



GOV. MSG. NO. 309

EXECUTIVE CHAMBERS

HONOLULU

LINDA LINGLE  
GOVERNOR

January 29, 2009

The Honorable Colleen Hanabusa, President  
and Members of the Senate  
Twenty-Fifth State Legislature  
State Capitol, Room 409  
Honolulu, Hawai'i 96813

Dear Sirs and Mesdames:

In accordance with the provisions of Article V, Section 6, of the Hawai'i State Constitution, I have the honor to submit herewith for your consideration and confirmation, the following nomination to the **Board of Regents of the University of Hawaii:**

Chuck Yim Gee

Term to Expire: 6/30/2010

Sincerely,



LINDA LINGLE

## **Response to Questions for BOR Nominees**

Chuck Yim Gee, Candidate

- 1. What motivated you to apply to be a member of the BOR and what skill sets and experiences do you bring to the table that will help move the University forward?**

My motivation stems from a personal interest in the continuing progress of the University of Hawaii and my belief about the vital role that the university plays in preparing students for future leadership responsibilities in our state and the AP region.

Economic and social progress requires an educated citizenry that understands change, competitiveness, and the urgency of response to problems that are both local and global. My 32 years of service in building a TIM School that could respond to local needs as well as international interests was done to promote the visitor industry's, the UH and the state's outreach in the AP region.

Among other qualifications, I bring an international perspective to the table.

- 2. What specific short and long term goals do you have for improving the University?**

The short term goal is to address the immediate financial exigencies facing the university and see that resources are allocated in an even-handed manner between the 4-year colleges and the community colleges. However, "even-handedness" does not mean equity of distribution. Programs recognized as "priority" because they serve vital community interests or enhance the university's education and research mission must be strongly supported, even as marginal programs are allowed to phase out.

Having achieved its centennial in 2007, the University has come a long ways from its early beginnings as a land-grant college of agriculture and mechanical arts under the Morrill Act. Its future and long term goals are linked with its past as a state-wide institution serving a wide variety of education and research needs,

and its growing importance nationally and internationally. My own long term goals do not differ significantly from the university's nor its supporters, which are: (a) to improve the university's productivity in those areas that make the UH unique among its peers, i.e., strengthening its status as a Land-Grant, Sea-Grant, and Space-Grant university, (b) to continue supporting programs that are vital to the state's economic/social interest in astronomy, oceanography, technology, science, health and medicine, diversified agriculture, tourism, and programs deemed vital for sound basic education, (c) to promote public-private partnerships between the UH and the business community and through international alliances, (d) to seek increased external support by strengthen alumni and donor ties to the UH, (d) to improve the accountability of the university for use of public resources through greater transparency in report-outs.

**3. As a regent, what will be your top 3 priorities for the University?**

My three priorities can be summarized in a few words: Improved productivity throughout the system, prioritization of programs for funding support, and public accountability. Especially at a time of budgetary constraints throughout the state, the university must also make wise use of resources with tough decisions about "selective areas of excellence." With a new president to be chosen for the UH, this should be seen as an opportune time to reorganize for streamlining academic units and eliminating things that do not contribute to the University's vision or mission, perhaps a time to return to basic values encompassed in its mission and to revisit its vision for the future.

**4. In the coming months, the BOR will be called upon to select a new president. What will be qualifications that you consider most important? What do you feel are the most important duties of the president, and what kind of relationship should exist between the board and the president?**

A search committee is well underway with a long list of MQs and DQs for the position based on internal campuses and external community meetings on each island. Be that as it may, I have had the experience of serving under five UH presidents and two interim ones, beginning with Tom Hamilton, Harlan Cleveland, Fujio Matsuda, Al Simone, and Ken Mortimer, not to mention as many chancellors. In my experience, the presidents that did the best job of administration were those who had an outstanding academic background with wide respect in his/her field, had strong people skills and tolerance for differences of opinion, ability to communicate and to lead, a sense of vision, a collegial style of management and pragmatism in dealing with exceptional problems. The best presidents were also viewed as an effective spokesperson for the UH and as a community leader. The most important duties of the president are not so much the day-to-day ones of system management that can be delegated, but more in developing and promoting ideas which define the greatness of a university and selling the message to all of its stakeholders within the system and to its external constituencies. However, ideas are only as good as their delivery, requiring the president to know how to optimize the use of resources—faculty and facilities, student bodies, support personnel, public and private funds—in order to do more with less. This requires ability to persuade and to secure cooperation that is often circumvented by on and off campus politics. One important role for the next president will be external fund-raising to supplement state allocations and specials funds from existing programs.

