for the Big Island.	15,000	POD	7/9/97 Closed
Hilo Tsunami Museum, Inc. (dba Pacific Tsunami Museum)	Planning and implementation of economic development programs designed to sustain and attract visitors to the museum. Activities include educational programs, retail sales, and marketing activities.	50,000	PMG	7/23/97 Closed
Family Support service of West Hawaii	Develop a feasibility analysis and business plan for the Ka'u Enterprise Youth program for training participating young people and their families in potential business opportunities.	15,000	POD	9/22/97 Closed
Hawaii Island Agricultural Community Association	Master plan development for a community-based economic program promoting self-sufficiency for Hawaiians engaged in agriculture, aquaculture, animal husbandry, and forestry.	15,000	POD	10/8/97 Closed
Hawaii Forest Industry Association	Implement a comprehensive strategic planning session for its members to determine the Association's vision, goals, and activities. Concepts include resource preservation, Hawaii's growing commercial forest industry, and development of a sustainable economic development project to sustain the Association.	15,000	POD	10/27/97 Closed
Hamakua Incubator Kitchen and Crafts	Implement and complete the development of a shared-use community kitchen for the Hamakua Coast community. Activities include training participating members in food processing and crafts production and sales.	36,105	PMG	4/8/98 Closed
Hilo-Hamakua Community Development Corporation	Development of a comprehensive strategic plan based on a series of coordinated visioning workshops among communities in Hamakua, along the coast, and North and South Hilo Districts. The intent of these meetings is to gain input and ownership in future economic development projects, develop leadership among members, and coordinate community efforts and strategies.	20,000	POD	4/29/98 Closed
Bee Enterprise Educational Services, Inc. (BEES)	Development of a Big Island Farmers Resource Center concept to include increasing membership, promoting the idea of a shared-use facility, conducting a strategic planning session, and developing a business plan.	15,000	POD	8/3/98 Closed
Sweeter than Sugar	Development of an organization assisting former sugar workers and unemployed workers to develop cottage and diversified agricultural businesses in the Hilo-Hamakua area.	15,000	POD	9/10/98 Closed
Islanders of the Pacific	Plan and development of a Pacific Island Village (PIV) as an eco-tourism and cultural center to increase leadership capacity, empower members, and create business opportunities among resident Pacific Islanders.	15,000	POD	9/28/98 Closed
Wood Valley & Farm Cooperative	Study the feasibility of diversified agricultural and other economic development alternatives for Wood Valley, hold facilitated community information and training workshops, plan the implementation of economic strategies and projects, and expand and promote membership in their Cooperative.	14,425	POD	10/19/98 Closed
Pulama Ia Kona Heritage Preservation Council	Development of a heritage corridor and facilitate community planning workshop on an action plan for the Holualoa "pilot project".	15,000	POD	10/26/98 Closed

PMG=[project] Matching Grant for planning a specific project
POD=[Initial] Planning and Organizational Development Grant

Community-Based Organizations

Project/Activities

Amount

Type of Financing

Effective Date/Status

Island of Hawaii continue

Makuu Farmers Association	Creation of farmers market as an economic outlet for farmers of the Makuu Farmers Association community.	15,000	POD	12/11/98 Open
Na Poe Hoa Aina (Friends of our Land)	Planning and development of a land trust for displaced sugar workers and other Hamakua residents interested in starting agribusinesses. Activities include site identification and acquisition, member training, farm planning, and overall business plan development to implement this organization's vision.	15,000	POD	4/19/99 Closed
Bay Clinic, Inc.	Development of an overall strategic plan for a Health and Innovation Learning Village. The Learning Village will be designed to educate and train the youth and other members of the community in the development of new products and services, product testing, competition, marketing and distribution.	15,000	POD	6/1/99 Open
Huliau O kau, Inc.	Grant for planning and development of a commercial greenhouse and nursery in Pahala, Big Island. Funds were for feasibility analysis and business planning. Business training for members was also required.	15,000	POD	6/1/99 Closed
Pacific Tsunami Museum	Grant funds to assist in supporting a public relations and marketing program to aggressively promote the museum and downtown Hilo merchants.	21,600	PMG	6/30/99 Open
Hamakua Incubator Kitchen and Craft	Grant funds to implement the marketing plan segment of the facility's business plan. Marketing representatives to research and secure new markets for incubator clients' products, provide educational workshops and seminars, development, design and printing of incubator advertising and promotional materials.	15,000	POD	8/7/00 Open
Kona Historical Society	Grant to assist in financing the feasibility analysis and business planning for the Kona Coffee Living History Farm (Uchida Farm).	10,000	POD	8/14/00 Open
Na Poe Hoa Aina	Grant funds to obtain the services of an outside consultant to assist farming members to develop farm plans (business plans for farmers).	10,000	PMG	11/16/00 Open
Waimea Preservation Society	Grant funds to assist the community in strategic planning, feasibility analysis for an economic development project, development of a business plan and complete architectural plans for up to three possible renovated sites.	15,000	POD	11/16/00 Open

PMG=[project] Matching Grant for planning a specific project
 POD=[Initial] Planning and Organizational Development Grant

LATE TESTIMONY

PROGRAM FUNDING

The enabling CBED legislation appropriated \$900,000 to establish the Hawaii CBED Revolving Fund in 1991. Since then, annual appropriations identified in Table 1 have been made. Table 1 also identifies restrictions and other modifications to the appropriations. Among the modifications that have occurred over the years were a legislative funding categorization in 1990, the inclusion of administrative costs in the appropriations beginning in 1993, and a number of budget restrictions. This resulted in the transfer of \$1,784,145 of the \$2,687,000 legislatively appropriated to the CBED Revolving Fund since 1991. In 1994, \$150,000 in additional funding was earmarked by the Legislature for Ka`u District on the Big Island. As of June 30, 2001, there was \$520,517 in the CBED Revolving Fund. The Hawaii Community-Based Economic Development (CBED) Revolving Fund in the Business Support Division (BED 102/BB) is requesting \$150,000+ for FY2003 to permit the enhancement and continuation of financial and technical assistance to eligible community organizations that enables them to plan and implement economic development projects and ventures that provide employment opportunities, builds economic capacity, strengthens identity, and helps to retain and create cultural anchors. Funding will assure the Program is able to provide training and capacity building opportunities to promote, support, and invest in community-based development projects that result in measurable economic impact.

2001 PROGRAM RESULTS

In FY2001, 22 CBOs (community-based organizations) received \$283,000 in CBED Program grants and loans. This total was matched by an estimated \$3,113,000 from over 30 other funding sources, resulting in over \$3.3 million for economic development projects statewide. Since its inception, each dollar from the CBED Program has been matched by more than 11 dollars from over 30 different public, private and community financing sources.

In FY2001, the CBED Program co-sponsored twenty-nine one and two day community-based organizational training workshops that began in August 2000 and extended through March 2001. Over 200 individuals from all major islands attended training sessions to increase economic literacy. CBED's technical assistance helps to build and strengthen a CBO's capacity

and skill level, while its financial assistance supports the development and implementation of community development projects. CBED remains essential for Hawaii's communities as it serves an implementary role in building new economic activities and assisting in the diversification of Hawaii's economy.

