



Hale Kipa

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To: The Honorable Marcus R. Oshiro
Chair, House Committee on Finance

The Honorable Rosalyn Baker
Chair, Senate Committee on Ways and Means

From: Ernest M. Pletan-Cross, President & Chief Executive Officer
Hale Kipa, Inc.

Date: March 8, 2008

RE: **Testimony**
Public Informational Briefing on State Grants-in-Aid
State Capitol Auditorium
9:00am, 8 March 2008

Chair Oshiro, Chair Baker and the members of the Committees on Finance and Ways and Means, respectively, thank you for allowing me to present this testimony on behalf of Hale Kipa, Inc., which has submitted a \$4 million grant-in-aid request for the planning, design and construction of the Hale Kipa Service Center and Residential Shelter Complex. Once approved and released, these funds will enable our agency to complete Phase One of the development and begin Phase Two.

Hale Kipa is a multi-service, fully-accredited 501(c)(3) non-profit agency that specializes in working with at-risk children, adolescents and their families. Founded in 1970 as a single group home on O'ahu, today this dynamic agency annually services throughout the State of Hawai'i over three thousand at-risk youth and their families, with an array of programs and services that span an entire continuum of need. Hale Kipa's residential shelters operate around-the-clock, seven days a week, to provide *pu'uhonua* (shelter) to youth and offer support to their parents and/or guardians endeavoring to keep the family unit intact. Because its services are provided at no cost to at-risk youth and their families, Hale Kipa depends entirely upon both public and private sources for its funding.

The target population of the various youth service programs administered by Hale Kipa includes: homeless and runaway youth, status offenders, pregnant teens, youth offenders supervised by the courts, youth served by the Child and Adolescent Mental Health systems, youth awaiting foster home placement and youth that otherwise have nowhere else to turn. Hale Kipa honors a strict code of confidentiality with its client base, but does collect intake information that includes age and ethnicity. In FY 2006, 3,660 were served by our programs, of which 1,460 were of Hawaiian ancestry.

Hale Kipa's longstanding operation of residential shelters in quiet O'ahu communities has long been a source of potential conflict with neighbors, and thus has become increasingly problematic with the corresponding growth of the island's population. Further, while Hale Kipa's administrative offices are in downtown Honolulu, agency focus has for the past decade been gradually shifting toward Central, West and Leeward O'ahu, a rapidly-growing yet still underserved region of the island.

Therefore, Hale Kipa has undertaken to build the Hale Kipa Services Center and Residential Shelter Complex in 'Ewa, O 'ahu. Its plans provide for ADA-compliant, LEED-certified "green" facilities that will allow the agency to more effectively meet the many diverse needs of at-risk youth in one on-site location, and also consolidate the agency's operations in close proximity to a key service area. When completed, the complex will consist of a main administrative and service facility and six group residential shelters for at risk youth. Hale Kipa has purchased a 4.28-acre property in 'Ewa that provides the agency an ideal location to service the burgeoning communities of Central, West and Leeward O'ahu.

The 30,000 sq. ft., ADA-compliant Hale Kipa Services Center will house administrative offices and support staff. Additionally, shelter residents will be able to formally continue their education on-site, as the services center will contain a fully-equipped and staffed school that will maintain all necessary protocols and curricula that will support Hale Kipa's mission, provide student-residents with a sense of daily routine, and ease the residents' eventual transition from shelter to a home environment. The 3,000 sq. ft., 4-bedroom, ADA-compliant group residential shelters will provide temporary lodging, a structured environment and emotional support for those youth who are in crisis and / or facing an imminent prospect of homelessness.

Because Hale Kipa is an integral part of the State of Hawaii's social safety net for youth, the development of this strategically located facility will enable our agency to more effectively and efficiently meet the many diverse needs of at-risk youth in one on-site location, and will also effectively reorient the agency's operations in close proximity to a rapidly growing service area in West Oahu, allowing the administration to both immediately and efficiently sustain key program services and obligations, and alleviate several potential sources of friction otherwise caused by a facility's close proximity to other inhabited structures in quiet neighborhoods.

Estimated development costs of the Hale Kipa Services Facility is approximately \$19.7 million. It has been anticipated that \$10 million of that amount will be funded by a combination of federal, state and city government grants, with the balance coming from private foundations and individual donations. To ensure the long-term maintenance of the facilities and the continued viability of its programs for our society's most vulnerable members, the campaign committee has instituted a planned giving campaign and created a gift annuity, which thus far has generated over \$300,000 in pledges from individuals. The capital campaign has raised close to \$5.5 million to date, which has enabled us to commence our development plans, which are divided into three distinct phases:

- **Phase One** consists of the recently-completed purchase of land in 'Ewa; planning and design; initial site work and the installation of all necessary utilities; landscaping; permitting fees; the construction of two 3,000-sq. ft. residential shelters; and the procurement of furniture, fixtures and equipment for the two shelters. The estimated cost of Phase One is \$6,575,000, of which we've raised nearly 85% of that total.
- **Phase Two** will consist of the construction of the 30,000-sq. ft. Hale Kipa Services Center; the upgrade of existing roadway on the property; construction of driveways and parking areas; installation of a self-contained "green" sewage treatment plant; further site and utility work; the procurement of furniture, fixtures and equipment for the services center and two additional shelters; and all necessary administrative, project management, loan, tax and contingency costs. The estimated cost of Phase Two is \$10,435,000.
- **Phase Three through Phase Five** will consist of the construction of the final four 3,000-sq. ft. residential shelters; the procurement of furniture, fixtures and equipment for these shelters; and all remaining administrative, fundraising, tax and fee costs. The estimated cost of Phase Three is \$2,690,000.

For your reference, we have provided with our testimony a detailed itemized estimate of our projected development costs per phase. Mahalo nui loa for your time and consideration of our request. Should you have any further questions, please do not hesitate to call me at (808) 529-1829.



Hale Kipa

Hale Kipa Services Complex Phased Building Plan

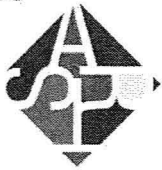
Phase I and II will provide for the land, planning, design, to yield the first stage of the services center, all the infrastructure and two residential shelters.

Phases III, IV and V will complete the services center and up to four additional shelters.

Phase I	
Land	\$1,200,000
Planning	\$100,000
Architect, Engineers	\$900,000
UTILITIES, SITEWORK, LANDSCAPING	\$699,139
2 GROUP LIVING UNITS @ 2800 s.f.	\$1,400,000
Septic System	\$40,000
Furniture, Fixtures, Equipment	\$80,000
Admin, Proj. Mgt., Development	\$394,000
Loan Costs	\$259,000
WALKS	\$33,000
VOLLEYBALL COURT & FENCE	\$43,200
\$300/l.f. underground existing utilities	\$150,000
Contingency	\$250,000
13% taxes, GLI, Fees - Other costs	\$88,000
Inflationary Factor (Construction Only) 10%	\$209,914
TOTAL PHASE I	\$5,846,253
Phase II	
UTILITIES, SITEWORK, LANDSCAPING	\$699,139
PARKING SPACES/DRIVE AISLES	\$120,000
SERVICES CENTER BUILDING	\$4,770,000
Furniture, Fixtures, Equipment	\$170,000
Contingency	\$558,914
Living Systems Waste Treatment Plant	\$800,000
Admin, Proj. Mgt., Development	\$788,000
Loan Costs	\$518,000
13% taxes, GLI, Fees - Other costs	\$95,000
EXISTING ROAD-UPGRADE	\$40,000
Inflationary Factor (Const. Only) 10%	\$558,914
TOTAL PHASE II	\$9,117,967
TOTAL PHASES I & II	\$14,964,220

PHASE III	
2 GROUP LIVING UNITS	\$1,500,000
Contingency	\$150,000
furniture, fixtures, equipment	\$80,000
Admin, fundraising, Proj. Mgt.	\$350,000
Loan Costs	\$150,000
TOTAL PHASE III	\$1,880,000
PHASE IV	
SERVICES CENTER BUILDING	\$3,180,000
Furniture, Fixtures, Equipment	\$100,000
Contingency	\$320,000
Admin, Proj. Mgt., Development	\$350,000
Loan Costs	\$250,000
TOTAL PHASE IV	\$4,200,000
PHASE V	
2 GROUP LIVING UNITS	\$1,200,000
Furniture, Fixtures, Equipment	\$80,000
Contingency	\$120,000
Admin, Proj. Mgt., Development	\$350,000
Loan Costs	\$150,000
TOTAL PHASE V	\$1,900,000
TOTAL PHASES III THRU V	\$7,980,000
GRAND TOTAL ALL PHASES	\$22,944,220

Hawai'i
Arts
Alliance



A member of
the Kennedy Center
Alliance
for Arts Education
Network

Senator Rosalyn H. Baker
Chair, Senate Committee on Ways and Means

Representative Marcus R. Oshiro
Chair, House Committee on Finance

March 6, 2008

RE: Grants-In-Aid Informational
Briefing - March 8, 2008 at 9:00 a.m.

Dear Senator Baker and members of Senate Committee on Ways and Means
Representative Oshiro and members of House Committee on Finance

On behalf of our statewide organization, Hawai'i Arts Alliance, and the other ARTS FIRST Partners, we are pleased to provide information about our GIA request for FY 2008-09. This award will support and qualify our teaching artists who are serving our public school teachers and students statewide. The GIA is key to the goals of the ARTS FIRST Strategic Plan as mandated in ACT 306/01 in the following two ways:

ECONOMIC: As demonstrated on the accompanying chart, this Hawai'i **state public support is critical to attracting 72% of funding from other sources.** The outside funds all come into our state contributing significantly to our vitality and economic health in Hawai'i.

EDUCATION: If we intend to ensure that our students improve test scores as well as develop into citizens who contribute to our future state economy and quality of life, we cannot afford to lose the momentum we have worked achieved over the past six years, and we cannot fail our students.

As stated by Daniel Pink in his profound, bestselling book, "A Whole New Mind", with the influence of abundance, Asia and automation, there has been a seismic shift away from the Information Age of logic, linear, computerlike thinking into a Conceptual Age. Those who will survive and thrive in the emerging world will be the creators and empathizers, pattern recognizers and meaning makers. These people will be inventive, empathic, big-picture thinkers who engage and integrate both right and left brain capabilities in a whole new mind. Without our teaching artists, we cannot prepare our children. **We must stop educating our children for OUR past and educate them for THEIR future.**

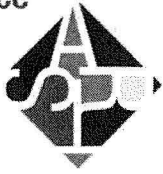
Visit our
Community
Project:
The ARTS at
Marks Garage
www.artsatmarks.com

On behalf of the ARTS FIRST Partners, we thank you for your understanding and approval,

P.O. Box 3948
Honolulu, Hawai'i
96812-3948
Phone: (808) 533.2787
Fax: (808) 526.9040
arts@hawaiiartsalliance.org
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Sincerely,

Marilyn Cristofori
Chief Executive Officer



ARTS FIRST[®]

2008 Legislature – Grant In Aid Request

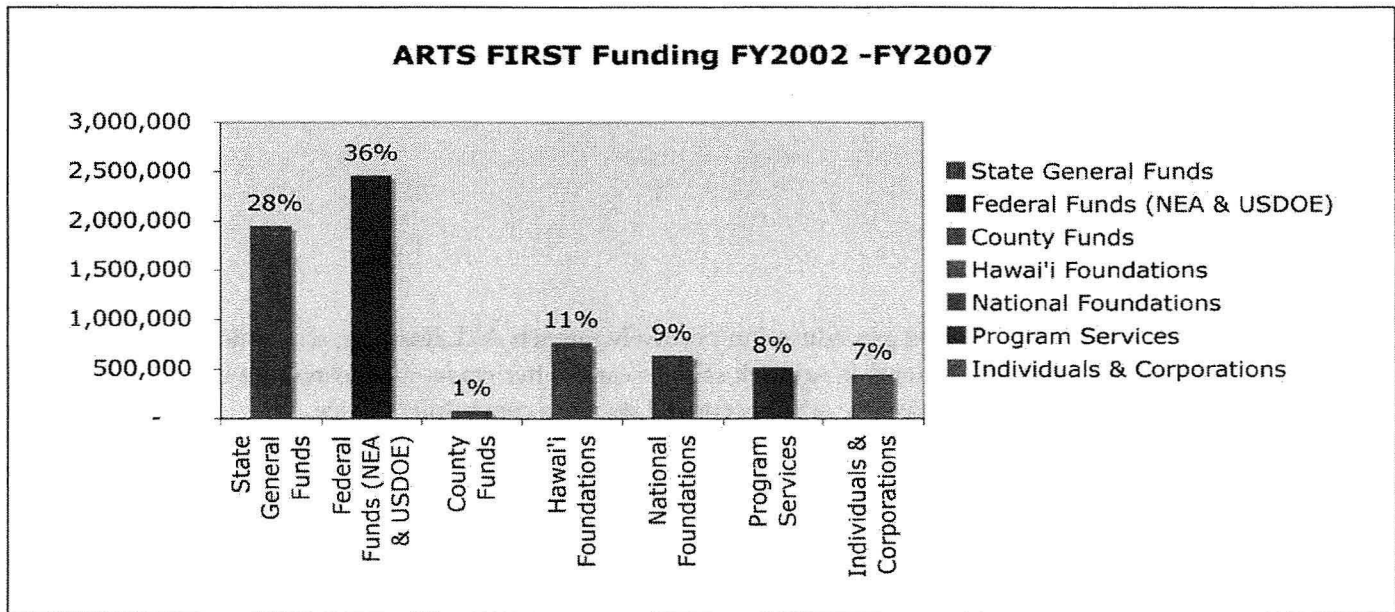
REQUEST

Hawai'i Arts Alliance (Alliance) respectfully submits to the 2008 Hawai'i Legislature a Grant in Aid (GIA) request in the amount of \$750,000 for FY 2008-09. The Alliance, in conjunction with its ARTS FIRST Partners¹ is prepared to over match this \$750,000 GIA through private contributions, local foundations, and national sources with **more than half of the funds coming from sources outside of Hawai'i.**

ARTS FIRST Partners have raised \$6,838,699; 52% from national sources. Hawai'i state funded 28% of the total; other public funding equals 38% and private sources provide 34%.