- 5. We are currently faced with an unprecedented budget crisis. What ideas do you have for generating revenue for the University and how we approach any cuts that have to be made within the budget?**

Budget cuts are not new to me. With rare exceptions during the Cleveland and Simone years, I faced cuts constantly as a dean. Revenue generation can come from a variety of sources: state allocations, external research gifts and grants (which now exceeds \$300 million annually), special funds from earned income, and not

least, tuition and fees. From a societal development standpoint, tuition increases should not be the main answer to financial woes. However, different professional programs have high demand and high costs of operation; further study should be made to see whether or not sharper tuition differentials should be supported for these programs. Community college tuition levels are also low, and some readjustments might be considered, keeping in mind the question of affordability and the mission of the community college system. The importance of external fund-raising must be stressed, not only to secure additional resources, but as a sign of commitment from outside supporters towards the building of excellence in education, training, research and other aspects that define a first rate university.

Internal budget reviews to prioritize programs by representational committees on each campus are possibly the most acceptable way to accomplish cuts. The process is not an easy one, but has been done in the past whereby committees are charged with the task of prioritizing programs deemed (a) essential to the university's basic mission, (b) programs needed to support the core educational foundation, (c) programs supporting the state's economic development, (d) programs that generate their own support in research and training, and (e) enhancements programs defined as "nice to have, but not vital." Beyond programs, policies can help determine areas for reduction. The hiring of administrative personnel, for instance, should have lower priority than academic hiring. Promotion from within might be favored over bringing in outside recruits, usually at much higher salaries and perks. Cuts should not be micro-managed, but left to each department, school, college, and campus to determine at levels where cuts can be most effectively made, so long as a degree of flexibility is also permitted.

- 6. How do you view the role of the system as it relates to the 10 campuses? Do you feel that the relationship as it exists now should be changed? How will you ensure equity of resources across all campuses?**

My feelings on the subject have wavered over the years. On the one hand, I see a senior university as having a very different role in higher education and research than community colleges whose primary responsibilities lies in training and readiness for employment upon the completion of training. On the other hand, I have observed the university becoming better integrated as a functioning system. Articulation between the CCs and the three senior universities has facilitated transfer among the various campuses, and permits a degree of flexibility in programs cooperation. Under a single system, there is less waste and duplication. Where there are overlaps, there is also consultation. Generally, there seems to be greater appreciation for the advantages of a systems approach that outweighs the battle for individual campus sovereignty, but no final agreement on the issue.

Equity of resources is not necessarily giving each campus the funds it requests. Rather, equity is ensuring that each campus will be given equal consideration with respect to its priority requests for programs, personnel and facilities. BOR approval must be based on justification derived through a rigorous internal deliberation, administrative recommendations, and recognized needs.

**7. What kind of relationship do you feel should exist between the University and the Legislature? More specifically, how would you view the relationship between the BOR and the Legislature?**

The University is a public institution which derives its main support from public taxes. As the Legislature represents the general public, the University must be accountable to the Legislature for the funding it receives. The relationship is ultimately one of information exchange and cooperation in working towards common goals for the public good through higher education. There is, of course, a fine line separating what are institutional priorities arrived through an arduous process, the mandates of accrediting bodies, and vested interests of outside parties. An established protocol for ensuring open communications between the University, its BOR, and the State Legislature is important for promoting timely

exchanges and accountability. Regents have a fiduciary responsibility to ensure that university assets are being used wisely to accomplish educational goals and mission. The Legislature has a responsibility in seeing that the BOR has discharged its responsibility of effective oversight in the governance of a complex University system. The defining relationship between BOR and Legislature must be one built on mutual trust, transparency of process and willingness to work cooperatively to resolve critical problems.

8. **Do you have any real or perceived conflicts of interest?**

None that I know.

**Testimony GM 309**

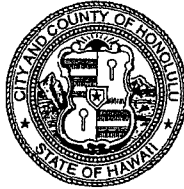
**Gee, Chuck**



OFFICE OF THE MAYOR  
**CITY AND COUNTY OF HONOLULU**

530 SOUTH KING STREET, ROOM 300 • HONOLULU, HAWAII 96813  
TELEPHONE: (808) 523-4141 • FAX: (808) 527-5552 • INTERNET: [www.honolulu.gov](http://www.honolulu.gov)

MUFI HANNEMANN  
MAYOR



March 12, 2009

The Honorable Jill N. Tokuda, Chair  
and Members  
Senate Committee on Higher Education  
State Capitol  
Honolulu, Hawaii 96813

Dear Senator Tokuda and Members:

I am pleased to support the nomination of Chuck Y. Gee for the Board of Regents of the University of Hawaii.