In fiscal year 2001, the following non-profit community organizations (CBOs) received CBED grants and loans and technical assistance contracts totaling \$309,500:

Planning and Organizational Development Grants:

Kauai Food Bank, Inc. (Kauai)	\$10,000
Mutual Housing Association of Hawaii (Kauai)	\$10,000
Na Po'e Hoa Aina (Hawaii)	\$10,000
Ewa Pa'ahana Community Development Corp. (Oahu)	\$10,000
Waimea Preservation Association (Hawaii)	\$10,000
Kona Historical Society (Hawaii)	\$10,000
Kauai North Shore Business Council (Kauai)	\$10,000
Lokahi Pacific (Maui)	\$10,000
Hawaii Herb Growers, Inc. (Hawaii)	\$10,000
Kona Pacific Farmers' Cooperative (Hawaii)	\$10,000
Hamakua Diversified Agricultural Assoc. (Hawaii)	\$10,000
Hawaii's Volcano Circus (Hawaii)	\$10,000
Historic Hilo Preservation Association (Hawaii)	\$ 6,500
Kau Agro-Forestry Association (Hawaii)	\$10,000
Nanakuli Neighborhood Housing Service, Inc. (Oahu)	\$10,000
Ohana Ho 'opakele (Hawaii)	\$10,000

Implementation Grants:

Hale Kuai Cooperative	\$20,000
Hamakua Incubator Kitchen & Craft	\$15,000

Greater East Honolulu Community Alliance	\$15,000
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HCEOC for the Honokaa Ohana Kitchen	\$15,000
Hui Lau Lima, Inc.	\$12,000

Loans:

West Kauai Business Association	\$36,500
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Technical Assistance Agreements:

Hawaii Alliance for Community-Based (Economic Development (HACBED)) \$24,500
 To plan, develop and conduct nine 2-day training workshops on Oahu to build capacity of community-based organizations in the areas such as: fiscal management, program administration, organizational management, and more.

Volunteer Legal Services Hawaii (VLSH)	\$15,000
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1. Number of jobs generated by community-based organizations (CBO):

	<u>FY2001</u>		<u>FY2002</u>
PLANNED:	150	ACTUAL: 218	PROJECTED: 100

2. Number of CBO's seeking technical/financial assistance:

	<u>FY2001</u>		<u>FY2002</u>
PLANNED:	400	ACTUAL: 400	PROJECTED: 400

3. Number of workshops and conferences providing technical assistance to CBOs:

	<u>FY2001</u>		<u>FY2002</u>
PLANNED:	25	ACTUAL: 29	PROJECTED: 29

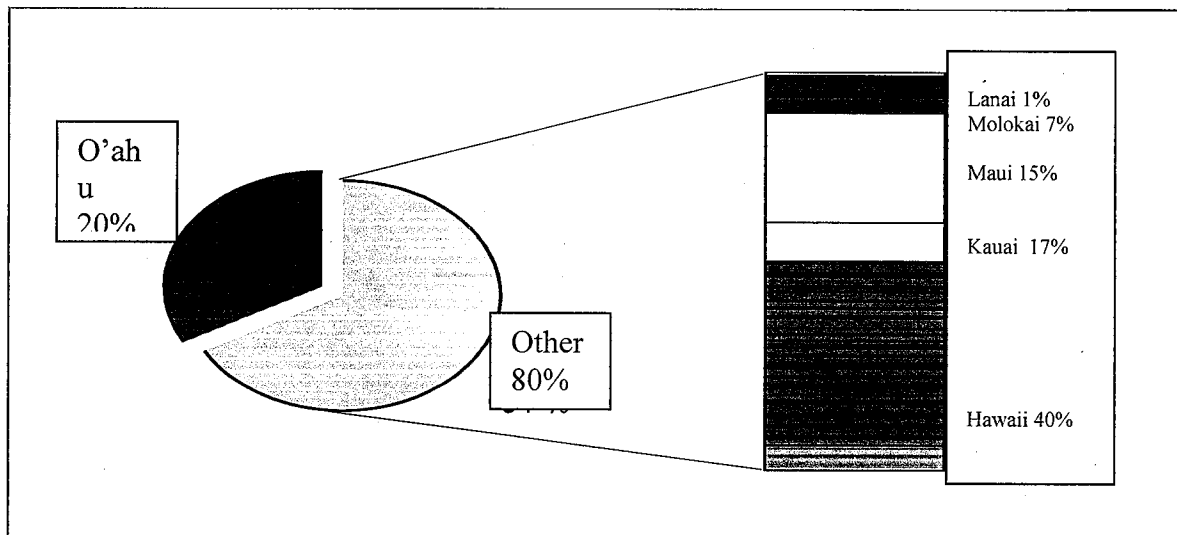
Successful community-based economic development integrates viable economic projects to promote a community's vision for its future health and quality of life. The CBED Programs training and capacity-building opportunities to promote, support, and invest in community-based development projects that result in measurable economic impact. In FY

2001 the CBED Program more than doubled the previous year's number of workshops to build community capacity. In addition, program staff has collaborated with Federal, State and private economic development funders and technical assistance providers to develop more efficient lines of communication between agencies to control duplication of services.

PROGRAM RESULTS: 1991-2001

Over the period 1991-2001, a total of \$3,235,850 from the Hawaii CBED Revolving Fund was committed to 126 CBOs statewide. Attention was given to providing equitable statewide distribution of grant awards. Figure 1 graphically illustrates the percent of total funds committed by island.

Figure 1: Percent of Total Funds Committed by Island



An island-by-island description of CBED funded projects is provided in Table 2. Since the program's inception, 93 of the organizations received \$10,000 - \$15,000 planning and organizational grants. Another 33 of the CBOs are implementing business ventures through project matching grants. In this last fiscal year, funded CBOs report potentially leveraging every CBED project dollar with an additional eleven dollars from over 30 different public, private, and community financing sources. This has resulted in additional resources being applied to

economic development. In rural areas that were once dependent on sugar plantations, there has been an increased awareness and connection of communities to the economy.

TECHNICAL ASSISTANCE

Community-based economic development includes both financial and technical services to CBOs. While the CBED revolving grant and loan fund addresses a heretofore unmet need, it is by no means complete. Technical assistance is a major component in community capacity-building and organizational success. To address this requirement, CBED co-sponsored a series of twenty-nine CBO training workshops in FY2001. The main objectives of the training were to assist participants in developing stronger, more stable, community-based economic development organizations; help them develop the capacity to analyze, plan, implement, and evaluate specific projects; and assist them in identifying and securing additional funding and technical resources to implement those projects. This type of training helps to protect and increase the State's return on investment in the CBED revolving grant and loan program.



