

# CARLSMITH BALL LLP

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**LATE**

April 14, 2008

Senate Education Committee  
testimony@capitol.hawaii.gov

Re: Carl Carlson - University of Hawaii Board of Regents Nominee  
Confirmation Hearing Date: April 14, 2008 at 1:15 p.m.

Dear Committee Members:

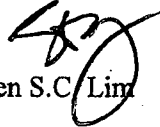
It is with great pleasure that I am writing on behalf of Carl Carlson, who I understand has been nominated to the University of Hawaii Board of Regents representing West Hawaii. Without reservation I highly recommend Carl for this position. He has always been a tremendous asset on whatever cause or endeavor I have had the privilege to work with him.

In this regard, I have known and worked with Carl for more than 10 years in a variety of settings. I can tell you without qualification that Carl has consistently demonstrated intelligence, leadership, integrity, good humor and the ability to work with a team to accomplish a goal.

I would be pleased to speak with you personally regarding Carl and his unique qualifications. Please do not hesitate to give me a call at (808) 935-6644.

Very truly yours,

CARLSMITH BALL LLP

  
Steven S.C. Lim

SSL/lny

4830-3842-7906.1

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**LATE**

Dear Senator Sakamoto and fellow Senate Education Committee members:

This correspondence is intended to serve as written support for the pending confirmation of Carl Carlson as a University of Hawaii Board of Regent representing our Hawaii Island's Westside.

I have known Carl Carlson both personally and professionally for the past thirty years. During that time Carl has always demonstrated a strong commitment and voice for the local community as reflected through his active participation and leadership role on numerous local, state and county boards. In many ways Carl's commitments to doing the right thing for the right reason has earned him the respect and support not only here on our Big Island but throughout the State of Hawaii. Carl is no stranger to the role and responsibilities that come with being a Regent for the states university system. He has previously served as a regent distinguishing himself as an advocate for higher education throughout the state and strong voice for the neighbor islands. Professionally I have had the privilege of working directly with Carl on numerous worthwhile projects and ventures and in all instances have found him to approach decision making in a thorough and comprehensive manner. Carl has always demonstrated the highest degree of integrity and commitment to any task or challenge he's accepted. This is perhaps his strongest quality and asset he would bring to the Regents position.

Without hesitation I strongly support your timely and favorable confirmation of Carl Carlson to fill this vital role as Regent of the University of Hawaii. I welcome any further questions you might have with respect to Carl's confirmation process and can be reached via e-mail or direct at (808) 937-4056. Mahalo for your dedicated service to the citizens of our great State of Hawaii.

Tom Whittemore