There's little I can add to the testimonials for one of the University of Hawaii's most distinguished and accomplished academic leaders. As the dean of the School of Travel Industry Management for nearly a quarter-century, Chuck Gee earned the university the international prominence and respect it deserved and helped train scores of business leaders who helped shape the visitor industry in Hawaii and throughout the world. The University of Hawaii, if not the entire state, should be privileged that a man of Dean Gee's stature, experience, and knowledge is willing to devote himself to mapping the future of this great institution.

I firmly believe Chuck Y. Gee would make an excellent addition to the Board of Regents and urge you to give his nomination your favorable consideration.

With warm regards and aloha,

Yours truly,

A handwritten signature in black ink, appearing to read "Mufi Hannemann". The signature is fluid and cursive, extending across the width of the page.

Mufi Hannemann  
Mayor



2008 U. S. Small Business Administration  
(SBA) Minority Small Business Champion –  
National Winner

**Founding Members (\*Directors)**

\*Johnson W. K. Choi,  
President & Managing Director/EVP & COO  
Global Estate & Tax Consultant/CMC Consulting  
Group Inc/Makai Motion Pictures LLC

\*Melvyn Choy, Chairman  
Durrant Media Five

\*Yen Chun, Director  
China Soong Ching Ling Foundation  
Beijing/Shanghai / Dr. Sun Yat Sin Foundation HI

\*Brenda Lei Foster, President & CEO  
American Chamber of Commerce in Shanghai

\*Chuck Y Gee, Dean Emeritus  
University of Hawaii  
School of Travel Industry Management

\*Ken Hayashida, President  
Kai Hawaii, Inc.

Kathy Hsiung, President  
Cathay Kai Jewelry

\*Manuel Menendez III, Manager  
8M8 LLC / MCM Group Holdings Ltd

Kenji Mita, President  
TEAVA momi, Inc.

Puonepun Sananikone, President & CEO  
PacMar, Inc.

\*Inarn "Laura" Smith,  
Former Sr. Financial Service Rep  
Principal Financial Group

\*Paul Tang, General Manager  
Hyatt Regency Grand Cypress Resort

Ming Tong, Operation Manager  
Pacific Height Partners

Thomas Tong, Former Director of Rooms  
Kahala Mandarin Oriental Hawaii

Carol Tsal, President  
Carol Tsal Investment, Inc.

\*Natalie Tse, Esq  
Attorney at Law

\*Charlotte Vick, Former Sr. VP of Marketing  
Starr Seigle Communication

\*Gerhart Walch, Chairman and CEO  
WSF Corporation

Sandra Yang, President  
S & L International Inc

\*Janice Zheng, Former Business Banker  
First Hawaiian Bank

**Honorary Ex-Officio Director**

John Holman, Director  
United States Dept of Commerce - Honolulu

**Honorary Advisor**

Janie M Fong, Director  
California Office of Trade & Investment,  
Office of the Governor

Jenny Gian, Director  
Chancy Company Ltd – Hong Kong & China

Michael Y S Lee, Former Director  
Hong Kong Economic & Trade Office in SF

Roberta Wong Leung, Dean  
Shunde Polytechnic School of Hotel Management

Thomas M Masterson, Member/Owner  
Vision 2047/Sr. Asian Regional Mgmt Executive  
Hong Kong

Noja N Miyasaki, Managing Director  
Falcone Center for Entrepreneurship

Terkild J Terkildsen, Founding & Board Member  
Vision 2047/D Furniture Franchising A/S HK

# 中國夏威夷商會

*China-Hawaii Chamber of Commerce*  
*Hong Kong-Hawaii Chamber of Commerce*  
*Hong Kong China Hawaii Chamber of Commerce*  
*"Hawaii-China Guan Xi, We Get Things Done"*

Johnson Choi  
President & Executive Director  
Brenda Foster  
Vice President  
Gerhart Walch  
Vice President  
Janice Zheng  
Secretary  
Natalie Tse  
Treasurer

(Original by First Class Mail – also fax to 808-587-7220)

January 13 2009

Senator Jill N. Tokuda, Chair  
Higher Education Committee  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
Honolulu, HI 96813

Dear Senator Tokuda:

I am writing "to support the nomination of Dr. Chuck Gee to the UH Board of Regents and urges the members of the Senate Committee on Higher Education to confirm the Governor's nomination."

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii, and found that he was an exemplary dean who was always interested in the welfare of his students and did everything possible to help them achieve academic and personal success.

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a university for teaching, research and public service; vision in the building of a first-rate university; wisdom and insights about the governance of a university system; an understanding of the differences between the mission of community colleges and senior research campuses; importance of town-gown relationships; working with economic realities during tough times; educational productivity and accountability for use of taxpayers' funding of the system.