'98 CBED Conference

Volunteer Legal Services Hawaii workshop training, co-sponsored by CBED, the City and County of Honolulu, the Hawaii Community Foundation, the Kauai Economic Development Board, and in-kind support from the Hawaii Alliance for Community-Based Economic Development and Queen Liliuokalani Children's Center covers areas of Maui, Molokai, Kauai, Hilo, W. Hawaii, Honolulu, Kapolei, Waianae, and Windward Oahu. More than 180 people representing at least 150 organizations were able to attend one or more of the 32 sessions VLSH has conducted statewide in 2001. The workshops began in January 2001 as the result of meetings between representatives of both the public and private sectors concerned about community economic development initiatives and the non-profit organizations that often lead or are born out of such initiatives. Participation in the project is given to community-based non-profit organizations serving the low-income population of Hawaii. Topics for the 2001 sessions included *How to Incorporate and Obtain Tax-Exempt Status Statewide; The Advantage and*

Disadvantages of Incorporating – legal protections, liabilities, and responsibilities; A ‘hands-on’ session with the forms necessary for filing for tax-exempt status; Fundraising Statewide; The Function of the Board of Directors – responsibilities and function, Building Organizational Resources; and Using the Internet to Build Your Organization.

The Community Connection - 2001, co-sponsored by CBED, the City and County of Honolulu and the Office of Hawaiian Affairs, is a multi-tracked training program addressing the different skill levels and topics. Topics include business feasibility and planning for nonprofit and cooperative organizations, community economic development strategies, financial management, and grant and proposal writing. Its nine training sessions attracted over 160 individuals from more than 80 different organizations. One to two delegates from each CBED recipient were encouraged to attend.

CONCLUSION

CBED’s technical and financial assistance program helps to support and empower Hawaii’s communities in economic development. CBED plays an important role in assisting communities to achieve their goals and vision through economic development. It gives communities the opportunity to gain valuable small business skills and build capacity. Moreover, CBED financially supports feasible projects and ventures that meet its communities’ values and vision for the future. The outcome of most CBED-funded projects are job creation, establishment or expansion of new ventures and projects in Hawaii, creation of plans to work with, and communities which have become more empowered.

LATE TESTIMONY

2002 PROGRAM RESULTS

In FY2002, 17 CBOs (community-based organizations) received \$200,000 in CBED Program grants and loans. This total was matched by an estimated \$2.2 million from over 30 other funding sources, resulting in over \$2.4 million for economic development projects statewide. Since its inception, each dollar from the CBED Program has been matched by more than 11 dollars from over 30 different public, private and community financing sources.

In FY2002, the CBED Program co-sponsored forty-two (42) one and two day community-based organizational training workshops that began in September 2001 and extends through December 2002. Over 252 individuals from all major islands attended training sessions to increase economic literacy. CBED's technical assistance helps to build and strengthen a CBO's capacity and skill level, while its financial assistance supports the development and implementation of community development projects. CBED remains essential for Hawaii's communities as it serves an implementary role in building new economic activities and assisting in the diversification of Hawaii's economy.

In fiscal year 2002, the following non-profit community organizations (CBOs) received CBED grants and loans and technical assistance contracts totaling \$200,000:

Planning and Organizational Development Grants:

Kona Historical Society	\$10,000
Volcano Art Center	\$ 7,500
Farm Supply Cooperative, Inc.	\$ 7,500
West Kauai Business & Professional Assn.	\$10,000
Garden Island Resource Conservation & Dev. Inc.	\$10,000
Koolauloa Edu. Alliance Corp.	\$15,000
Empower Oahu	\$15,000
North Shore Country Market	\$10,000
Friends of Waipahu Cultural Garden Park	\$10,000
Aka Hawaii's Plantation Village	
Papakolea Community Development Corp.	\$10,000
Kohala Community Land Trust	\$ 9,000

Implementation Grants:

Greater East Honolulu Community Alliance	\$10,000
Molokai Community Services Council	\$25,000
Hale Kuai Cooperative	\$20,000

Technical Assistance Agreements (Workshops & Conferences):

Volunteer Legal Services of Hawaii (VLSH) \$ 6,500

Topics for the 2002 sessions included: *How to Incorporate; How To Obtain Tax-Exempt Status; Organizational Management and Responsibilities; Fundraising Basics; Building Organizational Resources and Strategic Planning.*

Hawaii Alliance for Community-Based Economic Development

(HACBED) \$24,500

To plan, develop and conduct nine 2-day training workshops on Oahu to build capacity of community-based organizations in the areas such as: fiscal management, program administration, organizational management, and more.

First Nations – OWEESTA Conference \$5,000 (In-kind)

The Conference featured four training tracks that addressed: Finance and Business in Native Communities; Indigenous Economics; Indigenous Advocacy, Legal and Institutional Infrastructure; and native Food Systems.

1. Number of jobs generated by community-based organizations (CBO):

	<u>FY2002</u>		<u>FY2003</u>
PLANNED:	100	ACTUAL: 140	PROJECTED: 100

2. Number of CBO's seeking technical/financial assistance:

<u>FY2002</u>		<u>FY2003</u>	
PLANNED: 400	ACTUAL: 400	PROJECTED:	400

3. Number of workshops and conferences providing technical assistance to CBOs:

<u>FY2002</u>		<u>FY2003</u>	
PLANNED: 10	ACTUAL: 29	PROJECTED:	29

ANNUAL REVIEW (Fiscal year 2003)

In fiscal year 2003, the following non-profit community organizations (CBOs) received CBED grants and loans totaling \$97,500:

Planning and Organizational Development Grants:

- Friends of Waipahu Cultural Park \$10,000
- Farm Supply Cooperative, Inc. \$ 7,500
- Hale Kuai Cooperative \$20,000
- Papakolea Community Development Corporation \$10,000
- Empower North Shore O'ahu \$ 9,000

Technical Assistance Agreements:

- Volunteer Legal Services Hawaii (VLSH) \$ 6,500

- Hawaii Alliance for Community-Based Economic Development \$24,500
(HACBED)

To plan, develop and conduct nine 2-day training workshops on Oahu to build capacity of community-based organizations in the areas such as: fiscal management, program administration, organizational management, and more.

- Council for Native Hawaiian Advancement Conference \$10,000

In FY2003, 5 CBOs (community-based organizations) received \$56,500 in CBED Program grants. This total was matched by an estimated \$627,000, resulting in over \$680,000 for economic development projects statewide. Since its inception, each dollar from the CBED Program has been matched by more than 11 dollars from over 30 different public, private and community financing sources.

In FY2003, the CBED Program co-sponsored approximately seventeen (17) one and two day community-based organizational training workshops that began in September 2002 through December 2003. Over 676 individuals representing more than 220 community organizations and agencies from all major islands attended training sessions to increase economic literacy.

CBED's technical assistance helps to build and strengthen a CBO's capacity and skill level, while its financial assistance supports the development and implementation of community economic development projects. CBED remains essential for Hawaii's communities as it serves an implementary role in building new economic activities and assisting in the diversification of Hawaii's economy.