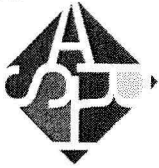
State public support is critical to attracting the 72% of funding from other sources.

Funding Source		Amount	%	Totals	%	
Public Funding	State General Funds	1,948,149	28.5%			
	Federal Funds (NEA & USDOE)	2,456,913	35.9%			
	County Funds	76,200	1.1%	4,481,262	66%	Subtotal Public Funding
Private Funding	Hawai'i Foundations	765,079	11.2%			
	National Foundations	636,470	9.3%			
	Program Services	511,094	7.5%			
	Individuals & Corporations	444,794	6.5%	2,357,437	34%	Subtotal Private Funding
Total			100%	6,838,699		



¹ ARTS FIRST was initiated when ACT 80/99 named the arts as a core subject in Hawai'i prior to a national mandate; this legislation also called for revised Fine Arts standards and a strategic plan. It was followed by ACT 306/01 mandating the implementation of the ARTS FIRST Hawai'i Strategic Plan for Arts Education and naming the ARTS FIRST Partners: Department of Education; Hawai'i Arts Alliance; Hawai'i Association of Independent Schools; College of Arts and Humanities, University of Hawai'i at Manoa; College of Education, University of Hawai'i at Manoa; and State Foundation on Culture and the Arts.

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Chair, Senate Committee on Ways and Means

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On behalf of the ARTS FIRST Partners, we thank you for your understanding and approval,

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Marilyn Cristofori
Chief Executive Officer



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ARTS FIRST®

2008 Legislature – Grant In Aid Request

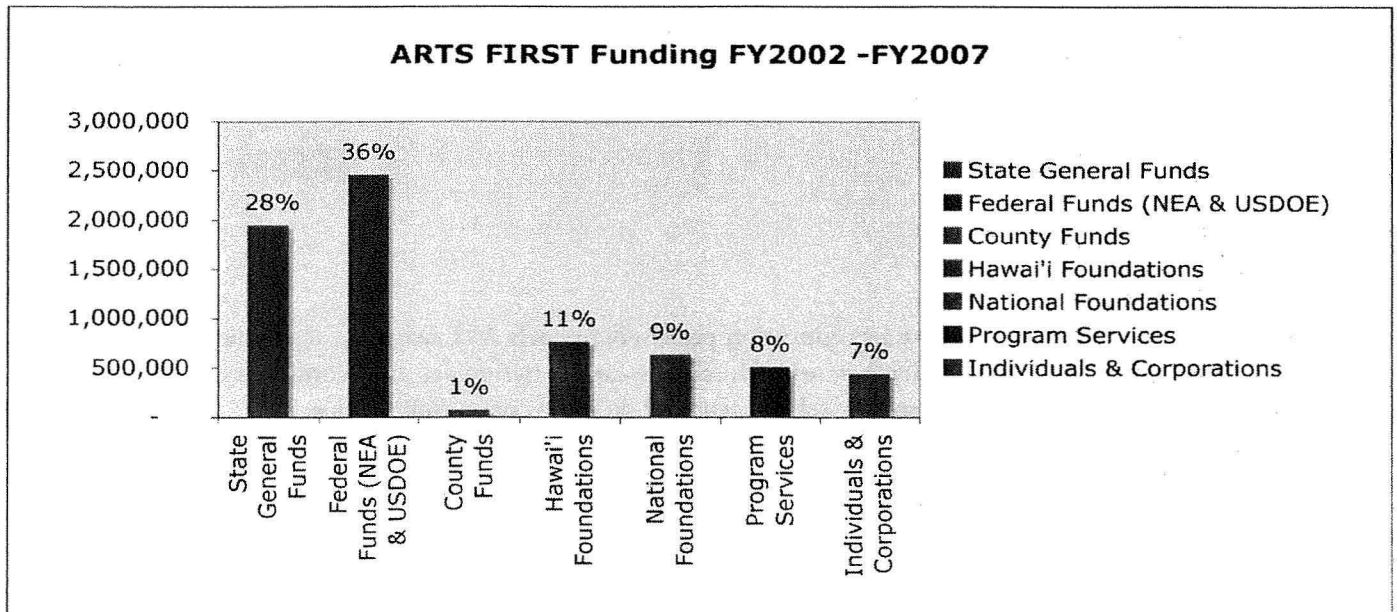
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Hawaii Farm Bureau
F E D E R A T I O N

2343 Rose Street, Honolulu, HI 96819
PH: (808)848-2074; Fax: (808) 848-1921

March 8, 2008

The Honorable Rosalyn Baker
Chairwoman
Senate Committee on Ways & Means

The Honorable Marcus Oshiro
Chairman
House Committee on Finance

Dear Chair Baker and Chair Oshiro and Committee members:

My name is Alan Takemoto, Executive Director, of the Hawaii Farm Bureau Federation, which is the largest non-profit general agriculture organization representing approximately 1,600 farm and ranch family members statewide.

Thank you for the opportunity to share with you the importance of the Hawaii Farm Bureau Federation's Grant-in-Aid request. Our Grant-In-Aid makes an appropriation to pursue efforts in agricultural research and market development.

The HFBF is a non-profit (501c-5) organization working to resolve problems faced by farmers, ranchers, and other agricultural producers. Our purpose is to represent, protect and advance the social, economic and educational interests of Hawaii's agricultural sector. Our organization was established in 1948 and now has over 1,600 farm family members located on the islands of Kauai, Oahu, Maui, Molokai and the Big Island. HFBF is affiliated with the American Farm Bureau Federation, which represents more than five million farm families nationwide.

In the year 2001, the HFBF completed the first phase of developing a strategic implementation plan called "A Strategic Plan for Hawaii's Agriculture" that would help facilitate the problems facing the agricultural industry statewide. This plan basically identified the fundamental problems facing the entire industry which included: land and water, environment and food safety, transportation, taxation and fees, farm management and labor, research development, and marketing and competitiveness.

Agricultural research is the basis that will help insure that for Hawaii's agricultural industry to remain competitive in the global market. State funding for agriculture has dramatically declined over the past decade from approximately \$4 million per year in the early 1990's to \$1.5 million per year at the present. This dramatic decrease in state funding has affected the producer's capability to remain competitive in the global market. If these research efforts are abandoned due to lack of funding, Hawaii's producers will eventually

lose the market to outside competitors. Hawaii needs to remain on the cutting edge of agricultural research to keep our producers competitive in the global market.

This research funding involves many statewide agricultural commodity organizations striving to improve their production and marketing efforts. The Hawaii Agriculture Research Center (HARC) has done tremendous research work on coffee, papaya, sugarcane, and forestry, and is continuing to bring in new agricultural businesses to the state. They play a critical role in furthering the development of diversified agriculture. They also offer important and valuable historic information (i.e. soil conditions, rainfall, infrastructure, etc...) on the growing conditions of former sugarcane lands, which has shown positive effects for the production of new crops. As a private entity, HARC can move quickly on various research projects that are vital to many agribusinesses. It is important for the agricultural industry to have access to a private research organization in Hawaii to service their needs.

The other part of the research funding will go towards the specific commodities such as taro, vegetable crops, coffee, papaya, ornamental nursery, tropical fruit and flowers, and macadamia nuts. Most of these on-going research projects are conducted by the UH- College of Tropical Agriculture and Human Resource (CTAHR). It is necessary that we continue to provide adequate funding for not only existing projects, but also new research projects that could enhance each commodity's marketability and production efforts.

Market development is another critical component of expanding Hawaii's agricultural industry. A coordinated marketing effort statewide to market locally grown products in a strategic and comprehensive manner is key to being competitive in today's global economy. New and potential markets, such as the cruise line industry, international and national markets, and other large buying entities will be able to purchase in large and consistent volumes of locally produced products. With a cooperative and organized effort of small farmers collaborating together, we can market Hawaii's products gain access to many untapped markets. A comprehensive marketing effort that is also focused on assisting the industry on such areas as Food safety, Good Agricultural Practices, Quality Assurance, Consistent Product Availability, and Business Training Workshops will help Hawaii's small farmers become competitive with the rest of the world market.

We have received this grant for the past 4 years. Some of the exciting and innovative projects that we are pursuing are highlighted as follows:

- **Hawaii Chocolate, An Emerging Niche Crop:**
Premium Hawaiian chocolate is a potential high-value, low acreage crop. High tonnage and superior quality are required for profitable cacao production in Hawaii. While there are a variety of cacao plants throughout the state this project starts the work needed to identify and make available those plants of high quality and unique tastes to establish market niches for Hawaii's emerging cacao producers.
- **Hawaii's Diverse Agriculture Industry: Farmer to Farmer Discussions about Co-Existence:**
For the first time, Hawaii farmers that use growing practices such as conventional, biotechnology and organic methodologies met to be informed

about each practice, identify common agricultural issues in Hawaii, and begin developing best management practices to ensure the economic success of farmers, no matter what growing practice is preferred. HFBF was able to leverage this support with other sources of funding for the facilitation of these meetings, which resulted in development of Best Management Practices (BMPs) in three areas: Seed Supply, Biological Drift Management and Chemical Contamination.

- **Theft and Property Damage Cost Hawaii Farmers \$11.4 million in 2004:**

Agricultural producers and organizations in Hawaii are very concerned about lost revenues from stolen commodities, machinery, and fuel plus vandalism to equipment and farm structures. The USDA-HASS completed its Hawaii Agriculture Theft and Crime Study and published its report on October 18, 2005. This report quantified the degree of theft, property damage and trespassing incidents on Hawaii's farms in 2004. It also quantified the level of prosecution and farmer satisfaction with law enforcement.

The study and its findings provided the basis for strong support and adoption of legislative policy that lowered the minimum amount of damage required for a criminal property charge and included the value of future crops damaged in the estimate for agriculture and aquaculture.

- **White Peach Scale (WPS) Threatens Hawaii Papaya Industry:**

WPS is a serious pest of papaya causing plant stress and quarantine restrictions. It has now spread to most East Hawaii papaya fields and it is a serious economic pest on nearly every farm. WPS has not yet spread to other islands. The significance of this project is to maintain the on-going productivity of the papaya industry, especially pest and disease problems.

- **Optimal Field Management Strategies for Specified Tropical Fruit:**

Hawaii Tropical Specialty Fruits is one of Hawaii's fastest growing new crops, of which rambutan, longan and lychee are the most popular. According to the Hawaii Agricultural Statistics Service, there are 235 farms with over 1230 acres in these tree crops. The industry has grown to over \$2.7 M in farm gate sales.

Hawaii's environment differs from the native growing areas in the semi-tropics (lychee) and humid tropics. As a consequence, production in some areas of Hawaii are erratic due to inconsistent flowering, poor fruit set, poor nutrition and cultivation of trees in less than optimal growing conditions.

This project, a priority for the Hawaii Tropical Fruit Industry, determined fertilizer needs for lychee, longan, and rambutan; identified mangosteen growing environments, length of juvenile period, season, and amount of production; and identified durian varieties that tend to be consistent producers under Hawaii conditions.

- **Hawaii's First Organic Products Directory:**

This Directory will prove to be one of the most valuable marketing tools created for the organic community in the State of Hawaii as well as abroad. Farmers, ranchers, and processors will have improved access to the tools they need and the

markets available. Retailers will be able to find locally produced commodities and in return help to stimulate the local economy. Chefs will be able to find local producers of wanted ingredients. The Directory will stimulate economic growth by approximately 15-20% for producers and distributors and 5% for retail stores marketing direct to consumers.