Dean Emeritus Chuck Gee public service over the years have extended beyond tourism, for example, over 20 years of service to health care on the boards of Kuakini Health System, Kuakini Medical Center, Kuakini Geriatric Center.

Chuck Gee has frequently served on government advisory bodies, both state and national, including chair of the State Tourism Training Council, and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce. An active board member of many tourism and service related organizations, he received the 1992 "Award of Excellence for Tourism Education" given by the National Tourism Administration of the People's Republic of China, the 1991 Grand Award of the Pacific Asia Travel Association (PATA) for Individual Educational Accomplishment, Life Member Award of PATA at the annual 1990 conference held in Vancouver, PATA's Presidential Award in 1986, the 1987 NOAH Award given by the Academy of Tourism Organizations, and a 1988 Travel Industry Hall of Leaders Award presented by the Travel Industry Association of America. In 1995, the State of Hawaii honored him as "State Manager of the Year". He was most recently recognized by the Honolulu Star-Bulletin as one of the 100 people who made a difference for the State of Hawaii during the 20th Century. He is the Director and Founding Members of the Hong Kong China Hawaii Chamber of Commerce in 2001.

Your favorable consideration will be deeply appreciated.

Sincerely,

Johnson W. K. Choi, MBA, RFC.  
President - Hong Kong China Hawaii Chamber of Commerce  
15 Collaboration Partners - 20,000 members worldwide  
3072 Kahaloa Drive, Honolulu HI 96822

1188 Bishop St, Century Square, Suite 3403, Honolulu, Hawaii 96813, USA.

Tel USA: (808) 524-5738 Tel HK: 8171-3118 Facsimile: (808) 524-8063 Home Page: <http://www.hkhcc.org> E-mail: [info@hkhcc.org](mailto:info@hkhcc.org)



# Kuakini Health System

*A Health Care Organization*

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January 30, 2009

The Honorable Jill Tokuda  
Chair, Senate Committee of  
Higher Education  
State Capitol, Rm. 218  
415 S. Beretania St.  
Honolulu, HI 96813

Dear Senator Tokuda:

Kuakini Health System wishes to provide testimony in support of Mr. Chuck Gee for confirmation as an appointee to the Board of Regents.

Mr. Gee has served as a volunteer board member for Kuakini Health System and its subsidiary, Kuakini Medical Center, over the past years. Mr. Gee has gained the respect of his fellow Board Members by exemplifying the qualities that are highly desired by organizations and associations that depend on volunteers to provide governance and board oversight. Mr. Gee is objective, positive, forward thinking, and an independent thinker who unfailingly stands on his principles and ethics. He understands and fulfills the roles and responsibilities of a board member by being an active participant in deliberations and decision making.

Mr. Gee, as reflected through his years of experience as the former Dean of the University of Hawaii Schools of Travel Industry Management and Business Administration, is thoroughly committed to advancing higher education endeavors in Hawaii. The University of Hawaii Board of Regents will benefit by having someone who is highly respected as an educator, administrator, and volunteer who believes in the community and serving the community.

Thank you for this opportunity to speak on behalf of Mr. Gee. We hope that you will favorably consider Mr. Gee.

Sincerely,

Gary K. Kajiwara  
President and Chief Executive Officer

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January 22, 2009

Senator Jill N. Tokuda, Chair  
Higher Education Committee  
24th Senatorial District  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-587-7215; fax 808-587-7220  
E-mail [sentokuda@Capitol.hawaii.gov](mailto:sentokuda@Capitol.hawaii.gov)

Senator Norman Sakamoto, Vice-Chair  
Higher Education Committee  
15th Senatorial District  
Hawaii State Capitol, Room 230  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-586-8585; fax 808-586-8588  
e-mail [sensakamoto@Capitol.hawaii.gov](mailto:sensakamoto@Capitol.hawaii.gov)

Dear Senator Tokuda and Senator Sakamoto:

It is an honor for me to be writing to support the nomination of Dr. Chuck Gee to the UH Board of Regents and to urge the members of the Senate Committee on Higher Education to confirm the Governor's nomination.

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii starting in 1968 to the present and regarded him as many other undergrads did as a "Dean for the Students" who is exemplary as a faculty member and administrator. Chuck was always interested in the welfare of his students and did everything possible to help them achieve academic and personal success from their years as an undergrad to a professional holding executive position in the community.

My own career has brought me to many different states and foreign countries in Southeast Asia and Chuck has provided management and leadership training as a respected expert in Travel Industry Management, for the hotel properties that I was General Manager including Fiji, Thailand, and Singapore.