1. Number of jobs generated by community-based organizations (CBO):

	<u>FY2003</u>	<u>FY2004</u>
Planned: 100	Actual: 100	Projected: 100

2. Number of CBOs seeking technical/financial assistance:

	<u>FY2003</u>	<u>FY2004</u>
Planned: 400	Actual: 400	Projected: 400

3. Number of workshops and conferences providing technical assistance to CBOs:

	<u>FY2002</u>	<u>FY2003</u>
Planned: 10	Actual: 18	Projected: 20

LATE TESTIMONY

STATE OF HAWAII

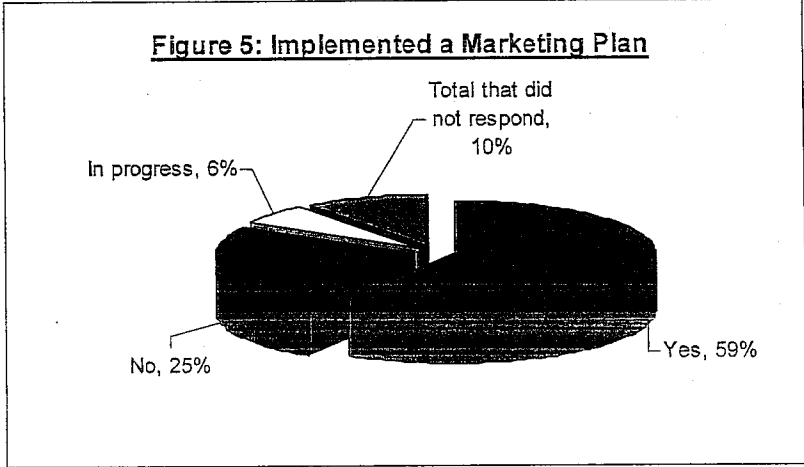
HAWAII COMMUNITY-BASED ECONOMIC DEVELOPMENT
TECHNICAL AND FINANCIAL ASSISTANCE PROGRAM



FY 2008
ANNUAL REPORT
TO THE
TWENTY-FIFTH LEGISLATURE

2009

Figure 5: Implemented a Marketing Plan



As shown in figures 3 – 5 well over half of the community-based organizations surveyed were able to implement a feasibility analysis, business plan and/ or marketing plan.

CBED Revolving Funds in 2008:

In FY 2008, the CBED Revolving Fund started the year, July 1, 2008, with a beginning balance of \$65,305. The program awarded eleven (11) grants during the fiscal year.

Revenues for the CBED Revolving Fund in FY 2008 totaled \$7,332 from the following:

- Loan Principal Repayments....\$ 1,799
- Loan Interest Payments.....\$ 23
- Investment Pool Earnings.....\$ 5,510
- Transfer (DBEDT).....\$50,000

In FY 2008, the following community-based organizations were awarded a total of \$113,947 in CBED grant funds through the CBED Revolving Fund:

<u>Organization</u>	<u>Island</u>	<u>Funding Amount</u>	<u>Description</u>
Kona Historical Society	Hawaii	\$10,000	To develop a coordinated business plan.
Ho`oulu Lahui, Inc.	Hawaii	\$10,000	Develop a Strategic Plan with regards to land use and it's application; develop a business plan that includes a market and feasibility study to launch a primary economic enterprise.

North Shore Country Market	Oahu	\$10,000	Implementation of Phase One of the development for the North Shore Country Market (NSCM) Organic Farm and Training Center.
Ke Aupuni Lokahi, Inc.	Molokai	\$14,999	Funding assists with the creation of a Molokai CDC by contracting legal services to assist with organizational structuring.
Hale Ku'ai	Oahu	\$14,999	Funding to revamp Hale Ku'ai's present website to enable the hosting of individual web-pages for subscriber artists.
Enterprise & Resources Development the Pacific	Oahu	\$ 5,000	Funding for Board and staff for training and completion of the organization's strategic plan.
Hawaii Cooperative of Organic Farmers	Oahu	\$10,000	Funding to develop a business plan for the Hawaii Organic Food Center.
Lokahi Pacific, Inc.	Maui	\$ 4,950	Funding to complete a CBED grant awarded in 2006 for 24,950 for the development and implementation of operation plans.
Waianae Coast Coalition	Oahu	\$ 7,000	Funding to develop a business plan to establish marketing outlets for Waianae Coast products.
South Seas Women Development Group	Oahu	\$14,999	Funding to assist the organization in contracting a project manager.

Wailea Village Historic Preservation Company	Hawaii	\$12,000	Funding awarded to complete a business plan for the Hakalau Gym Renovation Project.
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The CBED Program’s technical assistance initiatives in FY 2008 included:

- a. Sponsorship (\$10,000) of ten (10) micro-enterprise training workshops conducted by Empower Oahu, a nonprofit organization on the Island of Oahu.
- b. Co-sponsored (\$10,000) a 4-day conference on Native Hawaiian community development conducted by the Council for Native Hawaiian Advancement (CNHA), which attracted 1,000 registered participants from all islands of Hawaii, the South Pacific, Alaska and the Mainland. The conference resulted in an estimated \$1.3 million in economic impact on local spending, and included 26 plenary presentations and 19 informational workshops and capacity-building training sessions.
- c. Co-sponsored (\$3,000) one (1) Grantee Forum Workshop conducted by the CNHA, which provided more than 125 registered participants statewide the opportunity to network and learn from various Federal, State and private resource funders, about application processes and availability of funding for community development. The workshop also provided information regarding community development “best practices.”

CBED’s Results

The CBED Program creates results at the community level in the localities where they are most needed. The CBOs supported by CBED create jobs and other socio-economic benefits within their communities.

Hawai`i Residents Benefit from CBO Services:

CBOs funded by the CBED program support thousands of people across Hawai`i with a wide range of services including training, shelter, food, micro-loans, education and health services. According to the recent survey, the conservative total (the sum of the low ranges reported) of people assisted by CBED funded CBOs is 111,599.

Figure 6 shows the breakdown of job creation and retention as reported by the CBOs surveyed.

Figure 6: Employment Generation From 1999-2005

	Number of Jobs
Jobs Projected	208
Jobs Created	111

Jobs Retained	15
Total	334

No CBED grants were awarded in 2007 due to funding restrictions. Information regarding the number of jobs created and businesses/community-based organizations assisted in 2008 were only reported by the technical assistance providers (Council for Native Hawaiian Advancement and Empower Oahu).

Empower Oahu reported: 69 jobs created through the micro-enterprise training workshops.

Council for Native Hawaiian Advancement reported: 1,125 individuals assisted through conference and training workshops representing more than 200 organizations and agencies.

Services:

The majority of the CBOs surveyed provide business training and development services for members of their community. Professional development, marketing, education, health services, affordable housing and food banks are other services provided by Hawaii’s CBOs. Arts and entertainment such as historical tours and art galleries have also been created as successful ventures.

The Council for Native Hawaiian Advancement receives support from the CBED Program. Each year, CNHA convenes A 5-Day convention and annual meeting focused on Native Hawaiian community development. Hundreds of individual participants attend powerful plenary sessions and informational workshops. The convention is one of the largest Native Hawaiian gatherings in the State.