- **Value Added Marketing and the Cruise Line Market:**

This planning grant investigates the potential opportunity of the cruise line passenger market for diverse agricultural products in Hawaii; and conducts a preliminary study for the Value Added Cruise Line Marketing Plan. Such a plan is a significant value-added service for customers, and one that would spread benefits to the entire spectrum of Hawaii's agricultural businesses. Data is being obtained from NCL to identify product-specific opportunities for Hawaii agricultural value added goods; and (2) to conduct an applied concept study that will identify producers, farmers, and manufacturers of food products who can respond to the needs of ships and passengers for value-added agricultural products. The study will examine how the market study results and product supply-readiness/delivery response by diverse players would serve the needs of the Cruise ship purchasing agents and the passenger.

- **Hawaiian Blueberries, Potential Niche Crop:**

Blueberries have gained much popularity among consumers especially because of their health promoting antioxidants. However, blueberries are not commonly grown in Hawaii. Imported blueberries can command retail prices of \$5 per 4 oz container, and is a potentially lucrative crop for Hawaii growers. The challenge is to adapt a temperate region crop to tropical agriculture with tropical soils, year-round growing conditions, and no dormant period. Such a high quality product will be labor intensive and will be best suited for small-scale agriculture, which may enhance small farm viability and the sustainability of farm families and their communities.

- **Quality and Shelf Life of Imported and Local Milk:**

In recent years, there have been many complaints of milk going bad before the expiration date. While several factors contribute to this, e.g. poor handling of milk at home, the underlying facts are: a) milk should still be good several days after the expiration date and b) imported milk which forms 55% of the market share in Hawaii is brought in without refrigeration. Since the majority of milk drinkers are children, its quality is an important food safety issue. The study will evaluate the quality of milk by determining the bacteria count in retail milk. In addition, the pH alkalinity and the types of bacteria found in milk will be monitored. The expiration date will be considered day zero, and comparisons between imported mainland milk and locally produced milk will be evaluated. It is anticipated that the study will validate the superiority of locally produced milk.

- **Alternative Fuel Option for Hawaii:**

Hawaii's sugar plantations, Gay and Robinson (Kauai) and HC&S (Maui), in working with HARC, have expressed interest in using more marginal lands to produce alternative fuel onsite. Highly efficient oil crop plants such as *Jatropha curcas* may aid the plantations' decision making as they continue to work towards providing environmentally friendly sources of energy for the plantation and the communities-at-large.

Jatropha curcas is a small tree that is grown in hedgerows and plantation-style plantings in many places in Africa and India. It is believed that a form of converted coffee harvester could harvest this crop, and there could be three fruit cycles per year, depending on irrigation availability. *Jatropha* crops are less labor intensive and disruptive to the soil than traditional oilseed row-crops such as sunflower and soybean because they live up to or beyond 50 years. Its seeds have high oil contents, ranging from 30-45%. Field-testing of multiple varieties, agronomic practices, and analysis of growth on different islands will begin to determine if *Jatropha curcas* is a potential oilseed crop for further exploration.

- **Hawaii Tea, An Emerging Crop:**

Tea growing members of the Hawaii Tea Society are projecting that a consistent supply of estate teas will be introduced into the United States consumer niche market within three years. The tea industry movement in Hawaii is very new. Marketers of tea are excited about Hawaii grown tea and interest among growers to produce Hawaii tea is flourishing. The Hawaii Tea Society's membership of tea growers has established a successful understanding in the cultivation of growing *Camellia sinensis* tea on the Big Island of Hawaii. It has become clear that in order to improve and expand the number of growers in this county, gain community support that is of economic value, we must join the elements of small scale tea growing, tea processing and presentation.

- **Hawaii Island Ag Tourism Promotion:**

Hawaii AgVentures is the agri-tourism project of the Big Island Farm Bureau (BIFB). The project facilitates, promotes and markets agri-tourism statewide by developing custom agri-tours designed around the customer's needs and the producer's products and farm. BIFB provides the farm participants with affordable agri-tourism liability insurance coverage previously not affordable to the smaller producers. The continued project implementation is crucial to supporting quality agri-tourism in Hawaii and expanding and diversifying Hawaii Farm Bureau Members market development statewide. It will enable the implementation of the next phase, extend previous work and collaborative efforts, learn from mistakes made previously and most importantly will allow us to utilize current funding effectively and in a productive, efficient manner.

- **New High-Risk Farmer Training: Integrated Pest and Risk Management Project:**

Hawaii's agricultural landscape has changed over the last decade from large plantation farms to small-diversified farms. Many of Hawaii's diversified agriculture farmers are "at-risk" because they are socially disadvantaged, limited in resources, or new and/or immigrant farmers. These farmers usually lack knowledge of basic cropping practices such as crop nutrition, pest identification and pest control practices which puts them at risk for crop failure and jeopardizes their personal safety. Immigrant farmers, especially, are usually non-native English speakers and therefore have difficulty reading, understanding and following pesticide label directions.

If the risks faced by the targeted group are not managed properly, these farmers can put their business and personal safety at risk and can expose the consumer and environment to excessive and/or illegal pesticide residues. This situation puts all of Hawaii agriculture in jeopardy of being perceived as irresponsible and unsafe by the consuming public. The proposed project continues to build on past partnership efforts between CTAHR and HFBF in addressing these concerns.

- **Assisting Hawaii Farmers With Food Safety Audits:**

There are over 2,000 produce farms in Hawaii and less than 20, and perhaps less than 10, have passed an annual on-farm, 3rd party administered (including by the Department of Agriculture) food safety audit. Hawaii produce growers have the potential of growing and marketing the safest, freshest produce in the world if they can work as an industry and hold each other accountable to adopt best food-safe production and post-harvest practices. Having every farm in Hawaii food-safe audited could provide Hawaii growers an unparalleled marketing opportunity.

- **Papaya Juice, Hawaii's Health Drink:**

Papaya fruit is ranked highest in terms of potential health benefits of various fruits (Liebman, 1992). Dramatic limitations exist however to the distribution and resulting consumption of this fruit, due to the relatively short shelf life as a fresh fruit. Thus, there is a need to develop an acceptable processed papaya product rich in nutrients allowing distribution to other areas in the world. Within the US alone, most fresh papaya from Hawaii is marketed on the West Coast – not usually obtainable in the Midwest. There have been relatively few developments in high quality, processed papaya products. One literature report exists of a soy flour/papaya pulp blend (Ukwuru and Adama, 2003); however, there are very few commercially available papaya beverages that provide consumers with an acceptable product that maintains its original flavor and nutritional value. The overall objective of this research is to create a papaya pulp-based nectar that has minimal processing; maximal nutrient content and optimal fresh fruit flavor and is stable for long storage periods.

- **Maui Culinary Academy Value-Added Agricultural Product Research and Development Project:**

Maui Culinary Academy Research and Development (MCARD) program is a relatively new entrepreneurial-based culinary education training program that engages advanced culinary students in hands-on practical experience in recipe creation, food manufacturing, and product development in close consultation with local agribusinesses. This project intends to expand the capacity of MCARD by creating bona fide internship positions to provide Maui agribusinesses with technical assistance directly related to the creation and successful marketing of new value-added agricultural products. The approach centers on leveraging MCARD curriculum and training to connect advanced MCARD students with agribusiness who have agreed to sponsor them as interns. In so doing the program has not only helped local companies to increase their revenues, it has also prepared several MCARD students become part of the skilled workforce required to sustain the growth in this sector.

These are just some of the exciting and innovative projects. A more detailed report has been submitted to the committee for your review.

The HFBF is committed to the agricultural industry and has been an advocate for the industry for over 60 years. Our organization has successfully partnered with the Department of Agriculture, CTAHR, and HARC and several other non-profit agencies on research and marketing projects. We have a proven track record of being responsible and fair.

Alan Takemoto
Executive Director
Hawaii Farm Bureau Federation



Hawaii Farm Bureau

FOUNDATION FOR AGRICULTURE

2343 Rose Street • Honolulu, Hawaii 96819

Phone: (808) 848-2074 • Neighbor-Islands: (800) 482-1272

Fax: (808) 848-1921 • Email: info@hfbf.org

March 8, 2008

The Honorable Rosalyn Baker
Chairwoman
Senate Ways & Means Committee

The Honorable Marcus Oshiro
Chairman
House Finance Committee

Dear Chair Baker, Chair Oshiro and Members of the committees:

Thank you for the opportunity to share with you the importance of the Hawaii Farm Bureau Foundation for Agriculture's (HFBFA) Grant-In-Aid request. The HFBFA is a newly formed non-profit charitable organization whose purpose is to further and promote agriculture and farming, and to enhance environmental stewardship in the State of Hawaii, through agriculture education, training management and public outreach. The Hawaii Farm Bureau Federation created the HFBFA to address the critical needs and essential services of Hawaii's farmers and agricultural industry.

The HFBFA's Grant-In-Aid request will provide the needed funds to create the Public Agriculture and Awareness Program, Ag in the Classroom Program and the Technical Assistance Farmer Educational Outreach Program. All three programs promote the sustainability of agriculture in Hawaii through educational programs that benefit the community.

This Grant-In-Aid will provide funds to build capacity to create the following programs:

The Public Agriculture and Awareness Program will involve educating and training the general public of the importance of agriculture, proper farming practices and environmental stewardship in the State of Hawaii. HFBFA will coordinate various educational workshops and seminars for the general public. These workshops will include, among other things, educating the public about local products and produce, proper growing procedures of Hawaii grown plants and crops, and instructions on the proper use of pesticides (produce grown in the backyard). At least **six statewide seminars and workshops** for the general public will be coordinated.

The Ag in the Classroom Program will educate Hawaii's youth in the classrooms and schools, similar to the Agriculture in the Classroom program coordinated by the U.S. Department of Agriculture. It will establish an educational program that will include, among other things, excursions to farms, production of educational materials on agriculture, informing students of the careers available in the agricultural industry, and contests to promote agriculture. HFBFA will implement this program in at least four different grade schools.

The Technical Assistance and Farmer Educational Outreach will enhance and support the farmers and agricultural community by promoting and encouraging agriculture outreach and specialized agriculture education. The program will include coordination of specialized education workshops and seminars for farmers regarding the best agricultural practices to improve productivity and other farming methodologies and techniques. **At least 100 farmers** through one-on-one assistance and through workshops and educational programs will benefit.

This first-time Grant-In-Aid request for start-up funds will create three new positions required to implement the program – Education Manager, Technical Assistance Manager and Public Awareness Manager. The Executive Director will oversee and manage these three new positions. The Executive Director is Alan Takemoto who has over 10 years experience and knowledge in resolving many of Hawaii agricultural issues.

It should be noted that the HFBFA will sustain this program in future years through an increase in membership support, creation of funding from private grants, corporate sponsors and through individual contributions. Without programs such as the ones created by this Grant-In-Aid, the future of farming and agriculture in Hawaii will continue to be in jeopardy. Farming will become too difficult of a business and too difficult as a workplace – thus too difficult to sustain as a viable industry in Hawaii.

Thank you very much for the opportunity to share the importance of this grant request with you. If you have any questions or need additional information, please do not hesitate to call me at 848-2074.

Dean Okimoto
President
Hawaii Farm Bureau Foundation for Agriculture



*Building
houses,
building
hope*

Committee on Finance and Committee on Ways and Means
Informational Briefing, Auditorium
Saturday, March 8, 2008 9 a.m.

Habitat for Humanity offers a simple, elegant and affordable solution to the housing crisis in Hawaii. By building houses with families who are working poor, homeless or at risk of homelessness and with volunteer labor we can provide a simple, decent home for about \$80,000. By providing zero interest, 20 year mortgages, Habitat homes are a truly affordable solution.

We are currently building on all of the major islands. But the housing need is great and we want to do more. Two years ago we began a Homeless Prevention through Homeownership Campaign to build 200 homes in 5 years. In addition to the homes that we build on leased land, we are increasing production by purchasing land and building subdivisions. Kauai Habitat has a 125 home subdivision in Eleele, Leeward Habitat has purchased land to build 31 homes and Maui Habitat is preparing to build a 44 home development.

Our CIP grant in aid request would help us build faster through providing revolving loans for the construction of 50 homes. The operating GIA provides partial funding for critical staff.

Each Habitat Homeowner has a story. I'd like to briefly share the story of **Mattie Kaeo of Waiohuli Maui.**

In 2001, Mattie Kaeo, her two adopted grandchildren, Pono and Kulani, and two older teens, were living in a deteriorating one-room family home in a remote area north of Lahaina. When their living conditions became unsafe, she and the grandkids lived on beaches and in her car. Thankfully, Waiola Church in Lahaina offered the family temporary shelter in the social hall.

Later, the family was able to move into a two-bedroom apartment in a transitional shelter, but they still couldn't find an affordable place to rent. Mattie was very excited when she learned that she had won a lease for homestead land. "I was so happy," she said. "But no more money to build a house."

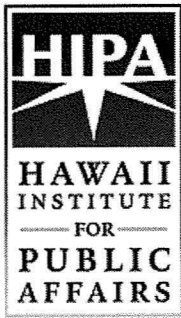
Mattie applied to and became a Habitat partner family. However, the family's time in the shelter was running out. Her ohana built a large platform on their lot, where she and the kids pitched a tent and lived while the house took shape. Progress was swift. Members of the 'Iao Congregational Church adopted Mattie's house as their 2004 service project. Other churches, volunteers and even youth from the mainland pitched in.