I have been impressed by his involvement in international organizations including PATA and the World Tourism Organization of the United Nations and his membership on numerous national, state, and local boards and organizations. He has provided expert advice and consultancy on tourism related matters to countries such as China, Taiwan, Thailand, and Singapore.

Despite these notable achievements Chuck's greatest legacy to me has been his consistent and enduring interest in his many University of Hawaii graduates who continue to receive his

generous mentorship, guidance and assistance. This enduring faculty- student relationship has an immeasurable value so rare in many other educational institutions and with many faculty members. Chuck would be an ideal Regent bringing the much needed empathy for student and faculty, and the needed ability to communicate this effectively to the community and governing bodies of the University of Hawaii.

I ask for your favorable consideration and shall remain,

Sincerely yours,

Clyde G. Min

Vice President

Asset Management, Asia Pacific

**KINGDOM HOTEL INVESTMENTS**

Singapore Branch Office

600 North Bridge Road,

#13-09 Parkview Square,

Singapore 188778

[min@kingdomhotels.com](mailto:min@kingdomhotels.com)

[www.kingdomhotels.com](http://www.kingdomhotels.com)

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**From:** Joanna Leong [joannaleong@hawaiiintel.net]  
**Sent:** Tuesday, January 20, 2009 4:43 PM  
**To:** Sen. Jill Tokuda  
**Cc:** Sen. Roz Baker; Sen. Norman Sakamoto; Sen. Russell Kokubun; Sen. Brian Taniguchi; Dwight Y. Takamine; Sen. Sam Slom  
**Subject:** Letter of Recommendation for Emeritus Dean Chuck Gee, a candidate for U of H Regent

Dear Senator Tokuda,

I am pleased to be writing this letter on behalf of Chuck Gee's candidacy for a University of Hawaii Regent's position .

I have known Chuck for many years . The first time that I met him was to assist with hotel operation lectures in Taipei, Bangkok, Katmandu, and New Delhi. I was very impressed with his knowledge and the admiration that he received from the participants. Though out the years I have continued to admire his sincere interest in the education offered to the University's students, especially the students in the School of TIM; his international recognition of his astute knowledge of tourism; his numerous invitations from universities and associations to be a guest speaker at their conferences; his love for Hawaii; and even though he has retired, his continuous passion to help the University of Hawaii, such as establishing a scholarship to which he personally contributed and financed a function to raise additional funds for the scholarship and ensuring the School of TIM had a state of the art computer laboratory when he retired.

I assure you that Chuck Gee will be a very capable, creative and hard working regent for the University of Hawaii. I urge that you and your committee members vote in favor of Chuck Gee, who truly knows, understands and is passionate about the University of Hawaii.

Sincerely,

Joanna Leong  
Wailana Coffee House  
Honolulu, Hawaii

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**From:** Marco Chan [marcochan@comcast.net]  
**Sent:** Friday, January 16, 2009 12:19 PM  
**To:** Sen. Jill Tokuda  
**Subject:** Chuck Gee for UH Board of Regents

Dear Senator Tokuda :

I am writing "to support the nomination of Dr. Chuck Gee to the UH Board of Regents and urges the members of the Senate Committee on Higher Education to confirm the Governor's nomination."

I have known Dr. Gee since 1968, when I was an undergraduate student at the University of Hawaii. In 1970, I worked for him as a graduate assistant. He was an exemplary leader!

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a university for teaching, research and public service; vision in the building of a first-rate university; wisdom and insights about the governance of a university system; an understanding of the differences between the mission of community colleges and senior research campuses; importance of town-gown relationships; working with economic realities during tough times; educational productivity and accountability for use of taxpayers' funding of the system.

Chuck Gee has frequently served on government advisory bodies, both state and national, including chair of the State Tourism Training Council, and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce. He also was an active board member of many tourism and service related organizations around the world, and he received numerous awards for his contributions

Your favorable consideration will be deeply appreciated.

Sincerely,

Marco Chan (Class of 1970)  
CEO  
V2 Leadership Group Inc.  
75 Brier Hills Drive  
Piperton, TN 38017

Sanford W. Friedman, D.M., Executive Director  
Global Education Trust  
3717 Old Pali Road, Honolulu, Hawaii 96817 ~ USA

January 15, 2009

Senator Jill N. Tokuda, Chair  
Higher Education Committee  
24th Senatorial District  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-587-7215; fax 808-587-7220  
E-mail [sentokuda@Capitol.hawaii.gov](mailto:sentokuda@Capitol.hawaii.gov)

Senator Norman Sakamoto, Vice-Chair  
Higher Education Committee  
15th Senatorial District  
Hawaii State Capitol, Room 230  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-586-8585; fax 808-586-8588  
e-mail [sensakamoto@Capitol.hawaii.gov](mailto:sensakamoto@Capitol.hawaii.gov)

Dear Senator Tokuda and Senator Sakamoto:

I am writing to support the nomination of Dr. Chuck Gee to the UH Board of Regents. I highly recommend that the members of the Senate Committee on Higher Education confirm the Governor's nomination.