Community Workshop

Kau Kitchen Incubator

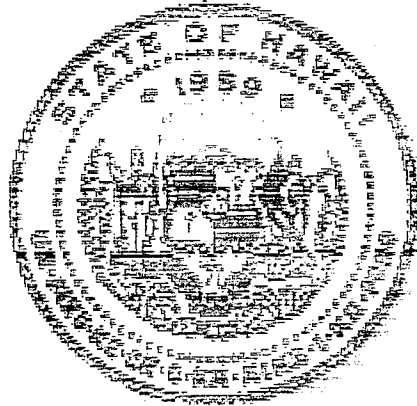


Projects:

The CBOs funded by the CBED program support a broad range of projects such as capacity building, training projects, business planning and organizational development for communities, small enterprises, food security, fresh water access, and recycling. CBED funding and assistance

STATE OF HAWAII

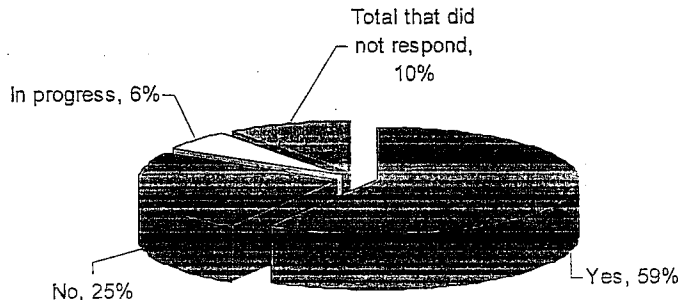
HAWAII COMMUNITY-BASED ECONOMIC DEVELOPMENT TECHNICAL AND FINANCIAL ASSISTANCE PROGRAM



ANNUAL REPORT TO THE TWENTY-FOURTH LEGISLATURE

2006 - 2007

Figure 5: Implemented a Marketing Plan



As shown in figures 3 – 5 well over half of the community-based organizations surveyed were able to implement a feasibility analysis, business plan and/ or marketing plan.

CBED Revolving Funds in 2007:

In FY 2007, the CBED Revolving Fund received no appropriation and was begun with a beginning balance for the year of \$2,155. As a consequence of the low amount of funds available, the program gave no grants or loans out during the fiscal year.

Revenues for the CBED Revolving Fund in FY 2007 totaled \$57,120 from the following:

- Loan Principal Repayments.....\$ 3,165
- Loan Interest Payments.....\$ 105
- Investment Pool Earnings.....\$ 3,850
- Transfer (DBEDT).....\$50,000

In FY 2007, the following community-based organizations did not complete their CBED grant agreements or did not require complete grant funding, resulting in \$19,356 of CBED grant funds being returned to the CBED Revolving Fund:

- Hawaii Farm Bureau Federation.....\$ 4,656
- Council for Native Hawaiian Advancement.....\$ 2,000
- Lokahi Pacific.....\$ 4,950
- Hale Ku'ai Cooperative.....\$ 4,750
- Waianae Business Center.....\$ 3,000

The CBED Program's technical assistance initiatives in FY 2007 included:

- a. Co-Sponsorship of an economic development conference with the Office of Hawaiian Affairs. The program included informational sessions on technology jobs in Hawaii, robotics, and financial assistance to communities. The conference

was attended by more than 300 individuals, representing more than 100 community organizations and agencies.

- b. Sponsorship of one-on-one technical assistance to community-based organizations conducted by the Hawaii Alliance for Community-Based Economic Development (HACBED). Training for 12 organizations from across the State included: venture development and integrating the venture into a broader community economic development strategy; organizational management and development; and community organizing and mobilization. Participants received one-on-one technical support in conducting an organizational assessment, and based upon the assessment received additional help in developing a capacity-building plan to strengthen their ability to implement a successful venture.
- c. Co-sponsored a 4-day conference on Native Hawaiian Community Development which included 1,000 participants from all islands of Hawaii, the South Pacific, Alaska and the Mainland, representing more than 450 organizations. The conference resulted in an estimated \$1.3 million in economic impact on local spending, and included 26 plenary presentations and 19 informational workshops and capacity-building training sessions.

CBED's Results

The CBED Program creates results at the community level in the localities where they are most needed. The CBOs supported by CBED create jobs and other socio-economic benefits within their communities.

Hawai'i Residents Benefit from CBO Services:

CBOs funded by the CBED program support thousands of people across Hawai'i with a wide range of services including training, shelter, food, micro-loans, education and health services. According to the recent survey, the conservative total (the sum of the low ranges reported) of people assisted by CBED funded CBOs is 111,599.

Figure 6 shows the breakdown of job creation and retention as reported by the CBOs surveyed.

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	Number of Jobs
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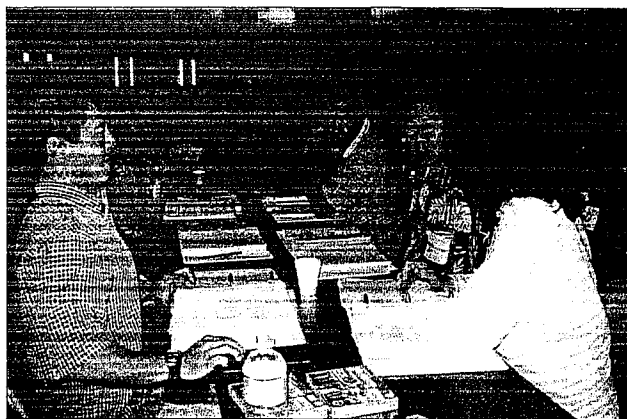
In FY 2007, the following organizations reported on the number of jobs generated and businesses assisted:

<u>Organization</u>	<u>Jobs / Businesses Created/Retained</u>	<u>Individuals/Org Assisted</u>
Kona Pacific Farmers Cooperative	40 fte / 100 pte	
Hawaii Farm Bureau Federation	10 fte	280 individuals trained
Hale Ku'ai Cooperative		1,388 individuals assisted
South Seas Women's Development Group	40 fte / 60 new businesses	
North Kohala Community Resource Center	20 fte	
Lokahi Pacific	48 fte / 12 new businesses	
Hawaii Guava Growers Coop	5 fte	42 businesses assisted
Hawaii Cooperative of Organic Farmers		50 businesses assisted

Services:

The majority of the CBOs surveyed provide business training and development services for members of their community. Professional development, marketing, education, health services, affordable housing and food banks are other services provide by Hawaii's CBOs. Arts and entertainment such as historical tours and art galleries have also been created as successful ventures.

The Hawai'i Alliance for Community Based Economic Development (HACBED) receives support from the CBED program. HACBED provides technical support and training to communities around the state, including former plantation workers, low to moderate income groups and Native Hawaiians. HACBED hosts an annual Community Connections Workshop that brings together non-profits and community-based economic development groups from around the state. The workshops provide technical assistance and support while creating a place for networking and information sharing.