Both children are doing well. Pono, now eleven, was admitted to the Maui campus of Kamehameha School in 2007, and Kulani, nine, attends Kula Elementary School. While working as an educational aid, Mattie Kaeo is finishing her B.A. "I love kids, particularly high school kids," she said, "I love their energy, and would like to be a substitute teacher. That's how I can give back for all the blessings in my life."

Thank you for your support of Habitat for Humanity.

Kathleen Hasegawa
Executive Director
Hawaii Habitat for Humanity
1164 Bishop St., Suite 510
Honolulu, Hawaii 96813





**BEFORE THE
HOUSE COMMITTEE ON FINANCE**

Rep. Marcus R. Oshiro, Chair
Rep. Marilyn B. Lee, Vice Chair

SENATE COMMITTEE ON WAYS AND MEANS

Sen. Rosalyn H. Baker, Chair
Sen. Shan S. Tsutsui, Vice Chair

WILLIAM M. KANEKO
President & CEO
Hawaii Institute for Public Affairs

**SUBMITTAL OF ADDITIONAL INFORMATION
ON GRANT-IN-AID APPLICATION**

Saturday, March 8, 2008
9:00 AM – completion
State Capitol Auditorium

Chair Baker, Chair Oshiro and Members of the Joint Committee:

Thank you for the opportunity to provide additional information to your committees on HIPA's grant-in-aid application.

Beyond Just Research and Recommendations

The essence of HIPA's GIA request is to ensure that our policy reports are more effectively impacting public policy. Over the years, we have found that creating policy change takes more than just conducting research studies. There must be follow-up; active and spirited discourse; interaction with stakeholders; and the desire for decision-makers to move forward on key initiatives facing our community.

While HIPA's studies are highly regarded, they are not used to its fullest potential. Our research and policy recommendations are sound, and our reports have several years of relevancy and usefulness. Our existing funding for most of our policy initiatives, however, stop after the completion of a written report. We do not have the resources to hold public forums; sponsor cross-sector dialogue; drill-down on various aspects of the report; and reach a broader audience through publicizing the policy findings. We also don't have the ability to spend quality time with decision-makers to go over the details of our reports.

HIPA's valuable information can be further enhanced if we had additional resources to make the studies "come alive" – to ensure continued and vigorous community discourse, using the HIPA reports as a starting point. This ultimately results in a higher quality of public decision-making – the ultimate mission of our organization.

Additional HIPA Reports Completed Since Filing GIA Application

Since the submittal of our grant-in-aid application, HIPA has completed and launched two major policy reports: 1) **Venture Capital in Hawaii**; and 2) **Dual Use Technology in Hawaii**. Both reports provide key information and data about the growth and development of Hawaii's technology sector. In particular, the venture capital report evaluates the availability of business capital for Hawaii's growth industries. The dual use report provides an evaluation and strategic plan for capitalizing on U.S. Department of Defense research that have commercial applications. Both studies address the essential need to diversify Hawaii's economy, and provide quality job opportunities for Hawaii's youth. Within the next three months, HIPA will also release a comprehensive study on **Hawaii's fisheries industry**. The study will evaluate the economic impact of the commercial, recreational, resources management and regulatory aspects of fisheries in Hawaii.

Additional resources to have full discourse and dialogue on these HIPA reports will better ensure that our policy recommendations are duly considered, and potentially implemented.

Several Years of Shelf Life of HIPA Reports

HIPA seeks to increase the efficacy and extend the "shelf-life" of its reports. We seek funding to have extended community discourse about venture capital, dual use technology, fisheries and other HIPA policy initiatives, beyond publishing a study. These reports are chock full of data and information that can be used for several years as policy decisions about diversifying Hawaii's economy continues to be relevant and critical to Hawaii's future. GIA funds would be used to better engage stakeholders and policy makers, having more meaningful discourse about key issues and recommendations in the HIPA reports.

For example, one of HIPA's major initiatives was the **Hawaii Uninsured Project (HUP)**, which provided key research and policy recommendations on Hawaii's medically uninsured. The project ended in 2006. Policy actions achieved and contained in the HUP report included: 1) obtaining additional federal funding for compact migrants; 2) expansion of health insurance for children; 3) providing health insurance for pregnant immigrant women; and 4) continued support for community health centers. Two years later, recommendations of the HUP report are still being considered. In the 2008 Session, there is currently a measure which addresses health insurance coverage for part-time workers who are not covered by the Prepaid Healthcare Act. Earlier this year, there were also discussions about creating insurance risk-pools for where part-time and self-employed workers could obtain insurance coverage – *all contained with the HUP reports*.

Although HIPA's studies were concluded, with continued education and discourse with key decision-makers, our valuable research and information can continue to be used for years to come. Resources from the GIA will be used for those purposes.

Thank you for the opportunity to submit testimony on this matter.

testimony

From: Brad Hayes via YouSendIt [delivery@yousendit.com]
Sent: Thursday, March 06, 2008 11:14 PM
To: testimony
Subject: HAWAII MUSEUM OF FLYING GIA PRESENTATION



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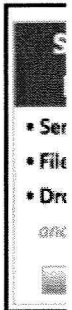
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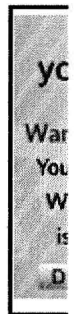
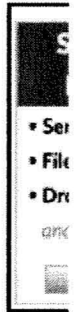
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 3rd Floor
 Campbell, CA, 95008

NAVAL AIR MUSEUM BARBERS POINT



Grant in Aid brief

NAS BARBERS POINT

1942-1999

Lockheed WV-1 CONSTELLATION

PROVIDED RADAR "BARRIER"

NAS Main Gate ca. 1980

MCAS Ewa

December 1944

Naval Air Museum Barbers Point

Our Mission Statement!

- 1) To **PRESERVE AND EDUCATE** the public about the history of NAS Barbers Point and MCAS Ewa's rich 62 years of service and sacrifice, using all media and artifacts.
- 2) To **PROVIDE FOR DISPLAY** NAS Barbers Point aircraft, as well as other naval aircraft stationed in the State of Hawaii in historically correct markings and operational-appearing environments.
- 3) To provide ready, safe, airworthy, vintage naval aircraft **TO FLY AND EDUCATE** the citizens of Kapolei, Hawaii, and the world about naval aviation history at NAS Barbers Point as well as other naval aviation activities in Hawaii.
- 4) **TO SUPPORT** the Kalaeloa Airport staff and tenants, as well as **THE KAPOLEI COMMUNITY** through outreach to schools and participation in community events.

Building 1792
Midway Road

Hours of Operation:

0830-1630 M-F

Sat/Sun By Appointment Only

(808) 682-3982 (OPS)

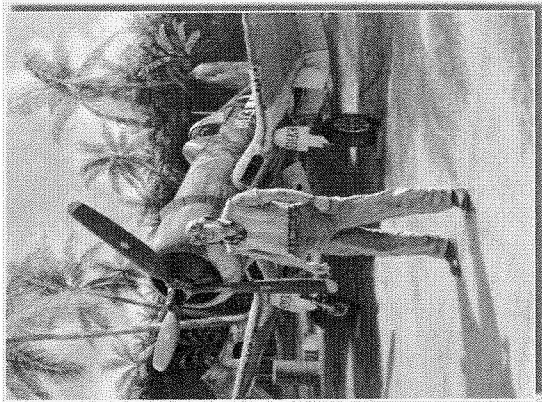
(808) 228-8617 (Duty Cell)

ORGINAZATION:

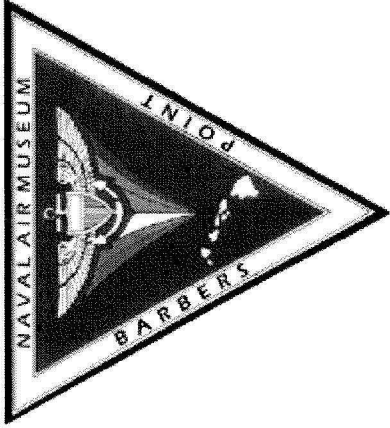


- Stood up as The Hawaii Museum of Flying on 20 March 1998 to save existing Naval aircraft
- Created due to a number of factors
 - NAS Barbers Point closure
 - Imminent scrapping of historical aircraft
 - The need for NASBP and Naval Aviation History to be preserved and told
 - The lack of an existing entity that could meet these needs
- Fulfilling the above factors from 1998 to 2007
- Naval Air Museum Barbers Point operates as a DBA to the Hawaii Museum of Flying

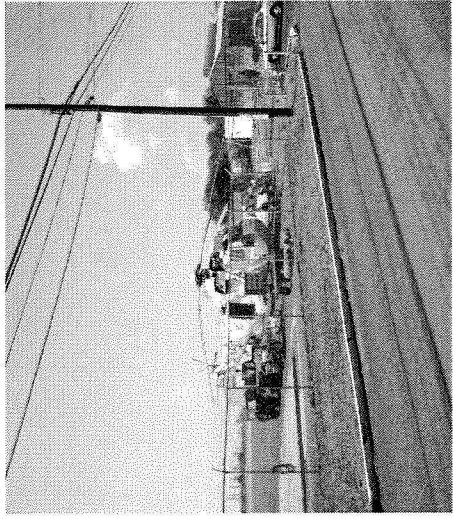
NAVAL AIR MUSEUM BARBERS POINT



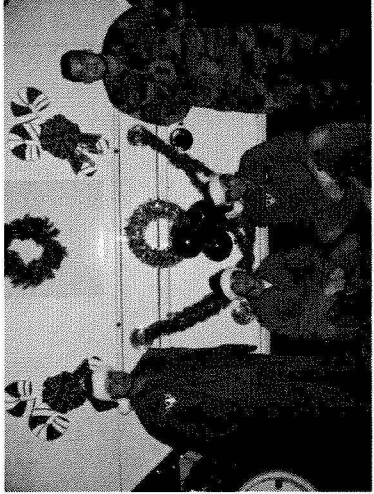
MISSION



ASSETS



TRUST



Our Core Values

Naval Air Museum Barbers Point History

*The Museum started with the acquisition of a
US Navy A-4E “Skyhawk” attack aircraft...*



**A-4 Immediately After
Hitting Arrestment Barrier**

**Buno 152061 aboard CV-43
Coral Sea after taking the
barricade due to NVA 37
mm damage.**



A-4 with Battle Damage, on Carrier Deck

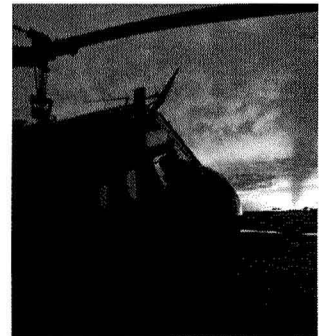
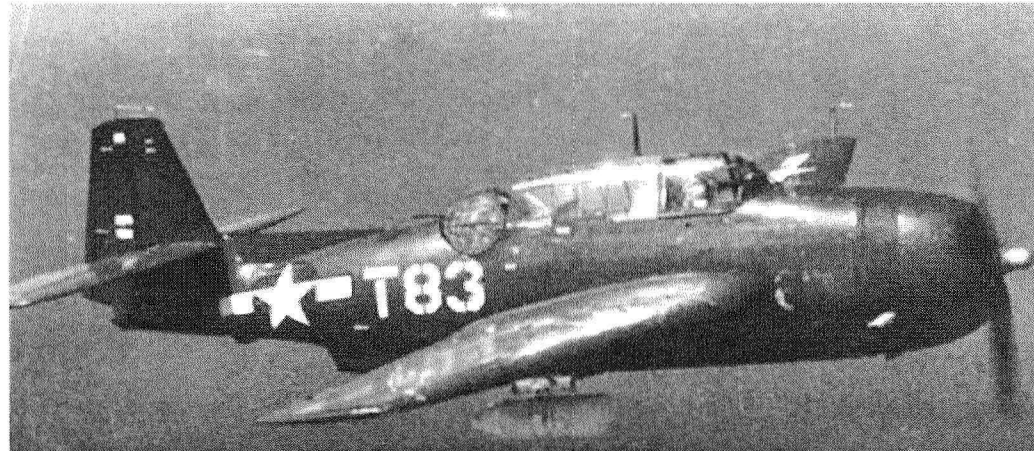
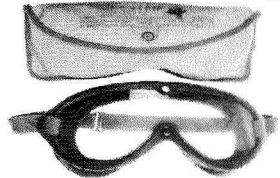
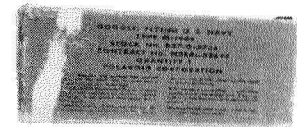
**Buno
150023
flown by
VMA-211**