I have known Dr. Gee since my days as an undergraduate student at the University of Hawaii in the early 1970's. Although I never took any classes from Dr. Gee, my wife did. However, through my numerous educational activities, particularly in China, on behalf of Global Education Trust, I have had several meetings over the past years with Dr. Gee regarding these matters. I have found Dr. Gee to always be extremely interested in helping to build bridges of understanding through education between Hawaii and countries in Asia, particularly China.

Dean Emeritus Chuck Gee has extensive knowledge about the mission of a university for teaching, research and public service. He has the vision in the building of a first-rate university after having visited several over the years, particularly in Asia. He has the wisdom and insights about the governance of a



university system; an understanding of the differences between the mission of community colleges and senior research campuses; importance of town-gown relationships; and working with economic realities during tough times. He is also well acquainted in educational productivity and accountability for use of taxpayers' funding of the system.

Dr. Gee's public service over the years has extended beyond tourism. He has over 20 years of service to health care on the boards of Kuakini Health System, Kuakini Medical Center, and the Kuakini Geriatric Center.

Chuck Gee has frequently served on government advisory bodies, both state and national, including chair of the State Tourism Training Council, and three terms on the Travel and Tourism Advisory Board of the U.S. Department of Commerce. He has been an active board member of many tourism and service related organizations. In 1992, he received the "Award of Excellence for Tourism Education" given by the National Tourism Administration of the People's Republic of China. In 1991 he was the recipient of the "Grand Award of the Pacific Asia Travel Association (PATA)" for Individual Educational Accomplishment. In 1986, he was awarded PATA's Presidential Award. In 1987, Dr. Gee received the NOAH Award given by the Academy of Tourism Organizations, and in 1988, he received the Travel Industry Hall of Leaders Award presented by the Travel Industry Association of America. In 1995, the State of Hawaii honored him as "State Manager of the Year". He was most recently recognized by the Honolulu Star-Bulletin as one of the 100 people who made a difference for the State of Hawaii during the 20th Century.

Your favorable consideration of Dr. Chuck Gee as a member of the Board of Regents is deeply appreciated.

With much Aloha,

Sanford W. Friedman, D. M., Executive Director  
Global Education Trust

January 7, 2009

Senator Jill N. Tokuda  
Chair  
Higher Education Committee  
24th Senatorial District  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
Honolulu, HI 96813

RE: Letter of Support – Chuck Gee Nomination for UH Board of Regents

Dear Senator Tokuda,

I am writing in support of Governor Lingle's nomination of Chuck Gee to the University of Hawaii's Board of Regents. I strongly support her nomination of Dr. Chuck Gee to the Board of Regents!

Dean Gee (retired) has first hand knowledge of the administrative operations at the University of Hawaii and he is HIGHLY respected among the students, alumni and professors at the School of Business there.

I graduated from the UH School of TIM (Travel Industry Management) in 1970. As a Professor and Dean of the TIM School, he was a great teacher, administrator and widely respected in the U.S. and internationally for his knowledge of academics and world tourism trends. He was also a mentor to me through 30+ years in the hotel industry as my career progressed through various positions, such as F& B Director at the Royal Lahaina in the 70's then as GM of hotels on Maui, Kauai and Oahu.

The UH President needs the support/guidance of the Board of Regents and Dr. Chuck Gee has the experience, knowledge and vision to help the President take the University to higher levels.

If you have any questions, do not hesitate to contact me at (808) 282-6474.

Sincerely,

*Glenn A. Perry*

Glenn A. Perry (RA)  
Coldwell Banker Pacific Properties  
4211 Waialae Ave. #9000

February 8, 2009

Honorable Jill Tokuda  
Chair, Senate Committee on Higher Education  
State Capitol Building, Room 218  
415 S. Beretania Street  
Honolulu, Hawaii 96813

Dear Senator Tokuda:

This letter is in support of Dr. Chuck Gee being appointed as a regent for the University of Hawaii Board Of Regents.

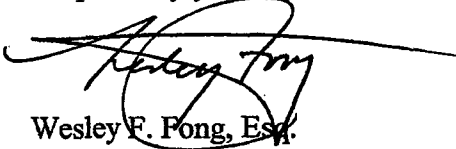
Chuck has dedicated over 38 years to the University of Hawaii as a professor and as a dean. As Dean of the School of Travel Industry & Management (TIM), he was instrumental in bringing the school into not only national but international prominence. The World Tourism Organization has recognized 13 curricula from universities throughout the world in travel industry and management and only two in the United States. The University of Hawaii's TIM School was one of the two.