HACBED Comm-Conn Workshop

STATE OF HAWAII

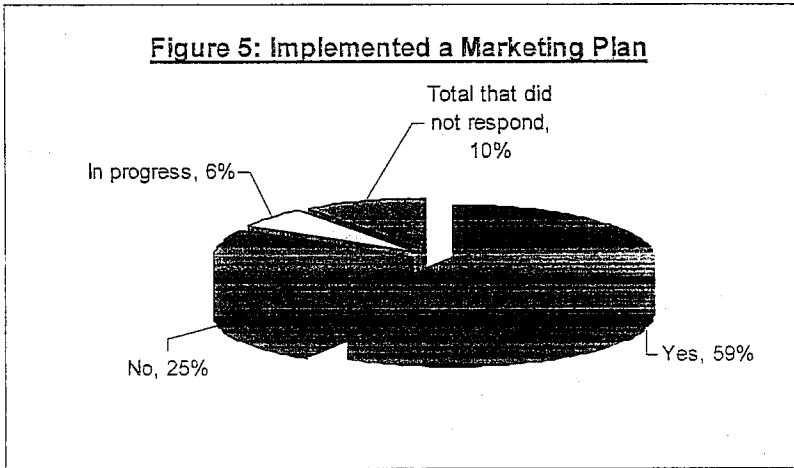
HAWAII COMMUNITY-BASED ECONOMIC DEVELOPMENT TECHNICAL AND FINANCIAL ASSISTANCE PROGRAM



ANNUAL REPORT TO THE TWENTY-FOURTH LEGISLATURE

2005 - 2006

Figure 5: Implemented a Marketing Plan



As shown in figures 3 – 5 well over half of the community-based organizations surveyed were able to implement a feasibility analysis, business plan and/ or marketing plan.

Tasks Accomplished in 2006:

1. Provided \$260,532 in technical assistance and community economic development “seed grants” to 15 community-based, non-profit organizations.

FY2006 CBED Grantees

<u>Organization</u>	<u>CBED Funding (\$)</u>	<u>Description</u>
1. Hawaii Alliance for Community-Based Economic Development (HACBED)	\$20,000	(Technical Assistance) 2006 Community Connection Workshops
2. Council for Native Hawaiian Advancement (CNHA)	\$15,000	(Technical Assistance) 5 th Annual Native Hawaiian Conference & Workshops
3. Volunteer Legal Services - Hawaii	\$20,000	(Technical Assistance) Legal needs survey for community-based Non-profit organizations
4. Hale Kuai Cooperative	\$24,750	Business plan development to develop a Hawaiian Brand
5. Hawaii Farm Bureau Federation	\$24,645	Planning for Hawaii Future Farmers of America Foundation.

6. Hawaii Cooperative of Organic Farmers	\$10,000	Business Planning for organic cooperative.
7. Hawaii Guava Growers	\$10,000	Business & Marketing Plan development.
8. Cambodian Community of Hawaii	\$10,000	Business plan development for a cultural center.
9. Lokahi Pacific	\$24,950	Business expansion planning for new site.
10. South Seas Women's Development Group	\$15,000	Marketing Plan for lauhala & tapa products.
11. North Kohala Community Resource Center for The Kohala Center	\$17,000	Business Planning for the Kohala Center.
12. Hamakua Music Festival	\$15,000	Contract for a full-time Executive Director .
13. Hawaii Lions Foundation for Lanakila Rehabilitation	\$ 9,687	Business expansion planning for Lanakila.
14. Hawaiian Homestead Technology for Papakolea Community Association	\$15,000	Contract for trainer(s) for Digitization training and work manuals.
15. Kona Pacific Farmers Cooperative (KPFC)	\$24,500	Business Planning for an organic coffee farm.

2. The CBED Program's technical assistance initiatives in FY 2006 included:
- (a) Sponsorship of an assessment survey, developed and conducted through Volunteer Legal Services Hawaii, of the non-profit sector in Hawaii, including all organizations assisted by the CBED Program, to: (1) identify any obstacles nonprofits face in obtaining legal services, and (2) to assess the desirability and feasibility of providing services which nonprofits have difficulty accessing. The survey would identify gaps in service provided by existing legal firms and attorneys, and assess the feasibility of filling those gaps.
 - (b) Sponsorship of the "Community Connection 2006" planned and conducted by the Hawaii Alliance for Community-Based Economic Development (HACBED). Training for 20 organizations from across the State represented by 2 members each, conducted over five 2-1/2 day weekend sessions from October 2005 through June 2006, included: venture development and integrating the venture into a broader community economic development strategy; organizational management and development; and community organizing and mobilization. Participants received one-on-one technical support in conducting an organizational assessment, and based upon the assessment received additional help in developing a capacity-building plan to strengthen their ability to implement a successful venture.
 - (c) Co-sponsored a 4-day conference on Native Hawaiian Community Development which included 1,100 participants from all islands of Hawaii, the South Pacific, Alaska and the Mainland, representing more than 400 organizations. The conference resulted in an estimated \$1.3 million in economic impact on local spending, and included 26 plenary presentations and 19 informational workshops and capacity-building training sessions.

CBED's Results

The CBED Program creates results at the community level in the localities where they are most needed. The CBOs supported by CBED create jobs and other socio-economic benefits within their communities.

Hawai'i Residents Benefit from CBO Services:

CBOs funded by the CBED program support thousands of people across Hawai'i with a wide range of services including training, shelter, food, micro-loans, education and health services. According to the recent survey, the conservative total (the sum of the low ranges reported) of people assisted by CBED funded CBOs is 111,599.

Figure 6 shows the breakdown of job creation and retention as reported by the CBOs surveyed.

Figure 6: Employment Generation From 1999-2005

	Number of Jobs
Jobs Projected	208
Jobs Created	111
Jobs Retained	15
Total	334

In FY 2006, the following organizations reported on the number of jobs generated and businesses assisted:

	Name of Organization	Island	Grant Type	Jobs Generated	# of Businesses Assisted / Created	CBED Grant Amount	Total Project
1	Oiwi Lokahi O Ka Mokupuni O Keawe	HI	POD	4	4	9,200	
2	South Seas Womens Development Group	Oahu	POD	30		10,000	\$12,000.00
3	Kona Historical Society	HI	POD	8	2	5,000	\$81,450.00
4	Kau Coffee Growers Cooperative	HI	POD			10,000	\$19,900.00
5	Naalehu Main Street, Inc	HI	POD	2		10,000	\$41,400.00
6	Kamaeina United to Protect the Aina	HI	POD	1		10,000	\$28,400.00
7	Hamakua Music Festival, Inc	HI	POD	1		10,000	\$10,000.00
8	Chefs de Cuisine of Hawaii	Oahu	POD	12	10	10,000	\$10,000.00
9	Kona Pacific Farmers Cooperative	HI	POD	15		15,000	\$39,635.00
10	Ho'omau Ke Ola	Oahu	POD	9	11	10,000	\$14,100.00
11	Hawaii Women's Rodeo Association	Oahu	POD			11,000	\$11,000.00
12	HIEDB for ARC of Hilo	HI	POD	6	121	10,000	\$20,000.00
13	Hawaii Community Services Council - HANO	Oahu	POD	1	116	15,000	\$155,600.00
14	Hawaii Alliance for Arts Education	Oahu	PMG	6	160	10,000	\$24,270.00
15	Volunteer Legal Services Hawaii	All	T/A			10,000	\$20,000.00
16	Hawaii Alliance for CBED	All	T/A			24,500	\$66,000.00
17	Council for Native Hawaiian Advancement	All	T/A			15,000	\$250,300.00
18							
19							
20							
	TOTALS			95	424	194,700	\$804,055.00

Services:

The majority of the CBOs surveyed provide business training and development services for members of their community. Professional development, marketing, education, health services, affordable housing and food banks are other services provide by Hawaii's CBOs. Arts and entertainment such as historical tours and art galleries have also been created as successful ventures.