Naval Air Museum Barbers Point

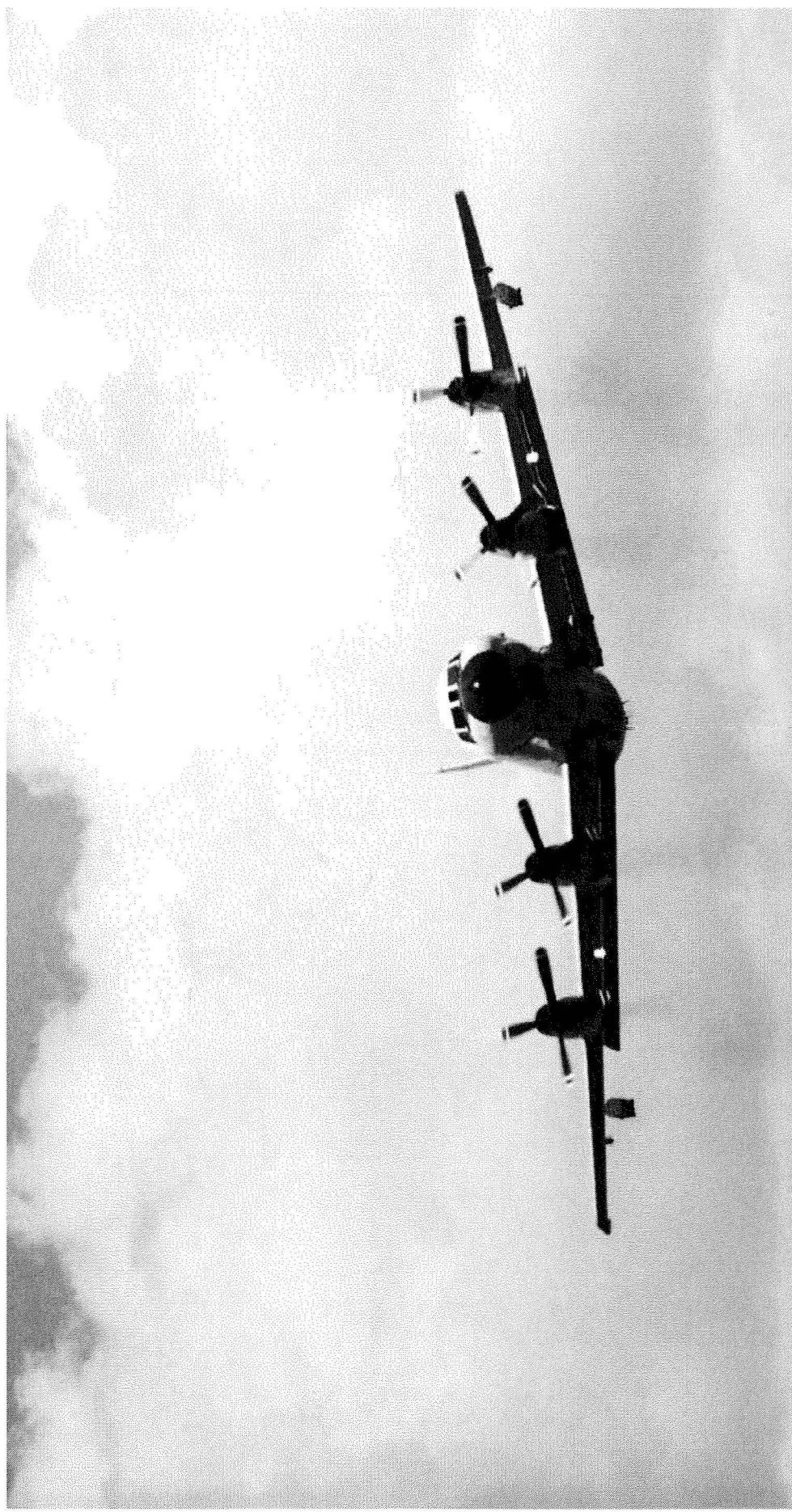
Since the first aircraft acquisition, Naval Air Museum Barbers Point's 60's collection has acquired two A-4E's, one F-4B, one UP-3A, two UH-3H, and one CH-53D.

Our World War II collection consists of a combat vet C-47A Skytrain and a SNB. We will be obtaining a former MCAS Ewa/NASBP TBM-3 Avenger later this year! Our collection also includes numerous military ground and tactical vehicles and equipment as well...

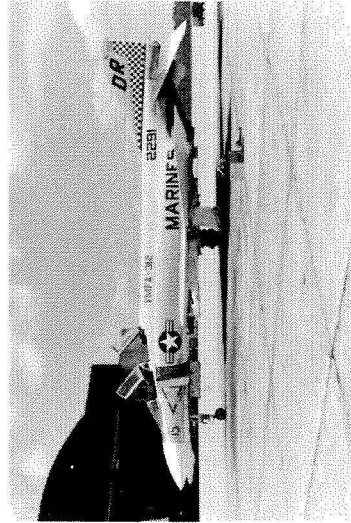


UP-3A Orion

• ***Buno 152169***

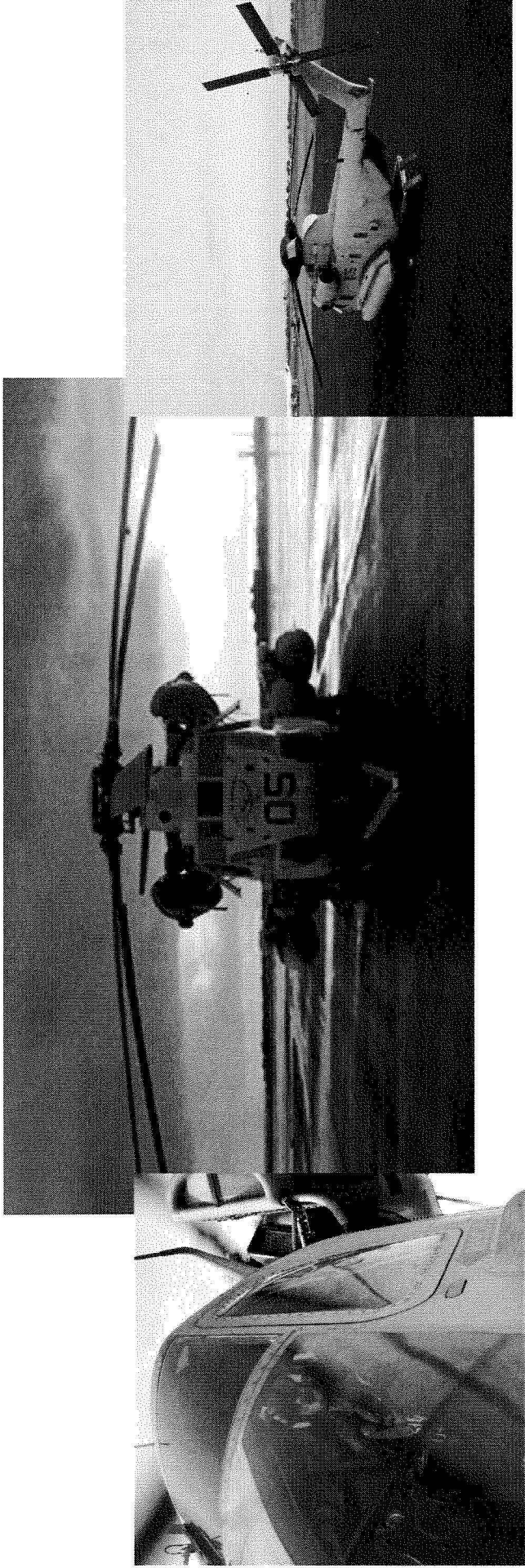


**Bureau number 152291:
THE ONLY F-4B IN HAWAII!!**



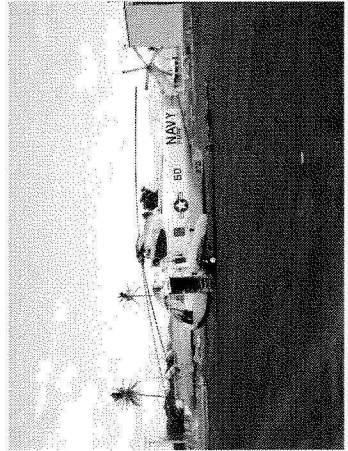
Former VMFA-312, VMFA-314, & VMFAT-101

CH-53D "Sea Stallion"



- *Buno 156974 - Former HMMH-463 "Pegasus #05"!*

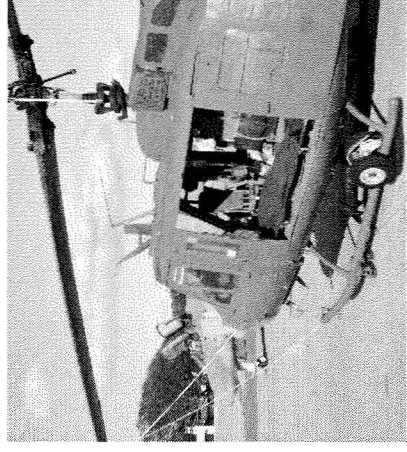
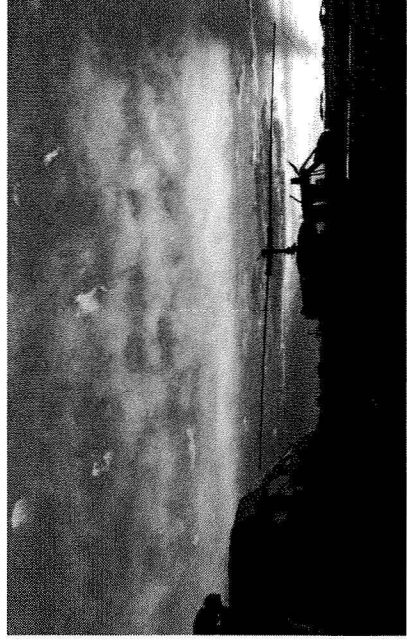
UH-3H Sea King



Buno 152701

***Our Buno 152701 In
Flight!***

UH-1H SN# 69-15708
147th AHC



Guided School Tours:

- *“Ready Room” presentation on NAS Barbers Point, NAVAIR, and Marine Air;*
- *20 Minute IMAX film on HH-65 and CH-53;*
- *Load up M-35 Deuce ½ to Flightline.;*
- *45 Minute tour of Flightline and “open cockpit” aircraft;*
- *Bag lunch in the back of the mighty CH-53D Sea Stallion;*
- *Tour end. Walk to PAX gate for “extract” by school bus.*

“Flight Plan 2008”

STRATEGIC

PLAN

VISION

GOALS

OBJECTIVES

“Flight Plan 2008”
Goal Highlights...

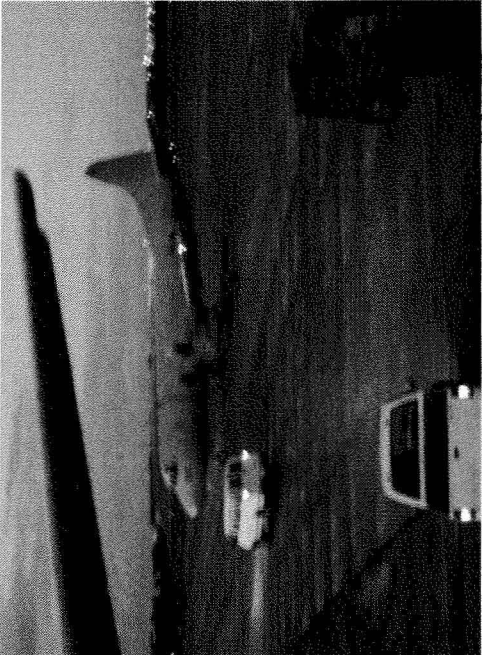
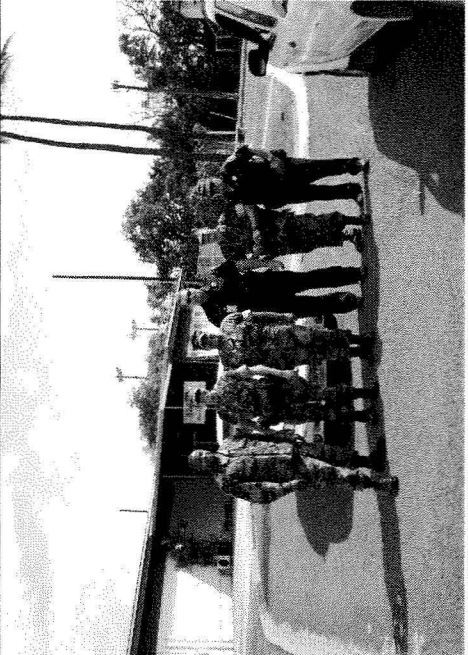
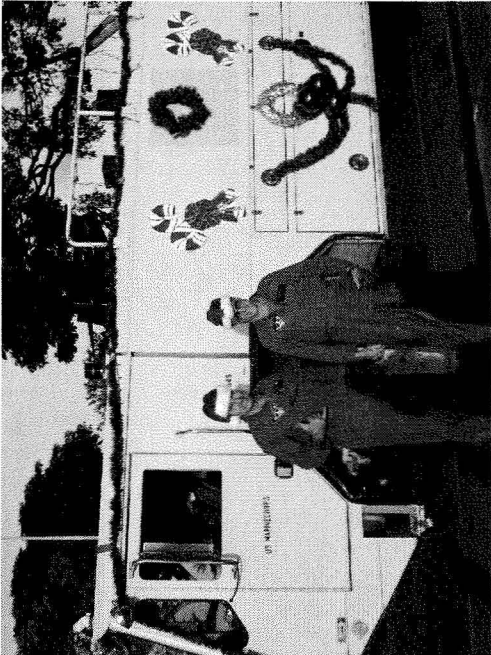
- **Foremost *flying* museum in the Pacific;**
- **Premier reenactment department;**
- **Comprehensive educational resource.**

FUTURE MUSEUM TBM AVENGER FLYING DISPLAY AND TRAVELING MUSEUM

Naval Air Museum Barbers Point

Highlights:

- **Training (TRAP) for 3rd Marines prior to deployment to Iraq;**
- **Guam ARNG prior to deployment to Africa;**
- **ARFF training for State of Hawaii DOT Airports Division;**
- **Established a BSA Venture Crew in 2006;**
- **Partners with Hawaii Aviation Preservation Society, and the Clean Islands Council;**
- **Movie and TV projects.**



Questions?