Chuck also played a key role as interim Dean of the Business School in 1998 and Dean of the TIM School in initiating and implementing a MBA program for the Guangdong, China government's middle management with donations from Hong Kong. Many of those participants now hold key positions in the Guangdong government because of this program, all thanks to the initiative and leadership of Chuck Gee.

Chuck will bring to the Board of Regents not only many years of dedicated academic experience but a practical voice from the academic trenches of the University of Hawaii. He has been there and done it all as a professor and dean. With his first hand knowledge he will be an invaluable asset to the Board in making decisions that affect the faculty and students.

I strongly recommend and endorse without reservation Dr. Chuck Gee as a regent for the University Of Hawaii Board Of Regents.

Respectfully yours,



Wesley F. Fong, Esq.  
Lecturer  
TIM School, University of Hawaii

cc: Dr. Chuck Gee

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**From:** roberta wong leung [robertawongleung@gmail.com]  
**Sent:** Tuesday, January 13, 2009 10:04 PM  
**To:** Sen. Jill Tokuda; Sen. Norman Sakamoto  
**Subject:** DEAN EMERITUS CHUCK GEE

January 14, 2009

Senator Jill N. Tokuda, Chair  
Higher Education Committee  
24th Senatorial District  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-587-7215; fax 808-587-7220  
E-mail [sentokuda@Capitol.hawaii.gov](mailto:sentokuda@Capitol.hawaii.gov)

Senator Norman Sakamoto, Vice-Chair  
Higher Education Committee  
15th Senatorial District  
Hawaii State Capitol, Room 230  
415 South Beretania Street  
Honolulu, HI 96813  
phone 808-586-8585; fax 808-586-8588  
e-mail [sensakamoto@Capitol.hawaii.gov](mailto:sensakamoto@Capitol.hawaii.gov)

Dear Senator Tokuda and Senator Sakamoto:

I am writing "to support the nomination of Dr. Chuck Gee to the UH Board of Regents. I would like to urge the members of the Senate Committee on Higher Education to confirm the Governor's nomination."

I have known Dr. Gee since 1968 during my days as an undergraduate student at the University of Hawaii TIM Program and he has been the best Dean I have known. I was honored as Outstanding TIM Alumnus and UH Rainbow Outstanding Alumnus. He has been very close and very helpful to all the TIM alumni especially out here in Asia.

Little did I know I would follow his example and be the first and only Foreign Dean in China for the past 3 yrs as Dean of the Hotel and Tourism Dept at Shunde Polytechnic, Guangdong, China and receive China's highest award as a foreigner, the "Foshan Friendship Award". I am the only TIM graduate to have been a Dean.

He is very well known out here in Asia and has made UH TIM very famous here to the industry. He always goes above and beyond the call of duty to help alumni all over the world and help to promote UH.

With his knowledge, contacts, and passion, he would be a positive member of the UH Board of Regents. All the TIM Alumni support him strongly all over the world.

Sincerely,

--

Dr.Roberta Wong Leung

Shunde Polytechnic Former Dean and Professor Emeritus

Senior Lecturer, Program Leader ABA Hospitality Management

City University of Hong Kong

Division of Social Studies P6709

Tat Chee Avenue

Kowloon, Hong Kong

Phone 27889579

Fax 27887709

HK Mobile 852 63846238 梁王巧云 home page:<http://cid-0a68dd32bd9a5226.spaces.live.com/>

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**From:** Laszlo [ravasz@gmail.com]  
**Sent:** Wednesday, January 21, 2009 8:06 PM  
**To:** Sen. Jill Tokuda; Sen. Norman Sakamoto  
**Subject:** Dean Emeritus Chuck Gee

January 14, 2009

Senator Jill N. Tokuda, Chair  
Higher Education Committee  
24th Senatorial District  
Hawaii State Capitol, Room 218  
415 South Beretania Street  
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phone 808-586-8585; fax 808-586-8588  
e-mail [sensakamoto@Capitol.hawaii.gov](mailto:sensakamoto@Capitol.hawaii.gov)

Dear Senator Tokuda and Senator Sakamoto:

The purpose of this letter is to express my strong support of the nomination of Dean Emeritus Chuck Gee to the University of Hawaii Board of Regents and to urge you to confirm his nomination.