STATE OF HAWAII

HAWAII COMMUNITY-BASED ECONOMIC DEVELOPMENT TECHNICAL AND FINANCIAL ASSISTANCE PROGRAM



ANNUAL REPORT TO THE TWENTY-THIRD LEGISLATURE

2004 - 2005

Since its inception, CBED's grant and loan revolving fund and technical assistance program has committed more than \$3,825,345 to more than 160 CBOs statewide.

Approximately 58 percent of program funds were distributed to the Neighbor Islands.

Fiscal Year 2005

In fiscal year 2005, the following non-profit community organizations (CBOs) received CBED grants and loans totaling \$171,295:

Planning and Organizational Development (POD) Grants:

• Waianae Business Center	\$15,000
• High Tech Quest	\$10,000
• Ho'omau Ke Ola (Waianae)	\$10,000
• Hui O Kuapa (Molokai)	\$12,200
• Lanakila Rehabilitation Center, Inc.	\$10,000
• The ARC of Hilo	\$10,000
• Kona Pacific Farmers Cooperative	\$15,000
• Hawaii State Farm Bureau	\$24,345

Project Matching (PMG) Grants:

• Kona Historical Society	\$ 5,000
• Hamakua Music Festival	\$15,000
• Hale Ku'ai Cooperative	\$24,750
• Council For Native Hawaiian Advancement	\$20,000

Technical Assistance Agreements (Non-Grant):

• Volunteer Legal Services Hawaii (VLSH)	\$ 6,500
• Hawaii Alliance for Community-Based Economic Development	\$24,500

(HACBED)

To plan, develop and conduct 600 hours of one-on-one technical assistance to community-based organizations in need in order to build capacity in areas such as: fiscal management, program administration, organizational management, business planning, strategic planning and more..

Since its inception, each dollar from the CBED Program has been matched by more than 11 dollars from over 30 different public, private and community financing sources.

In FY2005, the CBED Program co-sponsored twenty-nine (29) one and two day community-based organizational training workshops that began in September 2004 through June 2005. Over 800 individuals representing more than 370 community organizations and agencies from all major islands attended training sessions to increase economic literacy. CBED's technical assistance helps to build and strengthen a CBO's capacity and skill level, while its financial assistance supports the development and implementation of community economic development projects. CBED remains essential for Hawaii's communities as it serves an implementing role in building new economic activities and assisting in the diversification of Hawaii's economy.

1. Number of jobs generated by community-based organizations (CBO):

FY2005

Planned: 180 Actual: 173

FY2006

Projected: 105

2. Number of CBOs seeking technical/financial assistance:

FY2005

Planned: 1200 Actual: 1200

FY2006

Projected: 400

3. Number of workshops and conferences providing technical assistance to CBOs:

FY2005

Planned: 24 Actual: 29

FY2006

Projected: 25

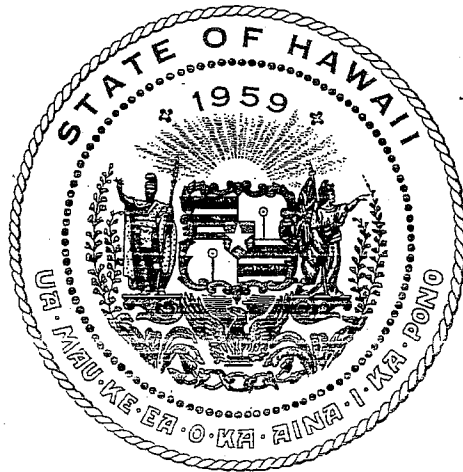
Successful community-based economic development integrates viable economic projects to promote a community's vision for its future health and quality of life. The CBED Program provides training and capacity-building opportunities that promotes, supports, and invests in community-based economic development projects that result in measurable economic impact. Program staff continues to collaborate with Federal, State and private economic development funders and technical assistance providers to develop more efficient lines of communication between agencies and control duplication of services.

Financial and technical assistance to eligible Community organizations enables them to plan and implement economic development projects and ventures that provide employment opportunities, builds economic capacity, strengthens identity, and helps to retain and create cultural anchors. Financial support for community economic development increases the number of jobs, creates additional new businesses and assists in expanding established businesses in Hawaii's communities. There are more than five thousand nonprofits registered in the State of Hawaii. The Program anticipates a significant increase in the number of community organizations seeking technical and financial assistance in the coming years.. Continued funding will assure the Program is able to provide training and capacity building opportunities to promote, support, and invest in community-based development projects that result in measurable economic impact.

THE CBED STRATEGY

*Hawaii Community-Based Economic Development (CBED)
Technical and Financial Assistance Program*





BUSINESS & COMMUNITY ASSISTANCE BRANCH
2004 ANNUAL REPORT

DBEDT

THE DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM

S T A T E O F H A W A I I

ANNUAL REVIEW

In fiscal year 2004, the following non-profit community organizations (CBOs) received CBED grants and loans totaling \$171,700:

Planning and Organizational Development Grants:

• North Kohala Community Resource Center.....	\$10,000
• Naalehu Mainstreet, Inc.	\$10,000
• Townscape, Inc. for Oiwi Lokahi o ka Mokupuni O Keawe.....	\$9,200
• The Friends of Hale Ohana.....	\$10,000
• Hamakua Music Festival, Inc.	\$10,000
• He Kula Na Mea Hawaii.....	\$10,000
• South Seas Women Development Group, Inc.....	\$10,000
• Kau Coffee Growers Cooperative.....	\$10,000
• Chefs de Cuisine of Hawaii.....	\$10,000
• Hawaii Women's Rodeo Association	\$11,000
• K.U.P.A. – Kamaaina United to Protect the Aina	\$10,000
• Kohala Community Land Trust	\$10,000

Project Matching Grants:

• Hawaii Alliance for Arts Education	\$10,000
• Kona Historical Society	\$7,000

Technical Assistance Agreements:

• Hawaii Alliance for Community-Based Economic Development	\$24,500
<i>To develop and conduct "one-on-one" technical assistance counseling to community-based organizations statewide to help build capacity in areas such as: fiscal management, program administration, organizational management, and more.</i>	
• Council for Native Hawaiian Advancement Conference.....	\$10,000

In FY2004, 14 CBOs (community-based organizations) received \$137,200 in CBED Program grants. This total was matched by more than an estimated \$1.5 million, resulting in over \$1.6 million for community economic development projects statewide. Since its inception, each dollar from the CBED Program has been matched by more than 11 dollars from over 30 different public, private and community financing sources.