MCCORRISTON MILLER MUKAI MACKINNON LLP

ATTORNEYS AT LAW

LORRAINE H. AKIBA

ATTORNEY DIRECT #S:
PHONE - (808) 529-7438
FAX - (808) 535-8048
E-MAIL - AKIBA@M4LAW.COM

March 6, 2008

Representative Marcus R. Oshiro, Chair
House Committee on Finance
State Capitol
415 S. Beretania Street, Room 306
Honolulu, Hawaii 96813

Senator Rosalyn H. Baker, Chair
Senate Committee on Ways and Means
State Capitol
415 S. Beretania Street, Room 210
Honolulu, Hawaii 96813

Re: Hawaii Rural Development Council GIA Application

Dear Chairs Oshiro and Baker, and Finance Committee
and Ways and Means Committee Members:

I am writing in strong support of the Hawaii Rural Development Council's ("HRDC") Grant In Aid application proposal. The need for an integrated, collaborative, and comprehensive approach to supporting sustainable agriculture is necessary and timely.

An approach as described in the proposal will do much to reduce the competing, if well-intentioned, efforts that forestall progress in crafting intelligent legislation concerning sustainable agriculture. The agriculture industry, while particularly important for the sustainability of Hawaii, is at the same time particularly challenged due to the issues described in the proposal. During a time when Hawaii is making important decisions that will impact agriculture's sustainability, it is especially timely that resources be allocated to make sure the right decisions are made now.

I am a new HRDC board member and have been impressed by the diverse representation and broad community participation on HRDC. I urge the Legislature to facilitate maximizing this synergy through support and favorable consideration of HRDC's request.

Very truly yours,



Lorraine H. Akiba

LHA/ej

179377.1

GIA Application - Additional Information

Hawaii Women's Business Center

- Entering the 10th year of providing free counseling as well as low-cost business assistance and technical training to nascent entrepreneurs in Hawaii (nearly 13,000 served thus far).
- In 2003 and 2004, HWBC was ranked #2 Women's Business Center in the Nation based on counseling hours and training numbers.
- Never before requested Grant-in-Aid.
- Currently facing a desperate one-time emergency situation, through no fault of our own.
- This emergency is putting current programs as well as proposed expansion of services to Neighbor Islands at risk.
- Lack of sufficient counselors causing inappropriate delays in services as well as inability to process loan applications in a timely manner. This much-needed cash infusion is currently available for small businesses but we are unable to process our clients in a reasonable fashion.
- The Hawaii Women's Business Center currently lacks a business phone system, a current resource library or the kind of up-to-date computer programs necessary to meet our class demands.
Examples:
 - Employees are currently using whatever personal telephones they are able to bring from home.
 - The average publication date of library resource materials is 1994 (many are from 1989).
 - The resource library no longer contains any DVD or video materials.
 - The most popular class, Quick Books, is currently being taught on the 2002 technology version - hardly appropriate for current business management.
- The work of the Hawaii Women's Business Center directly contributes to the economic development within the state and ultimately supports the sustainability of small businesses, which, in turn, leads to lower unemployment and a stronger tax base.
- This one-time request for aid would allow the HWBC to recover from the devastating loss of shared SBDC equipment, furniture, personnel and other resources, so that we can get back to providing necessary services to the business community.

HAWAII YOUTH SERVICES NETWORK

677 Ala Moana Boulevard, Suite 702 Honolulu, Hawaii 96813

Phone: (808) 531-2198 Fax: (808) 534-1199

Web site: <http://www.hysn.org> E-mail: info@hysn.org

Joseph Fichter, President

Judith F. Clark, Executive Director

Acadia Hawaii Residential Treatment
Center (Formerly Children's
Comprehensive Services

Adolescent Services Program, Kaiser
Permanente Medical Care System

Aloha Pride Center

American Civil Liberties Union of Hawaii

Bay Clinic, Inc.

Big Brothers Big Sisters of Honolulu

Big Island Substance Abuse Council

Blueprint for Change

Bobby Benson Center

Catholic Charities Hawaii

Central Oahu Youth Services Assn.

Child and Family Service

Coalition for a Drug Free Hawaii

Community Assistance Center

Domestic Violence Action Center

EPIC, Inc.

Family Support Services of West Hawaii

Foster Family Programs of Hawaii

Friends of the Missing Child Center of HI

Hale Kipa, Inc.

Hale 'Opio Kauai, Inc.

Hawaii Behavioral Health

Hawaii Foster Parent Association

Hawaii Student Television

Healthy Mothers Healthy Babies Coalition

Hina Mauka Teen Care

Kahi Mohala Behavioral Health

Kama'aina Kids, Inc.

KEY (Kualoa-Heeia Ecumenical Youth)
Project

Kids Behavioral Health

Kids Hurt Too

Kokua Kalih Valley

Life Foundation

Marimed Foundation

The Maui Farm, Inc.

Maui Youth and Family Services

Palama Settlement

P.A.R.E.N.T.S., Inc.

Parents and Children Together (PACT)

Planned Parenthood of Hawaii

Salvation Army Family Intervention Svcs.

Salvation Army Family Treatment Svcs.

Sex Abuse Treatment Center

Susannah Wesley Community Center

Turning Point for Families

Waikiki Health Center

Women Helping Women

YWCA of Kauai

March 4, 2008

To: Senator Rosalyn H. Baker, Chair
And members of the Committee on Ways and Means

Representative Marcus R. Oshiro, Chair
And members of the Committee on Finance

Testimony for Grant-In-Aid Informational Briefing **In Support of**

Hawaii Youth Services Network's Transitional Living Program

Hawaii Youth Services Network (HYSN), a statewide coalition of more than fifty youth-serving organizations requests your support of its grant-in-aid application for transitional living services for runaway and homeless youth aged 16 – 21.

HYSN and four partner organizations (Hale Kipa, Maui Youth and Family Services, Family Support Services of West Hawaii, and Salvation Army Family Intervention Services) currently provide transitional living services to help homeless youth obtain safe living accommodations and learn skills needed for successful adult living through an Office of Youth Services contract that expires on September 30, 2008. We are seeking funds to continue the program and add The Maui Farm as a new partner.

State funding has enabled sixty youth to leave the streets so far. The most compelling reasons for funding this program come from young people whose lives have changed as a result of these services and we would like to share excerpts below from letters written by formerly homeless youth.

The transitional living program is great for us to straighten out our lives and teaches us independent living skills. This program helped me get a job and save money to go to college in the fall.

If I wasn't 22 years old already, I would beg to come back to this program because it helped me a lot.

They provided me with the shelter and support I needed, they helped me set some goals, and helped me find the right way to achieve them.

HYSN page 2

...The transitional living program has taught me many things that I had never thought I would come to know. For instance, paying bills, savings accounts, checking accounts, budgeting and many more important lessons.

I ...was a homeless starving young adult weighing less than 100 pounds living in the bush . . . I am writing to support the Salvation Army Homeless Transition House. By getting more funds youths and young adults would have the opportunities to transition off the streets and into a safe house that would supply hot meals and life skills needed in preparing them in making healthy choices for a better future.

They teach me what I need to know to survive and thrive in the real world.

The program has given me a home when I needed it the most. . . . I think this program is good for youth in my situation because it makes us learn to be independent. But I also believe that to be in this program you must want to help yourself in order to benefit.

I am unable to testify in person today due to a business trip on the mainland. Thank you for this opportunity to testify.

Sincerely,

Judith F. Clark, MPH
Executive Director



Hawaiian Community Development Board

Hawaiian Community Development Board
Century Square, Suite 907
1188 Bishop Street
Honolulu, Hawaii 96813

Phone 808-528-5200
Fax 808-531-5315
E-mail pattibarbee@hawaiiantel.

March 6, 2008

To: Senator Rosalyn H. Baker, Chair & Members of the Senate Committee on Ways and Means

Representative Marcus R. Oshiro, Chair & Members of the House Committee on Finance

From: Patti Barbee, Project Coordinator
Hawaiian Community Development Board

**RE: TESTIMONY IN SUPORT OF
Program ID: HHL602, Leg Code 100-C**

Dear Chair Baker, Chair Oshiro, and Members:

Hawaiian Community Development Board, a nonprofit housing and community development agency, has forged a partnership with the Nanakuli Hawaiian Homestead Community Association to develop Hale Makana O Nanakuli 48-unit affordable rental housing project on Oahu.

Hale Makana O Nanakuli addresses Hawaii's growing homeless crisis which is evidenced by the large number of tents and homeless camps that can be observed by driving along the leeward coast of Oahu. This project will provide safe, secure and affordable long-term rental housing for very low-income families. It targets those with the most critical housing needs, including homeless families exiting transitional housing programs, low-income kupunas caring for grandchildren, and low-income single parents with children.

The importance of this Legislature's participation in helping to build affordable rental housing cannot be overstressed. HCDB has already secured a commitment from the HHFDC Rental Housing Trust Fund for \$3 million to support this project and this grant is contingent upon HCDB securing the additional funds needed to complete the project. HCDB is requesting \$2.66 million from the state legislature to help us move into construction as soon as possible.

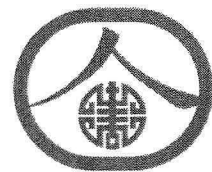
Mahalo nui loa for the opportunity to provide testimony on very important matter.

Palolo Chinese Home

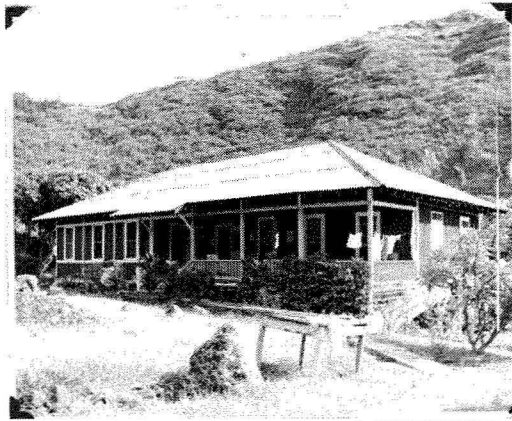
Prog ID: HMS601

Leg Code: 204-C

**Grant-in-Aid
Informational Briefing
March 8, 2008**



Palolo Chinese Home – the beginnings of providing care and support to Hawaii’s Elderly



From 1896...

The Wai Wah Yee Yin Hospital, the predecessor to the Palolo Chinese Home, began caring for Chinese immigrants and plantation workers who became ill and in need of medical care.

112 years later, Palolo continues its support and care to Hawaii’s elders



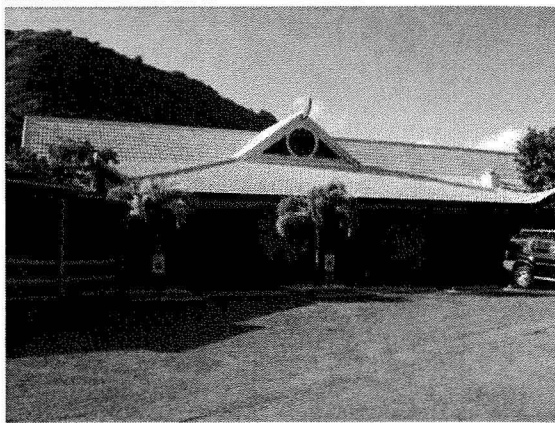
▪501(c)(3) organization providing services to all ethnicities

▪Largest and 2nd oldest Adult Residential Care Home in Hawaii

▪The only nursing home currently under construction to add nursing home beds to address Hawaii’s shortage

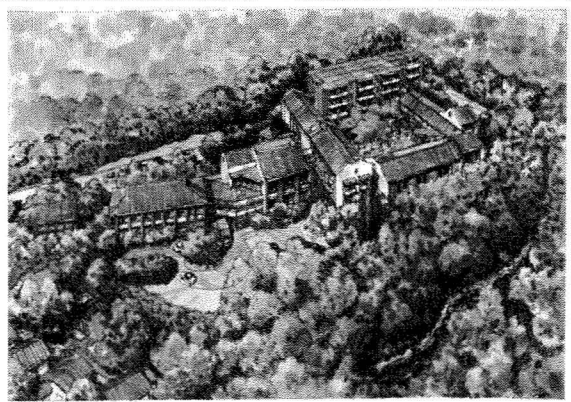
▪One of the largest suppliers of hot meals to the Hawaii Meals on Wheels Program

A continuum of elder care services



- 15 skilled and intermediate care beds
- 50 adult residential care home beds
- HiNOA (Hawaii Neighborhood Outreach to the Aged) Program – outreach support to keep seniors in their homes
 - Adult Day Care
 - In-home meals
 - In-home MD visits

Visioning Our Future

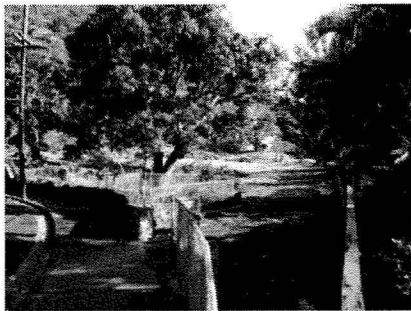


To redevelop our campus to provide the facilities to offer a continuum of care for seniors in Hawaii.