I have known Dean Gee since 1967, when I was an undergraduate student at the University of Hawaii. We have stayed in touch with each other after graduation, and over the years I have developed great respect and admiration for him. Dean Gee has devoted his life to the betterment of the University of Hawaii, and to helping the students achieve their personal best during their school years, and beyond.

In my opinion Dean Emeritus Chuck Gee is uniquely qualified for this position. I am convinced that the University of Hawaii Board of Regents would greatly benefit by the appointment of someone of his intellect, vision, dedication, and understanding of the University of Hawaii system.

Your favorable consideration of his appointment would be greatly appreciated.

Aloha,

Laszlo Ravasz, CHA  
Hotel General Manager, Retired.

14 January 2009

Senator Jill N. Tokuda, Chairperson  
Higher Education Committee  
Hawaii State Capitol, #218  
415 South Beretania St.  
Hon., HI 96813

Aloha Senator Tokuda:

When I heard that Governor Lingle had submitted Dean Chuck Gee's name as a candidate for the UH Board of Regents, I wanted to express my heartfelt support of that nomination.

As a 1974 graduate of the Hawaii public school system, and a 1978 alumnus of the University of Hawaii College of Business, I hold fond memories of the TIM program. Upon high school graduation, I had the opportunity to either attend UH or Cornell, but with my limited financial resources, I chose UH. Dean Gee was the head of the TIM school at that time and going to a local school proved to be one of the best decisions I ever made and have not regretted since.

Cornell had the name and the credentials, and I certainly would have been among the crème de la crème, but having the opportunity to participate in not only the academics but the internship training required as part of the TIM school curriculum proved to be rewarding and rather crucial in the overall development of my career growth. I cannot say enough of the program and the leadership that Dean Gee and his support team provided in his vision to allow students to create strong foundations in our "Hawaii" as a tour destination area. Dean Gee had the vision (over 30 years ago!) to know that the entire world would be Hawaii's competition in destination travel and needed to prepare for that, where everybody else thought Hawaii was the goose that laid the golden egg. So much for golden.

Please give Dean Gee strong consideration for a seat on the University of Hawaii Board of Regents. He has the educational knowledge, the profound experience, a gracious attitude, and most of all, a driven desire to assist young adults in the pursuit to achieve world excellence and standards. Thank you very much for your time.

Sincerely,



Estelle E. Kaya, cce

BBA University of Hawaii 1978

**MORTON FOX  
1250 SHADOW LANE  
LAS VEGAS, NV 89102-2414**

**January 16, 2009**

**SUBJECT: Support of Dean Emeritus Chuck Gee For UH Board of Regents**

**TO: Senator Jill N. Tokuda, Chair  
Higher Education Committee  
24<sup>th</sup> Senatorial District  
Hawaii State Capitol  
415 South Beretania St.  
Honolulu, HI 96813**

**Dear Senator Tokuda,**

**This letter is being written to support the nomination of Dean Emeritus Chuck Gee to the UH Board of Regents and to urge the members of the Senate Committee on Higher Education to confirm the Governor's nomination.**

**I am a professor Emeritus from the School of TIM and I have known Dean Gee from 1980 when I started teaching at the University of Hawaii. I was initially hired by the College of Agriculture, because my Doctorate is in Food Engineering from the University of Karlsruhe in Germany. However, after talking to Dean Gee, I was convinced that he had real plans for the TIM School that fitted my background. Dean Gee was very international oriented and we had students at the TIM School from all over the world, but primarily from the Pacific area. As a retired military officer, I had been to most of these countries and enjoyed working with the students.**

**During my 15 years at the University of Hawaii, I observed that Dean Gee was completely dedicated to the University of Hawaii and to his students. He was well respected by the Tourism Industry and served on many international boards. He also assisted the Kuakini Hospital as a volunteer on their board. He worked extensively with the Pacific Asia Travel Association and brought many PATA conventions to Hawaii.**

**I strongly recommend that Dean Emeritus Chuck Gee be favorably considered for this position and your assistance would be appreciated.**

**Sincerely,**

*Morton Fox*



Dear Senator Tokuda and Senator Sakamoto:

I am writing to support the nomination of Dr. Chuck Gee to the UH Board of Regents and urges the members of the Senate Committee on Higher Education to confirm the Governor's nomination.

Being a graduate from the University of Hawaii and an educator who has been in the education field for years in Hong Kong, I look upon Dr Gee as an inspirational leader in the field. Dr Gee not only ensured the students were taken care of during their years of study, he also went beyond the extra mile to support students to achieve their goals along their paths to success.

Apart from his leadership in the education field, Dr Gee also has prominent international presence, in particular, his involvement in the hospitality industry in Asia.

Your favorable consideration will be greatly appreciated.

Yours sincerely

Christopher Lee