In FY2004, the CBED Program was a co-sponsor for the *3rd Annual Native Hawaiian Conference*. Fellow sponsors included the Administration for Native Americans (Federal), American Savings Bank, Bank of Hawaii, Bishop Museum, the Department of Hawaiian Home Lands, the

Office of Hawaiian Affairs, Kamehameha Schools, Federal Home Loan Bank of Seattle, First Hawaiian Bank, and thirteen more public and private agencies and businesses. Each year, this exciting event brings together public policy makers, cultural practitioners, and service-oriented individuals from various community organizations to discuss issues ranging from cultural preservation, health and education to housing and economic development. *The 3rd Annual Native Hawaiian Conference* hosted more than 500 attendees from across the state and nation. Conferees came from nearly every sector of business and non-profit social mission. With support of other conference sponsors, more than 100 *kupuna*, students and neighbor island individuals were provided scholarships to attend the conference.

CBED's technical assistance helps to build and strengthen a CBO's capacity and skill level, while its financial assistance supports the development and implementation of community economic development projects. CBED remains essential for Hawaii's communities as it serves an implementing role in building new economic activities and assisting in the diversification of Hawaii's economy.

1. Number of jobs generated by community-based organizations (CBO):

<u>FY2004</u>	<u>FY2005</u>
Actual: 160	Projected: 180

2. Number of CBOs seeking technical/financial assistance:

<u>FY2004</u>	<u>FY2005</u>
Actual: 2,186	Projected: 1200

3. Number of workshops and conferences providing technical assistance to CBOs:

<u>FY2004</u>	<u>FY2005</u>
Actual: 18	Projected: 24

Successful community-based economic development integrates viable economic projects to promote a community's vision for its future health and quality of life. The CBED Program provides training and capacity-building opportunities that promotes, supports, and invests in community-based economic development projects that result in measurable economic impact. Program staff continues to collaborate and *partner-with* Federal, State and private economic development funders and technical assistance providers to develop more efficient lines of communication between agencies and control duplication of services.

LATE TESTIMONY

Community-Based Economic Development Program Grantees 1990 - 2009

	Statewide	Oahu	Hawaii	Kauai	Maui	Molokai	Lanai
1990 - 2000	Rural Community Assistance Corporation	The Immigrant Center	Kailiula Ohana Corporative	Hawaii Farmers of Hanalei	Hina-Malailena	Molokai Community Development Corporation	Lanai Community Development Council
	Hawaii Alliance for Community-Based Economic Development (HACBED)	Hui Ulu Mea Ai	Naalehu Main Street	Hui Hookipa O Kauai	Maui Malama Pono	Ke Kua aina Hanauna Hou	Laulima Kuha'o
		Hawaii Organic Farmers Association					
		Kokua County Foods Cooperative	Waimea Main Street	Kauai Alliance of Culture, Humanities and the Arts (Kauai society of Artists)	Campaing Recycle Maui	Molokai Sea Farms	
		Parents and Children Together (PACT)	Kona Coffee Council	Hanapepe Economic Alliance, Inc.	Hana Community Health Center	Molokai Community Service Council	
		Waianae Coast Community Alternative Development Corporation (WCCADC)	Hamakua/North Hilo Agricultural Cooperative	Anahola Homesteaders Council	Maui Economic Opportunity		
		Boke Aquaculture Farm	Bit Island Resource Conservation and Development	Kauai Chamber of Commerce			
		Waianae Coast Coalition	Hamakua Health Center	Garden Island Resource Conservation & Development			
		the People's Workshop, Inc.	The Dexter Cate Foundation (Free Association)	West Kauai Main Street			
		Laotian Community Center of Hawaii	Big Island Health Related Services (Kohala Home Health)	Kauai Food Bank, Inc.			
		Samoan Service Providers Association	Hawaii County Economic Opportunity Council (Hana Laulima Lahui O Kau)	Kauai North Shore Business Council			

Community-Based Economic Development Program Grantees 1990 - 2009

	Statewide	Oahu	Hawaii	Kauai	Maui	Molokai	Lanai
		Friends of Waialua Town	Hawaii Island Agricultural Community Association				
		Hale Kuai Cooperative	Hawaii Forest Industry Association				
		Mutual Housing Association of Hawaii, Inc.	Hamakua Incubator Kitchen and Crafts				
		Ewa Paahana Community Development Council	Hilo-Hamakua Community Development Corporation				
		Greater East Honolulu Community Alliance	Bee Enterprise Educational Services, Inc. (BEES)				
			Sweeter than Sugar				
			Islanders of the Pacific				
			Wood Valley & Farm Cooperative				
			Pulama Ia Kona Heritage Preservation Council				
			Makuu Farmers Association				
			Na Poe Hoa Aina (Friends of our Land)				
			Bay Clinic, Inc.				

Community-Based Economic Development Program Grantees 1990 - 2009

	Statewide	Oahu	Hawaii	Kauai	Maui	Molokai	Lanai
			Historic Hilo Preservation Association				
			Kau Agro-forestry Association				
			Ohana Ho'opakele				
		Hale Kuai Cooperative	Hamakua Incubator Kitchen and Crafts				
		Greater East Honolulu Community Alliance	HCEOC for the Honokaa Ohana Kitchen				
			Hui Lau Lima, Inc.				
2002		Empower Oahu	Kona Historical Society	West Kauai Business & Professional Assn.		Molokai Community Services council	
		North Shore Country Market	Volcano Art Center	Garden Island Resource Conservation & Dev. Inc.			
		Friends of Waipahu Cultural Garden Park aka Hawaii's Plantation Village	Farm Supply Cooperative, Inc.				
		Papakolea Community Development Corp.					
		Greater East Honolulu Community Alliance					
		Hale Kuai Cooperative	Kohala Community Land Trust				
	Volunteer Legal Services of Hawaii (VLSH)						
	Hawaii Alliance for Community-Based Economic Development (HACBED)						

Community-Based Economic Development Program Grantees 1990 - 2009

	Statewide	Oahu	Hawaii	Kauai	Maui	Molokai	Lanai
			Kohala Community Land Trust				
			Kona Historical Society				
		Hawaii Lions Foundation for Lanakila Rehabilitation					
		Hawaiian Homestead Technology for Papakolea Community Association	North Kohala Community Resource Center for The Kohala Center				
			Hamakua Music Festival				
			Kona Pacific Farmers Cooperative (KPFC)				
2005		Waianae Business Center	The ARC of Hilo			Hui O Kuapa	
		High Tech Quest	Kona Pacific Farmers Cooperative				
		Ho`omau Ke Ola	Kona Historical Society				
		Lanakila Rehabilitation Center, Inc.	Hamakua Music Festival				
		Hawaii State Farm Bureau					
		Hale Ku`au Cooperative					
		Council for Native Hawaiian Advancement					

Community-Based Economic Development Program Grantees 1990 - 2009

Statewide	Oahu	Hawaii	Kauai	Maui	Molokai	Lanai
Council for Native Hawaiian Advancement (CNHS)	Hamakua Music Festival	Kona Pacific Farmers Cooperative (KPFC)				
Volunteer Legal Services						
2009	Kona Historical Society					
	Ho'oulu Lahui, Inc					
	North Shore Country Market					
	Ke Aupuni Lokahi, Inc.					
	Hale Ku'au					
	Enterprise & Resources Development of the Pacific					
	Hawaii Cooperative of Organic Farmers					
	Lokahi Pacific, Inc.					
	Waianae Coast Coalition					
	South Seas Women Development Group					
	Wailea Village Historic Preservation Company					