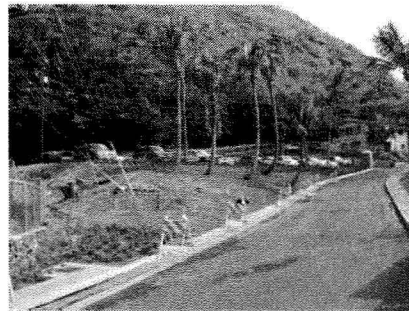
Campus Redevelopment – A Plan to Continue PCH’s Future

- 2003 started a phased campus redevelopment project to update and modernize its aging facilities and to increase its capacity to provide much needed services to the growing elderly in Hawaii
 - Upgrade utilities infrastructure
 - Renovation of a building housing 15 nursing home beds and Adult Day Care Program
 - Construction of a new building to add 46 nursing home beds
-

Upgrade Facilities Infrastructure

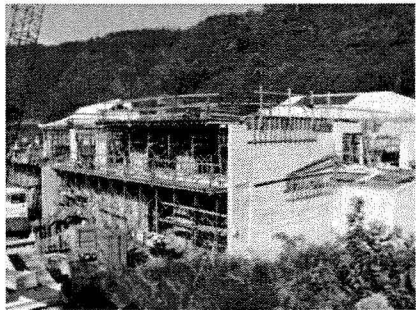


Where a dirt road and fruit trees once stood



Now is a new roadway and paved parking lot

Expanding capacities for care



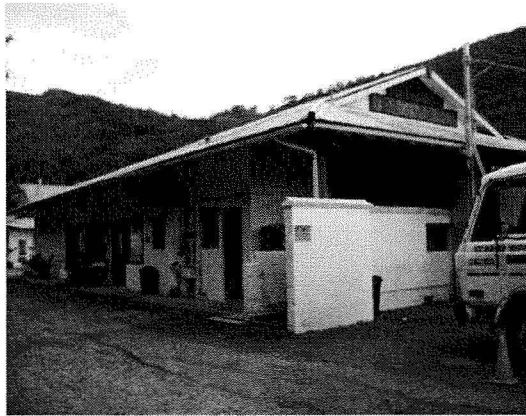
January 2008

- A new 3 story building will increase our capacities to provide support services to Hawaii's seniors:
 - Add 46 nursing home beds to help address Hawaii's shortage
 - Provide a new kitchen to increase meals prepared for the community
 - Estimated completion: Summer 2008
-

PCH's GIA request for support from the Legislature

- Assistance with funding for Phase III – The next phase of campus redevelopment
 - Renovation of Farm Hall – built in 1957
 - Renovation of Victoria Ward Hall – built in 1967
-

Farm Hall



- Dining and activity facility for residents
 - Plans are to enhance and expand Farm Hall as multi-use community center with office space for the expanding HiNOA (outreach to the aged) program.
-

Victoria Ward Hall



- Adult residential care home building houses 50 residents
 - Upgrades to plumbing (including fire sprinklers) and electrical utilities are needed
-

Kokua to the Palolo Chinese Home

We ask for your support of Palolo Chinese Home's grant-in-aid request. The redevelopment of our campus will enable PCH to continue its mission of caring and support to the community and will be very much appreciated by the elders that receive our care.



Mahalo





DEMONSTRATE THE POWER OF ONE

mana'olana

Hawaiian Hope

1020 S. Beretania St

Honolulu, HI 96814

808.352.8800

Curtis@HawaiianHope.org

Hawaiian Hope has submitted a Grant In Aid request (102-O) to create a Mobile Laundry Service for homeless outreach and disaster management support. The dual overall purpose of this project is in :

- a) Assisting the homeless by providing mobile hygiene facilities, and
- b) Helping to better prepare Hawaii for disaster management - which will save lives.

The need for this service is clearly demonstrated by the following two observations :

1) In a recent email from the board of water supply, when questioned of the ability to provide fresh water in the event of a disaster and total island wide power outage, it was stated to us :

"In this scenario, emergency power would be very limited. We would depend on our diesel-powered generators to power the pumps that bring water up from our wells to send out to the community... Even with generators, water service would not be available island-wide."

2) In a recent conversation with Maria Lutz, Director of Disaster Services, Hawai'i chapter of the American Red Cross, when asked about their ability to perform mobile hygiene and laundry services, or their ability to perform water purification, it was stated that :

"Those services are currently not available through the red cross."

In a disaster it would be counterproductive to use the only source of a limited supply of tap or bottled water to perform laundry services. The development of a Mobile Hygiene Service will assist in the suppression, reduction and prevention of disease by providing clean linens, clothing and a means to produce fresh clean drinking water from seawater, at a rate of 25 gallons PER MINUTE.

These fully mobile units will provide services where they are needed by being loaded onto transport ships and moved throughout the entire state of Hawaii, to other pacific islands or even transported to the mainland. During a disaster each unit should be capable of functioning for 21 days uninterrupted.

Once funded, we will have two fully functional units within 180 days.

Sustainability :

Hawaiian Hope's approach to all of our major projects is to create an environment of financial sustainability. As a non profit organization many of our services are free, however, we do charge fees for our core services. This model allows us to plan for the long term of providing services to the community while not being 100% dependant on 3rd party financing.

The approved funding request for the Mobile Laundry Service will serve to build 2 active prototypes of a planned fleet of units. These Units will be managed as pay per use for laundry service plus contracted out to other organizations. Likewise, we plan to build and sell additional units to other organizations, communities and states in an effort to generate capitol for our long term projects.

Funding this project is an investment into long term services, an investment into the community and an investment into the people of Hawaii. **Together we can make a positive impact and save lives.**

Sincerely,

Curtis J. Kropar, Executive Director, Hawaiian Hope.

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: LBR903

Legislative Code: 105-O

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Operating Funds to Leverage HCAP Restricted Funding to Assist Low-Income Area Residents to Achieve Self-Sufficiency

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request for operating funds to help leverage other restricted funding towards program-development and service-delivery to benefit the low-income.

Let me share some of the results accomplished through such leverage initiatives....

- 403 placed into employment
- 1,709 empowered through employable skill-sets
- 6,000 provided with critically needed support-services
- \$210,171 in Earned Income Tax Credits (EITC) leveraged

Let me also share what was leveraged in other funding sources...

- \$300K leveraged in in-kind resources and donations
- \$57K in private-sector grant was leveraged to supplement our energy programs
- \$5K in grant funds received from Bank of Hawaii in support of the Ohana Hou Program, which has always operated with virtually no-grant funds
- \$25K in grant funds received from the Office of Hawaiian Affairs in support of our Mentoring Children of Prisoners Program
- \$20K in grant funds received from the Atherton Family Foundation to upgrade our training/technology capabilities

New program initiatives which have emerged as a result of leverage:

- *Project Po'ohala* – a transitional shelter initiative geared towards serving the homeless population in Kalaeloa. Unlike traditional shelter management programs, it will uniquely combine shelter services with various programs to ensure comprehensive continuum of care to the homeless population with the intent of their “true transition” into independent living
- *The Ohana Hou Project* – utilized community volunteers to repair 12 State-operated housing units to facilitate better access to public housing
- *Energy Solutions Outreach Partnership (ESOP) Program* – a privately-funded initiative involving Hawaiian Electric Company to diversify our energy-based programs

- *Preschool on Wheels* – a project-demonstration initiative involving a “mobile-preschool” to expand outreach to homeless and other disadvantaged children
- *Giving Voice Program* – a grassroots community development and advocacy initiative involving empowerment and civic education of the low-income

I thank you for this opportunity to testify as a representing voice of Community Action.

Joan P. White
Executive Director
Honolulu Community Action Program, Inc. (HCAP)

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: HMS224

Legislative Code: 106-O

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Preschool on Wheels

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of our funding request for the Preschool on Wheels Program. The Preschool on Wheels Program is an innovative approach to bringing early childhood education and related services to locations where the provision of such services are either limited or absent. Utilizing a mobile approach to service-delivery, we would be able to not only provide services in many locations, but also target them to benefit the underserved population...such as the low-income and homeless.

We would deploy teachers to provide outreach to families who are unable to take their children to preschool classrooms. Teachers would be able to identify children, especially those who are unregistered with DOE. Teachers and Family Advocates would work together to reduce high truancy, especially among the homeless and low-income. Support services would be provided to assist children and their families with obtaining needed documentation for registration with DOE. A combination of support services, school-readiness, and access to staff would ensure that the children have free, appropriate public-education when they turn 5 years old.

I thank you for this opportunity to testify as a representing voice of Community Action.

Lynn Cabato
Director
Oahu Head Start Program
Honolulu Community Action Program, Inc. (HCAP)



Project Initiative: Youth Services (YS)
Applicant: Honolulu Community Action Program (HCAP)
Total Funding: \$94,906

The proposed Youth Service project (YS) will allow low-income, at-risk youth a second chance at obtaining a high-school diploma and other needed services that are critical to being a positive member in their communities.

The current YS project is expected to end in June 2008. With the use of Grant-in-Aid funds, the YS project could ensure that participants can continue to receive much needed services until June 2009. The focus of the program is education and employment. By creating opportunities for education, more opportunities will be available for stable and rewarding employment.

Youth Service Program Profile

- Department of Education statistics reveal that one out of every five students drops out of school between the seventh and twelfth grades.
- According to the 2000 Census, 7.9% or 45,801 of Oahu's population aged 25 years and over completed their education up to the 9th to 12th grade, but never received a high school diploma.
- Another 7.26% or 42,087 had less than a 9th grade education.
- Overall 15.1% lack a high school diploma

Youth Services Statistics

- Over the past seven years, YS has serviced 885 at-risk youth and counting.
- In the past six years, YS has graduated 552 at-risk youth with their high school diploma.
- An additional 69 youth have the potential to graduate in May 2008.
- YS has provided youth development services for 509 at-risk youth.
- YS has prepared 563 youth for the career world or has provided them with job placement services.

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: LBR903

Legislative Code: 108-C

Organization: Honolulu Community Action Program, Inc. (HCAP)

Type of Service/Program: Main Office Building

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request to acquire a permanent home to facilitate the consolidation of its core program administration locations. This would entail consolidation of 3 sites, 150 staff members and 3 core programs, all housed in one convenient location along with the agency's administration. This is a critical need of organizational sustainability in light of the additional and ever-increasing costs associated with the operation of multiple sites. The cost-burden also hinders our ability to fund new program initiatives and, most importantly but inevitably, creates a multi-site referral inconvenience for clients seeking a wide range of services from one location i.e. a one-stop shop.

The following highlights the current challenges and the corresponding limitations for each of the 3 sites proposed for consolidation:

Sites/Location	Programs/Departments Housed	Constraints/Challenges
Main Office – Headquarters 33 S. King St., Honolulu, HI 96813	<ul style="list-style-type: none"> ▪ Administration ▪ Youth Program ▪ Employment Program for Seniors 	<ol style="list-style-type: none"> 1. Short-term lease 2. \$261K/year in rental expense 3. Limited client-accessibility 4. Severe parking limitations 5. Houses over 35 staff
Kapalama Military Reservation (KMR) 5 Sand Island Access Road, Building 921 Honolulu, HI 96819	<ul style="list-style-type: none"> ▪ Oahu Head Start Administration (Site 1) Housing 	<ol style="list-style-type: none"> 1. Site slated for demolition and conversion for State Dept. of Transportation use in less than 2 years 2. Building in desperate need of repair 3. Inaccessibility 4. Not ADA compliant 5. Houses over 70 staff
Kunia Office 92-1750 Kunia Road, Kunia, HI 96759	<ul style="list-style-type: none"> ▪ Oahu Head Start Administration (Site 2) 	<ol style="list-style-type: none"> 1. Geographically isolated 2. Communication and infrastructure challenges 3. Not ADA compliant 4. Houses over 30 staff

The obvious benefits realized from centralization, besides cost-savings, would be efficiency in program and service-delivery seen from the new location functioning as a true "One-Stop-Shop" and serving a wide array of client needs through programs and services. The new site would also include provisions for a computer training center, additional preschool activities, Board and meeting rooms for community dialogues and advocacy efforts, counseling and mentoring rooms, workforce development training areas and adequate space to house the various administrative departments, namely Executive, Fiscal, Human Resources and Information Technology. The operation of various core programs and administration from one location would also allow it to serve as an on-the-job-training site for clients seeking employment.

The return on this investment will be realized through many years of sustained programming and enabling HCAP to maximize its responsiveness as a Community Action Agency.

I thank you for this opportunity to testify as a representing voice of Community Action.

Joan P. White
Executive Director
Honolulu Community Action Program, Inc. (HCAP)

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: HMS224

Legislative Code: 109-O

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Homeless Outreach Program

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request to implement the Homeless Outreach Program in the Leeward Area. Let me share with you some of the pressing needs of this area...

Leeward Community Profile...

- In the Leeward Area, 38.65% of the families live below the poverty level (*2006 HCAP Community Needs Assessment*).
- 23.4% of families receive Temporary Assistance to Needy Families (TANF) assistance and 51% receive food stamps (*Waianae Area Community Profile, UH Center on the Family*).
- The unemployment rate is at 16.35%, the highest in Oahu with the State unemployment being just below 3% (*2006 HCAP Community Needs Assessment*).
- 70% of all students are economically disadvantaged with a student drop-out rate of 27.1% (*2006 Superintendent's 17th Annual Report*).
- 5,939 homeless identified in the area involved with the Shelter Stipend Program—the highest in the State. The actual number of undocumented homeless is much higher (*2007 Homeless Service Utilization Report, UH Center on the Family*).
- 6.2% of the households do not have any telephone service. (*Waianae Area Community Profile, UH Center on the Family*).

The Homeless Outreach Program (HOP) will offer a wide array of programs and services to the homeless population in the Leeward area. Program activities will initiate with targeted outreach in the Leeward area through the deployment of staff to areas known to have high homeless population density. The initial goal of outreach would be to identify and create a demographic profile of each of sites with homeless population such as parks, beaches, streets, etc. Accordingly, case management staff will deploy themselves with assistance from community and other service providers to initiate needs-assessment of the homeless clients. This will be followed

by appropriate service-delivery. We expect to impact at least 50 or more families and individuals. Let me also share some of the other results that are expected:

Deliverables	Indicators
<u>Outputs:</u> <ol style="list-style-type: none"> 1. Targeted outreach to sites 2. Staff deployment 3. Training services 4. Referral services 	<ol style="list-style-type: none"> 1. Outreach to <u>3</u> targeted sites 2. Off-site weekly outreach 3. At least <u>5</u> training related services availed 4. At least <u>3</u> referral sources utilized for ancillary support services
<u>Outcomes:</u> <ol style="list-style-type: none"> 1. Total homeless individuals served 2. Families receiving emergency assistance 3. Families utilizing support services 4. Individuals utilizing job and other life-skills training services 5. Families assisted with housing needs 	<ol style="list-style-type: none"> 1. At least <u>50</u> homeless individuals served in a year 2. At least <u>25</u> families will receive emergency assistance 3. At least <u>25</u> families will utilize support services 4. At least 20 individuals will utilize one or more training services 5. At least <u>25</u> families will be assisted with housing needs

I thank you for this opportunity to testify as a representing voice of Community Action.

Joan P. White
 Executive Director
 Honolulu Community Action Program, Inc. (HCAP)

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: LBR903

Legislative Code: 110-C

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Waianae District Center Multi-Purpose Community Center

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request for the Waianae Multi-Purpose Community Center (WMPCC). This will involve the rehabilitation and expansion of HCAP's existing Leeward District Center to increase the provision of critically needed human services in the area. I would like to highlight some of these needs...

Leeward Community Profile...

- In the Leeward Area, 38.65% of the families live below the poverty level (*2006 HCAP Community Needs Assessment*).
- 23.4% of families receive Temporary Assistance to Needy Families (TANF) assistance and 51% receive food stamps (*Waianae Area Community Profile, UH Center on the Family*).
- The unemployment rate is at 16.35%, the highest in Oahu with the State unemployment being just below 3% (*2006 HCAP Community Needs Assessment*).
- 70% of all students are economically disadvantaged with a student drop-out rate of 27.1% (*2006 Superintendent's 17th Annual Report*).
- 5,939 homeless identified in the area involved with the Shelter Stipend Program—the highest in the State. The actual number of undocumented homeless is much higher (*2007 Homeless Service Utilization Report, UH Center on the Family*).
- 6.2% of the households do not have any telephone service. (*Waianae Area Community Profile, UH Center on the Family*).

The current Leeward District Center is in desperate need of repair. Many clients are turned away due to the physical constraints of the facility which not only limit the use of available space but are also inadequate in meeting the increasing need for comprehensive and critically-needed human services in Oahu's most economically challenged community.

As the only Community Action Agency (CAA) in Oahu, HCAP is dutiful in meeting needs of community urgency. The proposed WMPCC is therefore a demonstration of this commitment. The WMPCC center will serve as a "One-Stop-Shop" in the Leeward area for a wide range of services, bringing together various community, non-profit and social-service organizations housed under one roof. Services will include but not be limited to emergency and transitional assistance, case-management, counseling, training and skill-building opportunities, employment assistance, early-childhood education and community development and advocacy efforts. The proposed physical improvements will help increase service-accessibility and also measurably enhance the quality of services provided to residents in the Leeward area.

I thank you for this opportunity to testify as a representing voice of Community Action.

Joan P. White
Executive Director
Honolulu Community Action Program, Inc. (HCAP)

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: HMS237

Legislative Code: 111-O

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Integrated Training & Employment-Core Program

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request to implement the Integrated Training & Employment-Core Program.

The ITEC Program is a very suitable program targeted to develop and enhance the employability of the low-income population.

Low-income population faces various problems ranging from need of supportive services and counseling to lack of employability skills and self-sufficiency resources. The ITEC Program will direct its process activities to address the training and counseling needs of the target population to assist them with seeking and maintaining employment.

With the changes in welfare reform, coupled with the economic downturn, the number of unemployed and underemployed among the low-income have increased. Due to statutory limits placed on public assistance, it is essential for those whose benefits will expire to be seeking employment. While some may possess some skills, others need intensive support and counseling to obtain and retain employment. The common barriers to employment include lack of skills to manage a job or function well in the workplace, lack of interview-skills, job-mobility and marketability skills. Lack of employability skills compounded with the subsequent expiration of public assistance places low-income persons at risk of becoming homeless. The ITEC Program will therefore specifically target those low-income with high need.

At least 50 low-income individuals are expected to benefit from this program.

The Program will incorporate a case-management approach combined with a comprehensive needs-assessment process to tailor service delivery. The Program will play a critical role in preparing and assisting unemployed or under-employed low-income persons in obtaining and maintaining gainful employment.

I thank you for this opportunity to testify as a representing voice of Community Action.

Joan P. White
Executive Director
Honolulu Community Action Program, Inc. (HCAP)

TESTIMONY TO:
The Senate Committee on Ways and Means
&
The House Committee on Finance

Date: March 8, 2008

Program ID: EDN100

Legislative Code: 112-C

Organization: Honolulu Community Action Program, Inc. (HCAP).

Type of Service/Program: Oahu Head Start Waianae Site: Rehabilitation

Honorable Members of the Senate Committee on Ways and Means & the House Committee on Finance and other honored guests....

I wish to testify in strong support of HCAP's funding request for the rehabilitation of Oahu Head Start's Waianae location – the 442nd Oahu Head Start Preschool classrooms.

The current classrooms and site are in desperate need of repair and restoration. Many children are placed on a waiting list due to physical constraints and lack of usable space for early childhood educational activities. Besides being ideally situated in Oahu's most economically depressed area, the site also bears major historical significance. The 442nd Battalion was stationed at this site and served as the most-decorated Hawaii unit. More importantly, the 442nd went to battle not only under the slogan of patriotism but also to promote the message of integrity, racial equality, peace and a better tomorrow for the children of Hawaii. "Kodomo no tachi", translated into English "for the sake of our children" was therefore adopted as the guiding mantra by the 442nd and still remains a prerogative in all our early childhood education efforts.

I therefore humbly seek your collective support in favor of the rehabilitation as an investment in the future of our children and to serve their educational needs.

I thank you for this opportunity to testify as a representing voice of our children and Community Action.

Lynn Cabato
Director
Oahu Head Start Program
Honolulu Community Action Program, Inc. (HCAP)

March 8, 2008

The Honorable Marcus R. Oshiro
Chair, House Committee on Finance
State Capitol, Room 306
Honolulu, Hawaii 96813

The Honorable Rosalyn Baker
Chair, Senate Committee on Ways & Means
State Capitol, Room 210
Honolulu, Hawaii 96813

RE: Testimony on State Grants-in-Aid Application

Chair Oshiro, Chair Baker and the members of the Committees:

Thank you for allowing me to testify on behalf of the Honolulu Symphony Society, which has submitted an \$810,000 grant-in-aid request to defray a portion the recent operating losses of the Honolulu Symphony.

Many of you are undoubtedly aware of the current financial situation of the Honolulu Symphony, which was extensively chronicled by local media during the recent holiday season. Over the course of 2007-2008, the Honolulu Symphony has faced a number of adversities that have significantly impacted both the orchestra and its supporting organization. During the first three months of this season, the Symphony was forced to play in a number of various sites around the city, due to a displacement from our permanent home at the Neal Blaisdell Concert Hall to allow for an extended run of a Broadway production, *The Lion King*. While it was an exciting opportunity to introduce new audiences to the Honolulu Symphony and to experiment with new program offerings, this extended displacement resulted in a \$300,000 operational increase over a three-month period.

Additionally, the Symphony endured a significant loss of ticket and subscription revenue, as a number of perennial subscribers and attendees ultimately proved unwilling to follow the Symphony as it played in unfamiliar and often smaller venues, such as the Hawaii Theatre, Mamiya Theatre. All told, the Symphony estimated total sustained losses of \$800,000 due to prolonged this displacement.

This added financial burden caused a fiscal domino effect, and created a situation that threatens the very existence of the State's single largest performing arts organization. Therefore, the request for operational support is critical to the future of the Honolulu Symphony. Such funds will be used to restore orchestra salaries during the 2008-2009 concert season to their previous levels enjoyed prior to 2004-2005, when musicians agreed to a 20% salary reduction to balance the budget.

This unprecedented and magnanimous gesture on our musicians' part reflects both their dedication to their craft and educational mission to Hawaii's student population, because the Symphony truly enhances the cultural life of Hawaii's residents and visitors of all ages. The significance of their selfless act is rendered all the more poignant when one considers that even prior to this agreement, orchestra salaries in Hawaii were already among the lowest in the nation for a full-time orchestra of our size. It has always been the goal of this executive director and the Honolulu Symphony Society to fully restore orchestra wages. For the 2006-2007 and current seasons, we restored musician's salaries to their previous levels, which was critical to attract and keep musicians of the highest caliber so as not to compromise the integrity of music and impact to our programs.

We thank the State for recognizing the importance of a professional symphony orchestra in Hawaii and for its members' expressions of good will in supporting this cultural and educational asset. Through Act 97 in 2006 and Act 156 (2007), the Hawaii Legislature enacted provisions for an increase in the long term funding and support off the Honolulu Symphony through an increase in its permanent endowment, which is under the auspices of the Honolulu Symphony Foundation, which is autonomous non-profit entity from the Symphony Society.

To further clarify the relationship between the two, the Honolulu Symphony Society (Society) is tasked with the daily administration and operations of the symphony orchestra. The Honolulu Symphony Foundation (Foundation) is charged with the maintenance and administration of funds for the perpetuation of a professional symphony orchestra in Hawaii (but not necessarily the Honolulu Symphony). Act 97 and Act 156 authorized the transfer of up to \$4 million in state monies to the Symphony Endowment Fund (Fund), which is managed by the Foundation. The funding must be matched on a 1:1 basis, and only the interest accrued may be utilized for the Society's operational needs. Current estimates are that the Fund will prospectively generate approximately \$200,000 a year, which may in turn be transferred to the Society for its administrative and operational needs.

However, this revenue will not be realized for four quarters, or one calendar year, after the transfer of the \$4 million to the Fund, which occurred on February 29, 2008 – almost two full years after the Legislature initially authorized these monies to be transferred. The Society's Grant-in-Aid application requests immediate operational aid for FY 2008-2009, by providing \$810,000 in dedicated funding for orchestra salaries. For the first time in this organization's history, there is complete alignment between the board, administration and musicians and a unified vision for the organization. We ask the State to join with us as a partner during this critical time and ask for your support of this Grant-in-Aid request.

Mahalo nui loa for your time and consideration of this request. Should you have any further questions regarding our application, please call me at (808) 524-0815.

Sincerely yours,

THOMAS J. GULICK
Executive Director
Honolulu Symphony Society